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## Section 1 > Introduction

### Purpose

The purpose of this strategy is to identify a strategic direction for enhancing our State, Region and Parish response capabilities and capacity to prevent and reduce the State's vulnerability to all-hazard disaster events, to include Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) incidents. This is an exceedingly complex mission that requires coordination, cooperation, and focused effort from the entire State (citizens, local, state, and federal partners) as well as private industry and non-profit voluntary agencies. To that end, each of the sixty four (64) parishes will update or will develop Memorandums of Understanding (MOU) over the next year agreeing to assist each other in event of major CBRNE incidents.

The State of Louisiana consists of 64 parishes with each parish participating in one of the nine Homeland Security Regions designated by the State in 2002. In addition, the State is home to four federally recognized Indian tribes which for the purposes of this strategy are included in the parishes they reside.

This strategy was developed based upon the results of the assessments completed by the sixty-four jurisdictions between July - September 2003. These included comprehensive risk, capabilities, and needs assessments. The results of the assessments provided an insight into the requirements of the State.

Louisiana will apply the resources available from the U.S. Department of Homeland Security (DHS) through the Office for Domestic preparedness (ODP) and other state and federal grant associated initiatives to address unique planning, equipment, training, and exercise needs to assist in building an enhanced and sustainable capacity to prevent, respond to, and recover from disasters, to include threats or acts of terrorism.

### Vision

We envision the State Homeland Security Assessment and Strategy Program as the implementation mechanism of our Louisiana Homeland Security Strategy and a model endeavor toward protecting citizens and property within our state. Our strategy has been forged from the strong partnerships with state agencies, local governments and within the private sector, rooted in existing resources and capabilities while leveraging new initiatives and deploying emerging technology.

### Focus

The focus of the Louisiana initiative is to ensure the unified Homeland Security effort is a collaborative and deliberate effort. The strategy may use the steps below, but with the consensus from representatives of the State agencies and Regional Homeland Security Coordinators. The plan will:

1. Use an "all-hazards" approach;
2. Maintain an emphasis on incident command and unified command structure;
3. Enhance capabilities through planning, equipment, training, and exercises that include all disciplines;
4. Increase the capability of emergency responders to respond, detect, deter, contain, and recover from the effects of a CBRNE incident;
5. Develop a coordinated mutual aid response team that allows local jurisdictions to protect responders and save lives until additional mutual aid, state, or federal aid arrives;
6. Enhance the regional response capabilities of detection and decontamination, mass casualty care, and Urban Search and Rescue teams;
7. Increase capabilities of current emergency response teams to a higher level response capability;
8. Develop a financing and resourcing strategy;
9. Working as a team to ensure better results.

The focus of Louisiana revolves around three priorities that have been identified in the Louisiana Homeland Security Strategy: Vital, Important, and Peripheral.

The first category, Vital, refers to those interests that if unfulfilled will have immediate consequences for

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the State. The Vital interests identified for Louisiana are:

- Life and well-being of residents and visitors
- Governmental bodies and their ability to govern
- Uninhibited critical physical infrastructure

Important interests are next in the hierarchal intensity of interests. If unfulfilled, Important interest will result in damage that will eventually affect critical Louisiana interests. Identified Important interests include:

- Stable critical cyber infrastructure
- Economic stability
- Unconstrained Special Security Events
- Viability of Public/Private property
- Enduring Key Assets

The last category in the intensity of interests is Peripheral. These interests will result in damage that is unlikely to affect critical Louisiana interests if unfulfilled. The identified Peripheral Louisiana interest is listed below:

- Life and property outside of Louisiana

Strategic objectives outline what is to be accomplished. When accomplished these objectives would create, or contribute to, the achievement of the desired end state and serve the attainment of our State interests. The prevailing Louisiana Strategic Objectives are identified as:

- Prevent terrorist attacks within Louisiana (Prevention)
- Reduce Louisiana's vulnerability to terrorism (Preparedness)
- Minimize the damage and recover from attacks that do occur (Response)

**Coordination**

1. Major General Bennett C. Landreneau, the Governor's Homeland Security Advisor, in consultation with the Governor's Office tasked LHS/EP to develop the State's Strategy. Once the Strategy was compiled LHS/EP presented the strategy to State Agencies, Homeland Security/Emergency Preparedness Directors, Sheriffs, Fire Chiefs, and other key associations/entities. LHS/EP included a sixty day period in which feedback was allowed and accepted before finalizing the Strategy. This Louisiana Homeland Security Strategy, completed in September 2005, serves as the basis for the state overall Homeland Security effort.

2. Through a deeply rooted series of partnerships, Louisiana has taken an all-hazards approach toward meeting the challenges associated with our collective Homeland Security effort. These partnerships leverage core-missions of agencies and organizations while combining local and state funding with relevant federally funded programs in order to achieve a synergistic effect. These capabilities, structures and processes are outlined below:

Major Organizations, Committees and other Structures:

- Major Organizations: The Louisiana Office of Homeland Security and Emergency Preparedness (Applicant) is the designated State Administrative Agency (SAA) for the implementation, management and oversight of the Homeland Security Grant Program. In support of this effort, critical partnerships have been establish with key state agencies that have statutory and inherent core missions that support the overall Homeland Security effort. These invaluable partnerships include: Louisiana State Police (Law

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Enforcement, Public Safety Communications, HAZMAT), Department of Health and Hospitals (Public Health, Emergency Medical Service, Health Care), Fire Marshal (Fire) and Division of Administration (Government Administration, Public Works). These agencies bring to the table necessary state level representation and expertise appropriate for a unified approach to the challenges of the Homeland Security mission.

- Committees: The primary advisory committee at the state level is the Governor's Homeland Security Advisory Council established under Executive Order KBB 2004-36 dated August 20, 2004. This council serves as the senior advisory committee and will be discussed in greater detail later in this narrative.

- Governance Process: Louisiana Revised Statute 29:721, Louisiana Homeland Security and Emergency Assistance and Disaster Act, designates the Louisiana Military Department, Office of Homeland Security and Emergency Preparedness, as the state homeland security and emergency preparedness agency. The following Louisiana Legislature committees provide legislative branch governance support: Senate Select Committee for Homeland Security and House Select Committee for Homeland Security.

- Statewide Coordination: Statewide coordination began in 2002 with the formulation and development of the Louisiana Homeland Security Strategy. Written in concert with the National Homeland Security Strategy (July 2002), the Louisiana Strategy was staffed at the state and local levels among key agencies, organizations and associations with vital roles in the collective Homeland Security effort. Next, the Governor's Homeland Security Advisory Council has provided a forum for expanded statewide coordination efforts. Additionally, our Regional approach to geographic alignment of jurisdictions (9 Regions) included the designation of nine (9) Regional Coordinators. These Regional Coordinators serve as additional conduits for the exchange of information and program coordination. Finally, as the State Administrative Agency, the Louisiana Office of Homeland Security and Emergency Preparedness had undertaken a series of aggressive coordination efforts that include 1) Regional Workshops for critical milestone accomplishments, 2) Quarterly Regional Town Hall meetings and 3) Annual Homeland Security Summit with first responders to support statewide coordination and receive feedback on current and projected initiatives.

### Effort

LHS/EP has been tasked with developing a revised State Strategy based upon the National Preparedness Goals. The Louisiana Office of Homeland Security and Emergency Preparedness has been tasked to work with State agencies that have core mission responsibilities in Homeland Security to ensure their needs are covered within the Strategy. LHS/EP, with consultation from state agencies, was responsible for making recommendations regarding the strategy preparation phase for program goals, objectives, and implementation plans. Once those suggestions for completion were made they were presented to MG Landreneau for final approval.

Senior Advisory Committee: Louisiana has an established senior advisory committee that includes key officials with oversight of assistance programs from ODP, CDC, HRSA and other relevant federal agencies providing homeland security assistance. Established August 20, 2004 under Executive Order KBB 2004-36, the Governor's Homeland Security Advisory Council provides a forum and venue to strengthen the coordination among state agencies responsible for administering federal preparedness grants. Members of this committee, and the major preparedness program(s) oversight, are outlined below:

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- The deputy secretary of the Department of Public Safety and Corrections, or the deputy secretary's designee; (DOJ)
- The adjutant general of the Louisiana National Guard, or the adjutant general's designee; (DHS/ODP)
- The chair of the Senate Select Committee on Louisiana Homeland Security, or the chair's designee; (State Budget)
- The chair of the House Select Committee on Louisiana Homeland Security, or the chair's designee; (State Budget)
- The secretary of the Department of Health and Hospitals, or the secretary's designee; (CDC, HRSA)
- The secretary of the Department of Economic Development or the secretary's designee; (State Funding)
- The assistant secretary of the Department of Public Safety and Corrections, or the assistant secretary's designee [Fire Marshall]; (Fire Grant).

The duties of the Council include, but are not limited to, the following:

- Assessing homeland security needs and assets of the state of Louisiana by linking state and local government efforts, and leveraging education, industry, and private sector initiatives;
- Identifying inventory assets, recommending policy, and endorsing initiatives within all fields of expertise related to homeland security;
- Analyzing assets, tracking homeland security grants, and creating a link to the state's strategic plan for homeland security;
- Providing a process for analyzing the state's assets and responding to opportunities;
- Supporting the United States homeland security and defense objectives;

The Louisiana Office of Homeland Security and Emergency Preparedness has been aggressive in the efforts toward implementation of the National Incident Management System. On August 19, 2004, the Director formally adopted NIMS as the common, uniform system to be aware of, to prepare for, to prevent, to respond to, and to recover from domestic incidents, regardless of their cause, size or complexity. Further, key state agencies and all local Homeland Security and Emergency Preparedness Directors were advised in writing that beginning in FY 2005 adoption of NIMS will be a requirement for receipt of sub-grant funds from this office. Additionally, as of September 30, 2004, all agency employees have completed the IS 700 - National Incident Management System (NIMS), An Introduction as an employment policy requirement. Next, NIMS has been incorporated into existing training programs and exercises (such as our Emergency Operation Center course). On July 13, 2005 the Governor's Office published an Executive Order that formally recognizes NIMS and adopts NIMS principles and policies. Finally, Louisiana has developed a baseline to determine which NIMS requirements have already met, and as of 13 October 2005 has met the 2005 NIMS implementation requirements.

**Description of Jurisdictions**

The State consists of 64 parishes, and for the purpose of awarding sub-grants from all Homeland Security Grant Program, the State has included all of its parishes as recipients. In addition to the parishes, the State recognizes nine Homeland Security Regions. The State does not mandate that the Regions pool their parish awards, nor does the State mandate that the Parishes allocate their funds to the needs of the Region. However, the State does permit the parishes to pool their awards and encourages them to do so. As of December 2004, three of the nine Regions, Regions 1,2 and 3, have elected to allocate their parish award as an individual Region. (Regions 1 & 2 under UASI)

Each parish performed an individual assessment that developed their capabilities and needs at the local jurisdiction level.

The following parishes participated in the assessment process:

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**Description of Jurisdictions**

64 Parishes:

1. Acadia
2. Allen
3. Ascension
4. Assumption
5. Avoyelles
6. Beauregard
7. Bienville
8. Bossier
9. Caddo
10. Calcasieu
11. Caldwell
12. Cameron
13. Catahoula
14. Claiborne
15. Concordia
16. DeSoto
17. East Baton Rouge
18. East Carroll
19. East Feliciana
20. Evangeline
21. Franklin
22. Grant
23. Iberia
24. Iberville
25. Jackson
26. Jefferson
27. Jefferson Davis
28. Lafayette
29. Lafourche
30. Lasalle
31. Lincoln
32. Livingston
33. Madison
34. Morehouse
35. Natchitoches
36. Orleans
37. Ouachita
38. Plaquemines
39. Pointe Coupee
40. Rapides
41. Red River
42. Richland
43. Sabine
44. St. Bernard
45. St. Charles
46. St. Helena
47. St. James
48. St. John the Baptist
49. St. Landry
50. St. Martin
51. St. Mary

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**Description of Jurisdictions**

- 52. St. Tammany
- 53. Tangipahoa
- 54. Tensas
- 55. Terrebonne
- 56. Union
- 57. Vermillion
- 58. Vernon
- 59. Washington
- 60. Webster
- 61. West Baton Rouge
- 62. West Carroll
- 63. West Feliciana
- 64. Winn

**Description of Regions**

Our Regional approach to geographic alignment of jurisdictions (9 Regions) included the designation of nine (9) Regional Coordinators. These Regional Coordinators serve as additional conduits for the exchange of information and program coordination. Further, as the State Administrative Agency, the Louisiana Office of Homeland Security and Emergency Preparedness has undertaken a series of aggressive coordination efforts that include 1) Regional Workshops for critical milestone accomplishments, 2) Quarterly Regional Town Hall meetings and 3) Annual Homeland Security Summit with first responders to support statewide coordination and receive feedback on current and projected initiatives.

Currently, two (2) regions have organized under the Urban Area Security Initiative. Additionally, Region 3 has organized under a firm mutual aid pact into a functioning and viable geographic region.

All regions have formulated plans that leverage mutual aid to focus efforts designed to protect, respond to and recover from major events.

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**Section 2 > Goals, Objectives, and Implementation Steps**

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- Goal:** GOAL 1: To develop and enhance communications with Federal, State, and local agencies to ensure interoperable communications will be maintained during all hazards incidents/events.
- Objective:** National Priority: Strengthen Interoperable Communications Capabilities  
OBJECTIVE 1.1
- Establish Standard Operating Procedures (SOPs) for deploying interoperable equipment to facilitate Federal, State, and Local communications during all hazards event.
- Steps:**
- Develop procedures and protocols for the deployment of interoperable communications equipment to an all hazards event/incident.
- Formal guidelines for both operational and technical components.
- Objective:** National Priority: Strengthen Interoperable Communications Capabilities  
OBJECTIVE 1.2
- Establish a Governing board for addressing statewide and regional interoperability issues.
- Steps:**
- Leverage interoperable communications user group as forum to improve policies, processes, and procedures of any major communications project.
- Enhance communication, coordination and cooperation.
- Establish guidelines and principles for reducing internal jurisdictional conflicts.
- Objective:** National Priority: Strengthen Interoperable Communications Capabilities  
OBJECTIVE 1.3
- Acquire necessary equipment to facilitate interoperable communications among Federal, State and Local agencies during all hazards event both statewide and regionally.
- Steps:**
- Leverage technology and identify necessary equipment that will allow existing infrastructure to become interoperable.
- Acquire equipment to allow interoperable communications by Homeland Security Region.
- Objective:** National Priority: Strengthen Interoperable Communications Capabilities  
OBJECTIVE 1.4
- Determine training requirements necessary to effectively and efficiently deliver training to first responders anticipated to utilize the interoperable system.

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**Strengthen Interoperable Communications Capabilities**

**Steps:**

Deliver training to first responders.

Conduct training across Homeland Security Regions

**Objective:**

**National Priority: Strengthen Interoperable Communications Capabilities  
OBJECTIVE 1.5**

Once in place, exercise the ability to use the Digital System statewide and determine its effectiveness during an Exercise annually

**Steps:**

Develop a scenario in which the Digital Radio system can be utilized statewide.

Participate in one exercise statewide and regional exercises.

Validate its structure and operability.

Implement changes based on lessons learned during exercise.

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**Goal:**

**GOAL 2: To employ the National Incident Management System (NIMS) and National Response Plan (NRP) in a tactical and operational all hazards environment.**

**Objective:**

**National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 2.1**

To update EOP, consistent with NRP, and incorporate the National Incident Command System in the EOP.

**Steps:**

The National Incident Management System (NIMS) and National Response Plan (NRP) are published and adopted.

Review NRP and NIMS; incorporate into Emergency Operations Plans.

**Objective:**

**National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 2.2**

Update the existing all hazard emergency operation plan (EOP) that addresses the vulnerabilities identified in the state hazard analysis.

**Steps:**

Establish periodic review process for state, regional and local Emergency Operations Plans.

Update plans for compliance and as relevant factors dictate.

**National Priority:**



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**Objective:** Implement the National Incident Management System and National Response Plan

**OBJECTIVE 2.3**

Formally adopt NIMS as the all hazards command and control procedures at tactical and operational levels

**Steps:**

Governing bodies formally recognize the implementation and adoption of NIMS (Executive Order, Legislation, Resolution).

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 2.4**

Acquire the necessary equipment to give the State, regions and local first responders the capability to facilitate the effective and efficient response to an all hazards threat/incident and to strengthen all hazards including CBRNE Detection, Response and Decontamination Capabilities and facilitate a robust recovery.

**Steps:**

Identify equipment that will allow the deployment/employment of first responders in an all hazards incident.

Procure a mobile EOC in order to coordinate prevention, protection, response and recovery from an all-hazards incident/event including CBRNE event and to facilitate implementation of the National Incident Command System and the flow of State and Federal resources to the affected area.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 2.5**

Acquire appropriate equipment necessary to strengthen all hazards including CBRNE Detection, Response and Decontamination Capabilities.

**Steps:**

Identify equipment needs based upon capability assessment

Procure detection, response and decontamination equipment

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 2.6**

To prepare training plan to establish standardization among all first responders in order to strengthen all-hazards including CBRNE Detection, Response, and Decontamination capabilities.

**Steps:**

Discuss and establish steps of training and tracking system with training partners.

Provide all training partners with the standardized plan.

Establish training programs at regional levels.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 2.7**

Train all training partner instructors to a standardized level coordinated through state Office of Homeland Security and Emergency Preparedness.

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**Strengthen CBRNE Detection, Response and Decontamination Capabilities**

**Steps:**

Identify training partners POC to ensure all training is being conducted to the standardized level.

Identify Point of Contacts of all consortium members of ODP in order to establish standardized instruction being conducted among all first responders within state.

Identify all instructors of all hazard related threats/response within the state in accordance with each training partner.

Establish training partner POC to train on tracking system as administrator identified at state Office of Homeland Security and Emergency Preparedness.

Train administrators on Learning Management System in order to update system on particular discipline within training partners area of concentration.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 2.8**

Strengthen training in the operation of EOCs, Mobile EOCs and JFOs consistent with the NRP.

**Steps:**

Deliver training in the establishment, maintenance and operation of Emergency Operation Centers (Fixed and Mobile) and resource integration requirements for participation in JFO.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 2.9**

Practice the implementation of the National Incident Command System during all hazards exercise annually in an all hazard including CBRNE detection, response and decontamination capabilities.

**Steps:**

Develop all hazards Scenario.

Utilize the National Incident Management System and NRP compliant Emergency Operations Plans at the state, regional and local levels.

Identify and address any shortcomings identified in the exercise.

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**Goal:** GOAL 3: To maintain and increase the State, regional and local Terrorism Early Warning, Intelligence and Information Sharing program by expanding the capabilities of the State Fusion Center and existing Homeland Security Information/Intelligence nodes.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
**OBJECTIVE 3.1**

Establish SOP on the distribution of information to Federal, State and local partners.

**Steps:**

Identify Federal, State and local partners to distribute homeland security related information.

Establish protocols for the proper distribution of information

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**Strengthen Information Sharing and Collaboration Capabilities**

**Steps:**  
Establish a written SOP detailing the proper methods in the distribution of information up and down to homeland security partners.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
**OBJECTIVE 3.2**  
To organize in a manner that brings in key Federal and State partners to effectively analyze and distribute intelligence in order to prevent a terrorist attack within the State of Louisiana.

**Steps:**  
Identify appropriate agencies that have analytical and information gathering capability.  
  
Organize a working group among different agencies to monitor, analyze and when necessary distribute appropriate intelligence to homeland security partners.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
**OBJECTIVE 3.3**  
Ensure that the fusion process is fully capable of communicating effectively and efficiently with the Federal Government through the Homeland Security Information Network (HSIN), the Homeland Security Operations Center (HSOC) and intelligence and LE across the Federal Government.

**Steps:**  
Deploy and establish the HSIN (Expanded) Pilot program to local jurisdictions and key communities of interest.  
  
Establish and maintain the HSIN-S (Secret) at state level.  
  
Maintain connectivity with the HSOC.  
  
Formalize dissemination of relevant information across state, regional and local levels.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
**OBJECTIVE 3.4**  
Properly equip the intelligence/ information analysis and sharing nodes Federal guidelines

**Steps:**  
Identify the necessary equipment, construction materials, and security measures required to handle classified material and conduct video/teleconferencing at the TOP SECRET Level.  
  
Acquire necessary equipment, materials, and security measures to modify existing situation cell to meet the Federal Standards to handle TOP SECRET Level materials  
  
Monitor improvements in technology and upgrade with additional secure equipment as necessary.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
**OBJECTIVE 3.5**

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**Strengthen Information Sharing and Collaboration Capabilities**

Equip the State Fusion Center and other intelligence/ information analysis and sharing nodes with appropriate equipment & software to distribute information, or maintain redundant communication and conduct crisis management.

**Steps:**

Identify necessary equipment and software to properly collect and distribute information to homeland security partners at the Federal, State and local level, or maintain redundant communications and conduct crisis management.

Acquire and install all necessary equipment and software to distribute information, maintain redundant communications, or conduct crisis management.

Monitor improvements in technology and upgrade with additional equipment to ensure respective nodes are capable of handling and taking advantage of the latest technology to distribute information, or maintain redundant communications, and conduct crisis management.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
OBJECTIVE 3.6

Establish real-time voice and data sharing with all 64 parishes to enhance prevention and response capabilities and information sharing during all hazard events/incidents.

**Steps:**

Identify necessary equipment to establish real-time capability.

Purchase equipment by region as funds become available.

Install and test equipment.

Test equipment on a monthly basis.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
OBJECTIVE 3.7

Ensure that sufficient personnel are trained on all necessary procedures and equipment to properly manage the intelligence/ information analysis and sharing nodes during all hazard events/incidents.

**Steps:**

Establish a training program for all protocols and equipment within the intelligence/ information analysis and sharing nodes.

Identify additional personnel to ensure a robust and redundant number of personnel are properly trained on all protocols and procedures to maintain a 24 hour capability within the intelligence/ information analysis and sharing nodes during all hazard events/incidents.

Train all identified personnel in procedures and on equipment.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
OBJECTIVE 3.8

Exercise the ability to use the intelligence/ information analysis and sharing nodes and determine effectiveness during an Exercise annually.

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**Strengthen Information Sharing and Collaboration Capabilities**

**Steps:**

Develop a scenario in which the intelligence/ information analysis and sharing nodes can be utilized

Participate in exercise

Validate structure and organization

Implement changes based on lessons learned during exercise

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**Goal:** GOAL 4: To document, assess and secure all critical infrastructures/key resources (CI/KR) consistent with the Interim National Infrastructure Protection Plan (NIPP) and categorize those facilities within guidelines established by federal, state and local authorities.

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
OBJECTIVE 4.1

To develop a comprehensive Statewide CI/KR protection program that lists all critical infrastructure/key resource facilities and implements risk management framework outlined in the NIPP.

**Steps:**

Use all existing local, State and National CI/KR Lists to identify assets in Louisiana

Validate existing lists

Work with Federal, State and local officials to identify any additional assets

Develop Tier levels for C/KR Assets in Louisiana and define those levels

House the CI/KR Database in a GIS Platform that can link all existing information into a single project

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
OBJECTIVE 4.2

Establish cyber security protection efforts across all sectors of CI/KR.

**Steps:**

Identify appropriate security classification level for database

Limit access to only those Federal, State and Local agencies with Homeland Security requirements

Establish formal protocols for requesting agencies to follow

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan

**Implement the Interim National Infrastructure Protection Plan**

**OBJECTIVE 4.3**

To prepare protective operation plans for Critical Infrastructure/Key Resource Assets.

**Steps:**

Prepare Buffer Zone Protection Plans and/or protective measures focused upon vulnerabilities and threats associated with each (CI/KR) site

**Objective:**

**National Priority: Implement the Interim National Infrastructure Protection Plan  
OBJECTIVE 4.4**

Obtain GIS imagery and capability to effectively manage and respond to CI/KR related incidents/planning requirements.

**Steps:**

Procure GIS imagery as necessary.

Procure software and hardware necessary to effectively manage complex GIS data

**Objective:**

**National Priority: Implement the Interim National Infrastructure Protection Plan  
OBJECTIVE 4.5**

Build a Statewide critical infrastructure protection program that implements the risk management framework outlined in the NIPP.

**Steps:**

Identify stake holders and agencies with a working knowledge of CI/KR Assets

Establish CI/KR working group

Working group to finalize and validate the CI/KR Asset list

**Objective:**

**National Priority: Implement the Interim National Infrastructure Protection Plan  
OBJECTIVE 4.6**

To establish standardization on a single platform to share CI/KR information among different agencies.

**Steps:**

Identify a suitable data platform to house the CI/KR Asset Database

Agencies requiring access to the CI/KR Database adopt same data platform

**Objective:**

**National Priority: Implement the Interim National Infrastructure Protection Plan  
OBJECTIVE 4.7**

Acquire appropriate equipment to catalog, record, capture and distribute all CI/KR assets and information pertaining to any CI/KR facility.

**Steps:**

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**Implement the Interim National Infrastructure Protection Plan**

**Steps:**

Identify necessary resources to capture CI/KR relevant data

Identify necessary resources to catalog, print and distribute CI/KR Plans and information.

Acquire necessary resources

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
**OBJECTIVE 4.8**

Acquire appropriate equipment necessary to implement CI/KR protective measures.

**Steps:**

Procure equipment identified by the Vulnerability Reduction Purchase Plan (VRPP) necessary

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
**OBJECTIVE 4.9**

Train all users in adopted database platforms to effectively manipulate and set up CI/KR Database.

**Steps:**

Identify all employees who have a need in utilizing the CI/KR Database

Establish a training program for CI/KR users

Send users to necessary training.

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
**OBJECTIVE 4.10**

Exercise the ability to use the CI/KR Database and determine its effectiveness during all hazards Exercise annually.

**Steps:**

Develop a scenario in which the CI/KR database can be utilized

Participate in exercise

Validate its structure and organization

Implement changes based on lessons learned during exercise

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
**OBJECTIVE 4.11**

Test and validate CI/KR security plans.

**Steps:**

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**Implement the Interim National Infrastructure Protection Plan**

**Steps:**  
Conduct periodic exercise with regional/local jurisdictions and state agencies involved as an inter-agency effort to secure critical infrastructure/key resources.

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**Goal:** GOAL 5: Implement Maritime Safety and Security Program to enhance current capabilities of detecting and preventing all hazard incidents on the State's major waterways.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
OBJECTIVE 5.1

Establish SOP on the sharing and reporting of suspicious activities on all the State's navigable waterways.

**Steps:**  
Identify Federal, State and local partners to distribute maritime security related information.  
  
Establish protocols for the proper reporting of suspicious activity on all navigable waterways.  
  
Establish procedures and methods for the advertisement of the States and US Coast Guards River Watch program on navigable waterways.

Provide resources for the printing of necessary materials to advertise the River Watch Program.

Expand to other navigable waterways as funding and resources permit.

**Objective:** National Priority: Strengthen Information Sharing and Collaboration Capabilities  
OBJECTIVE 5.2

To organize in a manner that brings in key Federal, State and local partners to effectively monitor and manage all reports of suspicious activities on the States navigable waterways.

**Steps:**  
Identify appropriate agencies that have law enforcement responsibilities on the State's waterways.  
  
Organize a working group among different agencies to monitor, analyze and when necessary respond to suspicious activities on the State's waterways.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 5.3

Organize teams tailored for response to all hazard incidents on the States navigable waterways.

**Steps:**  
Identify appropriate agencies that have all hazard response capabilities on the State's waterways.  
  
Organize a working group among different agencies to monitor, analyze and when necessary respond to all hazard incidents on the State's waterways.



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**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 5.4**

Determine necessary equipment to properly prevent/respond to any type of all hazards activity on the State's waterways.

**Steps:**

Identify necessary equipment to prevent suspicious activities and when necessary respond to all hazards incidents on the State's waterways.

Acquire equipment to prevent a terrorist attack and when necessary respond to all hazards incidents on the State's waterways.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 5.5**

Conduct maritime all hazards response training for protection and preservation of navigable waterways.

**Steps:**

Formulate training model and strategy for regional implementation.

Deploy training at the response team level for all hazards incidents.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 5.6**

Exercise the ability to use the River Watch Program and determine its effectiveness during an Exercise annually.

**Steps:**

Develop a scenario in which the River Watch Program can be utilized

Participate in exercise

Validate its structure and organization

Implement changes based on lessons learned during exercise

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**Goal:** GOAL 6: To assist the State's Homeland Security Regions in the development of a Regional Strategy for the implementation of Homeland Security Grant Programs in a way that would maximize all available resources in the region and develop a coherent strategy for the allocation of additional resources.

**Objective:** National Priority: Expanded Regional Collaboration  
**OBJECTIVE 6.1**

Establish a standardized Regional structure for Homeland Security across the state.

**Steps:**

Establish working group of stakeholders to examine and analyze with the intent of forming standardized regions across prevention and response responsible agencies/organizations.

Louisiana (2003): Louisiana 2005 (Revised)

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**Expanded Regional Collaboration**

**Steps:**

Formally recognize these designated Homeland Security regions.

**Objective:** National Priority: Expanded Regional Collaboration  
**OBJECTIVE 6.2**

Establish a Regional Strategy for all 9 Homeland Security Regions established by the State for the implementation and management of ODP Homeland Security Grants by the Regions.

**Steps:**

Develop Regional Strategies for the implementation of all Urban Area Security Initiative to those cities/regions that have been awarded Urban Area Security Grants (New Orleans & Baton Rouge).

Use the basis of the UASI and State Strategy to develop regional strategies for the remaining seven regions in the state.

Meet with each region and establish a Regional working group to develop, write and update the regional strategies as appropriate.

Implement the strategies to maximize available resources.

**Objective:** National Priority: Expanded Regional Collaboration  
**OBJECTIVE 6.3**

Establish Regional Working Groups to facilitate the development and adopting of the Regional Strategy which fosters multi-jurisdictional and multi-disciplinary mutual aid.

**Steps:**

The State sponsor regional workshops among the Homeland Security and Emergency Preparedness Directors and appropriate Federal, State and local partners to introduce the regional concept and facilitate the establishment of the regional working group.

Formulate and establish mutual aid agreements among regional jurisdictions that support multi-jurisdictional and multi-disciplinary approach.

**Objective:** National Priority: Expanded Regional Collaboration  
**OBJECTIVE 6.4**

Identify and organize regional response teams.

**Steps:**

Sponsor regional response team workshop among Homeland Security partners to outline and foster regionalization in order to enhance and support regional mutual aid efforts.

**Objective:** National Priority: Expanded Regional Collaboration  
**OBJECTIVE 6.5**

Support standardization of equipment in order to support interoperability among responding agencies.

**Steps:**

Develop and implement standardized regional interoperable equipment programs within each region designated.

Procure equipment consistent with interoperability programs.

**Objective:** National Priority: Expanded Regional Collaboration

Louisiana (2003): Louisiana 2005 (Revised)

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**Expanded Regional Collaboration**

**OBJECTIVE 6.6**

Conduct regionalized training in order to foster enhance mutual aid among designated parishes/agencies.

**Steps:**

**IMPLEMENTATION STEPS 6.6**

Conduct regional response team training in order to enhance mutual aid and increase capabilities throughout respective regions.

**Objective:** National Priority: Expanded Regional Collaboration  
**OBJECTIVE 6.7**

Conduct regionalized exercises in order to foster enhance mutual aid among designated parishes/agencies.

**Steps:**

Conduct regional exercise workshop in order to formulate exercise schedule for the region, consistent with the overall state 3-year exercise model.

Participate in regional exercises.

Validate regional response capabilities, response team structure and organization.

Implement changes based on lessons learned during exercise.

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**Goal:** GOAL 7: To establish, train, and equip an Urban Search and Rescue Team(s) to assist in responding to all hazard incidents/events.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 7.1**

Establish procedures for the establishment of an Urban Search and Rescue Team(s).

**Steps:**

Establish an Executive Committee which will determine the best procedure for establishing the team(s).

Oversight committee establishes procedures for putting the team(s) in place.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 7.2**

Establish an SOP for team(s) to follow to include procedures for deployment.

**Steps:**

Use existing guidelines from established USAR teams to incorporate into an SOP that can be followed by USAR Team(s).

Develop proper procedure on how and when the team(s) will be deployed and how it will operate in the National Incident Management System (NIMS) and Unified Incident Command System.

**Objective:** National Priority: Expanded Regional Collaboration

Louisiana (2003): Louisiana 2005 (Revised)

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**Expanded Regional Collaboration**

**OBJECTIVE 7.3**

To legally formalize the team(s) into a deployable asset to respond to an all hazard incident.

**Steps:**

Determine the best way to legally recognize the team(s) as a deployable asset and ensure it can legally respond to a all hazard event.

Pursue formal recognition of the USAR Team(s).

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 7.4**

To establish a team organization based on the FEMA model or derivative thereof.

**Steps:**

Adopt the FEMA USAR organization for USAR Team(s) or formulate an organization rooted in this structure.

Modify the existing FEMA USAR organization to fit specific needs for Louisiana and/or the region if necessary.

**Objective:** National Priority: Expanded Regional Collaboration

**OBJECTIVE 7.5**

Establish the USAR Team(s) so that it can be adopted to function as Regional Teams for emergencies that do not require full mobilization.

**Steps:**

Establish a Regional Team Organization

Use the existing organization of the USAR Team(s) to form smaller Regional Teams that can be utilized for local deployments without mobilizing the full team.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 7.6**

Fully equip the USAR Team(s) to effectively respond to all hazard incidents.

**Steps:**

Identify all necessary equipment the USAR team(s) to function unhindered, to include a LEVEL A capability, in a CBRNE environment.

Procure equipment for the team(s).

Establish regional storage locations and policies.

USAR Team(s) maintains equipment and ensures that it is functional and capable of being used for all hazard incidents.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**OBJECTIVE 7.7**

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen CBRNE Detection, Response and Decontamination Capabilities**

To properly train the USAR Team(s) members to respond effectively in all hazard event and properly execute its technical skills in an all hazards including CBRNE environment.

**Steps:**

Establish a training program by team position to ensure the team can effectively deploy and function in a CBRNE environment.

Establish a training program by team position to ensure the team can effectively deploy and function in an all hazards environment.

Provide the necessary training to team members to enable them to execute their duties in a CBRNE environment.

Provide the necessary training to team members to enable them to execute their duties in an all hazards environment.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 7.8

To participate annually in an all hazards or WMD/CBRNE exercise.

**Steps:**

Develop a scenario in which the USAR team(s) can be deployed.

Participate in exercise.

Validate its organization, SOPs and capabilities.

Implement changes based on lessons learned during exercise

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**Goal:** GOAL 8: To conduct a Statewide agriculture assessment and develop a dedicated agricultural response team.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 8.1

Establish a methodology for assisting Parishes conduct a Parish Agricultural Risk Assessment.

**Steps:**

Hire an Agricultural Planner to assist the parishes and the County Agents conduct Agricultural assessments develop for the Office for Domestic Preparedness

Consolidate the Parish Agricultural Assessments into Regional and State Agricultural Assessments

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 8.2

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen CBRNE Detection, Response and Decontamination Capabilities**

Establish procedures and SOPs for a State Agricultural Response Team to respond to a Biological event.

**Steps:**

Establish SOPs for the deployment and functions of an Agricultural Response Team.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 8.3**

Develop an organizational framework for an Agricultural Response Team that best suits the needs and challenges of the state.

**Steps:**

Determine the requirements needed to organize and form an Agricultural Response Team under the control of the Louisiana Department of Agriculture.

Organize and form the Agricultural Response Team

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 8.4**

Equip the Agricultural Response team with all necessary CBRNE equipment to effectively response to a Biological event, including Level A capability.

**Steps:**

Determine the equipment needs of the Agricultural Response Team.

Procure the equipment for the team.

Perform maintenance as necessary on the equipment.

Conduct audit to ensure equipment is properly used.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 8.5**

To properly train the Agricultural Response team to effectively respond and to mitigate against a Biological event.

**Steps:**

Identify necessary training to ensure the team is fully capable of responding to a biological terrorist event.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**OBJECTIVE 8.6**

To participate in a Biological Terror exercise once a year to test and validate procedures and SOPs.

**Steps:**

Develop a scenario that will allow the agricultural team to deploy

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen CBRNE Detection, Response and Decontamination Capabilities**

**Steps:**

Participate in the exercise.

Identify and address any shortcomings identified in the exercise.

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**Goal:** GOAL 9: To enhance the capability to detect, prevent, and secure its cyberspace and to better respond to any type of Cyber attack.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.1

Conduct a Cyber Assessment and develop a cyber security and business continuity strategy for half the State Agencies by December 2005 and the remainder as funding permits

**Steps:**

Identify State Agencies requiring a cyber assessment.

Determine number of consultant hours required to support.

Contract with consultants to complete assessment.

Develop a Continuity of Government plan.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.2

Conduct a State Assessment of existing cyber security policy & standards which will lead to the development and enhancement of a cyber security plan for the State.

**Steps:**

Bring on a consultant to work with the Division of Administration and the LA Office of Homeland Security & Emergency Preparedness

Look at best practices & review existing policy.

Make recommendations for improvements.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.3

Establish procedures to monitor and when necessary respond to an attack on the State's cyberspace infrastructure.

**Steps:**

Identify requirements to monitor the State's cyber space infrastructure and SOPs countering a cyber attack.

Louisiana (2003): Louisiana 2005 (Revised)

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**Implement the National Incident Management System and National Response Plan**

**Steps:**

Develop SOPs detailing requirements and appropriate responses to a cyber attack.

**Objective:**

**National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.4**

Organize and integrate Secure Socket Layer (encryption system) technologies into existing web based sensitive information to include cyber security policies and best practices.

**Steps:**

Deploy an encryption system and authentication technology consisting of security, hardware and software countermeasures to protect against cyber attacks.

**Objective:**

**National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.5**

Organize a Help Desk to report and monitor any attacks on the State's cyberspace infrastructure.

**Steps:**

Determine requirements and staffing for the help desk.

Staff and put in place help desk.

**Objective:**

**National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.6**

Organize Cyber Response Teams to respond to and restore the State's cyber infrastructure in the event of a cyber attack.

**Steps:**

Determine requirements for cyber response team.

Staff and put place cyber response team.

**Objective:**

**National Priority: Implement the National Incident Management System and National Response Plan  
OBJECTIVE 9.7**

Provide the State with appropriate equipment to monitor and secure the State's information technology architecture, and respond to a cyber attack.

**Steps:**

Determine necessary equipment and schema to help monitor and secure access to the State's information technology architecture, prevent a cyber attack, and when necessary respond to and recover from a cyber attack.

Move to a controlled configuration management and patch distribution initiative; purchase equipment as necessary.

Procure necessary equipment to test and validate system.



Louisiana (2003): Louisiana 2005 (Revised)

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**Implement the National Incident Management System and National Response Plan**

**Steps:**

Audit as necessary to ensure equipment is being used and maintained appropriately.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
**OBJECTIVE 9.8**

Establish awareness training security program for end users.

**Steps:**

Partner with an existing training academy, universities or junior college to develop a web based basic awareness security training for end users.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
**OBJECTIVE 9.9**

Improve agency cyber security credentialing / skill sets.

**Steps:**

Identify key personnel for Information Security Certification (CISSP) for attendance at an existing academy or university.

Provide training to key personnel to complete the training and certification.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
**OBJECTIVE 9.10**

Conduct Cyber Security Red Team exercise / network vulnerability penetration test annually with select State Agencies.

**Steps:**

Identify State Agencies requiring exercises.

Develop exercise.

Conduct exercise.

Implement changes and policy from lessons learned during exercise.

**Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
**OBJECTIVE 9.11**

Exercise the ability to use the Help Desk and Cyber Response team and determine its effectiveness during a Cyber Attack Exercise.

**Steps:**

Develop a scenario in which the Help Desk and Cyber Response Team can be utilized.

Participate in exercise.

Louisiana (2003): Louisiana 2005 (Revised)

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Implement the National Incident Management System and National Response Plan

Steps:

Validate its structure and organization.

Implement changes based on lessons learned during exercise.

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**Goal:** GOAL 10: To establish a Citizen preparedness and Citizen Corps program to facilitate and assist the in a coordinated response and recovery of all hazards event.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 10.1

Establish procedures for the establishment of Citizen Corps councils.

Steps:

Develop SOPs for parishes to follow to establish a Citizen Corp Council at the Parish level.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 10.2

Establish concept/procedures for the preparedness of citizens necessary in an all hazards incident.

Steps:

Develop citizen preparedness campaign involving relevant stakeholders designed to better prepare citizens for an all hazards incident.

Implement comprehensive, all hazards public awareness campaign.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 10.3

Establish Citizen Corps Councils at the State Level and Parish Level.

Steps:

Determine requirements for a Citizen Corp Council at the State and Parish Level.

Organize and Form Citizen Corps Councils.

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 10.4

Provide equipment to State and Local Citizen Corps Councils to allow them to effectively respond to a all hazards incident as necessary within capabilities.

Steps:

Determine necessary equipment for each Citizen Corp Council to effectively respond to an all hazard incident within capabilities.

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen CBRNE Detection, Response and Decontamination Capabilities**

**Steps:**

Procure equipment.

**Objective:**

**National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 10.5**

Provide training to State and Local Citizen Corps Councils to allow them to effectively respond to a all hazard incident as necessary.

**Steps:**

Determine necessary training for each Citizen Corp Council to effectively respond to a all hazard incident.

Provide training as necessary.

**Objective:**

**National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
OBJECTIVE 10.6**

Exercise the ability to use the Citizen Corps to determine its effectiveness during an all hazards Exercise annually within capabilities.

**Steps:**

Develop a scenario in which the Citizen Corp can be utilized

Include persons with disabilities into state, regional and local exercise

Participate in exercise

Validate its structure and organization

Implement changes based on lessons learned during exercise

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**Goal:**

**GOAL 11: To strengthen Medical Surge and Mass Prophylaxis capabilities in order to effectively response to mass casualties during any public health emergency.**

**Objective:**

**National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
OBJECTIVE 11.1**

Prepare operations plans for receipt, breakdown, transport and distribution of the Strategic National Stockpile (SNS)

**Steps:**

Formulate plan integrating into EOP

**Objective:**

**National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
OBJECTIVE 11.2**

Establish an SOP for medical team(s) to follow to include procedures for deployment.

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen Medical Surge and Mass Prophylaxis Capabilities**

**Steps:**

Use existing guidelines from established medical teams to incorporate into an SOP that can be followed by medical surge team(s).

Develop proper procedure on how and when the team(s) will be deployed and how they will operate in the National Incident Management System (NIMS) and Unified Incident Command System.

**Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
**OBJECTIVE 11.3**

To legally formalize the team(s) into a deployable asset to respond to an all hazard incident.

**Steps:**

Determine the best way to legally recognize the team(s) as a deployable asset and ensure it can legally respond to an all hazard event.

Pursue formal recognition of the medical response team(s).

**Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
**OBJECTIVE 11.4**

To legally formalize the team(s) into a deployable asset to respond to an all hazard incident.

**Steps:**

Determine the best way to legally recognize the team(s) as a deployable asset and ensure it can legally respond to an all hazard event.

Pursue formal recognition of the medical response team(s).

**Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
**OBJECTIVE 11.5**

To establish a team organization based on the FEMA model or derivative thereof.

**Steps:**

Adopt the FEMA DMAT organization for medical team(s) or formulate an organization rooted in this structure.

Modify the existing FEMA DMAT organization to fit specific needs for Louisiana and/or the region if necessary.

**Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
**OBJECTIVE 11.6**

Organize the regional medical surge and mass prophylaxis capabilities.

**Steps:**

Designate regional medical directors to facilitate and medical capabilities.

**Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
**OBJECTIVE 11.7**

Establish the medical surge team(s) so that it can be adopted to function as Regional Teams for emergencies that do not require full mobilization.

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen Medical Surge and Mass Prophylaxis Capabilities**

**Steps:**

Establish a Regional Team Organization

Use the existing organization of the medical surge team(s) to form smaller Regional Teams that can be utilized for local deployments without mobilizing the full team.

**Objective:**

**National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
OBJECTIVE 11.8**

Fully equip the medical surge team(s) to effectively respond to all hazard incidents.

**Steps:**

Identify all necessary equipment the medical team(s) require to function unhindered, to include a LEVEL A decontamination capability, in a CBRNE environment.

Procure equipment for the team(s).

Establish regional storage locations and policies.

Medical surge Team(s) maintains equipment and ensures that it is functional and capable of being used for all hazard incidents.

**Objective:**

**National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
OBJECTIVE 11.9**

To properly train the medical surge team(s) members to respond effectively in all hazard event and properly execute its technical skills in an all hazards.

**Steps:**

Establish a training program by team position to ensure the team can effectively deploy and function in a CBRNE environment.

Establish a training program by team position to ensure the team can effectively deploy and function in an all hazards environment.

Provide the necessary training to team members to enable them to execute their duties in a CBRNE environment.

Provide the necessary training to team members to enable them to execute their duties in an all hazards environment.

**Objective:**

**National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities  
OBJECTIVE 11.10**

To participate annually in an all hazards or WMD/CBRNE exercise.

**Steps:**

Develop a scenario in which the medical surge team(s) can be deployed.

Participate in exercise.

Louisiana (2003): Louisiana 2005 (Revised)

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**Strengthen Medical Surge and Mass Prophylaxis Capabilities****Steps:****Validate its organization, SOPs and capabilities.****Implement changes based on lessons learned during exercise****Section 3 > Evaluation Plan for the SHSS****Evaluation Plan****F. Evaluation Plan for the State Strategy**

The State is requiring all parishes and State agencies receiving State Homeland Security Grant funds to submit semi-annual input reports, for BSIR analysis, on the progress that has been made in training, equipment, planning, and exercises as a result of the monies awarded through this program. In addition, as Regional Strategies are developed the State will utilize the semi-annual reports in order to review the strategic goals, objectives, and implementation steps of the Regional strategies. This State will evaluate achievements and identify pending objectives that remain incomplete. The State will have the responsibility of conducting revisions as needed for these objectives in order to meet those designated goals supported by the Regional Strategies. The same process will be conducted for the State's strategy as well.

This State will identify those revised goals and objectives through the standardized reporting format designated by the Office for Domestic Preparedness. This report will earmark those goals and objectives which have been revised and provide new supporting information regarding their measurements and assigned deadlines for completion.

As part of the evaluation process, the State will develop a quarterly schedule to sit down and review and update the parish and State agencies assessments that were required as part of this grant. The assessments will be used as the primary evaluation tool to record achievement and accomplishment of the parishes' preparedness to respond to a WMD/CBRNE event.

As a means of determining WMD/CBRNE preparedness the State will utilize the tasks by discipline as identified in the ODP Assessment. These tasks will be used to provide a numerical value to each participating agency to quantitatively determine the overall preparedness of each agency in regards to responding to a WMD/CBRNE event. Each agency will be classified and given an overall status of Black (indicating they meet less than 50% of the applicable tasks), Red (indicating they meet between 50% and 74% of the applicable tasks), Amber (indicating they meet between 75% and 90% of applicable tasks), or Green (indicating they meet 90% or better than all applicable tasks). The State will establish a committee with members of LHS/EP and the Louisiana State Police visiting each parish over the course of the federal fiscal year beginning in October 2004. Each visit will comprise of a review of current capabilities and the updating of their assessments to determine the impact of grant monies on their WMD/CBRNE preparedness in the five solution areas: training, planning, organization, equipment and exercise. Each participating agency will be reassessed and their WMD/CBRNE capabilities updated at the conclusion of the parish visit. The State will conduct 16 parish visits each quarter.