

**Santana, Deanna**

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**From:** Santana, Deanna  
**Sent:** Wednesday, August 21, 2013 6:10 PM  
**To:** Kernighan, Pat  
**Cc:** Johnson, Scott; Deloach Reed, Teresa; Domingo, Renee; Sanchez, Arturo M; Santana, Deanna  
**Subject:** Re: Press query: Oakland contractor SAIC

Thx, we are evaluating...

Deanna  
Sent from my iPhone  
Excuse brevity and typos

On Aug 21, 2013, at 2:43 PM, "Kernighan, Pat" <[PKernighan@oaklandnet.com](mailto:PKernighan@oaklandnet.com)> wrote:

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Regards,

***Pat Kernighan***

Oakland City Council President  
And Councilmember for District 2  
1 Frank H. Ogawa Plaza  
Oakland, CA 94612  
510-238-7002  
[pkernighan@oaklandnet.com](mailto:pkernighan@oaklandnet.com)

**From:** Darwin BG [<mailto:darwinbondgraham@gmail.com>]  
**Sent:** Wednesday, August 21, 2013 1:41 PM  
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**Subject:** Press query: Oakland contractor SAIC

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**Sent:** Monday, August 19, 2013 9:17 AM  
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FYI: article about Domain Awareness Center

<http://www.publicceo.com/2013/08/opinion-oakland-breaks-new-ground-in-controversial-integrated-incident-management/>

***Donna Hom***

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Budget Director/Deputy City Administrator  
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## OPINION: OAKLAND BREAKS NEW GROUND IN 'CONTROVERSIAL' INTEGRATED INCIDENT MANAGEMENT

Sub

Local Governments - Exclusive — 19 August 2013

Renee Domingo, Manager of the Emergency Management Services Division for Oakland's Fire Department, discusses her city's groundbreaking approach to curb crime and clears up rumors surrounding the **highly controversial** new project.

Much debate has arisen regarding the Joint Port/City Domain Awareness Center being developed in Oakland, California. However, with its history of earthquakes, wildfires, oil spills, plane crashes, and civil unrest, Oakland, California has abundant experience in recognizing the need to coordinate emergency communications, response and recovery in an effort to save lives, minimize property losses and damage to the environment. We understand first-hand the critical need for real-time, up-to-the minute public information and the ability to provide the best resource management during a crisis.

Seventy-eight square miles in size and home to 400,000 residents, Oakland is the seventh largest city in California, and in the last 10 years has been ranked in the top 10 in the nation for diversity, use of renewable energy, percentage of women-owned business, percentage of Gay, Lesbian and Transgender residents and families, the "most wired" metro area, the greenest city, best place to retire, most fun city, best climate and best drinking water. Oakland is the major transportation hub for Northern California, with freeways, rapid transit, train service, ferry service and the second largest airport in the state, handling 10 million passengers a year. The Oakland Airport is the #1 air cargo airport in the Bay Area. As the fifth busiest container Port in the nation, the Port of Oakland is a major economic driver for Northern California, handling 99% of all containerized goods in Northern California. The Port supports more than 73,000 jobs within the Bay Area region and is connected to nearly 827,000 jobs across the nation. Additionally, the Port stewards nearly 20 miles of waterfront along the San Francisco Bay. Keeping this infrastructure safe, secure and operational is critical and of paramount importance to Oakland, California and the nation's economy. Oakland is literally and figuratively the heart of the Bay Area.

Unfortunately, Oakland also holds the current distinction of a city with the highest per-capita crime rate in California. Oakland's long history of civil discourse and protest adds to the need. The Oakland Emergency Operations Center has been partially or fully activated more than 30 times in the past three years to respond to large demonstrations and protests.

When the opportunity arose to compete for American Reinvestment and Recovery Act funding under the Port Security Grant funding program, Oakland and the Port came together to create proposal that would go way beyond security and support real-time emergency response for the full-range of extreme hazards in our urban setting.

The proposal was to upgrade Oakland's existing Emergency Operations Center to a multi-faceted, integrated incident management system, a joint Port/City Domain Awareness Center. The proposal was viewed by FEMA as being innovative, collaborative, cost-effective and efficient. Phase 1 of the project was approved and \$2.9 million in grant funding was

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State Not Providing Local Jurisdictions with Enough Money for Realignment

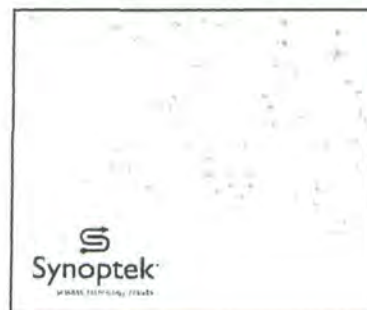
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awarded to make upgrades to the Video Display Wall and to purchase and install a bank of new computers and a new network.

The proposed Domain Awareness Center will bring this level of functionality to first responders that would streamline emergency response and assist with identifying when, as well as where, resources need to be deployed. This type of integrated incident management, whether it is responding to a fire, hazardous materials incident or a crime in progress, will provide a direct benefit to the Oakland community.

With increasing pressure for more efficient and cost effective use of resources, the Port and City of Oakland are working together to develop a Joint Port/City Domain Awareness Center (DAC) under Federal Port Security Grant. The DAC builds on the Oakland Emergency Operations Center's leadership in multi-agency planning, implementation and disaster recovery following major incidents, and pioneers a new, collaborative approach to the next generation of emergency management and crime prevention using technology as a force multiplier. Most important, the DAC will save lives and provide a common operating picture for first responders to protect critical port assets and to improve multi-agency response capability for all emergency incidents occurring in Oakland.

The DAC consolidates a network of existing video surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways. Information management software would be utilized together with video analytics to efficiently screen and monitor data as well as coordinate incident management. The DAC provides situational awareness and response capabilities, linking monitoring data with police and fire dispatch centers. Eventually, the DAC will serve as a 24/7 center focusing on interoperability and multi-agency coordination of prevention, preparedness, response, recovery and mitigation efforts.

Developing such a system comes with many challenges. The first phase of the planning process focused on developing a joint Memorandum of Understanding to deal with governance structure, chain of command and responsibility between the Port and the City. It was imperative that everyone's interests were met—the Port, Oakland Police Department, the Oakland Fire Department and the City of Oakland. There were questions about the compatibility of equipment, systems and procedures among the different entities, and decisions to be made about how we incorporate external partners into the system.

During the process of obtaining approval from the Oakland City Council for Phase II of the Domain Awareness Center (DAC), there were community members as well as the ACLU who spoke out against moving forward with the DAC. The heated debate that these members and the ACLU purport is that the Joint Port/City DAC will serve as "warehouse" for the aggregation of video and data into one centralized center and/or system. They allege that studies show that video surveillance does not reduce crime and that the aggregation of data/video in one centralized location/system creates misuse which infringes on privacy.

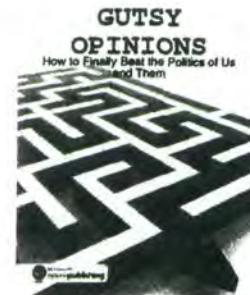
While it is important to acknowledge these concerns, it is essential to emphasize that the intention for establishing the joint Port/City DAC never included any type of "warehousing" of video and/or data for law enforcement purposes or information sharing. Additionally, various large metropolitan cities on the east coast have recent studies that support a reduction in non-violent crimes with video surveillance or Closed Circuit Television (CCTV) technologies. Therefore, it imperative for the City to draw meaningful conclusions from this debate.

At the forefront of this debate is the issue of privacy. Phase II of our DAC project and process will focus on developing policies, procedures and safeguards to maintain the delicate balance between privacy and public safety.

There isn't a lot of information about best practices for this type of endeavor that involves a port and city DAC. We are open to working with privacy experts, the ACLU and other partners to further advance the field of emergency management, privacy standards as they relate to DACs and public safety which includes crime fighting.



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We believe that Oakland is on the right track as we forge new ground in the frontier of integrated technologies for Homeland Security, a more efficient and effective management of emergencies and the advancement of public safety to save lives.

By Renee Domingo, Manager, Emergency Management Services Division, City of Oakland Fire Department

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Comment



Robert O'Connor · Top Commenter · Works at California Fire News

Renee Domingo should be working in Law Enforcement, the integration of law with fire will only be detrimental to the fire service.

The Fire service enjoys a reputation and trust among civilian population that law enforcement could never achieve. I have noticed Law Enforcement is not only jealous but actively trying to tear this trust down by integrating fire operations in incidents such as riots and special ops.

Fire Chiefs and Fire Emergency managers should resist with all their power any use of Fire Personnel in criminal Law enforcement capacity.

Grants by DHS should be recognised as the bribes that they are and your assurances now will be quietly swept away with mission creep.

Seems many DHS initiatives both attempt to capitalize on the trust thru programs such as "At the Point of the Spear" and the PSA "If You See Som... See More

Reply · Like · August 19 at 2:25pm



Jim Haussener

Oakland has always been an outlyer, just look back to 800 mhz radios in the '90's. All the cities of Alameda County went one way and Oakland went another. And the result was lack of communication. Oakland, for what ever reason is not part of community?

Reply · Like · August 21 at 8:58pm



Emergency Plan Guide

The more prepared the people around me, the safer I will be! And we can't get people prepared unless we know something about their circumstances. Yes, privacy is an issue. But survival in an emergency is a bigger one...

Reply · Like · August 19 at 12:51pm



Robert O'Connor · Top Commenter · Works at California Fire News

Those willing to give up privacy for an illusion of security will get neither!

Reply · Like · August 19 at 2:25pm



Robert O'Connor · Top Commenter · Works at California Fire News

Emergency Plan Guide Your ignorance is dangerous to the U.S. Constitution....

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Robert O'Connor · Top Commenter · Works at California Fire News

Those willing to give up privacy for an illusion of security will get neither! Stop The DHS Insanity!

Reply · Like · August 19 at 2:31pm

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The proposed Domain Awareness Center will bring this level of functionality to first responders that would streamline emergency response and assist with identifying when, as well as where, resources need to be deployed. This type of integrated incident management, whether it is responding to a fire, hazardous materials incident or a crime in progress, will provide a direct benefit to the Oakland community.

With increasing pressure for more efficient and cost effective use of resources, the Port and City of Oakland are working together to develop a Joint Port/City Domain Awareness Center (DAC) under Federal Port Security Grant. The DAC builds on the Oakland Emergency Operations Center's leadership in multi-agency planning, implementation and disaster recovery following major incidents, and pioneers a new, collaborative approach to the next generation of emergency management and crime prevention using technology as a force multiplier. Most important, the DAC will save lives and provide a common operating picture for first responders to protect critical port assets and to improve multi-agency response capability for all emergency incidents occurring in Oakland.

The DAC consolidates a network of existing video surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways. Information management software would be utilized together with video analytics to efficiently screen and monitor data as well as coordinate incident management. The DAC provides situational awareness and response capabilities, linking monitoring data with police and fire dispatch centers. Eventually, the DAC will serve as a 24/7 center focusing on interoperability and multi-agency coordination of prevention, preparedness, response, recovery and mitigation efforts.

Developing such a system comes with many challenges. The first phase of the planning process focused on developing a joint Memorandum of Understanding to deal with governance structure, chain of command and responsibility between the Port and the City. It was imperative that everyone's interests were met—the Port, Oakland Police Department, the Oakland Fire Department and the City of Oakland. There were questions about the compatibility of equipment, systems and procedures among the different entities, and decisions to be made about how we incorporate external partners into the system.

During the process of obtaining approval from the Oakland City Council for Phase II of the Domain Awareness Center (DAC), there were community members as well as the ACLU who spoke out against moving forward with the DAC. The heated debate that these members and the ACLU purport is that the Joint Port/City DAC will serve as "warehouse" for the aggregation of video and data into one centralized center and/or system. They allege that studies show that video surveillance does not reduce crime and that the aggregation of data/video in one centralized location/system creates misuse which infringes on privacy.

While it is important to acknowledge these concerns, it is essential to emphasize that the intention for establishing the Joint Port/City DAC never included any type of "warehousing" of video and/or data for law enforcement purposes or information sharing. Additionally, various large metropolitan cities on the east coast have recent studies that support a reduction in non-violent crimes with video surveillance or Closed Circuit Television (CCTV) technologies. Therefore, it is imperative for the City to draw meaningful conclusions from this debate.

At the forefront of this debate is the issue of privacy. Phase II of our DAC project and process will focus on developing policies, procedures and safeguards to maintain the delicate balance between privacy and public safety.

There isn't a lot of information about best practices for this type of endeavor that involves a port and city DAC. We are open to working with privacy experts, the ACLU and other partners to further advance the field of emergency management, privacy standards as they relate to DACs and public safety which includes crime fighting.



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We believe that Oakland is on the right track as we forge new ground in the frontier of integrated technologies for Homeland Security, a more efficient and effective management of emergencies and the advancement of public safety to save lives.

By Renee Domingo, Manager, Emergency Management Services Division, City of Oakland Fire Department

Like 18

Tweet 34

0



Add a comment...

Comment



Robert O'Connor · Top Commenter · Works at California Fire News

Renee Domingo should be working in Law Enforcement, the integration of law with fire will only be detrimental to the fire service.

The Fire service enjoys a reputation and trust among civilian population that law enforcement could never achieve. I have noticed Law Enforcement is not only jealous but actively trying to tear this trust down by integrating fire operations in incidents such as riots and special ops.

Fire Chiefs and Fire Emergency managers should resist with all their power any use of Fire Personnel in criminal Law enforcement capacity.

Grants by DHS should be recognised as the bribes that they are and your assurances now will be quietly swept away with mission creep.

Seems many DHS initiatives both attempt to capitalize on the trust thru programs such as "At the Point of the Spear" and the PSA "If You See Som... See More

Reply · Like · August 19 at 2:25pm



Jim Haussener

Oakland has always been an outlier, just look back to 800 mhz radios in the '90's. All the cities of Alameda County went one way and Oakland went another. And the result was lack of communication. Oakland, for what ever reason is not part of community?

Reply · Like · August 21 at 8:58pm



Emergency Plan Guide

The more prepared the people around me, the safer I will be! And we can't get people prepared unless we know something about their circumstances. Yes, privacy is an issue. But survival in an emergency is a bigger one...

Reply · Like · August 19 at 12:51pm



Robert O'Connor · Top Commenter · Works at California Fire News

Those willing to give up privacy for an illusion of security will get neither!

Reply · Like · August 19 at 2:25pm



Robert O'Connor · Top Commenter · Works at California Fire News

Emergency Plan Guide Your ignorance is dangerous to the U.S. Constitution....

Reply · Like · August 19 at 2:27pm



Robert O'Connor · Top Commenter · Works at California Fire News

Those willing to give up privacy for an illusion of security will get neither! Stop The DHS Insanity!

Reply · Like · August 19 at 2:31pm

Facebook social plugin



Guest  
Commentary

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Santana, Deanna

---

**From:** Domingo, Renee  
**Sent:** Friday, August 02, 2013 12:08 PM  
**To:** Barnes, Deborah; Johnson, Scott; Santana, Deanna  
**Cc:** Baig, Ahsan; Darensburg, Shelley  
**Subject:** Re: Heads Up on DAC - Domain Awareness Center

Thanks Deborah. I think that covers it for now.

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**From:** Barnes, Deborah  
**To:** Johnson, Scott; Santana, Deanna  
**Cc:** Baig, Ahsan; Domingo, Renee; Darensburg, Shelley  
**Sent:** Fri Aug 02 11:45:46 2013  
**Subject:** Heads Up on DAC - Domain Awareness Center

Deanna/Scott,

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KGO staff essentially questioned SAIC's compliance with the Nuclear Free Zone Ordinance, a 500M contract violation penalty to City of New York and a federal contract to build a portion of a border wall in Arizona.

Specifically, In review of that Nuclear Free Zone claim, we have a preliminary finding that SAIC is not in compliance. The Ordinance holds Finance responsible for review.

We are ready to move this to you for consideration. A memo is forthcoming outlining the specifics to include documentation and recommendations for resolution.

Finally,

You may have been briefed – but just in case, yesterday, Renee and Ahsan convened a meeting with city and port staff to include our legal, Mayor's Office and Karen B. It was determined that Compliance will follow up on the Nuclear Free Zone and Arizona policies and most importantly that we would collective stand by the decision to award to SAIC.

Ahsan and Renee, please chime in .

DB

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

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- New York Times 2012



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**Sent:** Wednesday, July 31, 2013 12:52 AM  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Deloach Reed, Teresa; Santana, Deanna; Blackwell, Fred; Sanchez, Arturo M  
**Subject:** Re: additional DAC Resolution language

Good staff work, especially given the disruptive environment! Thank you for your dedication and professionalism.

Thx, Scott

Sent from my iPhone

On Jul 30, 2013, at 6:58 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I am okay with the language

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**To:** Baig, Ahsan; Deloach Reed, Teresa; Domingo, Renee  
**Sent:** Tue Jul 30 18:54:13 2013  
**Subject:** Fwd: additional DAC Resolution language

Please review ASAP. Does this work??

Please excuse brevity and typos. Sent from my iPad  
Scott P Johnson  
Assistant City Administrator  
510-238-6906

Begin forwarded message:

**From:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Date:** July 30, 2013, 6:50:36 PM PDT  
**To:** "Deanna Santana" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)>, "Fred Blackwell" <[FBlackwell@oaklandnet.com](mailto:FBlackwell@oaklandnet.com)>, "Scott Johnson" <[SJohnson@oaklandnet.com](mailto:SJohnson@oaklandnet.com)>  
**Cc:** "Alexandra Orologas" <[AOrologas@oaklandnet.com](mailto:AOrologas@oaklandnet.com)>  
**Subject:** Fwd: additional DAC Resolution language

Kalb, G-M, and Schaaf language on DAC.

Sent from my iPhone

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**From:** "Luby, Oliver" <[OLuby@oaklandnet.com](mailto:OLuby@oaklandnet.com)>  
**Date:** July 30, 2013, 6:48:06 PM PDT  
**To:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Subject:** additional DAC Resolution language

Hi Arturo,



Dan asked me to send this to you. If you have any comments, please let me know (soon would be good, since Dan wants me to print copies for the meeting very soon).

**Oliver Luby**

Policy Manager

**Office of District 1 City Council Member Dan Kalb**

*City of Oakland*

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(o) 510-238-7001 · (d) 510-238-7013 · (e)

[oluby@oaklandnet.com](mailto:oluby@oaklandnet.com)

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**Further Resolved:** The City/Port Joint Domain Awareness Center (DAC) Phases 1 and 2 includes data and video feeds from the followingsurveillance, security sensor and video analyticssources only: Port Video and Intrusion Detection Cameras, Port of Oakland Vessel Tracking System, City of Oakland traffic cameras, City of Oakland Shot Spotter Sensor System, City owned Cameras, andLicense Plate Recognition system; and that the addition of any new surveillance, security sensoror video analytics feed o r data sources shall require approval of the Council, includingconfirmation of compliance with the City's Privacy and Data

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**Office of District 1 City  
Council Member Dan Kalb**

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(o) 510-238-7001 · (d) 510-238-  
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<DAC language edits.doc>



Santana, Deanna

---

**From:** Sanchez, Arturo M  
**Sent:** Tuesday, July 30, 2013 9:21 PM  
**To:** Luby, Oliver  
**Cc:** Luby, Oliver; Johnson, Scott; Blackwell, Fred; Santana, Deanna; Whent, Sean  
**Subject:** Re: additional DAC Resolution language

We understand but that does puts us right back to where we were which is the city will need to come back serially in order to add all of those cameras adding an inordinate amount of staff work and making process bureaucratic.

Sent from my iPad

On Jul 30, 2013, at 9:15 PM, "Luby, Oliver" <[OLuby@oaklandnet.com](mailto:OLuby@oaklandnet.com)> wrote:

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**Santana, Deanna**

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**To:** Sanchez, Arturo M  
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**Santana, Deanna**

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**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 7:01 PM  
**To:** Santana, Deanna  
**Cc:** Sanchez, Arturo M  
**Subject:** Fw: Joint Port/City DAC resolution language  
**Attachments:** DAC language edits.doc  
  
**Importance:** High

Hi Deanna:

I noted that Scott Johnson is on the cc thread but forwarding to you as well.

If this is a duplication, please disregard.

Thank you!

---

**From:** Kalb, Dan  
**To:** Fierro, Rocio; Baig, Ahsan; 'Michael O'Brien' <mobrien@portoakland.com>; Schaaf, Libby; McElhaney, Lynette; Domingo, Renee  
**Cc:** 'Joanne Karchmer' <jkarchmer@portoakland.com>; mdavis@portofoakland.com <mdavis@portofoakland.com>; Deloach Reed, Teresa; Sotelo, Amadis; Johnson, Scott; Breshears, Eric; Luby, Oliver; Farmer, Casey; Stoffmacher, Bruce  
**Sent:** Tue Jul 30 16:54:59 2013  
**Subject:** RE: Joint Port/City DAC resolution language

Hi all,

Please see attached for language developed by Councilmember Schaaf with input from Councilmembers Kalb and McElhaney regarding the resolution on the DAC.  
If you have any additional comments and suggestions, please send them to us right away.  
Thanks so much for all your work and input.

-DK

~~~~~  
**Dan Kalb**  
District One Councilmember  
Oakland City Council

Oakland City Hall  
One Frank Ogawa Plaza  
Oakland, CA 94612

510-238-7001

---

**From:** Fierro, Rocio  
**Sent:** Tuesday, July 30, 2013 1:30 PM  
**To:** Baig, Ahsan; Michael O'Brien; Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Domingo, Renee; Joanne Karchmer; mdavies@portoakland.com; Deloach Reed, Teresa; Sotelo, Amadis; Matthew Davis; Johnson, Scott; Breshears, Eric  
**Subject:** RE: Meeting with ACLU - Follow Up



The proposed changes do not present legal issues, but staff should continue to inform the council whether there're operational issues of concern. It's my understanding that the council will propose these changes at the council meeting tonight? Rocio

Rocio V. Fierro  
Supervising Deputy City Attorney/Police Counsel  
Oakland City Attorney's Office  
One Frank H. Ogawa Plaza, 6th Fl.  
Oakland, CA 94612  
(510) 238-6511

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, July 30, 2013 11:50 AM  
**To:** Michael O'Brien; Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Domingo, Renee; Joanne Karchmer; mdavies@portoakland.com; Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis; Matthew Davis; Johnson, Scott; Breshears, Eric  
**Subject:** Re: Meeting with ACLU - Follow Up

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Ahsan Baig  
Sent from my iPad

On Jul 30, 2013, at 11:04 AM, "Michael O'Brien" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)> wrote:

CM Schaaf, following conversation with Port staff, would like to modify the third resolve to include a couple of Port systems that we already had planned to integrate in Phase 2 that we don't think will cause too much of a problem...the Port GIS and the Vessel Tracking System. These are both clearly Port security related and shouldn't raise an eyebrow from personal privacy advocates.

Will help to keep us moving on the project.

Also, pls note Matt Davis' email is [mdavis@portoakland.com](mailto:mdavis@portoakland.com)

Thanks,

*Mike O'Brien*  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641



---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, July 30, 2013 10:52 AM  
**To:** Schaaf, Libby; Kalb, Dan; McElhaney, Lynette; Baig, Ahsan; Joanne Karchmer; [mdavies@portoakland.com](mailto:mdavies@portoakland.com); Michael O'Brien  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Subject:** Re: Meeting wtih ACLU - Follow Up

Hi CM Schaaf:

I am good with the language but will defer to City Attorney as to form and legality.

Thank you!

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**From:** Schaaf, Libby  
**To:** Domingo, Renee; Kalb, Dan; McElhaney, Lynette; Baig, Ahsan; [jkarchmer@portoakland.com](mailto:jkarchmer@portoakland.com) <[jkarchmer@portoakland.com](mailto:jkarchmer@portoakland.com)>; [mdavies@portoakland.com](mailto:mdavies@portoakland.com) <[mdavies@portoakland.com](mailto:mdavies@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Sent:** Tue Jul 30 10:50:02 2013  
**Subject:** RE: Meeting wtih ACLU - Follow Up

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---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:28 PM  
**To:** Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis

**Subject:** Meeting with ACLU - Follow Up  
**Importance:** High

Esteemed Council members:

As a follow from the meeting with the ACLU, please find attached the proposed language amendment to the resolution regarding the video and data retention issues that were raised and that we discussed with the ACLU representatives. I worked with the Port staff, City Attorney's office staff and DIT staff to put together the proposed language.

Please let me know if there are any additional issues or items that require staff follow up.

Thank you for your time, leadership and support.



**Santana, Deanna**

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 7:01 PM  
**To:** Santana, Deanna  
**Cc:** Sanchez, Arturo M  
**Subject:** Fw: Joint Port/City DAC resolution language  
**Attachments:** DAC language edits.doc  
  
**Importance:** High

Hi Deanna:

I noted that Scott Johnson is on the cc thread but forwarding to you as well.

If this is a duplication, please disregard.

Thank you!

---

**From:** Kalb, Dan  
**To:** Fierro, Rocio; Baig, Ahsan; 'Michael O'Brien' <mobrien@portoakland.com>; Schaaf, Libby; McElhaney, Lynette; Domingo, Renee  
**Cc:** 'Joanne Karchmer' <jkarchmer@portoakland.com>; mdavis@portofoakland.com <mdavis@portofoakland.com>; Deloach Reed, Teresa; Sotelo, Amadis; Johnson, Scott; Breshears, Eric; Luby, Oliver; Farmer, Casey; Stoffmacher, Bruce  
**Sent:** Tue Jul 30 16:54:59 2013  
**Subject:** RE: Joint Port/City DAC resolution language

Hi all,

Please see attached for language developed by Councilmember Schaaf with input from Councilmembers Kalb and McElhaney regarding the resolution on the DAC.

If you have any additional comments and suggestions, please send them to us right away.

Thanks so much for all your work and input.

-DK

~~~~~  
**Dan Kalb**  
District One Councilmember  
Oakland City Council

Oakland City Hall  
One Frank Ogawa Plaza  
Oakland, CA 94612

510-238-7001

---

**From:** Fierro, Rocio  
**Sent:** Tuesday, July 30, 2013 1:30 PM  
**To:** Baig, Ahsan; Michael O'Brien; Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Domingo, Renee; Joanne Karchmer; mdavies@portoakland.com; Deloach Reed, Teresa; Sotelo, Amadis; Matthew Davis; Johnson, Scott; Breshears, Eric  
**Subject:** RE: Meeting with ACLU - Follow Up



The proposed changes do not present legal issues, but staff should continue to inform the council whether there're operational issues of concern. It's my understanding that the council will propose these changes at the council meeting tonight? Rocio

Rocio V. Fierro  
Supervising Deputy City Attorney/Police Counsel  
Oakland City Attorney's Office  
One Frank H. Ogawa Plaza, 6th Fl.  
Oakland, CA 94612  
(510) 238-6511

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**Sent:** Tuesday, July 30, 2013 11:50 AM  
**To:** Michael O'Brien; Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Domingo, Renee; Joanne Karchmer; mdavies@portoakland.com; Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis; Matthew Davis; Johnson, Scott; Breshears, Eric  
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***Additional language for Resolution Port Security Grant Program and Joint Port/City Domain Awareness Center***

**Whereas**, the City wants to ensure that, insofar as it could result in the collection or retention of information about Oakland residents who have not engaged in any wrongdoing, there are appropriate safeguards, procedures, policies and implementation plans (hereafter referred to as, "Privacy and Data Retention Policy") to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

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*July 30, 2013*

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*July 30, 2013*



**Santana, Deanna**

---

**From:** Sanchez, Arturo M  
**Sent:** Tuesday, July 30, 2013 6:51 PM  
**To:** Santana, Deanna; Blackwell, Fred; Johnson, Scott  
**Cc:** Orologas, Alexandra  
**Subject:** Fwd: additional DAC Resolution language  
**Attachments:** DAC language edits.doc; ATT11881763.htm

Kalb, G-M, and Schaaf language on DAC.

Sent from my iPhone

Begin forwarded message:

**From:** "Luby, Oliver" <[OLuby@oaklandnet.com](mailto:OLuby@oaklandnet.com)>  
**Date:** July 30, 2013, 6:48:06 PM PDT  
**To:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Subject:** additional DAC Resolution language

Hi Arturo,

Dan asked me to send this to you. If you have any comments, please let me know (soon would be good, since Dan wants me to print copies for the meeting very soon).

**Oliver Luby**

Policy Manager

**Office of District 1 City Council Member Dan Kalb**

*City of Oakland*

1 Frank H. Ogawa Plaza, Suite 230 · Oakland, CA 94612

(o) 510-238-7001 · (d) 510-238-7013 · (e) [oluby@oaklandnet.com](mailto:oluby@oaklandnet.com)



**Councilmembers Gibson McElhaney, Kalb, & Schaaf**

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*July 30, 2013*



Santana, Deanna

---

**From:** Jean Banker <[jbanker@portoakland.com](mailto:jbanker@portoakland.com)>  
**Sent:** Thursday, July 18, 2013 10:11 AM  
**To:** Santana, Deanna  
**Cc:** Deborah Ale Flint  
**Subject:** Fwd: Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting

Article link is at the bottom

Sent from my iPhone

Begin forwarded message:

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Date:** July 18, 2013 8:23:36 AM PDT  
**To:** Jean Banker <[jbanker@portoakland.com](mailto:jbanker@portoakland.com)>, Isaac Kos-Read <[ikos-read@portoakland.com](mailto:ikos-read@portoakland.com)>, Roberto Bernardo <[rbernardo@portoakland.com](mailto:rbernardo@portoakland.com)>  
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Jean, this article was sent to Chris Lytle by the LB security director. He will no doubt have yearns about how the joint DAC will work to the benefit of the port.

Mike

Sent from my iPhone

Begin forwarded message:

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Date:** July 18, 2013, 11:18:16 AM EDT  
**To:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>, Renee Domingo <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>, Ahsan Baig <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>, Darin White <[dwhite@oaklandnet.com](mailto:dwhite@oaklandnet.com)>  
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Mike, my comments:

- 1) Inaccurate/bad facts
- 2) Article is not as "juicy" as I thought it would be
- 3) I looked into the reporter, Ali Winston. This is a link to his Twitter account: <https://twitter.com/awinston>. He is trying to rally folks to come speak out against the DAC at the City Council Meeting on July 30. Timing of this article may be of benefit to City/Port, if there is opportunity for staff briefing at the Council Meeting, to address all of the issues that Ali and bunch plan to attack.

Eric

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FYI.

Mike

Sent from my iPhone

Begin forwarded message:

**From:** "Parsons, Randy" <[Randy.Parsons@polb.com](mailto:Randy.Parsons@polb.com)>  
**Date:** July 18, 2013, 10:15:39 AM EDT  
**To:** "'[mobrien@portoakland.com](mailto:mobrien@portoakland.com)'" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Subject:** **Fw: Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting**

You know what they say, any press is good press.

----- Original Message -----

From: [Jeffrey.Liberman@longbeach.gov](mailto:Jeffrey.Liberman@longbeach.gov)  
[<mailto:Jeffrey.Liberman@longbeach.gov>]  
Sent: Thursday, July 18, 2013 06:28 AM  
To: Parsons, Randy; Ruggiero, Steve; Alexander Avila; Kane, Daniel  
Subject: Fw: Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting

Lieutenant Jeff Liberman  
Port Police Division  
Long Beach Police Department  
Desk: (562)283-7962

----- Original Message -----

From: Jeff [[jirwn@sbcglobal.net](mailto:jirwn@sbcglobal.net)]  
Sent: 07/18/2013 04:37 AM MST  
To: Jeffrey Liberman  
Subject: Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting

<http://cironline.org/reports/oakland-surveillance-center-progresses->

Jeff

---

CONFIDENTIALITY NOTE: This email message and its attachments contain work product or other information which is privileged, confidential and/or protected from disclosure. This information is intended only for the use of the individual or entity named above. If you think that you have received this message in error, please email or phone the sender. If you are not the intended recipient, any dissemination, distribution or copying is strictly prohibited.



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**To:** "[mobrien@portoakland.com](mailto:mobrien@portoakland.com)" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Subject:** Fw: Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting

You know what they say, any press is good press.

----- Original Message -----

**From:** [Jeffrey.Liberman@longbeach.gov](mailto:Jeffrey.Liberman@longbeach.gov)  
[<mailto:Jeffrey.Liberman@longbeach.gov>]  
**Sent:** Thursday, July 18, 2013 06:28 AM  
**To:** Parsons, Randy; Ruggiero, Steve; Alexander Avila; Kane, Daniel  
**Subject:** Fw: Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting

Lieutenant Jeff Liberman  
Port Police Division  
Long Beach Police Department  
Desk: (562)283-7962

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**From:** Jeff [[jirwn@sbcglobal.net](mailto:jirwn@sbcglobal.net)]  
**Sent:** 07/18/2013 04:37 AM MST  
**To:** Jeffrey Liberman  
**Subject:** Oakland surveillance center progresses amid debate on privacy, data collection | The Center for Investigative Reporting

<http://cironline.org/reports/oakland-surveillance-center-progresses->

Jeff

---

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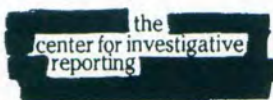
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## Oakland surveillance center progresses amid debate on privacy, data collection

Jul 18, 2013

Ali Winston  
Contributor

Topic(s):  
Crime and Justice  
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OAKLAND, Calif. — With this city repeatedly roiled by civil protests and the public's attention sharply focused on government surveillance, local officials are pushing forward with a federally funded project to link surveillance cameras, license-plate readers, gunshot detectors, Twitter feeds, alarm notifications and other data into a unified "situational awareness" tool for law enforcement.

The Domain Awareness Center, a joint project between the Port of Oakland and city, started as a nationwide initiative to secure ports by networking sensors and cameras in and around the facilities. The busy port is one of seven U.S. maritime facilities that the Department of Homeland Security considers at highest risk of a terrorist attack.



Renee Domingo, Oakland's director of emergency services, stands in front of the main monitoring screen at the Domain Awareness Center. Officials expect to unveil the surveillance center in mid-2014.

Credit: Carlos Avila Gonzalez/ San Francisco Chronicle

Since its inception in 2009, the project has ballooned into a surveillance program for the entire city. Some officials already have proposed linking the center to a regional Department of Homeland Security intelligence-gathering operation or adding feeds from surveillance cameras around the Oakland stadium and arena complex.

On Tuesday evening, the Oakland City Council was expected to approve an additional \$2 million in federal grants to fund the build-out of the surveillance center at Oakland's Emergency Operations Center on Martin Luther King Jr. Way. But following an outcry from public speakers about the center's lack of privacy guidelines or data retention limits, the council pulled the item from the consent calendar and postponed a vote until July 30.

Councilwoman Destey Brooks criticized the decision to place the funding on the consent calendar, which normally is reserved for routine matters. "Consent items are supposed to be noncontroversial," Brooks said. "Clearly, it is very controversial."

Joshua Daniels, one of the speakers during the meeting, said the surveillance center would give a great deal of power to the Oakland Police Department, which he said "doesn't respect the rights" of Oakland residents.

"This city has a huge trust issue," Daniels said, "and it's not going to be solved by spying on your citizens."

Approval of the \$2 million grant would fund the incorporation into the Domain Awareness Center of sensors and cameras from outside agencies such as the state Department of Transportation, the Metropolitan Transportation Commission, the Oakland Unified School District, the O.co Coliseum and Oracle Arena, as well as regional law enforcement intelligence centers.

The expansion of Oakland's surveillance facilities comes after months of Occupy Oakland unrest and recent protests over the acquittal of George Zimmerman in the Trayvon Martin shooting in Florida. And it comes amid a fierce debate about government and corporate surveillance on private activities and the massive accumulation of data about ordinary activities.

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**Santana, Deanna**

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:38 PM  
**To:** Libby Schaaf; Kalb, Dan; McElhaney, Lynette  
**Cc:** Santana, Deanna; Deloach Reed, Teresa; Sotelo, Amadis; Fierro, Rocio  
**Subject:** FW: SFMX draft letter  
**Attachments:** MARINE EXCHANGE.docx  
  
**Importance:** High

See email below from Port of Oakland.

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Friday, July 26, 2013 9:02 AM  
**To:** Domingo, Renee  
**Cc:** Matthew Davis; Joanne Karchmer  
**Subject:** FW: SFMX draft letter

Renee, I confirmed with Lynn just now that this modified letter is good to go with the package you are sending the council.

Also want to make note that the ACLU letter dated July 24, 2013 to the City Council contains inaccurate assertions:

In first Para of Section I, second sentence they list systems that are "*At present*" included in the network including 700 cameras in Oakland schools, 40 automated LPRs, 35 CCTV cameras in the city, an additional 40 cameras providing live video surveillance, and 25 red light cameras, along with feeds from CHP, CALTRANS.

In the last sentence of the first Para of Section I, it states that the *DAC could already collect, given existing networks, comprehensive information about Oakland residents.*

Not sure how you might convey these inaccuracies to the council members before the meeting, but would be good if they had a more accurate idea of what the DAC is currently capable of after phase 1.

Regards,  
Mike

---

**From:** Michael O'Brien  
**Sent:** Friday, July 26, 2013 8:19 AM  
**To:** 'Lynn Korwatch'  
**Subject:** FW: SFMX draft letter

Lynn, I made an addition to your letter as highlighted...the template we sent to you didn't have the supporting ports for the risk mitigation plan named. Are the edits ok with you? If so, I'll take off the highlights and send over to the city reps.

Thanks again.

Mike

---

**From:** Lynn Korwatch [<mailto:korwatch@sfmtx.org>]  
**Sent:** Thursday, July 25, 2013 11:23 AM  
**To:** Michael O'Brien  
**Cc:** Eric Napralla  
**Subject:** RE: SFMX draft letter

Mike,

Here you go!

Should I email this or send it via USPS? Do you have email addresses?

Lynn

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Wednesday, July 24, 2013 1:24 PM  
**To:** Lynn Korwatch  
**Cc:** Eric Napralla  
**Subject:** FW: SFMX draft letter

Lynn, we are working with the City on the DAC project as you know and next Tuesday, Jul 30th, the Council will consider the collaboration with the Port for Phase 2 of the Domain Awareness Center. Would ask if you'd be willing to pen a letter to the president of the council citing your support for this important project. Might give us a little 3rd party assist! The proposed verbiage is below.

Thanks Lynn,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Matthew Davis  
**Sent:** Wednesday, July 24, 2013 12:31 PM  
**To:** Michael O'Brien  
**Cc:** Joanne Karchmer  
**Subject:** SFMX draft letter

Mike,

Appreciate your review/correction of the proposed letter. If you could forward on to Lynn if she is amenable to providing a third-party point of validation for the regional importance of the grant funds I'd also appreciate it. Thanks,

Matt

\*\*\*

The Honorable Pat Kernighan  
President, Oakland City Council



**Santana, Deanna**

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:38 PM  
**To:** Libby Schaaf; Kalb, Dan; McElhaney, Lynette  
**Cc:** Santana, Deanna; Deloach Reed, Teresa; Sotelo, Amadis; Fierro, Rocio  
**Subject:** FW: SFMX draft letter  
**Attachments:** MARINE EXCHANGE.docx  
  
**Importance:** High

See email below from Port of Oakland.

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Friday, July 26, 2013 9:02 AM  
**To:** Domingo, Renee  
**Cc:** Matthew Davis; Joanne Karchmer  
**Subject:** FW: SFMX draft letter

Renee, I confirmed with Lynn just now that this modified letter is good to go with the package you are sending the council.

Also want to make note that the ACLU letter dated July 24, 2013 to the City Council contains inaccurate assertions:

In first Para of Section I, second sentence they list systems that are "At present" included in the network including 700 cameras in Oakland schools, 40 automated LPRs, 35 CCTV cameras in the city, an additional 40 cameras providing live video surveillance, and 25 red light cameras, along with feeds from CHP, CALTRANS.

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**Subject:** RE: SFMX draft letter

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Should I email this or send it via USPS? Do you have email addresses?

Lynn

---

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Matt

\*\*\*

The Honorable Pat Kernighan  
President, Oakland City Council



**MARINE EXCHANGE  
OF THE SAN FRANCISCO BAY REGION**

505 Beach Street, Suite 300  
San Francisco, CA 94133  
415-441-6600 [WWW.SFMX.ORG](http://WWW.SFMX.ORG)

July 25, 2013

The Honorable Pat Kernighan  
President, Oakland City Council  
One Frank Ogawa Plaza, 2nd Floor  
Oakland, CA 94612

Dear President Kernighan:

I am writing on behalf of The Marine Exchange of the San Francisco Bay Region (SFMX), a non-profit, membership organization serving the Golden Gate maritime community since 1849. SFMX representatives serve on the Area Maritime Security Committee, the Harbor Safety Committee, as well as numerous other regional forums that are focused on trade resiliency, homeland security, and the protection and preservation of critical maritime infrastructure. In this capacity, the Exchange serves as the Fiduciary Agent for several of the recent Federal Emergency Management Agency (FEMA) Port Security Grant Program (PSPG) rounds of funding, including Rounds 9 and 10.

As part of the Region-Wide Port Strategic Risk Management/Mitigation & Port Resumption/Resiliency Plan efforts -- a collaborative multi-agency study composed of public and private stakeholders associated with the Ports of Oakland, San Francisco, Richmond and Stockton -- the establishment of a joint Port of Oakland/City of Oakland Domain Awareness Center (DAC) was identified as a top regional security priority. In fact, the DAC was the highest identified priority among the FEMA PSPG grant rounds 9 and 10 submitted for funding consideration. As a major intermodal transportation hub, the Port's activities and critical infrastructure intersect with activities and developments that take place on state/regional highways, transit operators (such as the Bay Area Rapid Transit), and local streets and roads, among other landside access points to the seaport. Multiple local, state and federal agencies have jurisdiction over these operations and infrastructure. Combining the multiple communications and data feeds currently maintained by several different agencies into one central command center will prove to be vitally important in the event of a natural and/or man-made disaster that could impact the flow of goods, people and commerce in the region.

I understand that the Oakland City Council will be considering the acceptance of the FEMA sub-grant agreements at the July 30 Council meeting that will support the Phase II DAC implementation activities. On behalf of the Exchange, we support the efforts to establish the Phase II DAC operations and the integration of these multiple communications platforms so as to better serve the operations and trade resiliency of the Port of Oakland and the region as a whole.

Sincerely,



Captain Lynn Korwatch  
Executive Director

cc: Oakland Mayor Jean Quan  
Members of the Oakland City Council



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Oakland, CA 94612

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Sincerely...

cc: Oakland Mayor Jean Quan  
Members of the Oakland City Council



**Santana, Deanna**

---

**From:** Barnes, Deborah  
**Sent:** Friday, August 30, 2013 11:33 AM  
**To:** Santana, Deanna; Orologas, Alexandra; Johnson, Scott  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Yes. I feel we are between a rock and a hard place with this issue.

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

**Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012** <http://bit.ly/GB3s8f>



---

**From:** Santana, Deanna  
**Sent:** Friday, August 30, 2013 11:18 AM  
**To:** Barnes, Deborah; Orologas, Alexandra; Johnson, Scott  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

I am great, very rested...hope you are well too.

Thanks for the update, this is very closely being monitored.

---

**From:** Barnes, Deborah  
**Sent:** Friday, August 30, 2013 10:37 AM

**To:** Santana, Deanna; Orologas, Alexandra; Johnson, Scott  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Hi Deanna, How are you ?

I just left legal on another matter and we discussed (briefly) the Nuclear Free Zone Ordinance. Preliminarily, legal sees that the city ordinance stands. If this preliminary assumption holds, next steps must be considered.

Deb

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

**Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012** <http://bit.ly/GB3s8f>



---

**From:** Santana, Deanna  
**Sent:** Friday, August 30, 2013 8:08 AM  
**To:** Orologas, Alexandra; Santana, Deanna; Johnson, Scott; Barnes, Deborah  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Keep me posted, this is very political and key

---

**From:** Orologas, Alexandra  
**Sent:** Thursday, August 29, 2013 7:13 PM  
**To:** Santana, Deanna ([DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)); Johnson, Scott  
**Subject:** FW: DAC Consultant and compliance with Nuclear Free Zone Ordinance

FYI on status

---

**From:** Barnes, Deborah  
**Sent:** Thursday, August 29, 2013 7:09 PM  
**To:** Orologas, Alexandra; Sanchez, Arturo M  
**Cc:** Baig, Ahsan; Domingo, Renee; Orologas, Alexandra  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Alex,

We received a response from SAIC this morning. They agreed that they were not in compliance with the Ordinance and very graciously explained that they did not quite understand the breadth of the Ordinance.

In addition, SAIC believes that a subsequent ruling on Nuclear Free Zone Ordinances renders the city's ordinance ineffective/unconstitutional/toothless !

We are looking to legal to determine if our Ordinance stands in light of that so called subsequent ruling. If our Ordinance stands, as I see it, we have two options: (1) seek a waiver by way of the process as described in the Ordinance OR (2) republish the RFP. Other options were put forward by IT staff.

Deb

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

**Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012** <http://bit.ly/GB3s8f>



---

**From:** Orologas, Alexandra  
**Sent:** Thursday, August 29, 2013 6:50 PM



**To:** Barnes, Deborah; Sanchez, Arturo M  
**Cc:** Baig, Ahsan; Domingo, Renee; Orologas, Alexandra ([AOrologas@oaklandnet.com](mailto:AOrologas@oaklandnet.com))  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

What does that mean Debbie?

---

**From:** Barnes, Deborah  
**Sent:** Tuesday, August 27, 2013 6:29 PM  
**To:** Sanchez, Arturo M  
**Cc:** Baig, Ahsan; Orologas, Alexandra; Domingo, Renee  
**Subject:** Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Technicality no longer an option. Legal is researching implications of a subsequent ruling.

Sent from my iPad

On Aug 27, 2013, at 6:07 PM, "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)> wrote:

Have we received a response from them yet? We need to document the decision and why they are being given a pass.

Sent from my iPad

On Aug 15, 2013, at 12:06 PM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Thanks Debbie.

-ahsan

---

**From:** Barnes, Deborah  
**Sent:** Thursday, August 15, 2013 10:56 AM  
**To:** Baig, Ahsan  
**Cc:** Sanchez, Arturo M; Domingo, Renee  
**Subject:** Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Ahsan,  
I believe we can give them a pass on a technicality. I will discuss with you upon receipt of their response.

Sent from my iPhone

On Aug 15, 2013, at 9:54 AM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Yes, SAIC is working on a response.

---

**From:** Sanchez, Arturo M  
**Sent:** Thursday, August 15, 2013 9:30 AM

**To:** Barnes, Deborah; Baig, Ahsan

**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Has someone followed up with them to clarify?

AMS

This communication constitutes an electronic communication within the meaning of the Electronic Communications Privacy Act, 18 USC 2510, and its disclosure is strictly limited to the recipient intended by the sender of this message. This communication may contain confidential and privileged material for the sole use of the intended recipient and receipt by anyone other than the intended recipient does not constitute a loss of the confidential or privileged nature of the communications. Any review or distribution by others is strictly prohibited. If you are not the intended recipient please contact the sender by return electronic mail and delete all copies of this communication.

---

**From:** Barnes, Deborah

**Sent:** Sunday, August 04, 2013 3:31 PM

**To:** Baig, Ahsan

**Cc:** Santana, Deanna; Domingo, Renee; Boyd, Karen; Sanchez, Arturo M; Orologas, Alexandra; Johnson, Scott

**Subject:** Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Yes, they must have the opportunity to clarify.

Sent from my iPad

On Aug 4, 2013, at 2:34 PM, "Baig, Ahsan"  
<[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Nuclear weapons and Nuclear power plant security are two separate operations; Item #1 is related to the nuclear power plant security. There are few nuclear plants in the US, and dozens all over the World, generating power using the Nuclear technology. Item # 3 is very specific to the nuclear weapon design, development, and testing work. The nuclear technology is heavily used in the medical field, from MRI to curing the cancer in chemotherapy treatment, which wouldn't fall in the category of nuclear weapons. We need SAIC to clarify their involvement in various nuclear related activities for final determination.

---

**From:** Barnes, Deborah

**Sent:** Sunday, August 04, 2013 2:16 PM

**To:** Santana, Deanna

**Cc:** Domingo, Renee; Baig, Ahsan; Boyd, Karen; Sanchez, Arturo M; Orologas, Alexandra; Johnson, Scott



**Subject:** Re: DAC Consultant and compliance with  
Nuclear Free Zone Ordinance

The way the ordinance defines it is so very broad. See definition of " nuclear weapons work" #3 paragraph 3. Also, see how the vendor defines their own work on their web site referenced in #1.

Sent from my iPad

On Aug 4, 2013, at 6:52 AM, "Santana, Deanna" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)> wrote:

Good morning

I have reviewed the below memo and have the following concerns:

1. Nuclear weapons work is defined as its purpose is in the development, testing, production, possession, maintenance or storage of nuclear weapons. This definition does not include the security of nuclear weapons. The question becomes is the security of nuclear weapons considered nuclear weapons work? These can be seen as very separate functions.

2. A nuclear weapons maker is defined as an entity knowingly engaged nuclear weapons work and any of its agents, subsidiaries, or affiliates which are engaged in nuclear weapons work. The question becomes does the security fall into the definition of nuclear weapons maker based on the definition of nuclear weapons



work? Based on logic and established definitions... it does not appear so.

3. SAIC's Scope of work...

What is it? Based on the scope of work we can further determine how it falls into these two key definitions. What exactly are they doing for Oakland?

Based on the definitions provided, and the information provided to me in the draft inter office memo, I do not see the linkages of the alleged violation of the nuclear free zone policy, or two key definitions, when their work appears to have been security of a facility that happens to have nuclear power plant operations. If this is the case, then the question becomes... does their security of a facility fall within these two definitions, and based on the information provided me, it does not appear so? Please advise if I have misinterpreted the information provided to me... Thank you

Deanna  
Sent from my iPhone  
Excuse brevity and typos

On Aug 3, 2013, at 11:16 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hello All:

After receiving this memo, I have also communicated by phone and advised the Port of Oakland representatives regarding the status of this matter and that we are awaiting a policy decision and direction from City Administrator.

Thank you.

---

**From:** Barnes, Deborah  
**To:** Santana, Deanna  
**Cc:** Baig, Ahsan;  
Domingo, Renee; Boyd, Karen  
**Sent:** Fri Aug 02  
19:58:30 2013  
**Subject:** DAC  
Consultant and  
compliance with Nuclear  
Free Zone Ordinance

<image001.jpg>

***INTE  
R OFFICE  
MEMORA  
NDUM***

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**TO:** Deanna  
J.  
Santana,  
City  
Administ  
rator  
**FROM**  
: Debor  
ah  
Barnes  
Scott

Johnson, Assistant  
City

Administrator  
Contracts and  
Compliance

CC: Renee  
Domingo, EMC  
and Ahsan Baig, IT

**SUBJECT:** Domai  
n Awareness Center  
(DAC)

**DATE:** Augu  
st 2, 2013

Compl  
iance with the  
Nuclear Free Zone  
Ordinance

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On Wednesday, July  
31, KGO Radio  
informed CM Schaaf  
of the following  
concerns regarding  
Science Applications  
International  
Corporation (SAIC)  
the selected contractor  
for the Domain  
Awareness Center  
(DAC) project. The  
information included  
reference to the  
following points: (1)  
SAIC may not be in  
compliance with the  
City's Nuclear Free  
Zone policy; (2)  
SAIC built a portion  
of a wall to restrict  
immigrants; and (3) A  
contract with City of  
New York ended in  
massive fines and  
charges.



KGO was referred to compliance. The response was outlined as follows:

1. The company signed an affidavit (via Schedule C-1) declaring compliance with the Nuclear Free Zone. It is self reporting under penalty of perjury.
2. The City's Arizona Ordinance prohibits doing business with firms headquartered in Arizona. It does not extend to performing work in Arizona.
3. There are records of actions involving the City of New York along with a response provided by SAIC on their web site.

Based on a preliminary review of immediately available information, it is believed that SAIC is not in compliance with the Nuclear Free Zone Ordinance (No.

11062) for the  
following reasons:

1. Review of  
SAIC  
website found that SAIC  
presents the  
following  
overview of  
their  
operation  
: *"Nuclear  
Security and  
Compliance--  
SAIC has  
extensive  
experience  
addressing  
the challenges  
nuclear  
power plant  
operators  
face  
modernizing  
the aging  
power plant  
fleet,  
instrumenting  
equipment,  
and enabling  
new  
technologies  
and business  
processes in  
and around  
the power  
plant  
environment.  
"*
2. The Nuclear  
Free Zone  
Ordinance  
No. 11062  
prohibits City  
contracts with  
or the  
investment of  
City funds in  
any business  
that

knowingly  
engages in  
“*nuclear  
weapons  
work.*”

3. “Nuclear  
weapons  
work” is  
considered as  
any work that  
has as its  
purpose the  
development,  
testing,  
production,  
possession,  
maintenance  
or storage of  
nuclear  
weapons, the  
components  
of nuclear  
weapons, or  
any secret or  
classified  
research or  
evaluation of  
nuclear  
weapons.

4. A “nuclear  
weapons  
maker” is  
(defined as)  
any entity  
knowingly  
engaged in  
nuclear  
weapons  
work and any  
of its agents,  
subsidiaries  
or affiliates  
which are  
engaged in  
nuclear  
weapons  
work. If an  
entity is a  
nuclear  
weapons  
maker, then



its controlling  
owner(s)  
would also be  
classified as a  
nuclear  
weapons  
maker(s).

5. SAIC  
completed  
Schedule C-1,  
a combined  
schedule  
including an  
abbreviated  
schedule P—  
Nuclear Free  
Zone  
Disclosure.

6. The Schedule  
C-1 provides  
for a  
declaration  
*that:*

- *"th  
e  
fir  
m  
nor  
any  
sub  
sidi  
ary  
,  
affi  
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7. During the RFP process, a mandatory pre-bid meeting was held by City and Port staff. During that meeting, the assigned compliance officer reviewed council policies to include the Nuclear Free Zone. As is standard operating procedure, attendees were invited to browse the Contracts and Compliance web site for more detailed policy information.
8. A review of follow up



questions by  
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proposers  
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Based on the review  
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decision and  
subsequent actions, a  
conversation with  
SAIC is warranted in  
order to fully  
understanding the  
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an opportunity to  
respond.

With regard to  
internal responsibility,  
the Ordinance  
identifies jurisdiction  
under the purview of  
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was Finance at the  
time of the Ordinance  
in 1988. In terms of  
current practices, as  
part of the Request  
For Proposal, Notice  
Inviting Bids and  
contracting processes,  
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using agencies  
(i.e. Public Works  
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Administrator's  
etc.) collect Schedule  
C-1. As a final check,  
I review for schedules  
before signing off or  
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3. Administratively waive compliance during council recess if allowable.
4. (With feedback from legal) Weigh



the pros and  
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It is important to note  
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I will submit to you on Monday, a hard copy of this memo and attachments and await your determination with regard to administrative responsibility to follow up with the matter of compliance.

Deborah Barnes,  
Manager

Contracts and  
Compliance

Office of the City  
Administrator

Attachments: Upon  
Request

Deborah Lusk-Barnes  
Manager, Contracts  
& Compliance, Office

of the City  
Administrator  
250 Frank Ogawa  
Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270  
[dbarnes@oaklandnet.  
com](mailto:dbarnes@oaklandnet.com)

***Oakland Ranked #5  
Place to Visit in the  
World! New York  
Times, January 2012  
<http://bit.ly/GB3s8f>***

<image002.jpg>



**Santana, Deanna**

---

**From:** Barnes, Deborah  
**Sent:** Friday, August 30, 2013 11:33 AM  
**To:** Santana, Deanna; Orologas, Alexandra; Johnson, Scott  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Yes. I feel we are between a rock and a hard place with this issue.

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

**Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012** <http://bit.ly/GB3s8f>



---

**From:** Santana, Deanna  
**Sent:** Friday, August 30, 2013 11:18 AM  
**To:** Barnes, Deborah; Orologas, Alexandra; Johnson, Scott  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

I am great, very rested...hope you are well too.

Thanks for the update, this is very closely being monitored.

---

**From:** Barnes, Deborah  
**Sent:** Friday, August 30, 2013 10:37 AM

**To:** Santana, Deanna; Orologas, Alexandra; Johnson, Scott  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Hi Deanna, How are you ?

I just left legal on another matter and we discussed (briefly) the Nuclear Free Zone Ordinance. Preliminarily, legal sees that the city ordinance stands. If this preliminary assumption holds, next steps must be considered.

Deb

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

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---

**From:** Santana, Deanna  
**Sent:** Friday, August 30, 2013 8:08 AM  
**To:** Orologas, Alexandra; Santana, Deanna; Johnson, Scott; Barnes, Deborah  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Keep me posted, this is very political and key

---

**From:** Orologas, Alexandra  
**Sent:** Thursday, August 29, 2013 7:13 PM  
**To:** Santana, Deanna ([DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)); Johnson, Scott  
**Subject:** FW: DAC Consultant and compliance with Nuclear Free Zone Ordinance

FYI on status

---

**From:** Barnes, Deborah  
**Sent:** Thursday, August 29, 2013 7:09 PM  
**To:** Orologas, Alexandra; Sanchez, Arturo M  
**Cc:** Baig, Ahsan; Domingo, Renee; Orologas, Alexandra  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Alex,

We received a response from SAIC this morning. They agreed that they were not in compliance with the Ordinance and very graciously explained that they did not quite understand the breadth of the Ordinance.

In addition, SAIC believes that a subsequent ruling on Nuclear Free Zone Ordinances renders the city's ordinance ineffective/unconstitutional/toothless !

We are looking to legal to determine if our Ordinance stands in light of that so called subsequent ruling. If our Ordinance stands, as I see it, we have two options: (1) seek a waiver by way of the process as described in the Ordinance OR (2) republish the RFP. Other options were put forward by IT staff.

Deb

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

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---

**From:** Orologas, Alexandra  
**Sent:** Thursday, August 29, 2013 6:50 PM



**To:** Barnes, Deborah; Sanchez, Arturo M  
**Cc:** Baig, Ahsan; Domingo, Renee; Orologas, Alexandra ([AOrologas@oaklandnet.com](mailto:AOrologas@oaklandnet.com))  
**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

What does that mean Debbie?

---

**From:** Barnes, Deborah  
**Sent:** Tuesday, August 27, 2013 6:29 PM  
**To:** Sanchez, Arturo M  
**Cc:** Baig, Ahsan; Orologas, Alexandra; Domingo, Renee  
**Subject:** Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Technicality no longer an option. Legal is researching implications of a subsequent ruling.

Sent from my iPad

On Aug 27, 2013, at 6:07 PM, "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)> wrote:

Have we received a response from them yet? We need to document the decision and why they are being given a pass.

Sent from my iPad

On Aug 15, 2013, at 12:06 PM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Thanks Debbie.

-ahsan

---

**From:** Barnes, Deborah  
**Sent:** Thursday, August 15, 2013 10:56 AM  
**To:** Baig, Ahsan  
**Cc:** Sanchez, Arturo M; Domingo, Renee  
**Subject:** Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Ahsan,  
I believe we can give them a pass on a technicality. I will discuss with you upon receipt of their response.

Sent from my iPhone

On Aug 15, 2013, at 9:54 AM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Yes, SAIC is working on a response.

---

**From:** Sanchez, Arturo M  
**Sent:** Thursday, August 15, 2013 9:30 AM

**To:** Barnes, Deborah; Baig, Ahsan

**Subject:** RE: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Has someone followed up with them to clarify?

AMS

This communication constitutes an electronic communication within the meaning of the Electronic Communications Privacy Act, 18 USC 2510, and its disclosure is strictly limited to the recipient intended by the sender of this message. This communication may contain confidential and privileged material for the sole use of the intended recipient and receipt by anyone other than the intended recipient does not constitute a loss of the confidential or privileged nature of the communications. Any review or distribution by others is strictly prohibited. If you are not the intended recipient please contact the sender by return electronic mail and delete all copies of this communication.

---

**From:** Barnes, Deborah

**Sent:** Sunday, August 04, 2013 3:31 PM

**To:** Baig, Ahsan

**Cc:** Santana, Deanna; Domingo, Renee; Boyd, Karen; Sanchez, Arturo M; Orologas, Alexandra; Johnson, Scott

**Subject:** Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Yes, they must have the opportunity to clarify.

Sent from my iPad

On Aug 4, 2013, at 2:34 PM, "Baig, Ahsan"  
<[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Nuclear weapons and Nuclear power plant security are two separate operations; Item #1 is related to the nuclear power plant security. There are few nuclear plants in the US, and dozens all over the World, generating power using the Nuclear technology. Item # 3 is very specific to the nuclear weapon design, development, and testing work. The nuclear technology is heavily used in the medical field, from MRI to curing the cancer in chemotherapy treatment, which wouldn't fall in the category of nuclear weapons. We need SAIC to clarify their involvement in various nuclear related activities for final determination.

---

**From:** Barnes, Deborah

**Sent:** Sunday, August 04, 2013 2:16 PM

**To:** Santana, Deanna

**Cc:** Domingo, Renee; Baig, Ahsan; Boyd, Karen; Sanchez, Arturo M; Orologas, Alexandra; Johnson, Scott



**Subject:** Re: DAC Consultant and compliance with  
Nuclear Free Zone Ordinance

The way the ordinance defines it is so very broad. See definition of " nuclear weapons work" #3 paragraph 3. Also, see how the vendor defines their own work on their web site referenced in #1.

Sent from my iPad

On Aug 4, 2013, at 6:52 AM, "Santana, Deanna" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)> wrote:

Good morning

I have reviewed the below memo and have the following concerns:

1. Nuclear weapons work is defined as its purpose is in the development, testing, production, possession, maintenance or storage of nuclear weapons. This definition does not include the security of nuclear weapons. The question becomes is the security of nuclear weapons considered nuclear weapons work? These can be seen as very separate functions.

2. A nuclear weapons maker is defined as an entity knowingly engaged nuclear weapons work and any of its agents, subsidiaries, or affiliates which are engaged in nuclear weapons work. The question becomes does the security fall into the definition of nuclear weapons maker based on the definition of nuclear weapons



work? Based on logic and established definitions... it does not appear so.

3. SAIC's Scope of work...  
What is it? Based on the scope of work we can further determine how it falls into these two key definitions. What exactly are they doing for Oakland?

Based on the definitions provided, and the information provided to me in the draft inter office memo, I do not see the linkages of the alleged violation of the nuclear free zone policy, or two key definitions, when their work appears to have been security of a facility that happens to have nuclear power plant operations. If this is the case, then the question becomes... does their security of a facility fall within these two definitions, and based on the information provided me, it does not appear so? Please advise if I have misinterpreted the information provided to me...  
Thank you

Deanna  
Sent from my iPhone  
Excuse brevity and typos

On Aug 3, 2013, at 11:16 AM, "Domingo, Renee"  
<[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hello All:

After receiving this memo, I have also communicated by phone and advised the Port of Oakland representatives regarding the status of this matter and that we are awaiting a policy decision and direction from City Administrator.

Thank you.

---

**From:** Barnes, Deborah  
**To:** Santana, Deanna  
**Cc:** Baig, Ahsan;  
Domingo, Renee; Boyd, Karen  
**Sent:** Fri Aug 02  
19:58:30 2013  
**Subject:** DAC  
Consultant and  
compliance with Nuclear  
Free Zone Ordinance

<image001.jpg>

***INTE  
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MEMORA  
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**TO:** Deanna  
J.  
Santana,  
City  
Administ  
rator  
**FROM**  
: Debor  
ah  
Barnes  
Scott  
Johnson, Assistant  
City

Administrator  
Contracts and  
Compliance

CC: Renee  
Domingo, EMC  
and Ahsan Baig, IT

**SUBJECT:** Domain Awareness Center  
(DAC)

**DATE:** August 2, 2013

Compliance with the  
Nuclear Free Zone  
Ordinance

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On Wednesday, July 31, KGO Radio informed CM Schaaf of the following concerns regarding Science Applications International Corporation (SAIC) the selected contractor for the Domain Awareness Center (DAC) project. The information included reference to the following points: (1) SAIC may not be in compliance with the City's Nuclear Free Zone policy; (2) SAIC built a portion of a wall to restrict immigrants; and (3) A contract with City of New York ended in massive fines and charges.



KGO was referred to compliance. The response was outlined as follows:

1. The company signed an affidavit (via Schedule C-1) declaring compliance with the Nuclear Free Zone. It is self reporting under penalty of perjury.
2. The City's Arizona Ordinance prohibits doing business with firms headquartered in Arizona. It does not extend to performing work in Arizona.
3. There are records of actions involving the City of New York along with a response provided by SAIC on their web site.

Based on a preliminary review of immediately available information, it is believed that SAIC is not in compliance with the Nuclear Free Zone Ordinance (No.

11062) for the  
following reasons:

1. Review of  
SAIC  
website found that SAIC  
presents the  
following  
overview of  
their  
operation  
:*"Nuclear  
Security and  
Compliance--  
SAIC has  
extensive  
experience  
addressing  
the challenges  
nuclear  
power plant  
operators  
face  
modernizing  
the aging  
power plant  
fleet,  
instrumenting  
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and enabling  
new  
technologies  
and business  
processes in  
and around  
the power  
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environment.  
"*
2. The Nuclear  
Free Zone  
Ordinance  
No. 11062  
prohibits City  
contracts with  
or the  
investment of  
City funds in  
any business  
that

knowingly  
engages in  
“*nuclear  
weapons  
work.*”

3. “Nuclear weapons work” is considered as any work that has as its purpose the development, testing, production, possession, maintenance or storage of nuclear weapons, the components of nuclear weapons, or any secret or classified research or evaluation of nuclear weapons.
4. A “nuclear weapons maker” is (defined as) any entity knowingly engaged in nuclear weapons work and any of its agents, subsidiaries or affiliates which are engaged in nuclear weapons work. If an entity is a nuclear weapons maker, then



its controlling  
owner(s)  
would also be  
classified as a  
nuclear  
weapons  
maker(s).

5. SAIC  
completed  
Schedule C-1,  
a combined  
schedule  
including an  
abbreviated  
schedule P—  
Nuclear Free  
Zone  
Disclosure.

6. The Schedule  
C-1 provides  
for a  
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Deborah Barnes,  
Manager

Contracts and  
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Office of the City  
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Attachments: Upon  
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<image002.jpg>



**Santana, Deanna**

---

**From:** Barnes, Deborah  
**Sent:** Monday, August 05, 2013 11:06 AM  
**To:** Santana, Deanna  
**Subject:** FW: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

***Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>***



---

**From:** Santana, Deanna  
**Sent:** Sunday, August 04, 2013 12:53 PM  
**To:** Barnes, Deborah  
**Subject:** Fwd: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Here us the email...

Deanna  
Sent from my iPhone  
Excuse brevity and typos

Begin forwarded message:

**From:** "Santana, Deanna" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)>

**Date:** August 4, 2013, 6:52:31 AM PDT

**To:** "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>

**Cc:** "Barnes, Deborah" <[DBarnes@oaklandnet.com](mailto:DBarnes@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>, "Boyd, Karen" <[KBoyd@oaklandnet.com](mailto:KBoyd@oaklandnet.com)>, "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>, "Orologas, Alexandra" <[AOrologas@oaklandnet.com](mailto:AOrologas@oaklandnet.com)>, "Johnson, Scott" <[SJohnson@oaklandnet.com](mailto:SJohnson@oaklandnet.com)>

**Subject: Re: DAC Consultant and compliance with Nuclear Free Zone Ordinance**

Good morning

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**Cc:** Baig, Ahsan; Domingo, Renee; Boyd, Karen  
**Sent:** Fri Aug 02 19:58:30 2013  
**Subject:** DAC Consultant and compliance with Nuclear Free Zone Ordinance

<image001.jpg>

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## *INTER OFFICE MEMORANDUM*

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**TO:** Deanna J. Santana, City Administrator  
Barnes  
Scott Johnson, Assistant City Administrator  
Compliance

**FROM:** Deborah  
Contracts and

**CC:** Renee Domingo, EMC and Ahsan Baig, IT

**SUBJECT:** Domain Awareness Center  
(DAC) **DATE:** August 2, 2013  
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<image002.jpg>



**Santana, Deanna**

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**From:** Barnes, Deborah  
**Sent:** Monday, August 05, 2013 11:06 AM  
**To:** Santana, Deanna  
**Subject:** FW: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Deborah Lusk-Barnes  
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**From:** Santana, Deanna  
**Sent:** Sunday, August 04, 2013 12:53 PM  
**To:** Barnes, Deborah  
**Subject:** Fwd: DAC Consultant and compliance with Nuclear Free Zone Ordinance

Here us the email...

Deanna  
Sent from my iPhone  
Excuse brevity and typos

Begin forwarded message:

**From:** "Santana, Deanna" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)>

**Date:** August 4, 2013, 6:52:31 AM PDT

**To:** "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>

**Cc:** "Barnes, Deborah" <[DBarnes@oaklandnet.com](mailto:DBarnes@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>, "Boyd, Karen" <[KBoyd@oaklandnet.com](mailto:KBoyd@oaklandnet.com)>, "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>, "Orologas, Alexandra" <[AOrologas@oaklandnet.com](mailto:AOrologas@oaklandnet.com)>, "Johnson, Scott" <[SJohnson@oaklandnet.com](mailto:SJohnson@oaklandnet.com)>

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**Cc:** Santana, Deanna; Domingo, Renee; Boyd, Karen; Sanchez, Arturo M; Orologas, Alexandra; Johnson, Scott  
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Administrator      Contracts and Compliance

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Based on the definitions provided, and the information provided to me in the draft inter office memo, I do not see the linkages of the alleged violation of the nuclear free zone policy, or two key definitions, when their work appears to have been security of a facility that happens to have nuclear power plant operations. If this is the case, then the question becomes... does their security of a facility fall within these two definitions, and based on the information provided me, it does not appear so? Please advise if I have misinterpreted the information provided to me... Thank you

Deanna  
Sent from my iPhone  
Excuse brevity and typos

On Aug 3, 2013, at 11:16 AM, "Domingo, Renee"  
<[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hello All:

After receiving this memo, I have also communicated by phone and advised the Port of Oakland representatives regarding the status of this matter and that we are awaiting a policy decision and direction from City Administrator.

Thank you.

---

**From:** Barnes, Deborah  
**To:** Santana, Deanna  
**Cc:** Baig, Ahsan; Domingo, Renee; Boyd, Karen  
**Sent:** Fri Aug 02 19:58:30 2013  
**Subject:** DAC Consultant and compliance with Nuclear Free Zone Ordinance



## ***INTER OFFICE MEMORANDUM***

---

**TO:** Deanna J. Santana, City  
Administrator      **FROM:** Deborah Barnes  
Scott Johnson, Assistant City  
Administrator      Contracts and Compliance

**CC:** Renee Domingo, EMC and Ahsan Baig, IT

**SUBJECT:** Domain Awareness Center  
(DAC)      **DATE:** August 2, 2013  
Compliance with the Nuclear Free Zone Ordinance

---

On Wednesday, July 31, KGO Radio informed CM Schaaf of the following concerns regarding Science Applications International Corporation (SAIC) the selected contractor for the Domain Awareness Center (DAC) project. The information included reference to the following points: (1) SAIC may not be in compliance with the City's Nuclear Free Zone policy; (2) SAIC built a portion of a wall to restrict immigrants; and (3) A contract with City of New York ended in massive fines and charges.

KGO was referred to compliance. The response was outlined as follows:

1. The company signed an affidavit (via Schedule C-1) declaring compliance with the Nuclear Free Zone. It is self reporting under penalty of perjury.
2. The City's Arizona Ordinance prohibits doing business with firms headquartered in Arizona. It does not extend to performing work in Arizona.
3. There are records of actions involving the City of New York along with a response provided by SAIC on their web site.

Based on a preliminary review of immediately available information, it is believed that SAIC is not in compliance with the Nuclear Free Zone Ordinance (No. 11062) for the following reasons:



1. Review of SAIC website found that SAIC presents the following overview of their operation : *"Nuclear Security and Compliance-- SAIC has extensive experience addressing the challenges nuclear power plant operators face modernizing the aging power plant fleet, instrumenting equipment, and enabling new technologies and business processes in and around the power plant environment."*
2. The Nuclear Free Zone Ordinance No. 11062 prohibits City contracts with or the investment of City funds in any business that knowingly engages in *"nuclear weapons work."*
3. "Nuclear weapons work" is considered as any work that has as its purpose the development, testing, production, possession, maintenance or storage of nuclear weapons, the components of nuclear weapons, or any secret or classified research or evaluation of nuclear weapons.
4. A "nuclear weapons maker" is (defined as) any entity knowingly engaged in nuclear weapons work and any of its agents, subsidiaries or affiliates which are engaged in nuclear weapons work. If an entity is a nuclear weapons maker, then its controlling owner(s) would also be classified as a nuclear weapons maker(s).
5. SAIC completed Schedule C-1, a combined schedule including an abbreviated schedule P—Nuclear Free Zone Disclosure.
6. The Schedule C-1 provides for a declaration *that*:
  - *"the firm nor any subsidiary, affiliate or agent engages in nuclear weapons work or anticipates entering into such work, and*
  - *that individuals of authority are cognizant of their responsibility to notify the Office of Finance if the firms, subsidiary, affiliate or agent subsequently engages in nuclear work"*.
7. During the RFP process, a mandatory pre-bid meeting was held by City and Port staff. During that meeting, the assigned compliance officer reviewed council policies to include the Nuclear Free Zone. As is standard operating procedure, attendees were invited to browse the Contracts and Compliance web site for more detailed policy information.
8. A review of follow up questions by potential proposers reflects policy questions regarding the Local/Small Local Business Enterprise Program (L/SLBE Program) as incentives to hire local.

Based on the review of preliminary information, it appears that SAIC engages in "nuclear weapons work." However, before making a final decision and subsequent actions, a conversation with SAIC is warranted in order to fully understanding the details of the services provided and to offer an opportunity to respond.

With regard to internal responsibility, the Ordinance identifies jurisdiction under the purview of "Finance", or what was Finance at the time of the Ordinance in 1988. In terms of current practices, as part of the Request For Proposal, Notice Inviting Bids and contracting processes, Contracts and Compliance and other using agencies (i.e. Public Works Agency, Grants Administrator's etc.) collect Schedule C-1. As a final check, I review for schedules before signing off or initialing contracts for your review. I am not aware of monitoring and enforcement activities through Finance or other city operations relative to this Ordinance. Over the past 14 years, we have not had a complaint filed with Contracts and Compliance or questions raised regarding compliance with the Nuclear Free zone. We are essentially swimming in uncharted waters.

Given the above, there are several options with regard to next steps:

1. Identify administrative jurisdiction and/or responsibility:
  - Contracts and Compliance can forward these preliminary findings to Finance for completion;
  - Contracts and Compliance can proceed to confirm and recommend next steps.
2. If it is determined (either by Finance or Contracts and Compliance,) that SAIC is in non-compliance, the ordinance allows the City Council to waive the restriction (after a public hearing) citing that the DAC contract is "essential to the proper functioning of the city government and that no reasonable alternative exists".
3. Administratively waive compliance during council recess if allowable.
4. (With feedback from legal) Weigh the pros and cons of withdrawing the contract and awarding the remainder of the work to the second responsive and responsible proposer.
5. (With feedback from legal) Weigh the pros and cons of withdrawing the contract and conducting a new RFP process.
6. Moving forward, under the decentralized contracting structure, implement a city-wide requirement to perform an internet search when conducting reference checks.

It is important to note that the range of options 2-5 noted above was discussed with IT staff and the project is at a place that could accommodate either option.

With regard to the 500M penalty paid to the City of New York, I have forwarded to you under a separate email, the link to SAIC's response to that matter.



Finally, with regard to the bridge project in Arizona, this was a federally funded project in which this firm was the most responsive and responsible bidder.

I will submit to you on Monday, a hard copy of this memo and attachments and await your determination with regard to administrative responsibility to follow up with the matter of compliance.

Manager

Compliance

Administrator

Deborah Barnes,

Contracts and

Office of the City

Attachments: Upon Request

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City  
Administrator  
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Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

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**Sent:** Wednesday, July 31, 2013 2:10 PM  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Michael O'Brien; Eric Napralla; Joanne Karchmer; Matthew Davis; Johnson, Scott; Deloach Reed, Teresa  
**Subject:** RE: DAC contract and call from CM Schaaf

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**Cc:** [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [jkarchmer@portoakland.com](mailto:jkarchmer@portoakland.com); [mdavis@portoakland.com](mailto:mdavis@portoakland.com); Johnson, Scott; Deloach Reed, Teresa  
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<image002.jpg>





**Santana, Deanna**

---

**From:** Barnes, Deborah  
**Sent:** Friday, August 02, 2013 7:07 PM  
**To:** Santana, Deanna  
**Subject:** FW: DAC contract and call from CM Schaaf

Deanna,

Looks like you were not copied on all of the chains of emails. Please see below in particular the link to the radio broadcast provided by Matthew Davis of the Port.

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**From:** Matthew Davis [<mailto:mdavis@portoakland.com>]  
**Sent:** Thursday, August 01, 2013 2:37 PM  
**To:** Barnes, Deborah; Baig, Ahsan; Domingo, Renee  
**Cc:** Michael O'Brien; Eric Napralla; Joanne Karchmer; Johnson, Scott; Deloach Reed, Teresa  
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[http://www.kgoradio.com/common/page.php?pt=Nuclear+Twist+In+Oakland%27s+Surveillance+Center+Controversy&id=40453&is\\_corp=0](http://www.kgoradio.com/common/page.php?pt=Nuclear+Twist+In+Oakland%27s+Surveillance+Center+Controversy&id=40453&is_corp=0)

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## Nuclear Twist In Oakland's Surveillance Center Controversy

12:45PM Wednesday  
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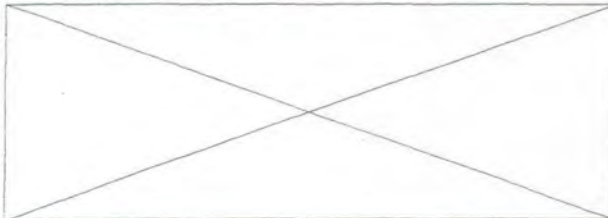
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Follow us on Twitter @kgoradio and stay tuned to KGO 810 for the latest on this developing story.

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UPDATE from the Japanese Meteorological Agency:

Tsunami Advisories have been issued for the following coastal regions of Japan:

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\*IWATE PREF....

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Protesting Urban Shield first responders conference in Oakland. [pic.twitter.com/19XmVdktSo](http://pic.twitter.com/19XmVdktSo)

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Awakened in rainy Tokyo by a shaking that seemed to go on and on, varying intensity, rolling quake.

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"Yellow" warning of 1-meter tsunami issued for Fukushima region, due to hit coast in 10 minutes: Japanese weather agency

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
44m

TOKYO (AP) - Magnitude 7.3 earthquake strikes off Fukushima region of Japan, US Geological Service says. [on.doi.gov/16yjjep](http://on.doi.gov/16yjjep)

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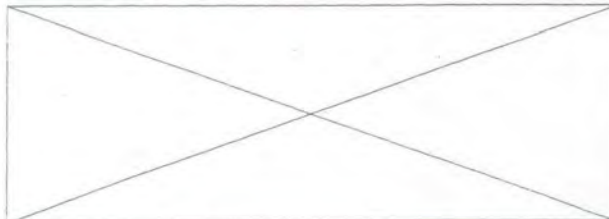
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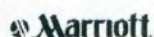
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## SAIC Settles CityTime Matter

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CONTACT » (<http://www.saic.com/tools/contact.html>)

SAIC has reached a settlement with the U.S. Attorney for the Southern District of New York relating to the City Time matter. Below is the statement from CEO John Jumper.

---

Colleagues,

SAIC has reached a settlement with the U.S. Attorney for the Southern District of New York and the City of New York on the CityTime automated workforce management system. This settlement allows us to conclude the CityTime matter and move forward as a better, stronger company dedicated to the highest standards of ethics and customer performance.

I would like to thank you all for your continued loyalty to SAIC and to our customers during this prolonged period of uncertainty.

As we all know, the CityTime contract with the City of New York became a vehicle for fraud perpetrated by two former SAIC employees conspiring with others not in the Company. There were also failures of certain managers in connection with the project. We in SAIC who have dedicated ourselves to higher ethical standards have felt victimized by this breach of trust as has the City of New York. We also understand that the Company is responsible for the actions of all its employees, and we accept that responsibility, as well as the accountability that goes with it.

Frequently overlooked in this case is the fact that SAIC developed and delivered a world-class workforce management system for New York City. The system covers 163,000 city workers and has increased the effectiveness and efficiency of the city's administrative processes. In the end the capabilities of our magnificent solution have been obscured by the self-serving, unethical behavior of people we assumed were loyal members of our team. We must dedicate ourselves to never letting this happen again.

Here are the key points of the settlement:

- SAIC will pay a total of \$500.4 million in penalties and restitution.
- An outside independent monitor will be appointed for SAIC for a period of up to three years.
- SAIC was charged with a single criminal count relating to CityTime. SAIC pleaded not guilty to the charge and the government has agreed to defer prosecution of the charge based on the Company's cooperation with the investigation, remediation efforts and acceptance of responsibility.
- We expect that it will be dismissed in three years. As we previously reported to you, we anticipated that settlement cost would be high. We were ready for it. The Company remains financially strong and stable, and we are moving ahead.

We welcome the independent monitor. As many of you know, we have had our own monitor in place for many months in order to improve our processes and to learn from the lessons of CityTime. The presence of the independent monitor will lend assurance that the Company is taking all the right steps to reaffirm our core values and to respond appropriately to CityTime.

We have already taken a number of major actions. We made leadership changes after identifying certain failures in management. We made significant process and compliance improvements. Further process improvements and enhancements are underway. Members of our leadership team have spoken to many of you at the meetings we held around the Company between December 2011 and January of this year. SAIC continues to be a responsible contractor, and remains eligible to be awarded federal government contracts.

There are three things we must do moving forward. We must continue our unshakable focus on ethical performance for our customers. We must embrace the changes that are going to make us a better, stronger company. And each of us must be vigilant, holding each other accountable for what we do. We have seen the harm that certain people can do if unchecked by the vast majority of us who insist on doing the right thing. We must do everything we can to uphold our values and see that an incident like CityTime never happens again.

Sincerely,



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There are three things we must do moving forward. We must continue our unshakable focus on ethical performance for our customers. We must embrace the changes that are going to make us a better, stronger company. And each of us must be vigilant, holding each other accountable for what we do. We have seen the harm that certain people can do if unchecked by the vast majority of us who insist on doing the right thing. We must do everything we can to uphold our values and see that an incident like CityTime never happens again.

Sincerely,



John Jumper  
President and Chief Executive Officer



**Santana, Deanna**

---

**From:** Barnes, Deborah  
**Sent:** Friday, August 02, 2013 1:36 PM  
**To:** Santana, Deanna; Domingo, Renee  
**Cc:** Johnson, Scott; Baig, Ahsan; Darensburg, Shelley  
**Subject:** RE: Heads Up on DAC - Domain Awareness Center

Deanna.

We are drafting a proposal for your review to include an option to secure a waiver which is allowed in the Ordinance as well as other issues. The memo should be to you before 3:00 this afternoon.

Deb

Deborah Lusk-Barnes  
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**Subject:** Heads Up on DAC - Domain Awareness Center

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**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 3:20 PM  
**To:** Boyd, Karen; Fierro, Rocio; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

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**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Sent:** Wed Jul 31 15:15:26 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

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**To:** Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Fierro, Rocio; Baig, Ahsan  
**Cc:** Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf



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Thank you.

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**From:** Boyd, Karen

**To:** Barnes, Deborah; Baig, Ahsan; Domingo, Renee

**Cc:** Johnson, Scott; Santana, Deanna; Katz, Alex; Maher, Sean

**Sent:** Wed Jul 31 14:13:09 2013

**Subject:** RE: DAC contract and call from CM Schaaf

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Karen

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**Sent:** Wednesday, July 31, 2013 12:46 PM

**To:** Baig, Ahsan; Domingo, Renee

**Cc:** Johnson, Scott; Boyd, Karen

**Subject:** DAC contract and call from CM Schaaf

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KGO Radio called CM Schaaf and informed her of the following claims against the DAC contractor - Science Applications International Corporation (SAIC):

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**Santana, Deanna**

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Santana, Deanna

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**To:** Boyd, Karen; 'rdomingo@oaklandnet.com'  
**Cc:** Santana, Deanna; Johnson, Scott; Deloach Reed, Teresa; Perkins, Cynthia; Maher, Sean; OPD Media; Joshi, Holly J.  
**Subject:** RE: CIR query re: domain awareness center

Ok, thanks Karen.

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Ahsan and Renee,

Let's talk about how to respond to this request. This a freelance reporter who often writes strong critiques of OPD and law enforcement. I'd like to meet with you two as well as Sean Maher and OPD to discuss our response. I'll send an outlook request for a Monday meeting.

Thanks.

Karen

**From:** Ali Winston [<mailto:ali.winston@gmail.com>]  
**Sent:** Friday, July 12, 2013 10:58 AM  
**To:** Boyd, Karen; Baig, Ahsan; [rdomingo@oaklandnet.com](mailto:rdomingo@oaklandnet.com)  
**Subject:** CIR query re: domain awareness center

Good morning,

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Furthermore, I have a set of questions for Mr. Baig and Ms. Domingo with regard to the DAC's infrastructure and policies. It'd be preferable to go over these matters in person, but if that is not possible to arrange by next Tuesday here are my questions in advance:

-The Domain Awareness Center is largely funded by Port Security grants from DHS. How did the DAC come to encompass critical infrastructure in the city of Oakland?

-How many cameras are currently incorporated into the DAC's structure from city and Port facilities? How many cameras have image and motion-recognition capabilities? How many license plate readers are part of this system?

-At the July 9th meeting, Mr. Baig and Ms. Domingo noted the DAC project is seeking to involve the MTC, CalTrans, ABAG and other regional entities in the project. What form would these relationships take? Would the DAC seek access to cameras and/or sensors owned and/or operated by such entities?



-Did the city or Port of Oakland consult with counterparts from New York City, Chicago or Long Beach about their own domain awareness centers while developing this project?

-What agencies will have access to the DAC's information systems? Will the DAC share data in real time with law enforcement agencies other than the Oakland Police Department?

-What sort of privacy guidelines or data retention limits govern the Domain Awareness Center? If they exist, can you provide me with copies?

My deadline is next Wednesday morning. Please get back to me regarding this request at your earliest convenience.

Best,  
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Center for Investigative Reporting  
[REDACTED]  
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**Santana, Deanna**

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**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 11:33 AM  
**To:** Chimonyo, Cynthia; Pastor-Cohen, Genevieve; Chin, Tracey  
**Cc:** Hoffmann, Mark; Deloach Reed, Teresa; Santana, Deanna; Whent, Sean; Downing, David  
**Subject:** FW: Oakland DAC Phase 1 VIDSYS Training - WED. June 26 at EOC  
**Attachments:** VidSys PSIM User Training Course Modules 1 & 2.pdf; VidSys PSIM User Training Outline 2013-06-24.pdf

**Importance:** High

Dear Public Safety Team members:

If your schedule permits, please plan to attend the training session listed:

Session 1: Cynthia Chimonyo; Session 3: Genevieve Pastor-Cohen Session 4: Tracey Chin

There will be other training sessions over the next several months to familiarize key EOC public safety support staff with the System.

Please let me know if you are able to attend.

Thank you!

Renee Domingo

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**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Monday, June 24, 2013 7:44 PM  
**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Eide, Cathey; Bender, Ted; Ogata, Eileen; Chris Millar; Sansone, Christopher; Allen, Terry; Chen, Andy J; Binda, George; Chimonyo, Cynthia  
**Cc:** Chung, Neil A.; Chris Bledsoe; Chris Chauv; Charlie McCarrel; Vazquez, Tony; Kattel, Prasanna; Ahmad, Tony K.; Durst, Jeremy S.; Merris, Rhian M.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Cary Porter; Ahmad, Tony K.; Abuelhiga, Ayesah J.; Evans, Julie  
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Below is the DAC Phase 1 VIDSYS Training schedule.  
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**June 26 – Wednesday**

**Multiple Sessions**

**8AM to 5PM – PHASE 1 TRAINING**

SAIC – VIDSYS plans to conduct Phase 1 VIDSYS Training as follows;

**Session 1: 8am-10am**

- Ahsan Baig (DIT)
- Renee Domingo (EOC)
- Mike O'Brien (Port)
- Eric Breshears (OPD)

- Darin White (OFD)
- Scott Johnson (CAO)
- TBD

**Session 2: 10am-12pm**

- Eric Napralla (Port)
- George Binda (DIT)
- Cathey Eide (EOC)
- Stewart McGhee (OFD)
- Blair Alexander (OPD)
- Andrew Norleen (DIT)
- TBD (EOC)

**Session 3: 1pm-3pm**

- Bill Weiman (DIT)
- Chris Millar (DIT)
- Annette Fountaine (OFD)
- Luis Diaz (OFD)
- David Burke (OPD)
- Ifeoma Olike (DIT)
- TBD

**Session 4: 3pm-5pm**

- Terry Allen (DIT)
- David Cruise (DIT)
- Regina Harris (OPD)
- Irabe Taylor (OPD)
- Tam Dinh (OPD)
- Ted Bender (EOC)
- TBD

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



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**Cc:** Chung, Neil A.; Chris Bledsoe; Chris Chauv; Charlie McCarrel; Vazquez, Tony; Kattel, Prasanna; Ahmad, Tony K.; Durst, Jeremy S.; Merris, Rhian M.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Cary Porter; Ahmad, Tony K.; Abuelhiga, Ayeshah J.; Evans, Julie  
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- TBD (EOC)

#### **Session 3: 1pm-3pm**

- Bill Weiman (DIT)
- Chris Millar (DIT)
- Annette Fountaine (OFD)
- Luis Diaz (OFD)
- David Burke (OPD)
- Ifeoma Olike (DIT)
- TBD

#### **Session 4: 3pm-5pm**

- Terry Allen (DIT)
- David Cruise (DIT)
- Regina Harris (OPD)
- Irabe Taylor (OPD)
- Tam Dinh (OPD)
- Ted Bender (EOC)
- TBD

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, August 01, 2013 8:18 AM  
**To:** Maher, Sean; Boyd, Karen; Barnes, Deborah; Baig, Ahsan; Ortiz, Celso; Fierro, Rocio  
**Cc:** Johnson, Scott; Katz, Alex; Deloach Reed, Teresa; Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

Hello All;

Since Ahsan is the PM on the contract, I believe we are looking at a very Brief Call with Port reps at 2 pm.

Ahsan or his staff will be sending out the conference call information for the 2 pm call.

Thanks all.

---

**From:** Maher, Sean  
**To:** Boyd, Karen; Barnes, Deborah; Baig, Ahsan; Ortiz, Celso; Domingo, Renee; Fierro, Rocio  
**Cc:** Fierro, Rocio; Johnson, Scott; Katz, Alex; Deloach Reed, Teresa; Santana, Deanna; Sotelo, Amadis  
**Sent:** Wed Jul 31 16:14:56 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

I'm in the same scheduled meeting as Karen at 2.

---

**From:** Boyd, Karen  
**Sent:** Wednesday, July 31, 2013 4:13 PM  
**To:** Barnes, Deborah; Baig, Ahsan; Ortiz, Celso; Domingo, Renee; Fierro, Rocio  
**Cc:** Fierro, Rocio; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Santana, Deanna; Sotelo, Amadis  
**Subject:** RE: DAC contract and call from CM Schaaf

I'm booked at 2 but will try to make it if it's the only window.

---

**From:** Barnes, Deborah  
**Sent:** Wednesday, July 31, 2013 4:10 PM  
**To:** Baig, Ahsan; Ortiz, Celso; Domingo, Renee; Boyd, Karen; Fierro, Rocio  
**Cc:** Fierro, Rocio; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Santana, Deanna; Sotelo, Amadis  
**Subject:** RE: DAC contract and call from CM Schaaf

I can flex to 2:00.

Deborah Lusk-Barnes  
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250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>





---

**From:** Baig, Ahsan  
**Sent:** Wednesday, July 31, 2013 4:08 PM  
**To:** Ortiz, Celso; Barnes, Deborah; Domingo, Renee; Boyd, Karen ([KBoyd@oaklandnet.com](mailto:KBoyd@oaklandnet.com)); Fierro, Rocio  
**Cc:** Fierro, Rocio; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Santana, Deanna; Sotelo, Amadis  
**Subject:** RE: DAC contract and call from CM Schaaf

Can we do it at 2pm? Sorry, I have the Radio meeting at 1pm.

---

**From:** Ortiz, Celso  
**Sent:** Wednesday, July 31, 2013 3:58 PM  
**To:** Barnes, Deborah  
**Cc:** Domingo, Renee; Boyd, Karen; Fierro, Rocio; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan; Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

I have another conference call from 1-4pm but can be late or break out for this.

Sent from my iPhone

On Jul 31, 2013, at 3:43 PM, "Barnes, Deborah" <[DBarnes@oaklandnet.com](mailto:DBarnes@oaklandnet.com)> wrote:

<image001.jpg>

Renee,  
1:00 Thursday works for me.

Deb

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Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

<image002.jpg>

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 3:20 PM  
**To:** Boyd, Karen; Fierro, Rocio; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

Is there a time like 1 pm that would work for a conference call tomorrow on Thursday?

Can everyone weigh in?

We will make it a conference call also for those that can't attend in person and I will arrange it somewhere in City Hall.

Thanks all

---

**From:** Boyd, Karen  
**To:** Fierro, Rocio; Domingo, Renee; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Sent:** Wed Jul 31 15:15:26 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

Renee, I think that's a great idea. This topic and media interest in it are expanding, so it's imperative that everyone is on the same page. Thanks very much.

---

**From:** Fierro, Rocio  
**Sent:** Wednesday, July 31, 2013 3:08 PM  
**To:** Domingo, Renee; Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Subject:** RE: DAC contract and call from CM Schaaf

Renee, please include Celso in this discussion; I will defer to him on issues re city contract with SAIC.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 2:44 PM



**To:** Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Fierro, Rocio; Baig, Ahsan  
**Cc:** Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

Hello Karen and City Leadership:

Should we have a brief meeting tomorrow or Friday morning with Port of Oakland key staff, legal counsel and public relations staff so we are all on the same page with our response to media and also to discuss our position moving forward with Phase 2 of the project??

I spoke with Port staff and they are getting same inquiries from Media. They are willing to meet with us tomorrow or Friday morning if the City leadership would like to meet this week with them either in person or via a conference call.

SAIC, has not been debarred and my understanding is that the City staff involved in RFP and contracting were not aware of SAIC issues with NYC.

*Please let me know if you would like me to coordinate a briefing meeting for this week.*

Thank you.

---

**From:** Boyd, Karen  
**To:** Barnes, Deborah; Baig, Ahsan; Domingo, Renee  
**Cc:** Johnson, Scott; Santana, Deanna; Katz, Alex; Maher, Sean  
**Sent:** Wed Jul 31 14:13:09 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

Hi Debbie,

Thanks for sending the questions and answers. I would recommend responding to them in writing with the facts as you've laid them out here. I spoke to Alex Katz in the City Attorney's Office, which is also receiving inquiries about this. Alex, is there anything more to add? Could you coordinate with Debbie Thanks.

Karen

---

**From:** Barnes, Deborah  
**Sent:** Wednesday, July 31, 2013 12:46 PM  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Johnson, Scott; Boyd, Karen  
**Subject:** DAC contract and call from CM Schaaf

Renee and Ahsan,  
KGO Radio called CM Schaaf and informed her of the following claims against the DAC contractor - Science Applications International Corporation (SAIC):

1. Not in compliance with the City's Nuclear Free Zone policy
2. Built the Arizona Wall to restrict immigrants
3. Contract with city of New York ended in massive fines and charges of "fraud"

CM Schaaf referred KGO to me as compliance. If they call Karen, I will respond as follows:

1. The company signed an affidavit declaring compliance with the Nuclear Free Zone. It is self reporting.
2. The City's Arizona Ordinance prohibits doing business with firms headquartered in Arizona. It does not extend to performing work in Arizona.
3. Ahsan and Renee, were references provided ? Do we know about New York ?



Karen, please let me know if you are comfortable with the above OR you prefer speaking with KGO directly.

Thanks  
Deb

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**<http://bit.ly/GB3s8f>**

<image002.jpg>

## Ogata, Eileen

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**To:** Boyd, Karen; Fierro, Rocio; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
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We will make it a conference call also for those that can't attend in person and I will arrange it somewhere in City Hall.

Thanks all

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**From:** Boyd, Karen  
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**Sent:** Wednesday, July 31, 2013 3:08 PM  
**To:** Domingo, Renee; Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Subject:** RE: DAC contract and call from CM Schaaf

Renee, please include Celso in this discussion; i will defer to him on issues re city contract with SAIC.

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**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 2:44 PM  
**To:** Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Fierro, Rocio; Baig, Ahsan  
**Cc:** Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

Hello Karen and City Leadership:

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SAIC, has not been debarred and my understanding is that the City staff involved in RFP and contracting were not aware of SAIC issues with NYC.

Please let me know if you would like me to coordinate a briefing meeting for this week.

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**From:** Boyd, Karen  
**To:** Barnes, Deborah; Baig, Ahsan; Domingo, Renee  
**Cc:** Johnson, Scott; Santana, Deanna; Katz, Alex; Maher, Sean  
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**From:** Barnes, Deborah  
**Sent:** Wednesday, July 31, 2013 12:46 PM  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Johnson, Scott; Boyd, Karen  
**Subject:** DAC contract and call from CM Schaaf

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 3:16 PM  
**To:** Fierro, Rocio; Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Subject:** Re: DAC contract and call from CM Schaaf

Will do

---

**From:** Fierro, Rocio  
**To:** Domingo, Renee; Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Ortiz, Celso; Santana, Deanna; Sotelo, Amadis  
**Sent:** Wed Jul 31 15:07:39 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

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---

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**Sent:** Wednesday, July 31, 2013 2:44 PM  
**To:** Boyd, Karen; Barnes, Deborah; Johnson, Scott; Katz, Alex; Maher, Sean; Deloach Reed, Teresa; Fierro, Rocio; Baig, Ahsan  
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**Cc:** Johnson, Scott; Santana, Deanna; Katz, Alex; Maher, Sean  
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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 2:06 PM  
**To:** Eve-Fisher, Sandra D.; Baig, Ahsan  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Sotelo, Amadis; Fierro, Rocio  
**Subject:** Re: 7/30/13 Council Actions to the DAC

Hi Sandra;

I will forward to Amadis.

----- Original Message -----

**From:** Eve-Fisher, Sandra D.  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba  
**Sent:** Wed Jul 31 12:04:01 2013  
**Subject:** 7/30/13 Council Actions to the DAC

All,  
Please revise the resolution accordingly and submit the revised signed resolution to me as soon as possible.  
Sandra

Sandra Eve-Fisher  
Office of the City Administrator  
(510)238-2900

I had fainted if I had not believed to see the goodness of the Lord in the land of the living

-----Original Message-----

**From:** [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) [<mailto:sharpscan@oaklandnet.com>]  
**Sent:** Wednesday, July 31, 2013 12:09 PM  
**To:** Eve-Fisher, Sandra D.  
**Subject:** Scanned image from MX-M503N

**Reply to:** [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) <[sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com)> **Device Name:** City Admin Office MX-M503N **Device Model:** MX-M503N  
**Location:** City Admin Office, 1 FOP, 3rd floor

**File Format:** PDF MMR(G4)  
**Resolution:** 200dpi x 200dpi

Attached file is scanned image in PDF format.  
Use Acrobat(R)Reader(R) or Adobe(R)Reader(R) of Adobe Systems Incorporated to view the document.  
Adobe(R)Reader(R) can be downloaded from the following URL:  
Adobe, the Adobe logo, Acrobat, the Adobe PDF logo, and Reader are registered trademarks or trademarks of Adobe Systems Incorporated in the United States and other countries.

<http://www.adobe.com/>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 1:42 PM  
**To:** Sotelo, Amadis; Eve-Fisher, Sandra D.  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Baig, Ahsan; Fierro, Rocio  
**Subject:** Re: 7/30/13 Council Actions to the DAC

Thank you. Should we confirm it with CM Kalb, CM Shaaf OR City Clerk?

----- Original Message -----

**From:** Sotelo, Amadis  
**To:** Domingo, Renee; Eve-Fisher, Sandra D.  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Baig, Ahsan; Fierro, Rocio  
**Sent:** Wed Jul 31 13:30:25 2013  
**Subject:** RE: 7/30/13 Council Actions to the DAC

Renee,

I will check my notes and send you what I have that should capture the final language, and then you can incorporate into the original resolution and then send back to me for review.

Thanks,

Amadis

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 12:12 PM  
**To:** Eve-Fisher, Sandra D.  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Baig, Ahsan; Sotelo, Amadis; Fierro, Rocio  
**Subject:** Re: 7/30/13 Council Actions to the DAC

Hi Sandra:

I will work with City Attorney to get the final language.

Amadis or Rocio:

Were you able to capture the final language? I wasn't able to do so. Any suggestions to ensure we get the exact and final language.

----- Original Message -----

**From:** Eve-Fisher, Sandra D.  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba  
**Sent:** Wed Jul 31 12:04:01 2013  
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Saundra Eve-Fisher  
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Sent: Wednesday, July 31, 2013 12:09 PM  
To: Eve-Fisher, Saundra D.  
Subject: Scanned image from MX-M503N

Reply to: [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) <[sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com)> Device Name: City Admin Office MX-M503N Device  
Model: MX-M503N  
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Attached file is scanned image in PDF format.

Use Acrobat(R)Reader(R) or Adobe(R)Reader(R) of Adobe Systems Incorporated to view the document.

Adobe(R)Reader(R) can be downloaded from the following URL:

Adobe, the Adobe logo, Acrobat, the Adobe PDF logo, and Reader are registered trademarks or trademarks of Adobe Systems Incorporated in the United States and other countries.

<http://www.adobe.com/>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 1:41 PM  
**To:** Sotelo, Amadis; Eve-Fisher, Sandra D.  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Baig, Ahsan; Fierro, Rocio  
**Subject:** Re: 7/30/13 Council Actions to the DAC

Okay

----- Original Message -----

**From:** Sotelo, Amadis  
**To:** Domingo, Renee; Eve-Fisher, Sandra D.  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Baig, Ahsan; Fierro, Rocio  
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**Sent:** Wednesday, July 31, 2013 12:12 PM  
**To:** Eve-Fisher, Sandra D.  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba; Baig, Ahsan; Sotelo, Amadis; Fierro, Rocio  
**Subject:** Re: 7/30/13 Council Actions to the DAC

Hi Sandra:

I will work with City Attorney to get the final language.

Amadis or Rocio:

Were you able to capture the final language? I wasn't able to do so. Any suggestions to ensure we get the exact and final language.

----- Original Message -----

**From:** Eve-Fisher, Sandra D.  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen; To, Annie; Jelani, Tyehimba  
**Sent:** Wed Jul 31 12:04:01 2013  
**Subject:** 7/30/13 Council Actions to the DAC

All,

Please revise the resolution accordingly and submit the revised signed resolution to me as soon as possible.  
Sandra



Saundra Eve-Fisher  
Office of the City Administrator  
(510)238-2900

I had fainted if I had not believed to see the goodness of the Lord in the land of the living

-----Original Message-----

From: [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) [<mailto:sharpscan@oaklandnet.com>]

Sent: Wednesday, July 31, 2013 12:09 PM

To: Eve-Fisher, Saundra D.

Subject: Scanned image from MX-M503N

Reply to: [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) <[sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com)> Device Name: City Admin Office MX-M503N Device Model: MX-M503N

Location: City Admin Office, 1 FOP, 3rd floor

File Format: PDF MMR(G4)

Resolution: 200dpi x 200dpi

Attached file is scanned image in PDF format.

Use Acrobat(R)Reader(R) or Adobe(R)Reader(R) of Adobe Systems Incorporated to view the document.

Adobe(R)Reader(R) can be downloaded from the following URL:

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<http://www.adobe.com/>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 1:39 PM  
**To:** Fierro, Rocio; Sotelo, Amadis; Ortiz, Celso  
**Cc:** Baig, Ahsan; Deloach Reed, Teresa; Barnes, Deborah; Johnson, Scott  
**Subject:** Fw: DAC contract and call from CM Schaaf

FYI. See information received re: SAIC and email trail.

---

**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; 'enapralla@portoakland.com' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; 'jkarchmer@portoakland.com' <[jkarchmer@portoakland.com](mailto:jkarchmer@portoakland.com)>; 'mdavis@portoakland.com' <[mdavis@portoakland.com](mailto:mdavis@portoakland.com)>  
**Cc:** Barnes, Deborah; Baig, Ahsan; Johnson, Scott; Deloach Reed, Teresa  
**Sent:** Wed Jul 31 13:18:15 2013  
**Subject:** Fw: DAC contract and call from CM Schaaf

Hello Port Partners;

See email trail below. See Link re; SAIC.

---

**From:** Barnes, Deborah  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Johnson, Scott; Boyd, Karen  
**Sent:** Wed Jul 31 12:52:41 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

See as follows:

<http://www.contractormisconduct.org/index.cfm/1,73,221,html?ContractorID=47&ranking=9>

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>



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**Sent:** Wednesday, July 31, 2013 12:52 PM  
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Can you send us that info re: NYC.

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**From:** Barnes, Deborah  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Johnson, Scott; Boyd, Karen  
**Sent:** Wed Jul 31 12:50:20 2013  
**Subject:** RE: DAC contract and call from CM Schaaf

Thanks,

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Deborah Lusk-Barnes  
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**Subject:** Re: DAC contract and call from CM Schaaf

Hi Deb:

As far as I know, references were provided. I was not directly involved with the RFP process, one of my staff sat in on the panels, etc. so I will get more information from her.

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**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Johnson, Scott; Boyd, Karen  
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**Subject:** DAC contract and call from CM Schaaf

Renee and Ahsan,

KGO Radio called CM Schaaf and informed her of the following claims against the DAC contractor - Science Applications International Corporation (SAIC):

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CM Schaaf referred KGO to me as compliance. If they call Karen, I will respond as follows:

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2. The City's Arizona Ordinance prohibits doing business with firms headquartered in Arizona. It does not extend to performing work in Arizona.
3. Ahsan and Renee, were references provided ? Do we know about New York ?

Karen, please let me know if you are comfortable with the above OR you prefer speaking with KGO directly.

Thanks  
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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 1:18 PM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; 'jkarchmer@portoakland.com'; 'mdavis@portoakland.com'  
**Cc:** Barnes, Deborah; Baig, Ahsan; Johnson, Scott; Deloach Reed, Teresa  
**Subject:** Fw: DAC contract and call from CM Schaaf

Hello Port Partners;

See email trail below. See Link re; SAIC.

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Deborah Lusk-Barnes  
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## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 1:14 PM  
**To:** Barnes, Deborah; Baig, Ahsan  
**Cc:** Johnson, Scott; Boyd, Karen  
**Subject:** Re: DAC contract and call from CM Schaaf

Thanks

---

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## Ogata, Eileen

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Were you able to capture the final language? I wasn't able to do so. Any suggestions to ensure we get the exact and final language.

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**To:** Domingo, Renee; Baig, Ahsan  
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All,  
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Sandra

Sandra Eve-Fisher  
Office of the City Administrator  
(510)238-2900

I had fainted if I had not believed to see the goodness of the Lord in the land of the living

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**Sent:** Wednesday, July 31, 2013 12:09 PM  
**To:** Eve-Fisher, Sandra D.  
**Subject:** Scanned image from MX-M503N

**Reply to:** [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) <[sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com)> **Device Name:** City Admin Office MX-M503N **Device Model:** MX-M503N  
**Location:** City Admin Office, 1 FOP, 3rd floor

**File Format:** PDF MMR(G4)  
**Resolution:** 200dpi x 200dpi

Attached file is scanned image in PDF format.

Use Acrobat(R)Reader(R) or Adobe(R)Reader(R) of Adobe Systems Incorporated to view the document.

Adobe(R)Reader(R) can be downloaded from the following URL:

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Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 11:52 AM  
**To:** 'mobrien@portoakland.com'  
**Cc:** White, Darin; Baig, Ahsan; Sotelo, Amadis; Fierro, Rocio; Ortiz, Celso  
**Subject:** Re: Thank you for your support, time and efforts on the DAC Project this evening

A Great Team effort!!

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** White, Darin; Baig, Ahsan; Sotelo, Amadis; Fierro, Rocio; Ortiz, Celso  
**Sent:** Wed Jul 31 09:51:58 2013  
**Subject:** Re: Thank you for your support, time and efforts on the DAC Project this evening

Thank you all for standing in there last night and for being flexible to get the compromise resolution crafted and passed.

Regards,  
Mike

Sent from my iPhone

On Jul 31, 2013, at 12:47 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

We can now move forward on Phase 2.

Thanks again.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 1:15 AM  
**To:** Johnson, Scott; Baig, Ahsan  
**Cc:** Deloach Reed, Teresa; Santana, Deanna; Blackwell, Fred; Sanchez, Arturo M  
**Subject:** Re: additional DAC Resolution language

Hi Scott:

It's been a team effort from City and Port staff.

I really appreciate the support and leadership from the City Administrator and her key staff and from Chief Reed.

It is an honor to be of service to the City of Oakland and community even when some of the public is misinformed about the goals of our public safety efforts....as they say, "this too shall pass".

Have a good and restful evening.

Best regards always,

Renee

---

**From:** Johnson, Scott  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Deloach Reed, Teresa; Santana, Deanna; Blackwell, Fred; Sanchez, Arturo M  
**Sent:** Wed Jul 31 00:51:41 2013  
**Subject:** Re: additional DAC Resolution language

Good staff work, especially given the disruptive environment! Thank you for your dedication and professionalism.

Thx, Scott

Sent from my iPhone

On Jul 30, 2013, at 6:58 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I am okay with the language

---

**From:** Johnson, Scott  
**To:** Baig, Ahsan; Deloach Reed, Teresa; Domingo, Renee  
**Sent:** Tue Jul 30 18:54:13 2013  
**Subject:** Fwd: additional DAC Resolution language

Please review ASAP. Does this work??

Please excuse brevity and typos. Sent from my iPad  
Scott P Johnson  
Assistant City Administrator  
510-238-6906

Begin forwarded message:

**From:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Date:** July 30, 2013, 6:50:36 PM PDT

To: "Deanna Santana" <[DJSanatana@oaklandnet.com](mailto:DJSanatana@oaklandnet.com)>, "Fred Blackwell" <[FBlackwell@oaklandnet.com](mailto:FBlackwell@oaklandnet.com)>, "Scott Johnson" <[SJohnson@oaklandnet.com](mailto:SJohnson@oaklandnet.com)>  
Cc: "Alexandra Orologas" <[AOrologas@oaklandnet.com](mailto:AOrologas@oaklandnet.com)>  
**Subject: Fwd: additional DAC Resolution language**

Kalb, G-M, and Schaaf language on DAC.

Sent from my iPhone

Begin forwarded message:

**From:** "Luby, Oliver" <[OLuby@oaklandnet.com](mailto:OLuby@oaklandnet.com)>  
**Date:** July 30, 2013, 6:48:06 PM PDT  
**To:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Subject:** additional DAC Resolution language

Hi Arturo,

Dan asked me to send this to you. If you have any comments, please let me know (soon would be good, since Dan wants me to print copies for the meeting very soon).

**Oliver Luby**

Policy Manager

**Office of District 1 City Council Member Dan Kalb**

*City of Oakland*

1 Frank H. Ogawa Plaza, Suite 230 · Oakland, CA 94612

(o) 510-238-7001 · (d) 510-238-7013 · (e) [oluby@oaklandnet.com](mailto:oluby@oaklandnet.com)

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 31, 2013 12:44 AM  
**To:** White, Darin; 'mobrien@portoakland.com'; Baig, Ahsan; Sotelo, Amadis; Fierro, Rocio; Ortiz, Celso  
**Subject:** Thank you for your support, time and efforts on the DAC Project this evening

We can now move forward on Phase 2.

Thanks again.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 10:32 PM  
**To:** Baig, Ahsan  
**Subject:** Fw: NBC News on DAC

**Importance:** High

---

**From:** Domingo, Renee  
**To:** Boyd, Karen; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Cc:** Deloach Reed, Teresa  
**Sent:** Tue Jul 30 19:31:40 2013  
**Subject:** NBC News on DAC

<http://www.nbcbayarea.com/news/local/Oakland-Could-Expand-Surveillance-Capability-217648171.html>

Link to video of news report and story. Part 1....Part 2 not available yet.

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 6:58 PM  
**To:** Johnson, Scott; Baig, Ahsan; Deloach Reed, Teresa  
**Subject:** Re: Fwd: additional DAC Resolution language

Yes, I am okay with the language

---

**From:** Johnson, Scott  
**To:** Baig, Ahsan; Deloach Reed, Teresa; Domingo, Renee  
**Sent:** Tue Jul 30 18:54:13 2013  
**Subject:** Fwd: additional DAC Resolution language

Please review ASAP. Does this work??

Please excuse brevity and typos. Sent from my iPad  
Scott P Johnson  
Assistant City Administrator  
510-238-6906

Begin forwarded message:

**From:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Date:** July 30, 2013, 6:50:36 PM PDT  
**To:** "Deanna Santana" <[DSantana@oaklandnet.com](mailto:DSantana@oaklandnet.com)>, "Fred Blackwell" <[FBlackwell@oaklandnet.com](mailto:FBlackwell@oaklandnet.com)>, "Scott Johnson" <[SJohnson@oaklandnet.com](mailto:SJohnson@oaklandnet.com)>  
**Cc:** "Alexandra Orogas" <[AOrogas@oaklandnet.com](mailto:AOrogas@oaklandnet.com)>  
**Subject:** Fwd: additional DAC Resolution language

Kalb, G-M, and Schaaf language on DAC.

Sent from my iPhone

Begin forwarded message:

**From:** "Luby, Oliver" <[OLuby@oaklandnet.com](mailto:OLuby@oaklandnet.com)>  
**Date:** July 30, 2013, 6:48:06 PM PDT  
**To:** "Sanchez, Arturo M" <[asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)>  
**Subject:** additional DAC Resolution language

Hi Arturo,

Dan asked me to send this to you. If you have any comments, please let me know (soon would be good, since Dan wants me to print copies for the meeting very soon).

**Oliver Luby**

Policy Manager  
**Office of District 1 City Council Member Dan Kalb**

*City of Oakland*  
1 Frank H. Ogawa Plaza, Suite 230· Oakland, CA 94612  
(o) 510-238-7001 · (d) 510-238-7013 · (e) [oluby@oaklandnet.com](mailto:oluby@oaklandnet.com)

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 6:53 PM  
**To:** Baig, Ahsan  
**Subject:** RE: Joint Port/City DAC resolution language

Are you available for a quick call?? Please let me know.

Thanks!

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, July 30, 2013 5:30 PM  
**To:** Fierro, Rocio  
**Cc:** Kalb, Dan; Michael O'Brien; Schaaf, Libby; McElhaney, Lynette; Domingo, Renee; Joanne Karchmer; mdavis@portofoakland.com; Deloach Reed, Teresa; Sotelo, Amadis; Johnson, Scott; Breshears, Eric; Luby, Oliver; Farmer, Casey; Stoffmacher, Bruce  
**Subject:** Re: Joint Port/City DAC resolution language

Please replace censor with sensor....

Ahsan Baig  
Sent from my iPad

On Jul 30, 2013, at 5:28 PM, "Fierro, Rocio" <RFierro@oaklandcityattorney.org> wrote:

I'm fine with the proposed language and made minor edits to last resolved shown in green below.

**Further Resolved:** That The City/Port Joint Domain Awareness Center (DAC) Phases 1 and 2 includes data and video feeds from the following surveillance, security censor and video analytics sources only: Port Video and Intrusion Detection Cameras, Port of Oakland Vessel Tracking System, City of Oakland traffic cameras, City of Oakland Shot Spotter Censor System, and License Plate Recognition system; and that the addition of any new surveillance, security censor or video analytics feed or data sources shall require approval of the Council, including confirmation of compliance with the City's Privacy and Data Retention Policy.

Rocio V. Fierro  
Supervising Deputy City Attorney/Police Counsel  
(510) 238-6511

---

**From:** Kalb, Dan  
**Sent:** Tuesday, July 30, 2013 4:55 PM  
**To:** Fierro, Rocio; Baig, Ahsan; 'Michael O'Brien'; Schaaf, Libby; McElhaney, Lynette; Domingo, Renee  
**Cc:** 'Joanne Karchmer'; mdavis@portofoakland.com; Deloach Reed, Teresa; Sotelo, Amadis; Johnson, Scott; Breshears, Eric; Luby, Oliver; Farmer, Casey; Stoffmacher, Bruce



**Subject:** RE: Joint Port/City DAC resolution language

**Importance:** High

Hi all,

Please see attached for language developed by Councilmember Schaaf with input from Councilmembers Kalb and McElhaney regarding the resolution on the DAC. If you have any additional comments and suggestions, please send them to us right away. Thanks so much for all your work and input.

-DK

~~~~~  
**Dan Kalb**  
District One Councilmember  
Oakland City Council

Oakland City Hall  
One Frank Ogawa Plaza  
Oakland, CA 94612

510-238-7001

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**From:** Fierro, Rocio  
**Sent:** Tuesday, July 30, 2013 1:30 PM  
**To:** Baig, Ahsan; Michael O'Brien; Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Domingo, Renee; Joanne Karchmer; [mdavies@portoakland.com](mailto:mdavies@portoakland.com); Deloach Reed, Teresa; Sotelo, Amadis; Matthew Davis; Johnson, Scott; Breshears, Eric  
**Subject:** RE: Meeting with ACLU - Follow Up

The proposed changes do not present legal issues, but staff should continue to inform the council whether there're operational issues of concern. It's my understanding that the council will propose these changes at the council meeting tonight? Rocio

*Rocio V. Fierro*  
*Supervising Deputy City Attorney/Police Counsel*  
*Oakland City Attorney's Office*  
*One Frank H. Ogawa Plaza, 6th Fl.*  
*Oakland, CA 94612*  
*(510) 238-6511*

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**From:** Baig, Ahsan  
**Sent:** Tuesday, July 30, 2013 11:50 AM  
**To:** Michael O'Brien; Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Domingo, Renee; Joanne Karchmer; [mdavies@portoakland.com](mailto:mdavies@portoakland.com); Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis; Matthew Davis; Johnson, Scott; Breshears, Eric  
**Subject:** Re: Meeting with ACLU - Follow Up

I think that the third Resolve would limit our ability, due to granularity of identifying each and every system, to fully utilize the DAC information management platform. However, most of the planned integrations are Police and Fire data sources and internal applications, and need to be integrated for operational efficiency and effective use of resources for quick responses to emergencies. Some of them are like 911 CAD, Police and Fire Records Management System, License Plate Recognition, Police and Fire Scheduling Application, Police and Fire Automatic

Vehicle Locations System, City Geographical Information System with various layers, City Assets, etc.

Ahsan Baig  
Sent from my iPad

On Jul 30, 2013, at 11:04 AM, "Michael O'Brien" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)> wrote:

CM Schaaf, following conversation with Port staff, would like to modify the third resolve to include a couple of Port systems that we already had planned to integrate in Phase 2 that we don't think will cause too much of a problem...the Port GIS and the Vessel Tracking System. These are both clearly Port security related and shouldn't raise an eyebrow from personal privacy advocates.

Will help to keep us moving on the project.

Also, pls note Matt Davis' email is [mdavis@portoakland.com](mailto:mdavis@portoakland.com)

Thanks,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, July 30, 2013 10:52 AM  
**To:** Schaaf, Libby; Kalb, Dan; McElhaney, Lynette; Baig, Ahsan; Joanne Karchmer; [mdavies@portoakland.com](mailto:mdavies@portoakland.com); Michael O'Brien  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Subject:** Re: Meeting wtih ACLU - Follow Up

Hi CM Schaaf:

I am good with the language but will defer to City Attorney as to form and legality.

Thank you!

---

**From:** Schaaf, Libby  
**To:** Domingo, Renee; Kalb, Dan; McElhaney, Lynette; Baig, Ahsan; [jkarchmer@portoakland.com](mailto:jkarchmer@portoakland.com) <[jkarchmer@portoakland.com](mailto:jkarchmer@portoakland.com)>; [mdavies@portoakland.com](mailto:mdavies@portoakland.com) <[mdavies@portoakland.com](mailto:mdavies@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Sent:** Tue Jul 30 10:50:02 2013  
**Subject:** RE: Meeting wtih ACLU - Follow Up

Here is language I'm thinking about. Please provide feedback and comments:



**Whereas**, the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

**Further Resolved:** During Phase 2, City/Port will develop Privacy and Data Retention Policy and procedures for ensuring the protection of privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

**Further Resolved:** The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability has not been activated and will not be activated until the City Council approves a Privacy and Data Retention Policy for the City/Port Domain Awareness Center.

**Further Resolved:** That The City/Port Joint Domain Awareness Center (DAC) Phases 1 and 2 includes data and video feeds from the following five sources only: Port Video and Intrusion Detection Cameras, City of Oakland GIS and intersection cameras, City of Oakland Shot Spotter Audio Recording System, Port of Oakland GIS, and Port of Oakland Vessel Tracking System; and that the addition of any new data or video feed sources shall require notification to the Oakland City Council and confirmation of compliance with the Privacy and Data Retention Policy.

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**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:28 PM  
**To:** Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Subject:** Meeting with ACLU - Follow Up  
**Importance:** High

Esteemed Council members:

As a follow from the meeting with the ACLU, please find attached the proposed language amendment to the resolution regarding the video and data retention issues that were raised and that we discussed with the ACLU representatives. I worked with the Port staff, City Attorney's office staff and DIT staff to put together the proposed language.

Please let me know if there are any additional issues or items that require staff follow up.

Thank you for your time, leadership and support.



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 5:29 PM  
**To:** Fierro, Rocio; Ortiz, Celso  
**Cc:** Sotelo, Amadis; Deloach Reed, Teresa; Baig, Ahsan  
**Subject:** Re: Questions from Councilmember Kalb

Hi Rocio:

We have provided all the requested documents requested by City Attorney's office re; grant agreements, etc.

Thanks much for your assistance in this matter.

---

**From:** Fierro, Rocio  
**To:** Domingo, Renee; Ortiz, Celso  
**Cc:** Sotelo, Amadis; Deloach Reed, Teresa; Baig, Ahsan  
**Sent:** Tue Jul 30 16:59:15 2013  
**Subject:** RE: Questions from Councilmember Kalb

Thanks Renee,

From whom is the information below coming from? Can we talk directly with him/her? And yes, the legal team is reviewing the federal regulations, case law and terms of the grants to find out the rules that apply to the use, collection, access and retention of data and surveillance. We received this request for legal services just last week and have plenty of documents to review. To the extent that staff can provide us copies of the grant agreements/conditions and other relevant information, we would appreciate it as this would expedite our legal work.

Rocio

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 4:10 PM  
**To:** Ortiz, Celso  
**Cc:** Sotelo, Amadis; Fierro, Rocio; Deloach Reed, Teresa; Baig, Ahsan  
**Subject:** FW: Questions from Councilmember Kalb  
**Importance:** High

Hi Celso:

Hi Celso:

Just want to make sure we are all in the same loop of information.

I spoke with a colleague regarding your questions below.

According to my understanding of what was conveyed to me the following is my understanding but should be validate by you, as the legal experts:

Under what circumstances will the city have to share information with the feds?

We would only share information if there is a criminal nexus related to information sharing.

Does the FBI or anybody else need a warrant to access this information?

The FBI can only request information if there is potential for a criminal nexus and/or for an actual criminal nexus.

We can only provide information and/or video that is from City cameras and/or City owned cameras due to the "third party rule" related to Privacy Laws.

My understanding is that if the FBI wants information that may have been recorded as part of a DAC incident and the camera source is not owned by the City (e.g. AC Transit) FBI must go to the originating agency to get the video/data AND/OR the Originating agency would have to provide written permission for Oakland to provide data/video to FBI. THIS INFORMATION SHOULD BE VERIFIED TO ENSURE MY UNDERSTANDING IS CORRECT.

Do they need to show proof that a crime has been committed?

Yes, OR THAT THERE IS A POTENTIAL FOR A CRIME TO BE COMMITTED

Or can the feds access our info for any reason?

NO

---

**From:** Ortiz, Celso  
**Sent:** Tuesday, July 30, 2013 1:26 PM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** Fwd: Questions from Councilmember Kalb

Ahsan & Renee, please see below & advise . Thanks!

Sent from my iPhone

Begin forwarded message:

**From:** "Illgen, Richard" <[RIllgen@oaklandcityattorney.org](mailto:RIllgen@oaklandcityattorney.org)>  
**Date:** July 30, 2013, 12:29:07 PM PDT  
**To:** "Ortiz, Celso" <[COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org)>  
**Subject:** FW: Questions from Councilmember Kalb

FYI. In case you also dealt with this matter.  
Richard

---

**From:** Katz, Alex  
**Sent:** Tuesday, July 30, 2013 12:12 PM  
**To:** Fierro, Rocio; Illgen, Richard; Sotelo, Amadis  
**Cc:** Parker, Barbara  
**Subject:** Questions from Councilmember Kalb  
**Importance:** High

Rocio and Rich,  
Dan Kalb's office called to give us a heads up that Dan has some legal questions that he wants to ask publicly about the Domain Awareness Center item on tonight's agenda.

For example: Under what circumstances will the city have to share information with the feds? Does the FBI or anybody else need a warrant to access this information? Do they need to show proof that a crime has been committed? Or can the feds access our info for any reason?

Rocio, will you be answering questions about this item? And before we say anything publicly, what are the answers?

Thanks,  
Alex



Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 10:52 AM  
**To:** Schaaf, Libby; Kalb, Dan; McElhaney, Lynette; Baig, Ahsan; 'jkarchmer@portoakland.com'; 'mdavies@portoakland.com'; 'mobrien@portoakland.com'  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Subject:** Re: Meeting with ACLU - Follow Up

Hi CM Schaaf:

I am good with the language but will defer to City Attorney as to form and legality.

Thank you!

---

**From:** Schaaf, Libby  
**To:** Domingo, Renee; Kalb, Dan; McElhaney, Lynette; Baig, Ahsan; jkarchmer@portoakland.com <jkarchmer@portoakland.com>; mdavies@portoakland.com <mdavies@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Sent:** Tue Jul 30 10:50:02 2013  
**Subject:** RE: Meeting with ACLU - Follow Up

Here is language I'm thinking about. Please provide feedback and comments:

**Whereas**, the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

**Further Resolved:** During Phase 2, City/Port will develop Privacy and Data Retention Policy and procedures for ensuring the protection of privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

**Further Resolved:** The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability has not been activated and will not be activated until the City Council approves a Privacy and Data Retention Policy for the City/Port Domain Awareness Center.

**Further Resolved:** That The City/Port Joint Domain Awareness Center (DAC) Phases 1 and 2 includes data and video feeds from the following three sources only: Port Video and Intrusion Detection Cameras, City of Oakland GIS and intersection cameras, and the City of Oakland Shot Spotter Audio Recording System; and that the addition of any new data or video feed sources shall require notification to the Oakland City Council and confirmation of compliance with the Privacy and Data Retention Policy.

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:28 PM  
**To:** Schaaf, Libby; Kalb, Dan; McElhaney, Lynette  
**Cc:** Deloach Reed, Teresa; Fierro, Rocio; Sotelo, Amadis  
**Subject:** Meeting with ACLU - Follow Up  
**Importance:** High

Esteemed Council members:

As a follow from the meeting with the ACLU, please find attached the proposed language amendment to the resolution regarding the video and data retention issues that were raised and that we discussed with the ACLU representatives. I worked with the Port staff, City Attorney's office staff and DIT staff to put together the proposed language.

Please let me know if there are any additional issues or items that require staff follow up.

Thank you for your time, leadership and support.



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 8:30 AM  
**To:** 'mobrien@portoakland.com'; 'NEIL.A.CHUNG@saic.com'; Baig, Ahsan; 'caryporter89@gmail.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Thanks

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Chung, Neil A. <NEIL.A.CHUNG@saic.com>; Domingo, Renee; Baig, Ahsan; Cary Porter <caryporter89@gmail.com>; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Tue Jul 30 08:25:37 2013  
**Subject:** RE: DAC Recording and Retention Policy

Thanks Neil. This helps.

Mike

---

**From:** Chung, Neil A. [mailto:NEIL.A.CHUNG@saic.com]  
**Sent:** Tuesday, July 30, 2013 8:02 AM  
**To:** Michael O'Brien; Domingo, Renee; Baig, Ahsan; Cary Porter; Zografos, Anastasios  
**Cc:** Eric Napralla  
**Subject:** RE: DAC Recording and Retention Policy

Hi Mike,

The system is all ready to record video, but we don't have it activated. We have the NAS hardware to record and store video which was intended to become the primary video storage for the Port and the City. Currently the City does not record video nor do they want to record video. The Port currently records on their own servers and we haven't determined yet if the Port wants to transition their storage over to the DAC to become the primary video storage location. Within Genetec, we have the options to record all the video that is currently federated at the DAC in parallel to the existing Port and City systems. Since video retention has become an issue, I have not configure the system to record video.

The DAC system does meet the RFP requirement, we only need to start the recording. Let me know if the City/Port would like to activate video recording and I can turn it on.

Neil

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Tuesday, July 30, 2013 7:54 AM  
**To:** Domingo, Renee; Baig, Ahsan; Chung, Neil A.; Cary Porter; Zografos, Anastasios  
**Cc:** Eric Napralla  
**Subject:** RE: DAC Recording and Retention Policy

Neil, in page 6 of the RFP for the DAC it says "This project will include timely propagation of event/alarm data back to the DAC as well as being inclusive of the hardware and software that will store, serve, display and allow sharing of the data." But you also state below that we don't store video with the DAC/Vidsys system.

Can you please comment on this?



Thanks,  
Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, July 30, 2013 7:46 AM  
**To:** Baig, Ahsan; Michael O'Brien  
**Cc:** Eric Napralla  
**Subject:** Re: DAC Recording and Retention Policy

Hi Mike;

Can you ask Neil this question or Ahsan can you ask this question by email and cc us.

Let him know we need an answer today asap.

Thanks all.

---

**From:** Baig, Ahsan  
**To:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Cc:** Domingo, Renee; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Mon Jul 29 23:14:32 2013  
**Subject:** Re: DAC Recording and Retention Policy

I am in meetings all day tomorrow at PAB, but can step out for a quick call.

My questions to Neil would be pretty straight forward, how do you meet the RFP requirements without storing capability in PSIM?

Ahsan Baig  
Sent from my iPad

On Jul 29, 2013, at 8:31 PM, "Michael O'Brien" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)> wrote:

Not sure what your skeds are like in the morning but if u have time, we should probably discuss as soon as we have additional clarification from Neil.

Ahsan, do u want to frame a question to Neil?

Mike

Sent from my iPhone

On Jul 29, 2013, at 8:02 PM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

First I was a bit surprised to read Neil's reply on your question, and I remember that we had these discussions with SAIC about the storage. I need to have a follow-up detail call with him to better understand his response on capabilities. Well, that is why TB of data storage is specified, only for online storage purposes without tape backup system.

We will be connecting to the cameras with their own local storage, as well as cameras without local storage, like PWA and Caltrans. If we will not be able to pull the video after the incident, for criminal investigation, we will be losing the DAC effectiveness. I am not in a position to make any future commitment till we fully review the VIDYSY capabilities and map it with variety of emergency response scenarios. However, we can say that we are not going to record and store any video data till we return to the Council for approval with a Privacy and Data Retention Policy before DAC goes live. This is the language in the modified resolution, Renee worked on last week.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jul 29, 2013, at 7:36 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Okay. Ahsan: Can we say that? Is that correct? I am not certain if we want to say that from what I understand we want as future capabilities.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Mon Jul 29 19:29:42 2013  
**Subject:** Re: DAC Recording and Retention Policy

I think first of all she wants clarification on whether we intend to centrally store data and video at the DAC. That's what our RFP requires but Vidsys rep says they don't provide with the current system configuration. If we can say in the resolution that the DAC will not be centrally storing data I think she wants that worked into it.

Mike

Sent from my iPhone

On Jul 29, 2013, at 7:18 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Mike:

Did she specifically what she needs? Please elaborate.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Mon Jul 29 19:06:33 2013  
**Subject:** Re: DAC Recording and Retention Policy

Ahsan, Renee, I just got off the phone with Libby Schaaf regarding the reworded resolution. She is still not comfortable with the wording and would like something a little stronger regarding the capability to centrally store data at the DAC.

Linda Nye sent an email to her after our mtg last week that refers back to our RFP that has a requirement for centralized storage. According to Neil's email below, the DAC servers are not storing any video, but only the alert tags so that the video can be pulled from the original system.

So there may be a disparity between what was in our RFP as a system requirement to centrally store data when what we really needed and obtained was the ability to centrally

monitor in real time and reach back to data recorded on the original system.

If we have no intent or desire to centrally store data or video feeds at the DAC, even for incidents, we need to convey that in the resolution. Ahsan, really need your input on this...

Libby said they were going into closed session tomorrow at about 1 pm, so need to get her something first thing in the morning.

Thoughts?  
Mike

Sent from my iPad

On Jul 26, 2013, at 9:19 AM, "Michael O'Brien"  
<[mobrien@portoakland.com](mailto:mobrien@portoakland.com)> wrote:

*I think this improves our position regarding the issues the ACLU has with the DAC...the major one being the stockpiling and centralization of a data storage capability on residents of Oakland.*

So, I'm not really a resolution writer, but here's a crack at a Whereas and a Further Resolved:

**Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint Domain Awareness Center**

**Further Resolved: Domain Awareness Center system data recording and storage capability will be delayed from development pending and approval by City Council of a privacy and data retention policy for the DAC**

Please feel free to chop, slice and dice as needed.

Regards,

*Mike O'Brien*  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641



**From:** Chung, Neil A.

[mailto:NEIL.A.CHUNG@saic.com]

**Sent:** Friday, July 26, 2013 6:03 AM

**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; [chris@datastew.com](mailto:chris@datastew.com)

**Subject:** RE: DAC Recording and Retention Policy

Hi Mike,

I can respond to your assumptions about retention:

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**From:** Michael O'Brien

[<mailto:mobrien@portoakland.com>]

**Sent:** Thursday, July 25, 2013 8:12 PM

**To:** Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; Chung, Neil A.; [chris@datastew.com](mailto:chris@datastew.com)

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f ((510) 835-1641



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, July 30, 2013 7:46 AM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Hi Mike;

Can you ask Neil this question or Ahsan can you ask this question by email and cc us.

Let him know we need an answer today asap.

Thanks all.

---

**From:** Baig, Ahsan  
**To:** Michael O'Brien <mobrien@portoakland.com>  
**Cc:** Domingo, Renee; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Mon Jul 29 23:14:32 2013  
**Subject:** Re: DAC Recording and Retention Policy

I am in meetings all day tomorrow at PAB, but can step out for a quick call.

My questions to Neil would be pretty straight forward, how do you meet the RFP requirements without storing capability in PSIM?

Ahsan Baig  
Sent from my iPad

On Jul 29, 2013, at 8:31 PM, "Michael O'Brien" <mobrien@portoakland.com> wrote:

Not sure what your skeds are like in the morning but if u have time, we should probably discuss as soon as we have additional clarification from Neil.

Ahsan, do u want to frame a question to Neil?

Mike

Sent from my iPhone

On Jul 29, 2013, at 8:02 PM, "Baig, Ahsan" <ABaig@oaklandnet.com> wrote:

First I was a bit surprised to read Neil's reply on your question, and I remember that we had these discussions with SAIC about the storage. I need to have a follow-up detail call with him to better understand his response on capabilities. Well, that is why TB of data storage is specified, only for online storage purposes without tape backup system.

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**From:** Chung, Neil A.

[mailto:NEIL.A.CHUNG@saic.com]

**Sent:** Friday, July 26, 2013 6:03 AM

**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; [chris@datastew.com](mailto:chris@datastew.com)

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## Ogata, Eileen

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**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Okay. Can you convey this to CM Schaaf before tomorrow at 1 pm?

---

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**To:** Domingo, Renee; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>  
**Sent:** Mon Jul 29 20:02:29 2013  
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**Subject:** DAC Recording and Retention Policy

All, Renee and I had a meeting with City Council members Schaff and Kalb, City attorney, and ACLU rep Linda Lye this afternoon. They have concerns and will be voicing them in council meeting on Tue regarding the lack of policy for DAC recording and retention and the aggregation of disparate system data in general. We are pushing to continue with Phase 2 project implementation while developing these associated policies so that we don't risk losing the funding and not establishing essential DAC capability.

Toward that end, as a compromise we want to look at either delaying or disabling certain data recording capabilities in the DAC until the City policies can be developed. We anticipate that the policy would be developed in March or April latest and the Council will review and approve with enough time left in the contract to implement whatever was delayed or disabled.

One of our assumptions is that each of the systems that feeds the DAC, like the Port IDS, has it's own data storage and retention plan and capabilities and that all of that data storage is not replicated 100% in the DAC. It's only when an incident is created that we begin to record associated system information in the DAC as it relates to that incident. Are these true statements?

I'm not sure this makes sense, but we are trying to avoid stopping the project while we craft privacy policies for the DAC. Appreciate input.

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 29, 2013 7:19 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Hi Mike:

Did she specifically what she needs? Please elaborate.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Mon Jul 29 19:06:33 2013  
**Subject:** Re: DAC Recording and Retention Policy

Ahsan, Renee, I just got off the phone with Libby Schaaf regarding the reworded resolution. She is still not comfortable with the wording and would like something a little stronger regarding the capability to centrally store data at the DAC. Linda Nye sent an email to her after our mtg last week that refers back to our RFP that has a requirement for centralized storage. According to Neil's email below, the DAC servers are not storing any video, but only the alert tags so that the video can be pulled from the original system.

So there may be a disparity between what was in our RFP as a system requirement to centrally store data when what we really needed and obtained was the ability to centrally monitor in real time and reach back to data recorded on the original system.

If we have no intent or desire to centrally store data or video feeds at the DAC, even for incidents, we need to convey that in the resolution. Ahsan, really need your input on this...

Libby said they were going into closed session tomorrow at about 1 pm, so need to get her something first thing in the morning.

Thoughts?  
Mike

Sent from my iPad

On Jul 26, 2013, at 9:19 AM, "Michael O'Brien" <mobrien@portoakland.com> wrote:

I think this improves our position regarding the issues the ACLU has with the DAC...the major one being the stockpiling and centralization of a data storage capability on residents of Oakland.

So, I'm not really a resolution writer, but here's a crack at a Whereas and a Further Resolved:

**Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint Domain Awareness Center**

**Further Resolved: Domain Awareness Center system data recording and storage capability will be delayed from development pending and approval by City Council of a privacy and data retention policy for the DAC**

Please feel free to chop, slice and dice as needed.

Regards,



*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Chung, Neil A. [mailto:NEIL.A.CHUNG@saic.com]

**Sent:** Friday, July 26, 2013 6:03 AM

**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; [chris@datastew.com](mailto:chris@datastew.com)

**Subject:** RE: DAC Recording and Retention Policy

Hi Mike,

I can respond to your assumptions about retention:

1. We do not record or store any video. We do not replicate any video. All video is saved, if applicable, on the originating system. For example, to access recorded video from the Port, VidSys pulls the video from the Port's Genetec system, not from servers local to the DAC. The City's Transportation Systems Division doesn't record their camera, so we do not have access to any recorded video for that system.
2. When an incident is created, we still do not record video. Our incident information saves the time of the incident and the names of the cameras involved, but not the video. Through the VidSys PSIM software, bookmarks are saved to access the recorded video on the originating system if the originating system has retained the video.
3. We only save event messages from other systems. For example, when the ShotSpotter gunshot detection system reports a gunshot/backfire/firecracker, we record the alert message from that system. Other examples of messages that we receive and record at this point in time are "Motion on" alerts from the Port's Genetec system that are created from the video analytic subsystems. This information is in the log files so we have a record of when an incident was received and how it was managed.
4. The operators do have the ability to save a snapshot from a video and save it to the local workstation where they can then distribute the image to other law enforcement or emergency management personnel.
5. The operators will have the ability to export a video clip and save it to the local workstation where they can then distribute the video to other law enforcement or emergency management personnel.

Let me know if you have any questions or need further explanation to support the DAC project.

**Neil Chung, PE | SAIC**

AVP | Chief Systems Engineer | Integrated Security Division  
phone: 503-928-7834 | mobile: 858-212-3319  
[chungn@saic.com](mailto:chungn@saic.com) | [saic.com](http://saic.com)

SAIC's national security business will soon be Leidos.

[Watch our video](#) and [learn more](#).

<image001.png>

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

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**From:** Michael O'Brien [mailto:[mobrien@portoakland.com](mailto:mobrien@portoakland.com)]

**Sent:** Thursday, July 25, 2013 8:12 PM

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 29, 2013 3:59 PM  
**To:** Baig, Ahsan  
**Cc:** Luby, Oliver  
**Subject:** City Cameras- Please confirm number and location of the City of Oakland Traffic Cameras  
  
**Importance:** High

Hi Ahsan:

CM Kalb has requested that DIT provide the number of traffic cameras that can be currently viewed at the DAC ( I believe you stated the number was 4-5 cameras) and their locations.

Also, CM Kalb's staff, Oliver Luby will be contacting you to get a copy of the DAC RFP as well as the SAIC Contract.

Thanks much!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:43 PM  
**To:** Baig, Ahsan; Sotelo, Amadis  
**Cc:** Fierro, Rocio; '{F136731}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: Modified Language for the Resolution [IWOV-imanager.FID136731]

We've done this before recently. Amadis and I will handle it.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Sotelo, Amadis  
**Cc:** Fierro, Rocio; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>' <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>  
**Sent:** Fri Jul 26 17:51:35 2013  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

How are you going to change after the Council approval?

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:47 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

No, we want the flexibility to do this after Council approves the Policy

-----Original Message-----

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:43 PM  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Ok, but that language limits you from being able to develop and implement data retention at later times, even outside of Phase 2? Is that your intention?

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

See my edits to AS language. I deleted one of the references to Phase 2

-----Original Message-----



From: Sotelo, Amadis

Sent: Friday, July 26, 2013 5:10 PM

To: Domingo, Renee

Cc: Fierro, Rocio; Baig, Ahsan; OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>

Subject: RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Renee,

Please review my edits attached. Note that the edits reflect our conversation and your intention that OES is now not seeking to implement and develop data retention capabilities in Phase 2.

Amadis

-----Original Message-----

From: Domingo, Renee

Sent: Friday, July 26, 2013 4:04 PM

To: Sotelo, Amadis

Subject: Re: Modified Language for the Resolution

What is your number? Just got out of meeting

----- Original Message -----

From: Domingo, Renee

To: Sotelo, Amadis

Sent: Fri Jul 26 15:37:43 2013

Subject: Re: Modified Language for the Resolution

I am in a meeting til atleast 4 pm

----- Original Message -----

From: Sotelo, Amadis

To: Domingo, Renee

Sent: Fri Jul 26 15:14:07 2013

Subject: RE: Modified Language for the Resolution

Sure; are you at your desk or should I call your cell?

-----Original Message-----

From: Domingo, Renee

Sent: Friday, July 26, 2013 3:06 PM

To: Sotelo, Amadis

Cc: Fierro, Rocio

Subject: Re: Modified Language for the Resolution

Here are a few more minor edits:

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

Can you provide your final recommended language by COB today or Monday morning???

This way we can get this to the Council members as soon as possible.

Thanks

----- Original Message -----

From: Domingo, Renee

To: Sotelo, Amadis

Cc: Fierro, Rocio

Sent: Fri Jul 26 14:41:25 2013

Subject: Modified Language for the Resolution

Hi Amadis:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

Please review and provide your edits asap



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:17 PM  
**To:** Baig, Ahsan  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-  
imanager.FID136731]

Do you have a moment for a quick call???

---

**From:** Baig, Ahsan  
**Sent:** Friday, July 26, 2013 6:06 PM  
**To:** Sotelo, Amadis; Domingo, Renee; Fierro, Rocio  
**Cc:** 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanager.FID136731]

Can we replace recording and storage with retention?

---

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:59 PM  
**To:** Domingo, Renee; Fierro, Rocio  
**Cc:** Baig, Ahsan; OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanager.FID136731]

Renee:

I think this is clear. My only suggestion is be consistent with referring to either 1) a Privacy and Data retention policy or 2) data recording and storage policies and procedures for protecting the privacy rights of individuals.

Your latest language is below:

Whereas, future phases of the DAC project include the development and implementation of a system of video data recording and storage capability, and the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

Further Resolved: During Phase 2, City/Port will develop appropriate data recording and storage policies and procedures for protecting the privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will not be developed and implemented until City Council approves the Privacy and Data retention policy for the City/Port Domain Awareness Center.

Of course we know what you are referring to—that is some sort of policy and/or guidelines—but if you keep the reference to this consistent in your “resolveds” then this will eliminate potential confusion for the council and any misinterpretation/suspicion about what the language means from members of the public.

Amadis



---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:54 PM  
**To:** Fierro, Rocio; Sotelo, Amadis  
**Cc:** Baig, Ahsan  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS  
**Importance:** High

<< File: Resolution Edits.docx >>

Please see this version and let me know if it meets with your approval and that the intent is clear.

Thanks

---

**From:** Fierro, Rocio  
**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Domingo, Renee; Sotelo, Amadis  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

Makes sense. Feel free to change accordingly.

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:46 PM  
**To:** Fierro, Rocio; Sotelo, Amadis  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS  
**Importance:** High

Hi Rocio and Amadis:

I would feel more comfortable NOT restricting us to do this in Phase 2 in the event we secure other funding during the Phase 2 timeframe to do the DATA STORAGE Module.

Please advise.

---

**From:** Fierro, Rocio  
**Sent:** Friday, July 26, 2013 5:39 PM  
**To:** Sotelo, Amadis; Domingo, Renee  
**Subject:** Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

Amadis, Renee: See my versions in blue.

<< File: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS.DOCX.docx >>

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:10 PM  
**To:** Sotelo, Amadis; Fierro, Rocio  
**Cc:** Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanager.FID136731]

Great. I will forward this language to the CM that were at yesterday's meeting

---

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 6:05 PM  
**To:** Domingo, Renee; Fierro, Rocio  
**Cc:** Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanager.FID136731]

Yes, that is more consistent.

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 6:07 PM  
**To:** Sotelo, Amadis; Fierro, Rocio  
**Cc:** Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanager.FID136731]

How about this??

Whereas, future phases of the DAC project include the development and implementation of a system of video data recording and storage capability, and the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

Further Resolved: During Phase 2, City/Port will develop A Privacy and Data retention policy and procedures for ensuring the protection of privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will not be developed and implemented until City Council approves the Privacy and Data retention policy for the City/Port Domain Awareness Center.

---

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:59 PM  
**To:** Domingo, Renee; Fierro, Rocio  
**Cc:** Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanager.FID136731]

Renee:



I think this is clear. My only suggestion is be consistent with referring to either 1) a Privacy and Data retention policy or 2) data recording and storage policies and procedures for protecting the privacy rights of individuals.

Your latest language is below:

Whereas, future phases of the DAC project include the development and implementation of a system of video data recording and storage capability, and the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

Further Resolved: During Phase 2, City/Port will develop appropriate data recording and storage policies and procedures for protecting the privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

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Of course we know what you are referring to—that is some sort of policy and/or guidelines—but if you keep the reference to this consistent in your “resolveds” then this will eliminate potential confusion for the council and any misinterpretation/suspicion about what the language means from members of the public.

Amadis

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:54 PM  
**To:** Fierro, Rocio; Sotelo, Amadis  
**Cc:** Baig, Ahsan  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS  
**Importance:** High

<< File: Resolution Edits.docx >>

Please see this version and let me know if it meets with your approval and that the intent is clear.

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**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Domingo, Renee; Sotelo, Amadis  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

Makes sense. Feel free to change accordingly.

---

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**To:** Fierro, Rocio; Sotelo, Amadis  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS  
**Importance:** High



Hi Rocio and Amadis:

I would feel more comfortable NOT restricting us to do this in Phase 2 in the event we secure other funding during the Phase 2 timeframe to do the DATA STORAGE Module.

Please advise.

---

**From:** Fierro, Rocio

**Sent:** Friday, July 26, 2013 5:39 PM

**To:** Sotelo, Amadis; Domingo, Renee

**Subject:** Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

Amadis, Renee: See my versions in blue.

<< File: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS.DOCX.docx >>

## Ogata, Eileen

---

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How about this??

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Amadis

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## Ogata, Eileen

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**Cc:** 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanage@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanage.FID136731]

I want to keep the recording and storage language because this is one of the central issues that the ACLU has

---

**From:** Baig, Ahsan  
**Sent:** Friday, July 26, 2013 6:06 PM  
**To:** Sotelo, Amadis; Domingo, Renee; Fierro, Rocio  
**Cc:** 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanage@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS [IWOV-imanage.FID136731]

Can we replace recording and storage with retention?

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**To:** Domingo, Renee; Fierro, Rocio  
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Your latest language is below:

Whereas, future phases of the DAC project include the development and implementation of a system of video data recording and storage capability, and the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

Further Resolved: During Phase 2, City/Port will develop appropriate data recording and storage policies and procedures for protecting the privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will not be developed and implemented until City Council approves the Privacy and Data retention policy for the City/Port Domain Awareness Center.

Of course we know what you are referring to—that is some sort of policy and/or guidelines—but if you keep the reference to this consistent in your “resolveds” then this will eliminate potential confusion for the council and any misinterpretation/suspicion about what the language means from members of the public.

Amadis

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:54 PM  
**To:** Fierro, Rocio; Sotelo, Amadis  
**Cc:** Baig, Ahsan  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

**Importance:** High



Resolution  
Edits.docx

Please see this version and let me know if it meets with your approval and that the intent is clear.

Thanks

---

**From:** Fierro, Rocio  
**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Domingo, Renee; Sotelo, Amadis  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

Makes sense. Feel free to change accordingly.

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:46 PM  
**To:** Fierro, Rocio; Sotelo, Amadis  
**Subject:** RE: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS  
**Importance:** High

Hi Rocio and Amadis:

I would feel more comfortable NOT restricting us to do this in Phase 2 in the event we secure other funding during the Phase 2 timeframe to do the DATA STORAGE Module.

Please advise.

---

**From:** Fierro, Rocio  
**Sent:** Friday, July 26, 2013 5:39 PM  
**To:** Sotelo, Amadis; Domingo, Renee  
**Subject:** Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS

Amadis, Renee: See my versions in blue.

<< File: Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS.DOCX.docx >>

RENEE'S PROPOSED LANGUAGE:

Whereas, future phases of the DAC project include the development and implementation of a system of video data recording and storage capability, and the City wants to ensure that there are appropriate safeguards to protect the privacy rights of individuals and ensure public confidence in the operation of the City/Port Joint Domain Awareness Center;

Further Resolved: During Phase 2, City/Port will develop appropriate data recording and storage policies and procedures for protecting the privacy rights of individuals, and staff will return to Council for approval of said guidelines and data systems in March 2014; and be it

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will not be developed and implemented until City Council approves the Privacy and Data retention policy for the City/Port Domain Awareness Center.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:48 PM  
**To:** Baig, Ahsan; Sotelo, Amadis  
**Cc:** Fierro, Rocio; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Not sure what that means

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Friday, July 26, 2013 5:47 PM  
**To:** Sotelo, Amadis; Domingo, Renee  
**Cc:** Fierro, Rocio; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

I think you need to leave Phase 2 as a timeline

-----Original Message-----

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:43 PM  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Ok, but that language limits you from being able to develop and implement data retention at later times, even outside of Phase 2? Is that your intention?

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

See my edits to AS language. I deleted one of the references to Phase 2

-----Original Message-----

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:10 PM  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Renee,

Please review my edits attached. Note that the edits reflect our conversation and your intention that OES is now not seeking to implement and develop data retention capabilities in Phase 2.

Amadis

-----Original Message-----

From: Domingo, Renee  
Sent: Friday, July 26, 2013 4:04 PM  
To: Sotelo, Amadis  
Subject: Re: Modified Language for the Resolution

What is your number? Just got out of meeting

----- Original Message -----

From: Domingo, Renee  
To: Sotelo, Amadis  
Sent: Fri Jul 26 15:37:43 2013  
Subject: Re: Modified Language for the Resolution

I am in a meeting til atleast 4 pm

----- Original Message -----

From: Sotelo, Amadis  
To: Domingo, Renee  
Sent: Fri Jul 26 15:14:07 2013  
Subject: RE: Modified Language for the Resolution

Sure; are you at your desk or should I call your cell?

-----Original Message-----

From: Domingo, Renee  
Sent: Friday, July 26, 2013 3:06 PM  
To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Subject: Re: Modified Language for the Resolution

Here are a few more minor edits:

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

Can you provide your final recommended language by COB today or Monday morning???

This way we can get this to the Council members as soon as possible.

Thanks

----- Original Message -----

From: Domingo, Renee

To: Sotelo, Amadis

Cc: Fierro, Rocio

Sent: Fri Jul 26 14:41:25 2013

Subject: Modified Language for the Resolution

Hi Amadis:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

Please review and provide your edits asap



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:47 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

No, we want the flexibility to do this after Council approves the Policy

-----Original Message-----

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:43 PM  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Ok, but that language limits you from being able to develop and implement data retention at later times, even outside of Phase 2? Is that your intention?

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

See my edits to AS language. I deleted one of the references to Phase 2

-----Original Message-----

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:10 PM  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_OES\_City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Renee,

Please review my edits attached. Note that the edits reflect our conversation and your intention that OES is now not seeking to implement and develop data retention capabilities in Phase 2.

Amadis

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 4:04 PM  
**To:** Sotelo, Amadis  
**Subject:** Re: Modified Language for the Resolution

What is your number? Just got out of meeting

----- Original Message -----

From: Domingo, Renee  
To: Sotelo, Amadis  
Sent: Fri Jul 26 15:37:43 2013  
Subject: Re: Modified Language for the Resolution

I am in a meeting til atleast 4 pm

----- Original Message -----

From: Sotelo, Amadis  
To: Domingo, Renee  
Sent: Fri Jul 26 15:14:07 2013  
Subject: RE: Modified Language for the Resolution

Sure; are you at your desk or should I call your cell?

-----Original Message-----

From: Domingo, Renee  
Sent: Friday, July 26, 2013 3:06 PM  
To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Subject: Re: Modified Language for the Resolution

Here are a few more minor edits:

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

Can you provide your final recommended language by COB today or Monday morning???

This way we can get this to the Council members as soon as possible.

Thanks

----- Original Message -----

From: Domingo, Renee  
To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Sent: Fri Jul 26 14:41:25 2013  
Subject: Modified Language for the Resolution

Hi Amadis:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

Please review and provide your edits asap



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:44 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; 'OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>'  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]  
**Attachments:** Edits to Phase 2 DAC resolution re Privacy Rights and Data Retention Policies AS and RAD Edits.DOCX

See my edits to AS language. I deleted one of the references to Phase 2

-----Original Message-----

**From:** Sotelo, Amadis  
**Sent:** Friday, July 26, 2013 5:10 PM  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Renee,

Please review my edits attached. Note that the edits reflect our conversation and your intention that OES is now not seeking to implement and develop data retention capabilities in Phase 2.

Amadis

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 4:04 PM  
**To:** Sotelo, Amadis  
**Subject:** Re: Modified Language for the Resolution

What is your number? Just got out of meeting

----- Original Message -----

**From:** Domingo, Renee  
**To:** Sotelo, Amadis  
**Sent:** Fri Jul 26 15:37:43 2013  
**Subject:** Re: Modified Language for the Resolution

I am in a meeting til atleast 4 pm

----- Original Message -----

**From:** Sotelo, Amadis  
**To:** Domingo, Renee  
**Sent:** Fri Jul 26 15:14:07 2013  
**Subject:** RE: Modified Language for the Resolution

Sure; are you at your desk or should I call your cell?

-----Original Message-----

From: Domingo, Renee  
Sent: Friday, July 26, 2013 3:06 PM  
To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Subject: Re: Modified Language for the Resolution

Here are a few more minor edits:

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

Can you provide your final recommended language by COB today or Monday morning???

This way we can get this to the Council members as soon as possible.

Thanks

----- Original Message -----

From: Domingo, Renee  
To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Sent: Fri Jul 26 14:41:25 2013  
Subject: Modified Language for the Resolution

Hi Amadis:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

Please review and provide your edits asap

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

**MY EDITS:**

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability during Phase 2 of this project will not be ~~will be delayed from development~~ ~~developed and implementation implemented.~~ During Phase 2 of this project the City/Port shall develop appropriate data recording and storage policies and guidelines for protecting privacy rights of individuals which shall return to the Council for approval and prior to development and implementation. pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 5:13 PM  
**To:** Sotelo, Amadis  
**Cc:** Fierro, Rocio; Baig, Ahsan; '{F136731}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: Modified Language for the Resolution [IWOV-imanager.FID136731]

Thanks will review momentarily

----- Original Message -----

**From:** Sotelo, Amadis  
**To:** Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; OES\_130181\_ OES\_ City Port Domain Awareness Center E\_mail <{F136731}.imanager@oca-svr-dms1.oca.oakland.local> <{F136731}.imanager@oca-svr-dms1.oca.oakland.local>  
**Sent:** Fri Jul 26 17:09:35 2013  
**Subject:** RE: Modified Language for the Resolution [IWOV-imanager.FID136731]

Renee,

Please review my edits attached. Note that the edits reflect our conversation and your intention that OES is now not seeking to implement and develop data retention capabilities in Phase 2.

Amadis

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 4:04 PM  
**To:** Sotelo, Amadis  
**Subject:** Re: Modified Language for the Resolution

What is your number? Just got out of meeting

----- Original Message -----

**From:** Domingo, Renee  
**To:** Sotelo, Amadis  
**Sent:** Fri Jul 26 15:37:43 2013  
**Subject:** Re: Modified Language for the Resolution

I am in a meeting til atleast 4 pm

----- Original Message -----

**From:** Sotelo, Amadis  
**To:** Domingo, Renee  
**Sent:** Fri Jul 26 15:14:07 2013  
**Subject:** RE: Modified Language for the Resolution

Sure; are you at your desk or should I call your cell?

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 3:06 PM

To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Subject: Re: Modified Language for the Resolution

Here are a few more minor edits:

Whereas, privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

Can you provide your final recommended language by COB today or Monday morning???

This way we can get this to the Council members as soon as possible.

Thanks

----- Original Message -----

From: Domingo, Renee  
To: Sotelo, Amadis  
Cc: Fierro, Rocio  
Sent: Fri Jul 26 14:41:25 2013  
Subject: Modified Language for the Resolution

Hi Amadis:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

Please review and provide your edits asap

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 3:38 PM  
**To:** Hamilton, Harry; Boyd, Karen; Baig, Ahsan  
**Subject:** Re: DAC in Oakland Local

Thanks

---

**From:** Hamilton, Harry  
**To:** Boyd, Karen; Domingo, Renee; Baig, Ahsan  
**Sent:** Fri Jul 26 15:35:29 2013  
**Subject:** DAC in Oakland Local

**ACLU: Oakland DAC Amounts To Warrantless Surveillance Of Residents (Analysis)**

<http://oaklandlocal.com/2013/07/aclu-oakland-dac-amounts-to-warrantless-surveillance-of-residents-analysis/>

Harry Hamilton  
Public Information Officer  
City of Oakland  
1 Frank H. Ogawa Plaza, 9<sup>th</sup> Floor  
Oakland CA 94612  
510-238-2107  
510-238-6341

Mark your calendars now for the 13<sup>th</sup> Annual Art + Soul Festival in downtown Oakland on August 3 & August 4.

Oakland Ranked the Most Exciting City in America – Movoto, May 2012



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 3:06 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Okay. Sending to Atty

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'mobrien@portoakland.com' <mobrien@portoakland.com>  
**Cc:** 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Fri Jul 26 14:55:36 2013  
**Subject:** RE: DAC Recording and Retention Policy

Sorry, coming late to this discussion, here are my edits:

Yellow = Delete  
Red = Add

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Joint Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Joint Domain Awareness Center (DAC) system video data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Joint Domain Awareness Center.

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 2:44 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Below is the language I submitted to our City Attorney's office for review and edit a few minutes ago. We should have this language finalized today or no later than Monday and will forward to our City Council members.

Here it is, slightly modified from what Mike provided this morning:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <enapralla@portoakland.com>

**Sent:** Fri Jul 26 09:19:12 2013

**Subject:** FW: DAC Recording and Retention Policy

I think this improves our position regarding the issues the ACLU has with the DAC...the major one being the stockpiling and centralization of a data storage capability on residents of Oakland.

So, I'm not really a resolution writer, but here's a crack at a Whereas and a Further Resolved:

**Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint Domain Awareness Center**

**Further Resolved: Domain Awareness Center system data recording and storage capability will be delayed from development pending and approval by City Council of a privacy and data retention policy for the DAC**

Please feel free to chop, slice and dice as needed.

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641

---

**From:** Chung, Neil A. [mailto:NEIL.A.CHUNG@saic.com]

**Sent:** Friday, July 26, 2013 6:03 AM

**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; [chris@datastew.com](mailto:chris@datastew.com)

**Subject:** RE: DAC Recording and Retention Policy

Hi Mike,

I can respond to your assumptions about retention:

1. We do not record or store any video. We do not replicate any video. All video is saved, if applicable, on the originating system. For example, to access recorded video from the Port, VidSys pulls the video from the Port's Genetec system, not from servers local to the DAC. The City's Transportation Systems Division doesn't record their camera, so we do not have access to any recorded video for that system.
2. When an incident is created, we still do not record video. Our incident information saves the time of the incident and the names of the cameras involved, but not the video. Through the VidSys PSIM software, bookmarks are saved to access the recorded video on the originating system if the originating system has retained the video.
3. We only save event messages from other systems. For example, when the ShotSpotter gunshot detection system reports a gunshot/backfire/firecracker, we record the alert message from that system. Other examples of messages that we receive and record at this point in time are "Motion on" alerts from the Port's Genetec system that are created from the video analytic subsystems. This information is in the log files so we have a record of when an incident was received and how it was managed.
4. The operators do have the ability to save a snapshot from a video and save it to the local workstation where they can then distribute the image to other law enforcement or emergency management personnel.
5. The operators will have the ability to export a video clip and save it to the local workstation where they can then distribute the video to other law enforcement or emergency management personnel.

Let me know if you have any questions or need further explanation to support the DAC project.



Neil Chung, PE | SAIC

AVP | Chief Systems Engineer | Integrated Security Division

phone: 503-928-7834 | mobile: 858-212-3319

[chungn@saic.com](mailto:chungn@saic.com) | [saic.com](http://saic.com)

SAIC's national security business will soon be Leidos.

[Watch our video](#) and learn more.



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]

**Sent:** Thursday, July 25, 2013 8:12 PM

**To:** Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; Chung, Neil A.; [chris@datastew.com](mailto:chris@datastew.com)

**Subject:** DAC Recording and Retention Policy

All, Renee and I had a meeting with City Council members Schaff and Kalb, City attorney, and ACLU rep Linda Lye this afternoon. They have concerns and will be voicing them in council meeting on Tue regarding the lack of policy for DAC recording and retention and the aggregation of disparate system data in general. We are pushing to continue with Phase 2 project implementation while developing these associated policies so that we don't risk losing the funding and not establishing essential DAC capability.

Toward that end, as a compromise we want to look at either delaying or disabling certain data recording capabilities in the DAC until the City policies can be developed. We anticipate that the policy would be developed in March or April latest and the Council will review and approve with enough time left in the contract to implement whatever was delayed or disabled.

One of our assumptions is that each of the systems that feeds the DAC, like the Port IDS, has it's own data storage and retention plan and capabilities and that all of that data storage is not replicated 100% in the DAC. It's only when an incident is created that we begin to record associated system information in the DAC as it relates to that incident. Are these true statements?

I'm not sure this makes sense, but we are trying to avoid stopping the project while we craft privacy policies for the DAC. Appreciate input.

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 2:44 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Below is the language I submitted to our City Attorney's office for review and edit a few minutes ago. We should have this language finalized today or no later than Monday and will forward to our City Council members.

Here it is, slightly modified from what Mike provided this morning:

Here is the proposed language:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint City/Port Domain Awareness Center;

Resolved OR

Further Resolved: The City/Port Domain Awareness Center (DAC) system data recording and storage capability will be delayed from development and implementation pending the approval of the Oakland City Council of the Privacy and Data retention policy for City/Port Domain Awareness Center.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Fri Jul 26 09:19:12 2013  
**Subject:** FW: DAC Recording and Retention Policy

I think this improves our position regarding the issues the ACLU has with the DAC...the major one being the stockpiling and centralization of a data storage capability on residents of Oakland.

So, I'm not really a resolution writer, but here's a crack at a Whereas and a Further Resolved:

Whereas, strong privacy safeguards are essential to the protection of citizen's rights and public confidence in the operation of the Joint Domain Awareness Center

Further Resolved: Domain Awareness Center system data recording and storage capability will be delayed from development pending and approval by City Council of a privacy and data retention policy for the DAC

Please feel free to chop, slice and dice as needed.

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

**From:** Chung, Neil A. [mailto:NEIL.A.CHUNG@saic.com]

**Sent:** Friday, July 26, 2013 6:03 AM

**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; chris@datastew.com

**Subject:** RE: DAC Recording and Retention Policy

Hi Mike,

I can respond to your assumptions about retention:

1. We do not record or store any video. We do not replicate any video. All video is saved, if applicable, on the originating system. For example, to access recorded video from the Port, VidSys pulls the video from the Port's Genetec system, not from servers local to the DAC. The City's Transportation Systems Division doesn't record their camera, so we do not have access to any recorded video for that system.
2. When an incident is created, we still do not record video. Our incident information saves the time of the incident and the names of the cameras involved, but not the video. Through the VidSys PSIM software, bookmarks are saved to access the recorded video on the originating system if the originating system has retained the video.
3. We only save event messages from other systems. For example, when the ShotSpotter gunshot detection system reports a gunshot/backfire/firecracker, we record the alert message from that system. Other examples of messages that we receive and record at this point in time are "Motion on" alerts from the Port's Genetec system that are created from the video analytic subsystems. This information is in the log files so we have a record of when an incident was received and how it was managed.
4. The operators do have the ability to save a snapshot from a video and save it to the local workstation where they can then distribute the image to other law enforcement or emergency management personnel.
5. The operators will have the ability to export a video clip and save it to the local workstation where they can then distribute the video to other law enforcement or emergency management personnel.

Let me know if you have any questions or need further explanation to support the DAC project.

**Neil Chung, PE | SAIC**

AVP | Chief Systems Engineer | Integrated Security Division

phone: 503-928-7834 | mobile: 858-212-3319

[chungn@saic.com](mailto:chungn@saic.com) | [saic.com](http://saic.com)

SAIC's national security business will soon be Leidos.

[Watch our video](#) and learn more.



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]

**Sent:** Thursday, July 25, 2013 8:12 PM

**To:** Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; Chung, Neil A.; [chris@datastew.com](mailto:chris@datastew.com)

**Subject:** DAC Recording and Retention Policy

All, Renee and I had a meeting with City Council members Schaff and Kalb, City attorney, and ACLU rep Linda Lye this afternoon. They have concerns and will be voicing them in council meeting on Tue regarding the lack of policy for DAC recording and retention and the aggregation of disparate system data in general. We are pushing to continue with Phase 2 project implementation while developing these associated policies so that we don't risk losing the funding and not establishing essential DAC capability.

Toward that end, as a compromise we want to look at either delaying or disabling certain data recording capabilities in the DAC until the City policies can be developed. We anticipate that the policy would be developed in March or April latest and the Council will review and approve with enough time left in the contract to implement whatever was delayed or disabled.



One of our assumptions is that each of the systems that feeds the DAC, like the Port IDS, has its own data storage and retention plan and capabilities and that all of that data storage is not replicated 100% in the DAC. It's only when an incident is created that we begin to record associated system information in the DAC as it relates to that incident. Are these true statements?

I'm not sure this makes sense, but we are trying to avoid stopping the project while we craft privacy policies for the DAC. Appreciate input.

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 26, 2013 10:48 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Recording and Retention Policy

Thanks

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Fri Jul 26 09:19:12 2013  
**Subject:** FW: DAC Recording and Retention Policy

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**Further Resolved: Domain Awareness Center system data recording and storage capability will be delayed from development pending and approval by City Council of a privacy and data retention policy for the DAC**

Please feel free to chop, slice and dice as needed.

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Chung, Neil A. [mailto:NEIL.A.CHUNG@saic.com]  
**Sent:** Friday, July 26, 2013 6:03 AM  
**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; chris@datastew.com  
**Subject:** RE: DAC Recording and Retention Policy

Hi Mike,

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5. The operators will have the ability to export a video clip and save it to the local workstation where they can then distribute the video to other law enforcement or emergency management personnel.

Let me know if you have any questions or need further explanation to support the DAC project.

**Neil Chung, PE | SAIC**

AVP | Chief Systems Engineer | Integrated Security Division  
phone: 503-928-7834 | mobile: 858-212-3319  
[chungn@saic.com](mailto:chungn@saic.com) | [saic.com](http://saic.com)

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[Watch our video](#) and learn more.



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]

**Sent:** Thursday, July 25, 2013 8:12 PM

**To:** Baig, Ahsan; Domingo, Renee; Eric Napralla; Zografos, Anastasios; Chung, Neil A.; [chris@datastew.com](mailto:chris@datastew.com)

**Subject:** DAC Recording and Retention Policy

All, Renee and I had a meeting with City Council members Schaff and Kalb, City attorney, and ACLU rep Linda Lye this afternoon. They have concerns and will be voicing them in council meeting on Tue regarding the lack of policy for DAC recording and retention and the aggregation of disparate system data in general. We are pushing to continue with Phase 2 project implementation while developing these associated policies so that we don't risk losing the funding and not establishing essential DAC capability.

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I'm not sure this makes sense, but we are trying to avoid stopping the project while we craft privacy policies for the DAC. Appreciate input.

Regards,

*Mike O'Brien*

Port Facilities Security Officer



w (510) 627-1303  
c (510) 719-8027  
f ((510) 835-1641



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 24, 2013 8:30 AM  
**To:** Baig, Ahsan; 'enapralla@portoakland.com'  
**Cc:** 'mobrien@portoakland.com'  
**Subject:** Re: Scanned Image from JLS-6010 Printer (Sharp AR-M620)

Thanks

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee  
**Cc:** Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Wed Jul 24 08:31:35 2013  
**Subject:** RE: Scanned Image from JLS-6010 Printer (Sharp AR-M620)

Thanks Eric, good document to review.

Here is the "Privacy impact assessment report for the utilization of license plate readers", developed by IACP LEIM Section.

These two are good resources for us to utilize when we will be developing the DAC Policies.

-ahsan

-----Original Message-----

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Wednesday, July 24, 2013 8:17 AM  
**To:** Domingo, Renee  
**Cc:** Michael O'Brien; Baig, Ahsan  
**Subject:** RE: Scanned Image from JLS-6010 Printer (Sharp AR-M620)

Renee -

Attached is the DHS CCTV privacy Document we discussed with you yesterday. I think Appendix B of the document is worth reviewing.

Eric

-----Original Message-----

**From:** Michael O'Brien  
**Sent:** Wednesday, July 24, 2013 7:43 AM  
**To:** Domingo, Renee  
**Cc:** Eric Napralla  
**Subject:** FW: Scanned Image from JLS-6010 Printer (Sharp AR-M620)

Renee, here's the Port Attorney's Opinion Memo regarding the release of video footage from our security cameras.

Eric will send the link to the Privacy Best Practices workshop when he gets in.

Regards,

Mike

-----Original Message-----

From: [do\\_not\\_reply@portoakland.com](mailto:do_not_reply@portoakland.com) [mailto:[do\\_not\\_reply@portoakland.com](mailto:do_not_reply@portoakland.com)]

Sent: Wednesday, July 24, 2013 7:27 AM

To: Michael O'Brien

Subject: Scanned Image from JLS-6010 Printer (Sharp AR-M620)

DEVICE NAME: JLS-6010

DEVICE MODEL: SHARP AR-M620N

LOCATION: 6th Floor Maritime

FILE FORMAT: PDF NONE

RESOLUTION: 300dpi x 300dpi

Attached file is scanned image in PDF format.

This file can be read by Adobe Acrobat Reader.

The reader can be downloaded from the following URL:

<http://www.adobe.com/>

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 23, 2013 2:48 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'; 'mdavis@portoakland.com'  
**Subject:** Re: Mtg with Libby Schaff and ACLU member

Yes, I plan to attend.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Matthew Davis <[mdavis@portoakland.com](mailto:mdavis@portoakland.com)>  
**Sent:** Tue Jul 23 13:26:03 2013  
**Subject:** Mtg with Libby Schaff and ACLU member

Renee, Ahsan, I understand you've been invited to a meeting with Libby Schaff and an ACLU rep (Linda Lye) to address DAC privacy issues this Thursday. Matt Davis and myself will be there from the Port as well. Meeting start is now at 3 p.m. on the 25th.

Are either of you attending?

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 22, 2013 3:54 PM  
**To:** Ogata, Eileen; Baig, Ahsan; Perkins, Cynthia; Kozak, Rebecca; Deloach Reed, Teresa  
**Subject:** RE: Supplemental Council Report on DAC Project 073013 final.docx  
**Attachments:** Supplemental Council Report on DAC Project 073013 final final.docx

**Importance:** High

Here is the final final report with additional edits per my conversation with Fire Chief Reed.

Thank you!!

-----Original Message-----

**From:** Ogata, Eileen  
**Sent:** Monday, July 22, 2013 3:24 PM  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee  
**Subject:** Supplemental Council Report on DAC Project 073013 final.docx

Please print and sign and I will be on my way to pick up. Thanks



# AGENDA REPORT

**TO:** DEANNA J. SANTANA  
CITY ADMINISTRATOR

**FROM:** TERESA DELOACH REED  
OAKLAND FIRE CHIEF  
AHSAN BAIG, DIT, Interim Director  
**DATE:** July 18, 2013

**SUBJECT:** Supplemental Report  
FY09 and FY10 PSGP Grant Award

City Administrator  
Approval

Date

**COUNCIL DISTRICT:** City-Wide

## RECOMMENDATION

Staff recommends that the City Council Adopt A Resolution authorizing the City Administrator or her designee to: 1) Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Supplemental Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000) to the City of And 2) Accept, Appropriate and Administer the Fiscal Year 2009 and Fiscal Year 2010 PSGP grant allocations up to \$2,000,000, And 3) Approve the City of Oakland to be the subrecipient/sub-grantee for the said grant funding including approval of the Preliminary Spending plan And 4) Expend Funds in Accordance with The Preliminary Spending Plan And 5) Waive the Advertising and Competitive Bidding Process and the RFP/RFQ competitive selection requirements of the Oakland Municipal Code.

## REASON FOR SUPPLEMENTAL REPORT

This supplemental report provides additional detailed information that was requested by City Council on July 16, 2013, concerning the FY09 and FY10 Port Security Grant Program (PSGP) Grant Award of Up to \$2,000,000, for Phase 2 of the Joint Port/City Domain Awareness Center (DAC).

The specific information requested was to:

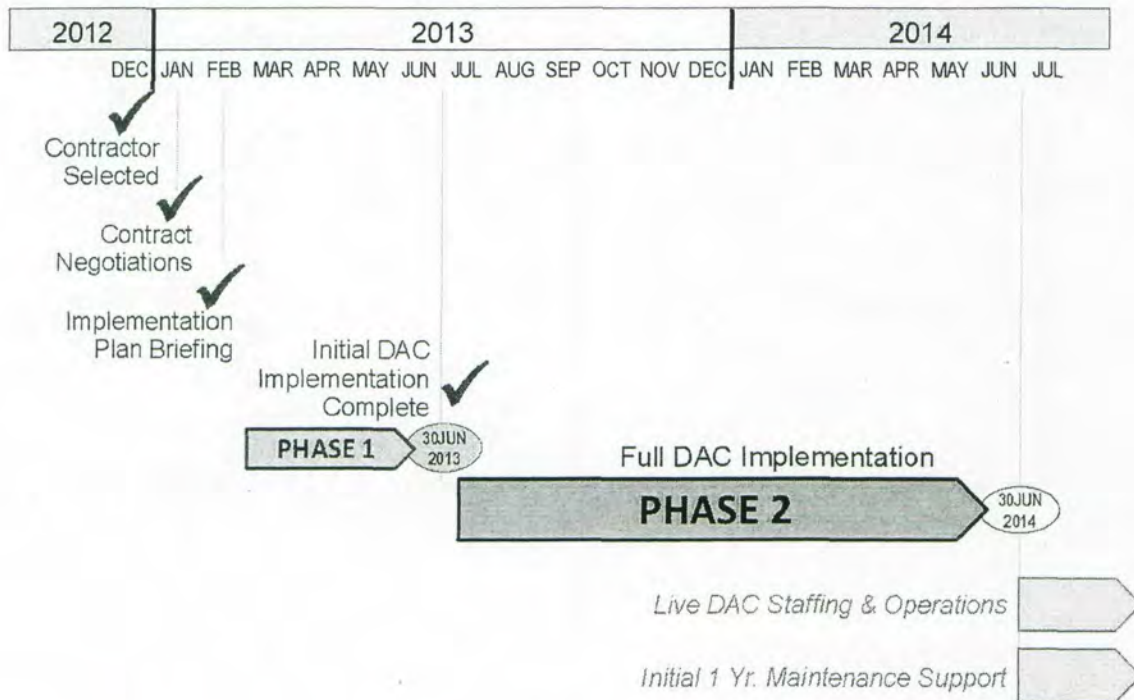
- 1) Provide a DAC Project Phase 2 timeline regarding the key milestones in the project including when City staff would return to City Council with a) proposed procedures, policies and guidelines related to any data and video collection and retention that would take place within the new DAC system, b) policies ensuring the safeguarding of data/video and 2) ensuring all the policies, rules and guidelines were in adherence with Privacy laws.

Item: \_\_\_\_\_  
City Council  
July 30, 2013



The following information and data responds to the information requested by the City Council on July 16, 2013:

The Overarching Milestones from December 2012 through June 30, 2014 are illustrated in Figure 1 below:



As depicted in Figure 1, upon City Council Approval, Phase 2 of the Domain Awareness Center (DAC) project will be underway. The estimated start date will be late August 2013 to September 2013, contingent upon Council approval.

The timeline to complete Phase 2 is June 30, 2014, in accordance with the Port of Oakland guidance in meeting the FY09 and FY10 PSGP grant performance periods.

The Domain Awareness Center would become fully operational and ready for staff on or about July 1, 2014.

The Key Deliverables/Milestones and Dates for Phase 2 of the Domain Awareness Center (DAC) are contingent upon City Council approval of the Council report and resolution for the DAC project by July 30, 2013.

Item: \_\_\_\_\_  
City Council  
July 30, 2013



In the event that the City Council would not approve the report and resolution for Phase 2 of the DAC project on July 30, 2013, the timelines estimated below would need to be modified.

The Key Deliverables/Milestones and Dates for the Phase 2 of the DAC project are estimated as follows in the table below:

| KEY MILESTONE                                                                                                                                                                                  | MONTH AND YEAR                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Phase 2 Scope of Work finalization                                                                                                                                                             | Beginning August 2013             |
| Phase 2 Contract Negotiations                                                                                                                                                                  | August through September 2013     |
| Kick off Phase 2 Implementation Start work                                                                                                                                                     | Late August-early Sept 2013       |
| Develop Work Flow/Actions Processes with Port/City Stakeholders                                                                                                                                | August 2013 through December 2013 |
| Begin External Agencies discussions to enter into Memorandum of Agreement (MOA) for Systems Integration into DAC                                                                               | October 2013 through January 2014 |
| Port/City MOA for DAC                                                                                                                                                                          | December-January 2013             |
| Research and Develop DAC System Specific Policies and Guidelines regarding Data/Video Retention, Records Retention, and Safeguarding of data                                                   | November through February 2014    |
| Return to City Council for approval to enter into MOAs with External Agencies                                                                                                                  | April 2014                        |
| Return to City Council for Council Approval of Draft DAC System Specific Policies and Guidelines regarding Data/Video/Records Retention Data Safeguarding and ensuring Privacy Laws are upheld | April 2014                        |
| Systems Integration and Testing                                                                                                                                                                | April – June 2014                 |
| Acceptance Testing                                                                                                                                                                             | May – June 2014                   |
| Systems Integration and equipment upgrades completed- Phase 2 Completed                                                                                                                        | June 30, 2014                     |

As outlined in the Deliverables and Timelines above in April 2014, staff would return to City Council on April 2014 to provide a status report on the DAC project and to request City Council approval to enter into Memorandum of Agreements (MOA) with external Agency partners. Also in April 2014, staff would return to City Council for approval of the DAC system specific policies/procedures related to data/video retention, data safeguarding and ensuring privacy laws are upheld. At this time, the general public and community will have an opportunity to make comments related o these matters.

Item: \_\_\_\_\_  
City Council  
July 30, 2013



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**PROGRAM DESCRIPTION**

Staff would also like to reiterate the definition of a Domain Awareness Center (DAC) as well as provide the Oakland Domain Awareness Center's Program description which is the same program description that was provided to City Council in the staff reports given on June 17, 2009 and July 20, 2010.

The definition of Port/City Domain Awareness is the effective understanding and/or knowledge of anything associated with the Maritime domain or City domain that could impact the community's security, safety, economy or environment.

The primary purpose of the City/Port DAC is to enhance the City and Port's Critical Operations Centers which include the City's Emergency Operations Center (EOC) where the DAC system components will be housed and managed.

Critical Operations Centers include Local and County Emergency Operations Centers; State Operations Centers, and Regional Emergency Operations Centers to name a few.

These Critical Operations Centers prevent or reduce the potential for deaths or serious injury to people, or loss or severe damage to property or environmental harm.

The common functions of all Critical Operations Centers include:

- Collect, gather, and analyze data relevant to the Mission of the Operations Center or Organization
- Achieve/maintain Domain Awareness
- Make decisions that protect life, property and the environment
- Disseminate those decision to all concerned departments, agencies and the public
- Provide efficient and timely mitigation of all threats that could impede emergency response, evacuations, etc

As previously stated in the earlier City Council reports of June 2009, July 2010, and July 16, 2013, the Joint City/Port Domain Awareness Center (DAC) will utilize the City of Oakland Emergency Operations Center (EOC) to consolidate a network of existing surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways.

Information management software would be utilized together with video analytics to efficiently screen and monitor the data as well as coordinate incident management. The information management software would include situational awareness and response capabilities, linking monitoring data with dispatch and automated access controls at some facilities, wherever possible.

The current video cameras that the Port of Oakland and the City of Oakland would be integrating into the DAC system do not contain any facial recognition technology nor are there any such plans under Phase 2 of the DAC project to add this component. Additionally, all cameras that will be tied into the Oakland DAC are in public places.

Item: \_\_\_\_\_  
City Council  
July 30, 2013



Additionally the City/Port Domain Awareness Center's primary purpose is to improve regional readiness and response capabilities for first responders through information collection and sharing while facilitating a regional Common Operating Picture (COP) for large scale emergency incidents.

Another significant function of the DAC would be to serve as a 24/7 center that would focus on interoperability and coordination of prevention, preparedness, response, recovery and mitigation efforts. The Joint City/Port Domain Awareness Center (DAC) primary objectives include:

- Integration of efforts and interoperability between regional security partners
- Focus on domain awareness, situational awareness, incident management and improved response capabilities
- Development of sustainable recommendations guided by:
  - Leveraging existing initiatives
  - Strengthening linkages between existing command and control nodes
  - Expansion of detection and deterrence capabilities
  - Improving effective information management as a force multiplier
  - Developing detailed Concept of Operations
  - Enhancing immediate readiness capabilities
- Support National Preparedness Priorities
- Strengthen Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Detection and Response Capabilities

The functionality of the City/Port Domain Awareness Center most aligns with the Command and Control Center/Domain Awareness Center of the City of Long Beach, California.

City and Port staff toured the Long Beach Center in 2010 and 2012 in order to get a better understanding on the design and type of center that would be effective in the City of Oakland.

For questions regarding this report, please contact Renee Domingo, Division Manager, Emergency Management Services Division at (510) 238-3939.

Respectfully submitted,

\_\_\_\_\_  
Ahsan Baig  
Acting Agency Director  
Department of Information Technology

Respectfully submitted,

\_\_\_\_\_  
Teresa Deloach Reed  
Fire Chief, Oakland Fire Department

Prepared by:  
Renee A. Domingo,  
Emergency Services Manager

Item: \_\_\_\_\_  
City Council  
July 30, 2013



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, July 22, 2013 3:47 PM  
**To:** Ogata, Eileen; Baig, Ahsan  
**Subject:** URGENT: RE: Supplemental Council Report on DAC Project 073013 final.docx

**Importance:** High

*Chief Reed has some more changes. I will make them and email to you asap.*

-----Original Message-----

**From:** Ogata, Eileen  
**Sent:** Monday, July 22, 2013 3:24 PM  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee  
**Subject:** Supplemental Council Report on DAC Project 073013 final.docx

Please print and sign and I will be on my way to pick up. Thanks

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 22, 2013 11:07 AM  
**To:** Ogata, Eileen; Eve-Fisher, Saundra D.; Baig, Ahsan  
**Subject:** Re: Edits to the DAC report

Thanks. Once you fix it let me know.

I believe Chief Reed may have a few edits. So we want to incorporate those before we submit them to the City Administrator.

----- Original Message -----

**From:** Ogata, Eileen  
**To:** Eve-Fisher, Saundra D.; Domingo, Renee; Baig, Ahsan  
**Sent:** Mon Jul 22 11:04:29 2013  
**Subject:** RE: Edits to the DAC report

Ok I will fix it and deliver

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

-----Original Message-----

**From:** Eve-Fisher, Saundra D.  
**Sent:** Monday, July 22, 2013 10:41 AM  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen  
**Subject:** Edits to the DAC report

Renee,

Deanna had no comments to the report other than adding Ahsan name on the first page. However, please fix the header on pages 2-5, Deanna's name should go inside the lines.

Please deliver the signed report no later than 4 pm tomorrow.

Thanks,  
Saundra

Saundra Eve-Fisher  
Office of the City Administrator  
(510)238-2900

I had fainted if I had not believed to see the goodness of the Lord in the land of the living -----Original Message-----

**From:** [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) [<mailto:sharpscan@oaklandnet.com>]  
**Sent:** Monday, July 22, 2013 10:57 AM  
**To:** Eve-Fisher, Saundra D.

Subject: Scanned image from MX-M503N

Reply to: [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) <[sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com)> Device Name: City Admin Office MX-M503N Device Model: MX-M503N

Location: City Admin Office, 1 FOP, 3rd floor

File Format: PDF MMR(G4)

Resolution: 200dpi x 200dpi

Attached file is scanned image in PDF format.

Use Acrobat(R)Reader(R) or Adobe(R)Reader(R) of Adobe Systems Incorporated to view the document.

Adobe(R)Reader(R) can be downloaded from the following URL:

Adobe, the Adobe logo, Acrobat, the Adobe PDF logo, and Reader are registered trademarks or trademarks of Adobe Systems Incorporated in the United States and other countries.

<http://www.adobe.com/>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 22, 2013 11:00 AM  
**To:** Eve-Fisher, Sandra D.; Baig, Ahsan  
**Cc:** Ogata, Eileen  
**Subject:** Re: Edits to the DAC report

Thanks Sandra.

Eileen: please make the edits to the report as specified by Sandra.

----- Original Message -----

**From:** Eve-Fisher, Sandra D.  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen  
**Sent:** Mon Jul 22 10:40:49 2013  
**Subject:** Edits to the DAC report

Renee,

Deanna had no comments to the report other than adding Ahsan name on the first page. However, please fix the header on pages 2-5, Deanna's name should go inside the lines.  
Please deliver the signed report no later than 4 pm tomorrow.

Thanks,  
Sandra

Sandra Eve-Fisher  
Office of the City Administrator  
(510)238-2900

I had fainted if I had not believed to see the goodness of the Lord in the land of the living -----Original Message-----

**From:** [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) [<mailto:sharpscan@oaklandnet.com>]  
**Sent:** Monday, July 22, 2013 10:57 AM  
**To:** Eve-Fisher, Sandra D.  
**Subject:** Scanned image from MX-M503N

**Reply to:** [sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com) <[sharpscan@oaklandnet.com](mailto:sharpscan@oaklandnet.com)> **Device Name:** City Admin Office MX-M503N **Device Model:** MX-M503N  
**Location:** City Admin Office, 1 FOP, 3rd floor

**File Format:** PDF MMR(G4)  
**Resolution:** 200dpi x 200dpi

Attached file is scanned image in PDF format.

Use Acrobat(R)Reader(R) or Adobe(R)Reader(R) of Adobe Systems Incorporated to view the document.

Adobe(R)Reader(R) can be downloaded from the following URL:

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<http://www.adobe.com/>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Sunday, July 21, 2013 9:20 PM  
**To:** 'mobrien@portoakland.com'  
**Cc:** 'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** Re: DAC Supplemental

Thanks Mike. Will do.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan  
**Sent:** Sun Jul 21 20:12:01 2013  
**Subject:** Re: DAC Supplemental

Thanks Renee. Let me know if there's anything we can do to make sure we're in sync.

Mike

Sent from my iPhone

On Jul 21, 2013, at 5:17 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Mike:

Happy Sunday!!! It nice to have a break after 12 days straight of work.

The report is still in draft form and is being reviewed by our City Administrator this weekend.

She will be getting it back to me tomorrow or Tuesday for final edits and reviews.

The report basically provides a timeline for Phase 2, key milestones including development of policies and procedures regarding data/video retention, ensuring privacy rights are maintained and safeguarding of data we will return to Council for approval and the public will have an opportunity to make comments in April 2014.

We can also amend the report to take it to your Board as well.

We will also return to Council for MOAs with other external partners for approval.

Again, we can also amend the report to come back to your Board too.

It also reiterates the program description provided in the most recent report, the partners, etc.

It clarifies that Facial recognition capabilities are nonexistent and not a part of Phase 2.

Once the final report is available that will go to City Council, I will provide it to you and Eric.

We are also looking into doing a demo that illustrates how the system would be used in a natural disaster/emergency. Ahsan is taking the lead on this effort as of Friday afternoon.

We hope that SAIC will be able to assist us with developing this demo. He will contact them over the weekend of first thing tomorrow, Monday.

This will also be provide to you for review and comments.

I asked Ahsan if we can all see it by Thursday as we will have to run it by our City Administrator by Friday.

I hope this helps and best with you new Director. If you would like us to meet with him as well, we are available to address any concerns and/or questions.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Sun Jul 21 12:47:26 2013  
**Subject:** DAC Supplemental

Hey Renee, hope you're getting a chance to recharge this weekend.

Was wondering if you got the supplemental in that you were working on Thurs/Fri...can we get a copy of it? I anticipate we will be getting questions from our side on this project and we'll need to be in sync on the talking points related to record retention, privacy and sharing of information protocol.

Our new Executive Director reports tomorrow and this will be one of his top items to get his arms around.

Regards,  
Mike



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Sunday, July 21, 2013 5:14 PM  
**To:** 'mobrien@portoakland.com'  
**Cc:** 'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** Re: DAC Supplemental

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Our new Executive Director reports tomorrow and this will be one of his top items to get his arms around.

Regards,  
Mike

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 11:35 PM  
**To:** Information Officer, Emergency Public; Boyd, Karen; Baig, Ahsan  
**Subject:** Re: KPFA radio segment on Domain Awareness Center

Thanks

---

**From:** Information Officer, Emergency Public  
**To:** Domingo, Renee; Boyd, Karen; Baig, Ahsan  
**Sent:** Fri Jul 19 22:08:32 2013  
**Subject:** KPFA radio segment on Domain Awareness Center

The DAC is getting considerable attention. I just noticed that folks are using the hashtag #DAC on Twitter in reference to it.

Here's a link to the KPFA segment. <http://www.kpfa.org/archive/id/93550>



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 11:43 AM  
**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen; Eve-Fisher, Sandra D.  
**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Okay. Thanks for the update.

---

**From:** Perkins, Cynthia  
**To:** Domingo, Renee; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen; [SEve@oaklandnet.com](mailto:SEve@oaklandnet.com) <[SEve@oaklandnet.com](mailto:SEve@oaklandnet.com)>  
**Sent:** Fri Jul 19 11:41:58 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

The report is with Chief Reed for her review and sign off.

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R.W. Emerson*

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 2:33 AM  
**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project  
**Importance:** High

Please find attached the Supplemental Council Report for 07/30/13, which the City Administrator has requested I submit to her by Noon today, Friday, July 19, 2013.

Please excuse the short turnaround time but we were asked for this report the evening of 07/16/13 and it has been unclear as to the Council motion other than the timeline for Phase 2 which is provided along with additional clarifying information.

Please send any edits to Eileen Ogata by 11 am today, so we can meet the City Administrator's timeline.

Cynthia: Do we need to do a Transmittal and Rules Request for this item? Please advise, so Eileen can generate these documents for this report when she gets in later this morning at 8 am.

Thank you in advance for your immediate attention and understanding in this matter.

Respectfully submitted,



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 10:32 AM  
**To:** Baig, Ahsan; Perkins, Cynthia; Deloach Reed, Teresa  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Great! Thanks.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Perkins, Cynthia; Deloach Reed, Teresa  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Sent:** Fri Jul 19 10:33:38 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Renee,

No additional comments from me, it looks good to me.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 10:28 AM  
**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Thanks

---

**From:** Perkins, Cynthia  
**To:** Domingo, Renee; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Sent:** Fri Jul 19 08:05:34 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

No additional documents needed.

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

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**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan

**Cc:** Kozak, Rebecca; Ogata, Eileen

**Subject:** Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

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Renee Domingo

## Ogata, Eileen

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**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Thanks

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**To:** Domingo, Renee; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Sent:** Fri Jul 19 08:05:34 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

No additional documents needed.

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Chief of Staff  
Oakland Fire Department  
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## Ogata, Eileen

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**Sent:** Friday, July 19, 2013 2:33 AM  
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**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project  
**Attachments:** Supplemental Council Report on DAC Project 073013 Draft 1.docx  
  
**Importance:** High

Please find attached the Supplemental Council Report for 07/30/13, which the City Administrator has requested I submit to her by Noon today, Friday, July 19, 2013.

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Thank you in advance for your immediate attention and understanding in this matter.

Respectfully submitted,

Renee Domingo



# AGENDA REPORT

**TO:** DEANNA J. SANTANA  
CITY ADMINISTRATOR

**FROM:** TERESA DELOACH REED  
OAKLAND FIRE CHIEF

**SUBJECT:** Supplemental Report  
FY09 and FY10 PSGP Grant Award of Up to \$2,000,000

**DATE:** July 18, 2013

City Administrator  
Approval

Date

**COUNCIL DISTRICT:** City-Wide

## SUMMARY

This supplemental report provides additional detailed information that was requested by City Council on July 16, 2013, concerning the FY09 and FY10 Port Security Grant Program (PSGP) Grant Award of Up to \$2,000,000, for Phase 2 of the Joint Port/City Domain Awareness Center (DAC).

## BACKGROUND/LEGISLATIVE HISTORY

On July 9, 2013, the Public Safety Committee, heard a report from City Staff recommending that that the City Council Adopt A Resolution authorizing the City Administrator or her designee to: 1) Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Supplemental Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000) to the City of And 2) Accept, Appropriate and Administer the Fiscal Year 2009 and Fiscal Year 2010 PSGP grant allocations up to \$2,000,000, And 3) Approve the City of Oakland to be the subrecipient/sub-grantee for the said grant funding including approval of the Preliminary Spending plan And 4) Expend Funds in Accordance with The Preliminary Spending Plan And 5) Waive the Advertising and Competitive Bidding Process and the RFP/RFQ competitive selection requirements of the Oakland Municipal Code.

The Public Safety Committee approved the report and recommendation. The report and resolution were forwarded to the full City Council on July 16, 2013, on the Consent Calendar.

On July 16, 2013 following the Public's comments, the City Council requested that City Staff provide a brief summary of the Domain Awareness Center project and address the City Council member questions.

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During the course of the meeting, additional information was requested from staff to be presented in a supplemental report and that the item be moved to the July 30, 2013 City Council meeting.

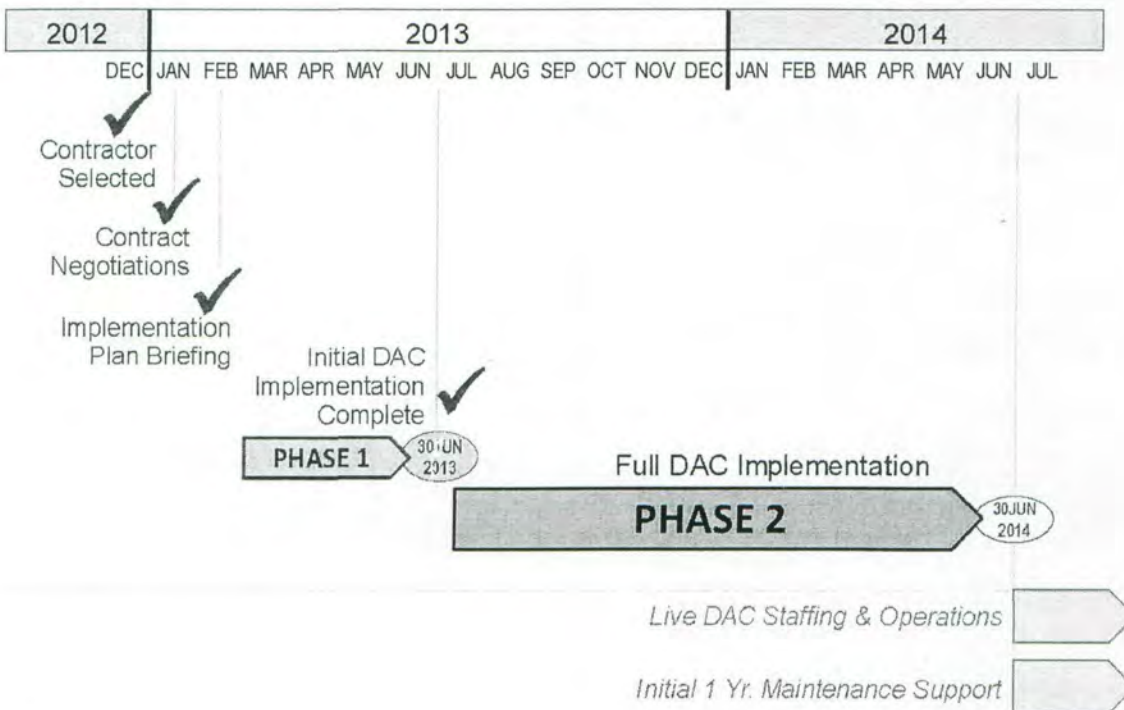
The specific information requested was to:

- 1) Provide a DAC Project Phase 2 timeline regarding the key milestones in the project and when City staff would return to City Council with proposed procedures, policies and guidelines related to any data and video collection and retention that would take place within the new DAC system, policies ensuring the safeguarding of data/video and ensuring all the policies, rules and guidelines were in adherence with Privacy laws

### KEY ISSUES

The following information and data responds to the information requested by the City Council on July 16, 2013:

The Overarching Milestones from December 2012 through June 30, 2014 are illustrated in Figure 1 below:



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As depicted in Figure 1, upon City Council Approval, Phase 2 of the Domain Awareness Center (DAC) project will be underway.

The timeline to complete Phase 2 is June 30, 2014, in accordance with the Port of Oakland guidance in meeting the FY09 and FY10 PSGP grant performance periods.

The Domain Awareness Center would become fully operational and ready for staff on or about July 1, 2014.

The Key Deliverables/Milestones and Dates for Phase 2 of the Domain Awareness Center (DAC) are contingent upon City Council approval of the Council report and resolution for the DAC project by July 30, 2013.

In the event that the City Council would not approve the report and resolution for Phase 2 of the DAC project on July 30, 2013, the timelines would need to be modified to reflect the delay in Council approval.

The Key Deliverables/Milestones and Dates for the Phase 2 of the DAC project are estimated as follows in the table below:

| KEY MILESTONE                                                                                                                                                                                    | MONTH AND YEAR                     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| Internal City/Port/Stakeholder Demo Feedback                                                                                                                                                     | Late July through September 2013   |
| Phase 2 Scope of Work finalization                                                                                                                                                               | Beginning July through August 2013 |
| Phase 2 Contract Negotiations                                                                                                                                                                    | August through September 2013      |
| Kick off Phase 2 Implementation Start work                                                                                                                                                       | Late August-early Sept 2013        |
| Develop Work Flow/Actions Processes with Port/City Stakeholders                                                                                                                                  | August 2013 through December 2013  |
| EOC/DAC Media Showcase Event                                                                                                                                                                     | October 2013                       |
| Begin External Agencies discussions to enter into Memorandum of Agreement (MOA) for Systems Integration into DAC                                                                                 | October 2013 through January 2014  |
| Port/City MOA for DAC                                                                                                                                                                            | December-January 2013              |
| Research and Develop DAC System Specific Policies and Guidelines regarding Data/Video Retention, Records Retention, Safeguarding of data, Ensuring Privacy laws are upheld                       | November through February 2014     |
| Return to City Council for approval to enter into MOAs with External Agencies                                                                                                                    | March 2014                         |
| Return to City Council for Public Comments and Council Approval of Draft DAC System Specific Policies and Guidelines regarding Data/Video/Records Retention, Data Safeguarding, Ensuring Privacy | March 2014                         |

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| KEY MILESTONE                                                           | MONTH AND YEAR    |
|-------------------------------------------------------------------------|-------------------|
| Systems Integration and Testing                                         | April – June 2014 |
| Acceptance Testing                                                      | May – June 2014   |
| Systems Integration and equipment upgrades completed- Phase 2 Completed | June 30, 2014     |

### **PROGRAM DESCRIPTION**

Staff would also like to reiterate the definition of a Domain Awareness Center (DAC) as well as provide the Oakland Domain Awareness Center's Program description which is the same program description that was provided to City Council in the staff reports given on June 17, 2009 and July 20, 2010.

The definition of Port/City Domain Awareness is the effective understanding and/or knowledge of anything associated with the Maritime domain or City domain that could impact the community's security, safety, economy, or environment.

The primary purpose of the City/Port DAC is to enhance the City and Port's Critical Operations Centers which include the City's Emergency Operations Center (EOC) where the DAC system components will be housed and managed.

Critical Operations Centers include Local and County Emergency Operations Centers; State Operations Centers, and Regional Emergency Operations Center to name a few.

These Critical Operations Center prevent or reduce the potential for deaths or serious injury to people, or loss or severe damage to property or environmental harm.

The common functions of all Critical Operations Centers include:

- Collect, gather, and analyze data relevant to the Mission of the Operations Center or Organization
- Achieve/Maintain Domain Awareness
- Make Decisions that Protect Life, Property and the Environment
- Disseminate those Decision to All Concerned Departments, Agencies and the Public
- Provide Efficient and Timely mitigation of all Threats that Could Impede Emergency Response, Evacuations, etc

As previously stated in earlier City Council reports, the Joint City/Port Domain Awareness Center (DAC) will utilize the City of Oakland Emergency Operations Center (EOC) to consolidate a network of existing surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways. Information management software would be

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utilized together with video analytics to efficiently screen and monitor the data as well as coordinate incident management. The information management software would include situational awareness and response capabilities, linking monitoring data with dispatch and automated access controls at some facilities, wherever possible.

The current video cameras that the Port of Oakland and the City of Oakland would be integrating into the DAC system do not contain any facial recognition technology nor are there any such plans under Phase 2 of the DAC project to add this component.

Additionally the City/Port Domain Awareness Center's primary purpose is to improve regional readiness and response capabilities for first responders through information collection and sharing while facilitating a regional Common Operating Picture (COP) for large scale emergency incidents.

Another significant function of the DAC would be to eventually serve as a 24/7 center that would focus on interoperability and coordination of prevention, preparedness, response, recovery and mitigation efforts. The Joint City/Port Domain Awareness Center (DAC) primary objectives include:

- Integration of efforts and interoperability between regional security partners
- Focus on domain awareness, situational awareness, incident management and improved response capabilities
- Development of sustainable recommendations guided by:
  - Leveraging existing initiatives
  - Strengthening linkages between existing command and control nodes
  - Expansion of detection and deterrence capabilities
  - Improving effective information management as a force multiplier
  - Developing detailed Concept of Operations
  - Enhancing immediate readiness capabilities
- Support National Preparedness Priorities
- Strengthen Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Detection and Response Capabilities

The functionality of the City/Port Domain Awareness Center most aligns with the Command and Control Center/Domain Awareness Center of the City of Long Beach, California.

City and Port staff toured the Long Beach Center in order to get a better understanding on the design and type of center that would be effective in the City of Oakland.

### **FISCAL IMPACT**

This is an informational report. It provides information and data regarding the FY09 and FY10 Port Security Grant Program (PSGP) Grant Award of Up to \$2,000,000 for Phase 2 of the Joint Port/City Domain Awareness Center (DAC). No new costs are introduced within this report.

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➤ **SUSTAINABLE OPPORTUNITIES**

➤

➤ ***Economic:*** Effective and consistent emergency preparedness and planning activities enhance the City of Oakland's efforts to provide a climate in which economic development and resiliency can flourish.

➤ ***Environmental:*** There are no environmentally sustainable opportunities affiliated with this project.

➤ ***Social Equity:*** The procurement of the approved services and equipment will enhance public safety efforts that serve all residents in the City of Oakland and the Bay Area region.

➤ **RECOMMENDATION**

➤

➤ Staff recommends that the City Council Adopt A Resolution authorizing the City Administrator or her designee to: 1) Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Supplemental Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000) to the City of And 2) Accept, Appropriate and Administer the Fiscal Year 2009 and Fiscal Year 2010 PSGP grant allocations up to \$2,000,000, And 3) Approve the City of Oakland to be the subrecipient/sub-grantee for the said grant funding including approval of the Preliminary Spending plan And 4) Expend Funds in Accordance with The Preliminary Spending Plan And 5) Waive the Advertising and Competitive Bidding Process and the RFP/RFQ competitive selection requirements of the Oakland Municipal Code.

➤

➤ For questions regarding this report, please contact Renee Domingo, Director, Office of Emergency Services and Homeland Security at (510)238-3939.

➤

➤ Respectfully submitted,

Respectfully submitted,

➤

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\_\_\_\_\_  
Ahsan Baig  
Acting Agency Director  
Department of Information Technology

\_\_\_\_\_  
Teresa Deloach Reed  
Fire Chief, Oakland Fire Department

Prepared by:  
Renee A. Domingo,  
Emergency Services Manager

Item: \_\_\_\_\_  
City Council  
July 30, 2013

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 17, 2013 12:00 AM  
**To:** 'KHALID.AHMAD@saic.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Bender, Ted; 'chris@datastew.com'; Ogata, Eileen; Chimonyo, Cynthia; Binda, George; Chen, Andy J; Allen, Terry; Weiman, Bill  
**Cc:** 'JULIE.H.EVANS@saic.com'; 'JAN.N.HODGES@saic.com'; 'NEIL.A.CHUNG@saic.com'; 'JEREMY.S.DURST@saic.com'; 'RHIAN.M.MERRIS@saic.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Thanks much!

---

**From:** Ahmad, Tony K. <KHALID.AHMAD@saic.com>  
**To:** Baig, Ahsan; Domingo, Renee; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Ogata, Eileen; Chimonyo, Cynthia; Binda, George; Chen, Andy J; Allen, Terry; Weiman, Bill  
**Cc:** Evans, Julie <[JULIE.H.EVANS@saic.com](mailto:JULIE.H.EVANS@saic.com)>; Hodges, Jan N. <[JAN.N.HODGES@saic.com](mailto:JAN.N.HODGES@saic.com)>; Chung, Neil A. <[NEIL.A.CHUNG@saic.com](mailto:NEIL.A.CHUNG@saic.com)>; Durst, Jeremy S. <[JEREMY.S.DURST@saic.com](mailto:JEREMY.S.DURST@saic.com)>; Merris, Rhian M. <[RHIAN.M.MERRIS@saic.com](mailto:RHIAN.M.MERRIS@saic.com)>; Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**Sent:** Mon Jul 15 13:59:28 2013  
**Subject:** RE: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

All,

Attached is the latest Oakland DAC PDF inventory document, in addition you should find the individual completed "Fixed Asset Record" forms for the AV equipment. This is an update to the earlier version of this document which was delivered on July 8<sup>th</sup>, 2013.

All of the AV equipment are included in this latest inventory sheet.

We have many images which were taken during project delivery, I will email the images in a separate PDF document.

Please let me know if you have any questions.

Thanks,  
Tony

Tony K. Ahmad | Senior Transportation Systems Engineer  
Cell: 703.851.0600 | [ahmadt@saic.com](mailto:ahmadt@saic.com)

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**From:** Zografos, Anastasios  
**Sent:** Monday, July 08, 2013 1:55 PM  
**To:** Baig, Ahsan; Domingo, Renee; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com); Ogata, Eileen; Chimonyo, Cynthia; Binda, George ([GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com)); Andy J Chen ([ACHen@oaklandnet.com](mailto:ACHen@oaklandnet.com)); Terry Allen ([TAllen@oaklandnet.com](mailto:TAllen@oaklandnet.com)); Bill Weiman ([BWeiman@oaklandnet.com](mailto:BWeiman@oaklandnet.com))  
**Cc:** Ahmad, Tony K.; Evans, Julie; Hodges, Jan N.; Chung, Neil A.; Durst, Jeremy S.; Merris, Rhian M.  
**Subject:** Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

All –

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The spreadsheet also links the equipment with the purchase order number so you can track against the invoices – details.

And it also identifies where the equipment is located for easy auditing purposes.

Let me know if you have any questions.

Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 11:43 AM  
**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen; Eve-Fisher, Sandra D.  
**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Okay. Thanks for the update.

---

**From:** Perkins, Cynthia  
**To:** Domingo, Renee; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen; [SEve@oaklandnet.com](mailto:SEve@oaklandnet.com) <[SEve@oaklandnet.com](mailto:SEve@oaklandnet.com)>  
**Sent:** Fri Jul 19 11:41:58 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

The report is with Chief Reed for her review and sign off.

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R. W. Emerson*

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 2:33 AM  
**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project  
**Importance:** High

Please find attached the Supplemental Council Report for 07/30/13, which the City Administrator has requested I submit to her by Noon today, Friday, July 19, 2013.

Please excuse the short turnaround time but we were asked for this report the evening of 07/16/13 and it has been unclear as to the Council motion other than the timeline for Phase 2 which is provided along with additional clarifying information.

Please send any edits to Eileen Ogata by 11 am today, so we can meet the City Administrator's timeline.

Cynthia: Do we need to do a Transmittal and Rules Request for this item? Please advise, so Eileen can generate these documents for this report when she gets in after this morning at 8 am.

Thank you in advance for your immediate attention and understanding in this matter.

Respectfully submitted,



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 10:32 AM  
**To:** Baig, Ahsan; Perkins, Cynthia; Deloach Reed, Teresa  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Great! Thanks.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Perkins, Cynthia; Deloach Reed, Teresa  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Sent:** Fri Jul 19 10:33:38 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Renee,

No additional comments from me, it looks good to me.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Friday, July 19, 2013 10:28 AM  
**To:** Perkins, Cynthia; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Subject:** Re: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

Thanks

---

**From:** Perkins, Cynthia  
**To:** Domingo, Renee; Deloach Reed, Teresa; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Ogata, Eileen  
**Sent:** Fri Jul 19 08:05:34 2013  
**Subject:** RE: Supplemental Council Report Requested by City Council on 07/16/13 for the DAC Project

No additional documents needed.

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

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*-R. W. Emerson*



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Renee Domingo

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**Cc:** Kozak, Rebecca; Ogata, Eileen  
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**Attachments:** Supplemental Council Report on DAC Project 073013 Draft 1.docx

**Importance:** High

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Thank you in advance for your immediate attention and understanding in this matter.

Respectfully submitted,

Renee Domingo



# AGENDA REPORT

**TO:** DEANNA J. SANTANA  
CITY ADMINISTRATOR

**FROM:** TERESA DELOACH REED  
OAKLAND FIRE CHIEF

**SUBJECT: Supplemental Report  
FY09 and FY10 PSGP Grant Award of Up to \$2,000,000**

**DATE:** July 18, 2013

City Administrator  
Approval

Date

**COUNCIL DISTRICT:** City-Wide

## SUMMARY

This supplemental report provides additional detailed information that was requested by City Council on July 16, 2013, concerning the FY09 and FY10 Port Security Grant Program (PSGP) Grant Award of Up to \$2,000,000, for Phase 2 of the Joint Port/City Domain Awareness Center (DAC).

## BACKGROUND/LEGISLATIVE HISTORY

On July 9, 2013, the Public Safety Committee, heard a report from City Staff recommending that that the City Council Adopt A Resolution authorizing the City Administrator or her designee to: 1) Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Supplemental Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000) to the City of And 2) Accept, Appropriate and Administer the Fiscal Year 2009 and Fiscal Year 2010 PSGP grant allocations up to \$2,000,000, And 3) Approve the City of Oakland to be the subrecipient/sub-grantee for the said grant funding including approval of the Preliminary Spending plan And 4) Expend Funds in Accordance with The Preliminary Spending Plan And 5) Waive the Advertising and Competitive Bidding Process and the RFP/RFQ competitive selection requirements of the Oakland Municipal Code.

The Public Safety Committee approved the report and recommendation. The report and resolution were forwarded to the full City Council on July 16, 2013, on the Consent Calendar.

On July 16, 2013 following the Public's comments, the City Council requested that City Staff provide a brief summary of the Domain Awareness Center project and address the City Council member questions.

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City Council  
July 30, 2013



As depicted in Figure 1, upon City Council Approval, Phase 2 of the Domain Awareness Center (DAC) project will be underway.

The timeline to complete Phase 2 is June 30, 2014, in accordance with the Port of Oakland guidance in meeting the FY09 and FY10 PSGP grant performance periods.

The Domain Awareness Center would become fully operational and ready for staff on or about July 1, 2014.

The Key Deliverables/Milestones and Dates for Phase 2 of the Domain Awareness Center (DAC) are contingent upon City Council approval of the Council report and resolution for the DAC project by July 30, 2013.

In the event that the City Council would not approve the report and resolution for Phase 2 of the DAC project on July 30, 2013, the timelines would need to be modified to reflect the delay in Council approval.

The Key Deliverables/Milestones and Dates for the Phase 2 of the DAC project are estimated as follows in the table below:

| KEY MILESTONE                                                                                                                                                                                    | MONTH AND YEAR                     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| Internal City/Port/Stakeholder Demo Feedback                                                                                                                                                     | Late July through September 2013   |
| Phase 2 Scope of Work finalization                                                                                                                                                               | Beginning July through August 2013 |
| Phase 2 Contract Negotiations                                                                                                                                                                    | August through September 2013      |
| Kick off Phase 2 Implementation Start work                                                                                                                                                       | Late August-early Sept 2013        |
| Develop Work Flow/Actions Processes with Port/City Stakeholders                                                                                                                                  | August 2013 through December 2013  |
| EOC/DAC Media Showcase Event                                                                                                                                                                     | October 2013                       |
| Begin External Agencies discussions to enter into Memorandum of Agreement (MOA) for Systems Integration into DAC                                                                                 | October 2013 through January 2014  |
| Port/City MOA for DAC                                                                                                                                                                            | December-January 2013              |
| Research and Develop DAC System Specific Policies and Guidelines regarding Data/Video Retention, Records Retention, Safeguarding of data, Ensuring Privacy laws are upheld                       | November through February 2014     |
| Return to City Council for approval to enter into MOAs with External Agencies                                                                                                                    | March 2014                         |
| Return to City Council for Public Comments and Council Approval of Draft DAC System Specific Policies and Guidelines regarding Data/Video/Records Retention, Data Safeguarding, Ensuring Privacy | March 2014                         |

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| KEY MILESTONE                                                           | MONTH AND YEAR    |
|-------------------------------------------------------------------------|-------------------|
| Systems Integration and Testing                                         | April – June 2014 |
| Acceptance Testing                                                      | May – June 2014   |
| Systems Integration and equipment upgrades completed- Phase 2 Completed | June 30, 2014     |

### **PROGRAM DESCRIPTION**

Staff would also like to reiterate the definition of a Domain Awareness Center (DAC) as well as provide the Oakland Domain Awareness Center's Program description which is the same program description that was provided to City Council in the staff reports given on June 17, 2009 and July 20, 2010.

The definition of Port/City Domain Awareness is the effective understanding and/or knowledge of anything associated with the Maritime domain or City domain that could impact the community's security, safety, economy, or environment.

The primary purpose of the City/Port DAC is to enhance the City and Port's Critical Operations Centers which include the City's Emergency Operations Center (EOC) where the DAC system components will be housed and managed.

Critical Operations Centers include Local and County Emergency Operations Centers; State Operations Centers, and Regional Emergency Operations Center to name a few.

These Critical Operations Center prevent or reduce the potential for deaths or serious injury to people, or loss or severe damage to property or environmental harm.

The common functions of all Critical Operations Centers include:

- Collect, gather, and analyze data relevant to the Mission of the Operations Center or Organization
- Achieve/Maintain Domain Awareness
- Make Decisions that Protect Life, Property and the Environment
- Disseminate those Decision to All Concerned Departments, Agencies and the Public
- Provide Efficient and Timely mitigation of all Threats that Could Impede Emergency Response, Evacuations, etc

As previously stated in earlier City Council reports, the Joint City/Port Domain Awareness Center (DAC) will utilize the City of Oakland Emergency Operations Center (EOC) to consolidate a network of existing surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways. Information management software would be

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utilized together with video analytics to efficiently screen and monitor the data as well as coordinate incident management. The information management software would include situational awareness and response capabilities, linking monitoring data with dispatch and automated access controls at some facilities, wherever possible.

The current video cameras that the Port of Oakland and the City of Oakland would be integrating into the DAC system do not contain any facial recognition technology nor are there any such plans under Phase 2 of the DAC project to add this component.

Additionally the City/Port Domain Awareness Center's primary purpose is to improve regional readiness and response capabilities for first responders through information collection and sharing while facilitating a regional Common Operating Picture (COP) for large scale emergency incidents.

Another significant function of the DAC would be to eventually serve as a 24/7 center that would focus on interoperability and coordination of prevention, preparedness, response, recovery and mitigation efforts. The Joint City/Port Domain Awareness Center (DAC) primary objectives include:

- Integration of efforts and interoperability between regional security partners
- Focus on domain awareness, situational awareness, incident management and improved response capabilities
- Development of sustainable recommendations guided by:
  - Leveraging existing initiatives
  - Strengthening linkages between existing command and control nodes
  - Expansion of detection and deterrence capabilities
  - Improving effective information management as a force multiplier
  - Developing detailed Concept of Operations
  - Enhancing immediate readiness capabilities
- Support National Preparedness Priorities
- Strengthen Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Detection and Response Capabilities

The functionality of the City/Port Domain Awareness Center most aligns with the Command and Control Center/Domain Awareness Center of the City of Long Beach, California.

City and Port staff toured the Long Beach Center in order to get a better understanding on the design and type of center that would be effective in the City of Oakland.

### **FISCAL IMPACT**

This is an informational report. It provides information and data regarding the FY09 and FY10 Port Security Grant Program (PSGP) Grant Award of Up to \$2,000,000 for Phase 2 of the Joint Port/City Domain Awareness Center (DAC). No new costs are introduced within this report.

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➤ **SUSTAINABLE OPPORTUNITIES**

- 
- ***Economic:*** Effective and consistent emergency preparedness and planning activities enhance the City of Oakland's efforts to provide a climate in which economic development and resiliency can flourish.
- ***Environmental:*** There are no environmentally sustainable opportunities affiliated with this project.
- ***Social Equity:*** The procurement of the approved services and equipment will enhance public safety efforts that serve all residents in the City of Oakland and the Bay Area region.

➤ **RECOMMENDATION**

- 
- Staff recommends that the City Council Adopt A Resolution authorizing the City Administrator or her designee to: 1) Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Supplemental Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000) to the City of And 2) Accept, Appropriate and Administer the Fiscal Year 2009 and Fiscal Year 2010 PSGP grant allocations up to \$2,000,000, And 3) Approve the City of Oakland to be the subrecipient/sub-grantee for the said grant funding including approval of the Preliminary Spending plan And 4) Expend Funds in Accordance with The Preliminary Spending Plan And 5) Waive the Advertising and Competitive Bidding Process and the RFP/RFQ competitive selection requirements of the Oakland Municipal Code.
- 
- For questions regarding this report, please contact Renee Domingo, Director, Office of Emergency Services and Homeland Security at (510)238-3939.

➤

➤ Respectfully submitted,

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➤

➤ \_\_\_\_\_

➤ Ahsan Baig

➤ Acting Agency Director

➤ Department of Information Technology

\_\_\_\_\_

Teresa Deloach Reed

Fire Chief, Oakland Fire Department

➤

➤

➤ Prepared by:

➤ Renee A. Domingo,

➤ Emergency Services Manager

Item: \_\_\_\_\_

City Council

July 30, 2013

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, July 17, 2013 12:00 AM  
**To:** 'KHALID.AHMAD@saic.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Bender, Ted; 'chris@datastew.com'; Ogata, Eileen; Chimonyo, Cynthia; Binda, George; Chen, Andy J; Allen, Terry; Weiman, Bill  
**Cc:** 'JULIE.H.EVANS@saic.com'; 'JAN.N.HODGES@saic.com'; 'NEIL.A.CHUNG@saic.com'; 'JEREMY.S.DURST@saic.com'; 'RHIAN.M.MERRIS@saic.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Thanks much!

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 16, 2013 6:46 PM  
**To:** Boyd, Karen; Baig, Ahsan  
**Subject:** Fw: DAC - response to reporter Ali Winston ((freelancer for SF Chronicle and East Bay Express))

Hi Ahsan and Karen:

FYI. See email below.

Our responses were consistent with the Port responses.

I hope that the information provided today was useful and will provide for a "positive" article re: Law Enforcement and the City of Oakland.

---

**From:** Marilyn Sandifur <msandifur@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Roberto Bernardo <rbernardo@portoakland.com>  
**Sent:** Tue Jul 16 16:21:17 2013  
**Subject:** DAC - response to reporter Ali Winston ((freelancer for SF Chronicle and East Bay Express))

Here you go!

**Key message:** The Domain Awareness Center will provide tremendous benefit to the region, especially during a major disaster because it facilitates greater coordination among first-responder agencies.

Question: The Domain Awareness Center is largely funded by Port Security grants from DHS. How did the DAC come to encompass critical infrastructure in the city of Oakland?

**Answer:** The City and Port signed an MOA on June 26, 2009 establishing a Domain Awareness and Response Coordination Work Group and outlining the relationship between the City and Port to collectively address risk mitigation and preparedness needs, as well as deficiencies in current homeland security preparedness and response capabilities and capacities. The Domain Awareness and Response Coordination Work Group is comprised of representatives from both the City and the Port. The Port and City subsequently submitted an Investment Justification to design and construct a Joint City/Port Domain Awareness Center that would be co-located with the City's Emergency Operations Center. That project was approved for ARRA funding in September 2009 and the first phase of the project completed June 30, 2013.

Question: How many cameras are currently incorporated into the DAC's structure from city and Port facilities? How many cameras have image and motion-recognition capabilities? How many license plate readers are part of this system?

**Answer:** There are currently 130 Port cameras integrated into the DAC system. Approximately 75 of the cameras include video analytics capability. Integration of license plate readers will be part of a future system integration.

Question: At the July 9th meeting, Mr. Baig and Ms. Domingo from the city of Oakland noted the DAC project is seeking to involve the MTC, CalTrans, ABAG and other regional entities in the project. What form would these relationships take? Would the DAC seek access to cameras and/or sensors owned and/or operated by such entities?

**Answer:** The DAC could expand to include additional systems as part of a regional domain awareness and information sharing effort. There are multiple overlapping jurisdictions in the Port and City of Oakland with interdependencies between them. A fully operational and functional Port is dependent upon associated infrastructure and transportation system information managed by multiple agencies. One of the goals of the



DAC is to share information between agencies to ensure a common operating picture when there are multi agency responses to emergencies or incidents in the region.

Question: Did the city or Port of Oakland consult with counterparts from New York City, Chicago or Long Beach about their own domain awareness centers while developing this project?

Answer: Yes, members of the Response Coordination Working Group visited Operations Centers at the Port of Long Beach, Los Angeles International Airport, and San Francisco International Airport to benchmark best practices related to integrated security systems management and operations.

Question: What agencies will have access to the DAC's information systems? Will the DAC share data in real time with law enforcement agencies other than the Oakland Police Department?

Answer: As the system matures it is anticipated that certain DAC information will be shared with other response agencies in the region to improve resource visibility and mission effectiveness.

Question: What sort of privacy guidelines or data retention limits govern the Domain Awareness Center? If they exist, can you provide me with copies?

Answer: It is anticipated that the DAC will be operational beginning in July 2014. Agencies supporting the DAC with information will retain data dependent upon the capabilities of their source system. Privacy guidelines for DAC operations will be developed prior to DAC operations in July 2014.

Best,  
Marilyn

Marilyn Sandifur  
Port Spokesperson  
Communications  
Port of Oakland  
510-627-1193  
msandifur@portoakland.com



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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 16, 2013 3:00 PM  
**To:** Baig, Ahsan; Boyd, Karen  
**Cc:** Maher, Sean  
**Subject:** Re: CIR query re: Domain Awareness Center

Yes, no attachments. Ahsan, can you meet us at EOC at 4:15 pm to have a short discussion?

Also, I will call you at 3:30 pm to catch up on our phone tag from yesterday and this am.

---

**From:** Baig, Ahsan  
**To:** Boyd, Karen; Domingo, Renee  
**Cc:** Maher, Sean  
**Sent:** Tue Jul 16 14:54:59 2013  
**Subject:** RE: CIR query re: Domain Awareness Center

No attachments

---

**From:** Boyd, Karen  
**Sent:** Tuesday, July 16, 2013 2:42 PM  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Maher, Sean  
**Subject:** Fwd: CIR query re: Domain Awareness Center

Here are the Port's responses to the same questions Ali asked us. Please review before we meet at 4:30. Also, please disregard Robert's introductory remarks which weren't quite accurate regarding my comments. Thanks.

Sent from my iPhone

Begin forwarded message:

**From:** Roberto Bernardo <[rbernardo@portoakland.com](mailto:rbernardo@portoakland.com)>  
**Date:** July 16, 2013 8:44:04 AM PDT  
**To:** "Maher, Sean" <[SMaher@oaklandnet.com](mailto:SMaher@oaklandnet.com)>, Isaac Kos-Read <[ikos-read@portoakland.com](mailto:ikos-read@portoakland.com)>  
**Cc:** "Watson, Johnna A." <[jawatson@oaklandnet.com](mailto:jawatson@oaklandnet.com)>, "Boyd, Karen" <[KBoyd@oaklandnet.com](mailto:KBoyd@oaklandnet.com)>, "Michael O'Brien" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>, Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>, Marilyn Sandifur <[msandifur@portoakland.com](mailto:msandifur@portoakland.com)>  
**Subject:** RE: CIR query re: Domain Awareness Center

Question: The Domain Awareness Center is largely funded by Port Security grants from DHS. How did the DAC come to encompass critical infrastructure in the



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 15, 2013 6:24 PM  
**To:** Boyd, Karen  
**Cc:** Baig, Ahsan; Maher, Sean; Joshi, Holly J.; OPD Media  
**Subject:** Re: CIR query re: domain awareness center

Excellent! Thanks much.

---

**From:** Boyd, Karen  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Maher, Sean; Joshi, Holly J.; OPD Media  
**Sent:** Mon Jul 15 17:12:01 2013  
**Subject:** Re: CIR query re: domain awareness center

Ok. Thanks for letting me know. I'll call him. Port is getting same questions. I'm going to recommend that they join us for the interview tomorrow. One coordinated response.

Sent from my iPhone

On Jul 15, 2013, at 2:36 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

We generally DO NOT allow photos and don't recommend we set a precedence.

There will be 1 opportunity for all Media in late Sept or October to do a kick off of the center.

---

**From:** Boyd, Karen  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Maher, Sean; Joshi, Holly J.; OPD Media  
**Sent:** Mon Jul 15 14:05:31 2013  
**Subject:** FW: CIR query re: domain awareness center

Renee and Ahsan,

Is it OK with you if the reporter brings a photographer? In the past we've let reporters/cameras into the EOC when it's not operating, but we may want to establish some ground rules in advance about any technology that you don't want photographed. I'd like to be as open and accommodating as possible without jeopardizing security/confidentiality.

Thanks.

---

**From:** Ali Winston [<mailto:ali.winston@gmail.com>]  
**Sent:** Monday, July 15, 2013 1:58 PM  
**To:** Boyd, Karen  
**Subject:** Re: CIR query re: domain awareness center

Hi Karen,

That sounds excellent. I may have a photographer tag along as well if that's alright. When I find out who I'll be working with, I will let you know ASAP.

Thanks for your help and the quick turnaround.

Best,  
Ali Winston  
[REDACTED]  
@awinston

Sent from my iPhone

On Jul 15, 2013, at 1:14 PM, "Boyd, Karen" <KBoyd@oaklandnet.com> wrote:

How does 4:30 work for you tomorrow? We can meet at the Emergency Operations Center (1605 Martin Luther King Jr Way) for a tour and then Renee and Ahsan will be available to answer your questions.

Let me know and I'll confirm with them. Thanks, Ali.

Best,

Karen

---

**From:** Ali Winston [mailto:[ali.winston@gmail.com](mailto:ali.winston@gmail.com)]  
**Sent:** Monday, July 15, 2013 12:14 PM  
**To:** Boyd, Karen  
**Subject:** Re: CIR query re: domain awareness center

Nothing makes my day more than a moving target.

On Jul 15, 2013, at 12:03 PM, "Boyd, Karen" <KBoyd@oaklandnet.com> wrote:

Hi Ali,  
I'm meeting with EOC management shortly and I'll find out about the tour and interview schedule. Stand by for more information. Don't you love moving deadlines?

Thanks.  
Karen

Sent from my iPad


On Jul 15, 2013, at 11:01 AM, "Ali Winston" <[ali.winston@gmail.com](mailto:ali.winston@gmail.com)> wrote:

Good afternoon Karen,

I just got my deadline bumped up - I file my final version by 1 PM on Wednesday, and will be at the council meeting on Tuesday night. Would it be possible to arrange an interview sometime later today or tomorrow before the council session, as well as a brief tour of the DAC facilities in the EOC?

Best,

Ali Winston

  
Center for Investigative Reporting  
@awinston

On Fri, Jul 12, 2013 at 11:18 AM, Boyd, Karen  
<[KBoyd@oaklandnet.com](mailto:KBoyd@oaklandnet.com)> wrote:

Hi Ali,

Thanks for spelling out your questions so we can prepare to provide you with the information you need for your story.

I will coordinate with Ahsan and Renee to set up an interview early next week, mindful of your Wednesday AM deadline. I'll get back to you shortly about that.

Thanks much.

Karen

**From:** Ali Winston [<mailto:ali.winston@gmail.com>]  
**Sent:** Friday, July 12, 2013 10:58 AM  
**To:** Boyd, Karen; Baig, Ahsan; [rdomingo@oaklandnet.com](mailto:rdomingo@oaklandnet.com)  
**Subject:** CIR query re: domain awareness center

Good morning,

I'm working on a story with the Center for Investigative Reporting about the Domain Awareness Center being developed by the city and Port of Oakland. I would like to request a tour of the DAC facilities at the city of Oakland Emergency Operations Center at the earliest possible convenience. I also would like a digital copy of the PowerPoint presentation made by Mr. Baig at the July 9th session of the Public Safety Committee

Furthermore, I have a set of questions for Mr. Baig and Ms. Domingo with regard to the DAC's infrastructure and policies. It'd be preferable to go over these matters in person, but if that is not possible to arrange by next Tuesday here are my questions in advance:

-The Domain Awareness Center is largely funded by Port Security grants from DHS. How did the DAC come to encompass critical infrastructure in the city of Oakland?



-How many cameras are currently incorporated into the DAC's structure from city and Port facilities? How many cameras have image and motion-recognition capabilities? How many license plate readers are part of this system?

-At the July 9th meeting, Mr. Baig and Ms. Domingo noted the DAC project is seeking to involve the MTC, CalTrans, ABAG and other regional entities in the project. What form would these relationships take? Would the DAC seek access to cameras and/or sensors owned and/or operated by such entities?

-Did the city or Port of Oakland consult with counterparts from New York City, Chicago or Long Beach about their own domain awareness centers while developing this project?

-What agencies will have access to the DAC's information systems? Will the DAC share data in real time with law enforcement agencies other than the Oakland Police Department?

-What sort of privacy guidelines or data retention limits govern the Domain Awareness Center? If they exist, can you provide me with copies?

My deadline is next Wednesday morning. Please get back to me regarding this request at your earliest convenience.

Best,  
Ali Winston  
Center for Investigative Reporting  
[REDACTED]  
@awinston

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, July 15, 2013 2:36 PM  
**To:** Boyd, Karen; Baig, Ahsan  
**Cc:** Maher, Sean; Joshi, Holly J.; OPD Media  
**Subject:** Re: CIR query re: domain awareness center

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Thanks.

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Sent from my iPhone

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**To:** Boyd, Karen  
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Ali Winston  
  
Center for Investigative Reporting  
@awinston

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I will coordinate with Ahsan and Renee to set up an interview early next week, mindful of your Wednesday AM deadline. I'll get back to you shortly about that.

Thanks much.



Karen

**From:** Ali Winston [mailto:[ali.winston@gmail.com](mailto:ali.winston@gmail.com)]  
**Sent:** Friday, July 12, 2013 10:58 AM  
**To:** Boyd, Karen; Baig, Ahsan; [rdomingo@oaklandnet.com](mailto:rdomingo@oaklandnet.com)  
**Subject:** CIR query re: domain awareness center

Good morning,

I'm working on a story with the Center for Investigative Reporting about the Domain Awareness Center being developed by the city and Port of Oakland. I would like to request a tour of the DAC facilities at the city of Oakland Emergency Operations Center at the earliest possible convenience. I also would like a digital copy of the PowerPoint presentation made by Mr. Baig at the July 9th session of the Public Safety Committee

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My deadline is next Wednesday morning. Please get back to me regarding this request at your earliest convenience.

Best,  
Ali Winston  
Center for Investigative Reporting  
[REDACTED]  
@awinston

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, July 15, 2013 1:04 PM  
**To:** Boyd, Karen; Baig, Ahsan  
**Cc:** Maher, Sean; Perkins, Cynthia; Joshi, Holly J.; OPD Media  
**Subject:** Re: interview with Ali Winston and tour of EOC/DAC

Okay. Sorry, I wasn't able to make it at noon. Some unplanned meetings, came up that I had to attend.

---

**From:** Boyd, Karen  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Maher, Sean; Perkins, Cynthia; Joshi, Holly J.; OPD Media  
**Sent:** Mon Jul 15 12:49:01 2013  
**Subject:** interview with Ali Winston and tour of EOC/DAC

Renee and Ahsan,

Could you meet tomorrow at 4:30 at the EOC to give Ali a tour and answer his questions about the DAC?

Ahsan and I discussed his questions and responses. Renee, I can fill you in.

His deadline is Wednesday and he's coming to Council tomorrow night, so if we could do this late tomorrow afternoon that would be ideal.

Please let me know. Thanks!

**Karen Boyd**

Citywide Communications Director  
City of Oakland, Office of the City Administrator  
Tel: (510) 238-6365  
Fax: (510) 238-2223  
Email: [kboyd@oaklandnet.com](mailto:kboyd@oaklandnet.com)



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Friday, July 12, 2013 4:22 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; Baig, Ahsan  
**Subject:** Re: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Thanks Mike.

Will take a look at it late next week.

I am in overdrive again with some new urgent projects.

Have a great weekend!

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Eide, Cathey; Baig, Ahsan  
**Sent:** Fri Jul 12 16:17:23 2013  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, Ahsan, here is the draft MOU for the DAC Phase 2 project subgrantee agreement. I think it's pretty tight and similar to the ARRA MOU except it reflects the Round 9 and 10 documentation and requirements.

Let me know what you think and if you need anything else.

Regards,  
Mike

---

**From:** Jane Valino  
**Sent:** Friday, July 12, 2013 3:54 PM  
**To:** Michael O'Brien; Mary Richardson  
**Subject:** \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

See attached Grant Agreement with Exhibits

---

**From:** Michael O'Brien  
**Sent:** Friday, July 12, 2013 1:09 PM  
**To:** Jane Valino; Mary Richardson  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Importance:** High

Jane, Mary, I went through and cleaned this up and think it reads much better now. Keep me honest though!

Mike

---

**From:** Jane Valino  
**Sent:** Thursday, July 11, 2013 4:39 PM  
**To:** Michael O'Brien  
**Cc:** Mary Richardson  
**Subject:** RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Mike: Attached is the clean version--

---

**From:** Michael O'Brien  
**Sent:** Thursday, July 11, 2013 1:54 PM

**To:** Jane Valino  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOEdits.doc

Jane, I've added comments to try and crosswalk these Exhibits into the right sections of the MOU...I have a 2 p.m. meeting but should be done at 3 if you want to get together.

Mike

---

**From:** Jane Valino  
**Sent:** Wednesday, July 10, 2013 4:35 PM  
**To:** Michael O'Brien  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOEdits.doc

Hi Mike - I don't have the exhibits (below). I can get copies of resolutions for Exhibit B and D.

**Exhibit A:** Summary of the Investment Justification and Budget approved by the Port of Oakland grantee Board of Commissioners on March 3, 2010

Phase 2 Scope of Work is on page 5 of City of Oakland Agenda Report dated June 23, 2013

**Exhibit B:** Port Resolution No. 13-52 and Agenda Report dated March 23, 2010

**Exhibit C:** SFMX Acceptance letter dated September 29, 2009 (Award Number 2009-PU-R1-0189)

Not applicable for this MOU...this is related to the ARRA funded Phase 1 of the DAC

**Exhibit D:** Port of Oakland Resolution No. 11-87 authorizing the acceptance of the grant funding

**Exhibit E:** American Recovery and Investment Act 2009 Standard Agreement (2009 ARRA DOE ARRA WAP)

Not applicable for this MOU

**Exhibit F:** Port of Oakland and City of Oakland Domain Awareness Response Coordination Work Group Memorandum of Agreement dated June 25-26 2009

Sent to you

**Exhibit G:** City Administrator Memo: Fiscal Tracking and Reporting Requirements for the American Recovery and Reinvestment Act (ARRA Funds)

Not applicable for this MOU

**Exhibit H:** DAC Budget Detail Worksheet

Phase 2 Scope of Work is on page 5 of City of Oakland Agenda Report dated June 23, 2013

**Exhibit I:** Marine Exchange letter to Port of Oakland on January 19, 2011 offering a grant proposal in the amount of \$2,329,512 for Port Security Grant Round Ten Award #2010-PU-T0-K050.

Sent this to you along with Agenda Report and Resolution accepting the Round 9 funding

Also sent AR and Resolution accepting the Round 10 funding

---

**From:** Jane Valino  
**Sent:** Wednesday, July 10, 2013 2:52 PM  
**To:** Mary Richardson  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Made changes to the Exhibit list and added port attorney signature block

---

**From:** Michael O'Brien  
**Sent:** Tuesday, July 09, 2013 3:03 PM  
**To:** Mary Richardson; Jane Valino  
**Cc:** Eric Napralla  
**Subject:** DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

All, I've gone through and made some edits to this to reflect that Round 9 and 10 funding up to \$2M is available to support Phase 2 DAC implementation. Appreciate your read of this...would like to turn around and get it to the City by Friday before a couple of us head out of town next week.

Thanks,  
Mike



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 12, 2013 3:24 PM  
**To:** Boyd, Karen; Baig, Ahsan; Maher, Sean; OPD Media; Joshi, Holly J.  
**Subject:** Re: meet to discuss response to Ali Winston re: DAC

Hi Karen:

I can do that. Have to leave at 12:45 pm for a 1 pm kick off Train-The-Trainer workshop in the EOC Media Room.

----- Original Message -----

**From:** Boyd, Karen  
**To:** Baig, Ahsan; Domingo, Renee; Maher, Sean; OPD Media; Joshi, Holly J.  
**Sent:** Fri Jul 12 15:22:34 2013  
**Subject:** RE: meet to discuss response to Ali Winston re: DAC

I have a standing exec team meeting Monday from 9 to 10:30. Can we meet from 12 to 1?

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Friday, July 12, 2013 12:42 PM  
**To:** Domingo, Renee; Boyd, Karen; Maher, Sean; OPD Media; Joshi, Holly J.  
**Subject:** RE: meet to discuss response to Ali Winston re: DAC

We can meet in early morning. 9am?

I am at the Radio meeting with the CD and EBRCSA, from 1pm to 3pm.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, July 12, 2013 11:22 AM  
**To:** Boyd, Karen; Baig, Ahsan; Maher, Sean; OPD Media; Joshi, Holly J.  
**Subject:** meet to discuss response to Ali Winston re: DAC

Hi Karen:

On Monday, I have interviews from 10 am to 11:45 am that I am conducting.

But, we can talk in the afternoon by phone if your schedule permits.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, July 12, 2013 11:22 AM  
**To:** Boyd, Karen; Baig, Ahsan; Maher, Sean; OPD Media; Joshi, Holly J.  
**Subject:** meet to discuss response to Ali Winston re: DAC

Hi Karen:

*On Monday, I have interviews from 10 am to 11:45 am that I am conducting.*

*But, we can talk in the afternoon by phone if your schedule permits.*

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, July 11, 2013 7:47 PM  
**To:** Eric Napralla; Baig, Ahsan  
**Cc:** Michael O'Brien  
**Subject:** RE: FEMA Visit

Absolutely okay to do a tour on 7/23. What time will tour be? I can check to see if I can be available for that.

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Thursday, July 11, 2013 11:27 AM  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Michael O'Brien  
**Subject:** FEMA Visit

Renee/Ahsan –

Representatives from FEMA will be at the Port of Oakland the week of July 22 to perform an audit on several of our grants; includes ARRA but due to DAC still undergoing administrative close out, they will not be digging too deep into the project. Kevin Groves, our grant manager, will be in attendance. If ok with you, we'd like to get him a DAC demo/tour the afternoon of Tuesday, July 23. I've had a preliminary discussion about this with Taso to see if he'd have someone available to demo the system; he's confirmed that he can make it happen. 1) Is this ok with you and 2) are you able to attend? Thanks.

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, July 11, 2013 12:14 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Baig, Ahsan  
**Subject:** Re: DAC Punch List 7-10-2013

Sure.....

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan  
**Sent:** Thu Jul 11 12:11:17 2013  
**Subject:** RE: DAC Punch List 7-10-2013

My worry is Chris will see this as a negative from me – NOT intended so – so please help me with that. Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, July 11, 2013 3:06 PM  
**To:** Zografos, Anastasios  
**Cc:** Baig, Ahsan  
**Subject:** Re: DAC Punch List 7-10-2013

Thanks. It makes good business sense.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan  
**Sent:** Thu Jul 11 12:02:32 2013  
**Subject:** RE: DAC Punch List 7-10-2013

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Once you confirm so in this email, I will get our folks to add Chris to the DAC Sharepoint site.

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**Cc:** Ahsan Baig <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>; Eide, Cathey ([CEide@oaklandnet.com](mailto:CEide@oaklandnet.com)) <[CEide@oaklandnet.com](mailto:CEide@oaklandnet.com)>; Domingo, Renee ([RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)) <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>; Ogata, Eileen ([EOgata@oaklandnet.com](mailto:EOgata@oaklandnet.com)) <[EOgata@oaklandnet.com](mailto:EOgata@oaklandnet.com)>; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Bender, Ted ([TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)) <[TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)>; Binda, George ([GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com)) <[GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com)>

**Subject:** DAC Punch List 7-10-2013

Neil, Taso,

I am sending you punch list items as we find them. Please address.

Team, if you find other items, please send or cc me as I am keeping a master list.

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President

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(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, July 11, 2013 11:59 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Baig, Ahsan  
**Subject:** Re: DAC Punch List 7-10-2013

Ok. I am in Dublin this pm.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Sent:** Thu Jul 11 11:48:30 2013  
**Subject:** RE: DAC Punch List 7-10-2013

Renee – eyes only ---you may want to talk with Ahsan first --- just so you have all the facts --- see you in a bit

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, July 11, 2013 2:39 PM  
**To:** Zografos, Anastasios; chris@datastew.com  
**Cc:** Baig, Ahsan; Eide, Cathey; Ogata, Eileen; enapralla@portoakland.com; mobrien@portoakland.com; Bender, Ted; Binda, George; Chung, Neil A.  
**Subject:** Re: DAC Punch List 7-10-2013

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**Cc:** Baig, Ahsan; Eide, Cathey; Domingo, Renee; Ogata, Eileen; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Bender, Ted; Binda, George; Chung, Neil A. <[NEIL.A.CHUNG@saic.com](mailto:NEIL.A.CHUNG@saic.com)>  
**Sent:** Thu Jul 11 11:27:22 2013  
**Subject:** RE: DAC Punch List 7-10-2013

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**Taso Zografos**

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**Sent:** Thursday, July 11, 2013 1:30 PM  
**To:** Zografos, Anastasios; Chung, Neil A.  
**Cc:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); [CEide@oaklandnet.com](mailto:CEide@oaklandnet.com); [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); [EOgata@oaklandnet.com](mailto:EOgata@oaklandnet.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com); [GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com)  
**Subject:** RE: DAC Punch List 7-10-2013

We are submitting as we find items. We are still waiting on documentation from SAIC

Regards,

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**Sent:** Thursday, July 11, 2013 10:22 AM  
**To:** Chris Millar; Chung, Neil A.  
**Cc:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); [CEide@oaklandnet.com](mailto:CEide@oaklandnet.com); [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); [EOgata@oaklandnet.com](mailto:EOgata@oaklandnet.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com); [GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com)  
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**To:** Zografos, Anastasios; Chung, Neil A.  
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**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'chris@datastew.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; Ogata, Eileen; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Bender, Ted; Binda, George; 'NEIL.A.CHUNG@saic.com'  
**Subject:** Re: DAC Punch List 7-10-2013

Also, Chris Millar has signed an NDA

---

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**To:** 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>; 'chris@datastew.com' <chris@datastew.com>  
**Cc:** Baig, Ahsan; Eide, Cathey; Ogata, Eileen; 'enapralla@portoakland.com' <enapralla@portoakland.com>; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Bender, Ted; Binda, George; 'NEIL.A.CHUNG@saic.com' <NEIL.A.CHUNG@saic.com>  
**Sent:** Thu Jul 11 11:38:42 2013  
**Subject:** Re: DAC Punch List 7-10-2013

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**Cc:** Baig, Ahsan; Eide, Cathey; Domingo, Renee; Ogata, Eileen; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Bender, Ted; Binda, George; Chung, Neil A. <NEIL.A.CHUNG@saic.com>  
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**Sent:** Thursday, July 11, 2013 10:22 AM  
**To:** Chris Millar; Chung, Neil A.  
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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, July 11, 2013 10:23 AM  
**To:** Jenkins, Dawn; Lau, Danny  
**Cc:** Baig, Ahsan; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila; Ogata, Eileen; Kittell-Nwuke, Denise  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks all

---

**From:** Jenkins, Dawn  
**To:** Lau, Danny; Domingo, Renee  
**Cc:** Baig, Ahsan; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila  
**Sent:** Thu Jul 11 10:14:26 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Good Morning Danny,

I processed a BCR yesterday for this work order. Unfortunately, I was not able to fund the account requested for PWA because our grant agreement awarded the total funding to Fire. So, I have funded the account requested and PWA will have to process the JV. The funding code is as follows for \$7,000.00:

**2613/20711/56611/G445510/PS21.** Once the JV is processed, can you please provide me a copy for our grant files. As always, please feel free to contact me if you have any further questions.

*Dawn Jenkins*

*Oakland Fire Department*

*150 Frank Ogawa Plaza*

*Oakland, CA 94612*

*(510) 238-7802*

*(510) 238-7924 (fax)*

**MANDATORY BUSINESS CLOSURE DAYS:**

**Sept. 7, Oct. 8, Dec. 26 - 31 2012.**

**Feb. 11, Apr. 1, May 3, June 14 2013.**

---

**From:** Lau, Danny  
**Sent:** Friday, June 28, 2013 4:45 PM  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I think this will be what you need. Attached is a typical PWA Work Order form that provides reference to the work and cost, as well as providing a signature lines for approval. I have signed the PWA line. Please go ahead and approve the line designated for your Agency's approval.

You may then submit this executed document/work order to the Fiscal staff. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

**(510) 238-7211** | **(510) 238-7238** Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 3:23 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia  
**Subject:** Fw: DAC Project - Funding for Public Works Agency

Danny:

See email below.

Please provide a work order or a detail scope of work as previously requested

Thanks

---

**From:** Jenkins, Dawn  
**To:** Ogata, Eileen  
**Cc:** Kueh, Sally; Domingo, Renee  
**Sent:** Fri Jun 28 15:05:52 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Eileen,

Here is the e-mail that was sent regarding transfer of funds for Public Works. In order to process this request I will need some type of documentation as support. Typically, other departments will provide a work order. However, if one was not completed, please provide any documentation you have that is signed by both Renee and Public Works. Once I receive the documentation, I will process a BCR to ensure funding is in the correct coding block, and PWA will have to process the JV.

Thanks,

Dawn

*Dawn Jenkins  
Oakland Fire Department  
150 Frank Ogawa Plaza  
Oakland, CA 94612  
(510) 238-7802  
(510) 238-7924 (fax)*

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**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 12:39 PM  
**To:** Ogata, Eileen  
**Cc:** Jenkins, Dawn; Kueh, Sally  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Okay. Provide her with all the document.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Wed Jun 26 12:09:53 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency



Hi Renee,

I have not done a JV and usually Dawn do this. Dawn has been informed and she will prepare this for us.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 11:37 AM  
**To:** Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks Danny or your prompt response. We will review and let you know if we need anything else.

Cynthia: please review and let us know if this is adequate for grant reimbursement.

Eileen: Please prepare the paperwork for a JV of \$7k funding from the ARRA DAC grant funding to PWA. See email below trail for the account codes.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Sent:** Wed Jun 26 11:29:22 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

As requested, attached is the proposal (revised) for the PWA services for the DAC project, with an outline of work duties and tasks for an amount not-to-exceed \$7,000. Hopefully, this is what you require for the Grantor. Let me know if anything is necessary to process a BCR to move funds into Org. 30232, Account 56611, program IN06. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612  
(510) 238-7211 | (510) 238-7238 Fax  
[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**  
[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure



---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
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---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM

**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 16:07:49 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee"  
<RADomingo@oaklandnet.com> wrote:

Is this the PM fees?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny" <dlau@oaklandnet.com> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.

Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a handicap variance for their building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel



(once again as part of this project). Not certain that a variance will be approved.  
Thanks.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and  
Construction, Project Delivery  
Division

City of Oakland | Public Works  
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Agency

250 Frank Ogawa Plaza, 4th  
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**(510) 238-7211** | (510) 238-  
7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| **Mobile app:** [SeeClickFix](#)

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for all you help, and  
Jing oversight is helping us  
move the construction  
project forward.

I spoke with Renee, and she  
will be following up on the  
funding source.

Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013  
5:20 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

Have you been able to  
identify the funding source  
for PWA staff for this  
project?

Also, Jing said that the  
framing inspection is  
scheduled and that it  
should be passed by the  
building inspector.  
Sheetrock work will then  
start on Thursday, May 2.

Thank you,

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and  
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Agency

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| Mobile app: [SeeClickFix](#)

---

**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013  
1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for an update. I am  
meeting with Renee  
tomorrow, and we will talk  
about the scope and  
funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike  
**Subject:** DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

As we discussed, Jing Wong  
will assist in the oversight  
of the design-build  
contractor for the DAC –  
existing building  
improvement project. His  
involvement is limited to an  
average of two hours per  
day to generally help



facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and  
Construction, Project Delivery  
Division

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Agency

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 09, 2013 9:45 PM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Joshi, Nishant; White, Darin; Eide, Cathey; Bender, Ted  
**Cc:** Baig, Ahsan; 'chris@datastew.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'NEIL.A.CHUNG@saic.com'  
**Subject:** Fw: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

Hello DAC Working Group Team:

Please be advised that the City of Oakland City Administrator, Fire, Police Chiefs and Key City Staff Demo for the DAC is set for:

Thursday, August 29th From 3:00 – 4:30 pm at the EOC/DAC 2nd floor.

The SAIC team will be providing the demonstration.

You are welcome to join if your schedule permits.

Ahsan, Chris and the SAIC team will be discussing what components will be part of the Demonstration.

We are open to ideas and suggestions too.

Please let me know if you are able to attend.

---

**From:** Domingo, Renee  
**To:** Morris, Yolanda; Downing, David; Whent, Sean; Breshears, Eric; Figueroa, Paul  
**Sent:** Tue Jul 09 15:29:24 2013  
**Subject:** RE: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

The DAC Demo is set for Thursday, August 29<sup>th</sup> From 3:00 – 4:30 pm at the EOC/DAC 2<sup>nd</sup> floor. An Outlook Invite has been sent out.

---

**From:** Morris, Yolanda  
**Sent:** Tuesday, July 09, 2013 2:25 PM  
**To:** Downing, David; Domingo, Renee; Whent, Sean; Breshears, Eric; Figueroa, Paul  
**Subject:** RE: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

Renee,

Please see my below response where I responded to you at 12:35 p.m. ☺

Thank you.

---

*Yolanda Morris*  
*Executive Assistant to*  
*Interim Chief Sean Whent*  
*Oakland Police Department*  
*Office of Chief of Police*  
*(510) 238-3365*  
*E-mail: [ymorris@oaklandnet.com](mailto:ymorris@oaklandnet.com)*

Mission:



"The Mission of the Oakland Police Department is to provide the Community of Oakland an environment where they can live, work, play, and thrive free from crime and fear of crime"

Motto:

"We will be there when you need us"

---

**From:** Morris, Yolanda  
**Sent:** Tuesday, July 09, 2013 12:35 PM  
**To:** Downing, David; Domingo, Renee; Whent, Sean; Breshears, Eric; Figueroa, Paul  
**Subject:** RE: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

Chief Whent and Assistant Chief Figueroa are available Tuesday, August 27<sup>th</sup> at 3:30 – 5:00 pm and Thursday, August 29<sup>th</sup> at 3:00 – 4:30 pm.

Please advise if these dates and times work.

Thank you.

*Yolanda Morris*  
*Executive Assistant to*  
*Interim Chief Sean Whent*  
*Oakland Police Department*  
*Office of Chief of Police*  
*(510) 238-3365*  
*E-mail: [ymorris@oaklandnet.com](mailto:ymorris@oaklandnet.com)*

Mission:

"The Mission of the Oakland Police Department is to provide the Community of Oakland an environment where they can live, work, play, and thrive free from crime and fear of crime"

Motto:

"We will be there when you need us"

---

**From:** Downing, David  
**Sent:** Tuesday, July 09, 2013 11:49 AM  
**To:** Domingo, Renee; Whent, Sean; Breshears, Eric; Figueroa, Paul  
**Cc:** Morris, Yolanda  
**Subject:** RE: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

I am good with either day.

David E. Downing  
Interim Deputy Chief of Police  
Bureau of Field Operations  
Oakland Police Department  
Office 510-238-7620

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 09, 2013 11:38 AM  
**To:** Whent, Sean; Breshears, Eric; Figueroa, Paul; Downing, David  
**Cc:** Morris, Yolanda  
**Subject:** FW: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff  
**Importance:** High

Hi Chief Whent and OPD Executive Team:

The date for the demo is being moved from July to August. Please advise if the dates and times below work for your schedule, so I can proceed with setting up the demo and securing the consultants and sending out an Outlook invitation to the City Administrator, you, your key staff and the Fire Chief.

Thanks much! ☺

---

**From:** Kozak, Rebecca  
**Sent:** Tuesday, July 09, 2013 8:48 AM  
**To:** Domingo, Renee  
**Subject:** RE: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

August 27        3:30 to 5 pm  
August 29        1 to 5 pm

Rebecca Kozak  
Executive Assistant  
Oakland Fire Department  
(510) 238-4080

---

**From:** Domingo, Renee  
**Sent:** Monday, July 08, 2013 5:02 PM  
**To:** Kozak, Rebecca  
**Subject:** Fw: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

Looking for a response asap.

Thanks

---

**From:** Domingo, Renee  
**To:** Deloach Reed, Teresa  
**Cc:** Kozak, Rebecca  
**Sent:** Wed Jul 03 17:48:42 2013  
**Subject:** Re: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

Hi Chief Reed:

These are the proposed dates for August:

Please let me know asap, if any of these or all of these work for your schedule:

Deanna's availability is as follows:

- August 27th any time after 2pm-so 2:30 thru 5 pm
- August 29th is wide open

9 am thru 5 pm

Thanks much!

---

**From:** Domingo, Renee  
**To:** Deloach Reed, Teresa  
**Sent:** Tue Jun 25 22:35:57 2013  
**Subject:** Re: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

Okay. We will have to shoot for August then, as currently it is leaning towards July 18th.

---

**From:** Deloach Reed, Teresa  
**To:** Domingo, Renee  
**Sent:** Tue Jun 25 22:31:06 2013  
**Subject:** Re: EOC/DAC Demo for City Administrator, Fire and Police Chiefs with Key Staff

24th

*Teresa Deloach Reed, MPA  
Fire Chief  
Oakland Fire Department  
150 Frank H. Ogawa Plaza Suite 3354  
Oakland, CA 94612  
[tdeloachreed@oaklandnet.com](mailto:tdeloachreed@oaklandnet.com)  
510-238-4050 office  
510-755-5824 cell*

On Jun 25, 2013, at 10:21 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Chief Reed:

Right now it is looking like July 18th.

Does that work for your schedule???

Please advise

-----Original Message-----

To: Oakland Fire Chief Teresa Deloach Reed  
Cc: Rebecca Kozak  
Subject: Fw: Oakland DAC Phase 1 VIDSYS Training - WED. June 26 at EOC  
Sent: Jun 25, 2013 6:48 PM

Hi Chief Reed:

Please advise as soon as possible which of these dates and time works best for Demo of new system with City Administrator.

-----Original Message-----

From: Amber Todd  
To: Renee Domingo  
Subject: RE: Oakland DAC Phase 1 VIDSYS Training - WED. June 26 at EOC  
Sent: Jun 25, 2013 1:14 PM

Below are some possible dates. Please let me know which I should hold on Deanna's calendar

Thursday, July 18th 3-4pm  
Tuesday, July 23rd 1-2pm



Wednesday July 24th 10am-11am

Thank you,

Amber Todd  
Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)

From: Domingo, Renee  
Sent: Tuesday, June 25, 2013 1:07 PM  
To: Todd, Amber  
Subject: Re: Oakland DAC Phase 1 VIDSYS Training - WED. June 26 at EOC

No, just any FYI. We would like to arrange a date in July for Deanna and City Administration staff, Fire and Police Chief to do a demo.

Can you provide a few dates and times in July that would work?

We only need 30-60 minutes.

Thanks

From: Todd, Amber  
To: Domingo, Renee  
Sent: Tue Jun 25 13:05:05 2013  
Subject: RE: Oakland DAC Phase 1 VIDSYS Training - WED. June 26 at EOC  
Renee, is this something Deanna needs to be at?

Thank you,

Amber Todd  
Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)

From: Domingo, Renee  
Sent: Tuesday, June 25, 2013 11:33 AM  
To: Chimonyo, Cynthia; Pastor-Cohen, Genevieve; Chin, Tracey  
Cc: Hoffmann, Mark; Deloach Reed, Teresa; Santana, Deanna; Whent, Sean; Downing, David  
Subject: FW: Oakland DAC Phase 1 VIDSYS Training - WED. June 26 at EOC  
Importance: High

Dear Public Safety Team members:

If your schedule permits, please plan to attend the training session listed:

Session 1: Cynthia Chimonyo; Session 3: Genevieve Pastor-Cohen Session 4: Tracey

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 09, 2013 9:36 PM  
**To:** Joshi, Nishant  
**Cc:** Baig, Ahsan; Eide, Cathey; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; White, Darin; Alexander, Blair  
**Subject:** Re: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

So sorry, you were inadvertently left off the cc listing earlier.

All, let's make sure we add: Nishant Joshi  
to our future email distribution list.

Lieutenant Blair is no longer assigned to the DAC project.

---

**From:** Joshi, Nishant  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Eide, Cathey; 'Zografos, Anastasios' <ANASTASIOS.ZOGRAFOS@saic.com>; 'Michael O'Brien' <mobrien@portoakland.com>; 'Eric Napralla' <enapralla@portoakland.com>; White, Darin; Alexander, Blair  
**Sent:** Tue Jul 09 18:00:14 2013  
**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

Rene,

This is the first time I learned of this. When and where? I will try to make it.

*Nishant Joshi*

Lieutenant of Police  
Special Operations Section  
Support Operations Division  
(510) 777-8526

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---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 09, 2013 2:12 PM  
**To:** Joshi, Nishant  
**Cc:** Baig, Ahsan; Eide, Cathey; Zografos, Anastasios; Michael O'Brien; Eric Napralla; White, Darin; Alexander, Blair  
**Subject:** FW: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review  
**Importance:** High

FYI. Hope you can come to the Public Safety Meeting tonight! ☺



---

**From:** Baig, Ahsan  
**Sent:** Monday, July 08, 2013 12:14 PM  
**To:** Zografos, Anastasios; Domingo, Renee; White, Darin; Alexander, Blair  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com); Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review  
**Importance:** High

Thanks a lot everyone. Here is the Final version. Please pay attention to the Notes – Speaker Names are identified in Notes.

Renee, Mike, Ahsan, Taso, Blair, and Darin.

-ahsan

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Monday, July 08, 2013 10:43 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com); Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

OK – I spoke with Mike O'Brien --- and we made another fix.  
This is latest greatest as of now --- REV 12 ---- happy to make more changes as needed.  
I am at EOC  
Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Monday, July 08, 2013 1:22 PM  
**To:** Domingo, Renee  
**Cc:** Zografos, Anastasios; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com); Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

Yep, I agree. I will call you before Noon to finalize it.

Ahsan Baig  
Sent from my iPad

On Jul 8, 2013, at 10:12 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Good point, Cathey. Our time is limited for doing the PPT.

Ahsan: Should we slim it down before you send it to Deanna or let her make the request?

Your call.

---

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**To:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia



**Sent:** Mon Jul 08 09:48:29 2013

**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

Thanks Eric --- fixes included in this latest Rev 11

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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Greetings All:

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Ahsan: Will call you later this morning or early afternoon. Let me know your availability to chat about the presentation for tomorrow. Once the changes are made/accepted to PPT, Please feel free to send it to Deanna Santana. I know you have a deadline to send it to her by noon today.

Best Regards always,

Renee

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**Sent:** Sun 7/7/2013 1:43 PM

**To:** Baig, Ahsan; Michael O'Brien; Domingo, Renee; Eric Napralla; Eide, Cathey; Bender, Ted;  
[chris@datastew.com](mailto:chris@datastew.com)

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 09, 2013 2:12 PM  
**To:** Joshi, Nishant  
**Cc:** Baig, Ahsan; Eide, Cathey; Zografos, Anastasios; Michael O'Brien; Eric Napralla; White, Darin; Alexander, Blair  
**Subject:** FW: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review  
**Attachments:** Oakland DAC Project\_09LULY Public Safety Mtg Final.pptx  
  
**Importance:** High

FYI. Hope you can come to the Public Safety Meeting tonight! ☺

---

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**Sent:** Monday, July 08, 2013 12:14 PM  
**To:** Zografos, Anastasios; Domingo, Renee; White, Darin; Alexander, Blair  
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Thanks a lot everyone. Here is the Final version. Please pay attention to the Notes – Speaker Names are identified in Notes.

Renee, Mike, Ahsan, Taso, Blair, and Darin.

-ahsan

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I am at EOC  
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Ahsan Baig  
Sent from my iPad



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CITY OF OAKLAND



PORT OF OAKLAND

# **Joint City/Port Domain Awareness Center (DAC) Project Briefing**

**Public Safety Committee  
City Council  
July 9, 2013**





- DAC Mission
- DAC Advantage
- DAC Technologies Installed and Planned
- Stakeholders
- Solution Demo
- Project Work Efforts & Plan
- Next Steps

# Challenge - "Flood of Data"







# DAC Mission



## *Centralized Decision Support System*

## *More Effective Incident Response*

- ✓ Centralized Command for OPD, OFD, EMSD
- ✓ Real-Time & Statistical Incident Monitoring
- ✓ City-Port Interoperable Communications
- ✓ Proactive Status Awareness
- ✓ Surveillance & Sensor Processing

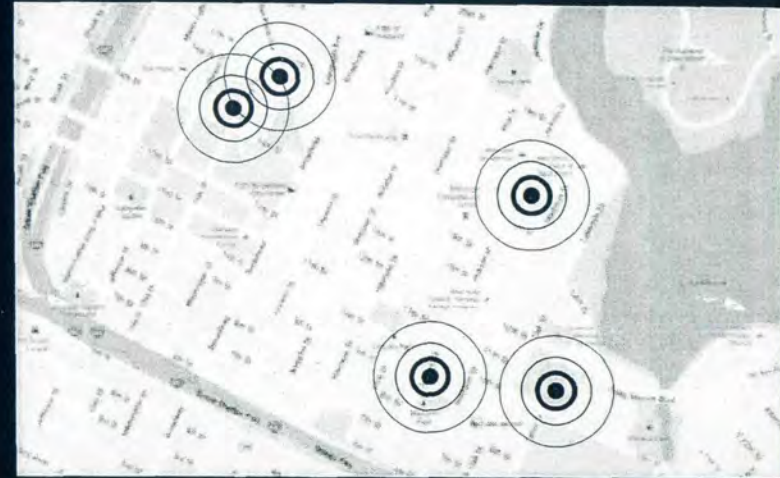


# DAC Capabilities

## Video Analytics & Intrusion Detection



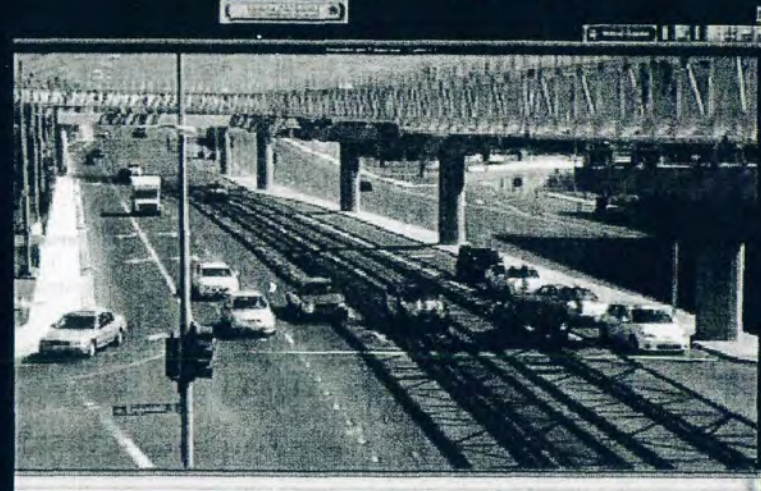
## Active Incident Alarm Monitoring



## City CrimeView Data Sharing



## CCTV Asset Visibility







CITY OF OAKLAND

# Sample DAC Display



PORT OF OAKLAND

Traffic Accident Alarm  
& Fire Dispatch

**RiskShield**

**Situation #477 - Traffic Accident [Pending] - High**  
Description: CAD Event - Traffic Accident with Car Fire Location: I-980 South of 11th

Complete Drag event to map:

**Action Plans** Edit Situation

**Highway Incident-Accident**

- ☐ Location
- Direction
- Mile Marker
- Route
- at/before

☒ Source of Information  
Police/CAD

☐ Event Details

☒ Roadway Conditions:  
--select one--

☐ Lane Status:  
--select one--

☐ Participants:  
☐ DOT Maintenance Notified  
☐ Police Notified

Lane Status - East\_West  
Lane Status - North\_South  
Add Additional Action Plan  
Hide Action Plan

**World View**

**I-980 Camera-1**

**I-980 Camera-2**

**I-980 Camera-3**

**SHOW SOURCE DIRECTORIES**

Show Situation Log





# Stakeholders



## City-Port Internal



CITY OF OAKLAND



PORT OF OAKLAND

Oakland  
Police

Oakland  
Fire

Maritime  
Division

Emergency  
Management Services

Information  
Technology  
Department

Information  
Technology  
Department

Ahsan Baig

Lt. Blair Alexander  
Renee Domingo  
Cathey Eide

Michael O'Brien  
Eric Napralla  
Darin White

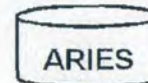
**SAIC**

## External Collaboration



### EAST BAY SMART CORRIDORS

- John Hemiup (contractor: Kimley-Horn)



### AUTOMATED REGIONAL INFO EXCHANGE SYSTEM

- Lt. DJ Watts & Subra Chidambaram



### USCG AIS VESSEL TRAFFIC SERVICE

- Sr. Chief Doug Samp

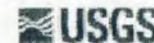


### BAY AREA TRAVINFO 511

- Melanie Crotty (contractor: SAIC)



### NATIONAL WEATHER SERVICE



### US GEO SURVEY SEISMIC MONITORING



### BAY AREA UASI CBNRE MONITORING

- Jeff Blau, Julie Linney



### NO. CAL. REGIONAL INTEL CTR

- Brian Rodrigues





CITY OF OAKLAND



PORT OF OAKLAND

# DEMO

# Milestones Completed



Jun 2009: City/Port Work Group MOA Executed



Aug 2009: Construction/Implementation Funding  
Approved by FEMA/DHS (Phase 2)



Mar 2010: Port Commissioners Accept Funding



Jul 2010: City Council approved DAC implementation



Mar 2012: Sub-Grantee Agreement Executed (City/Port)



Aug 2012: DAC Conceptual Design Completed (Phase 1)







# DAC Implementation Funding



## Conceptual DAC Design

Source: Port Security Grant Round 8

Amount: \$438,750

✓ Completed

## Phase 1 DAC Construction

Source: American Recovery and Reinvestment Act

Amount: \$2,900,000

✓ Phase 1 Completed



# DAC Phase 2 Funding



FEMA



PORT OF OAKLAND



CITY OF OAKLAND

Governance Authority: DHS-FEMA

Source: Port Security Grant Rounds 9 and 10

Amount: Approved up to \$2,000,000

**PHASE 2 DAC Implementation**

30JUN  
2014

## **Phase 3 DAC Operations**

Source: Port Security Grant Round 13

Amount: \$2.6M for 2 years (through Jun 2016)

Grant Application in Spring 2013 (Ops start Jul 2014)

## **Phase 4 DAC Maintenance & Enhancements**

Source: Port Security Grant Round 14, UASI, etc.

Amount: \$3M for 2 years through 2017



# Next Steps

- City/Port/Stakeholder Demonstrations & Feedback  
July & August 2013
- Phase Two Integration Planning  
July & August 2013
- Kick-Off Phase 2 Implementation Start  
August 2013
- EOC/DAC Grand Re-Opening Demonstration  
October 2013

# DAC Project Next Steps

- Public Safety Committee Approval
- Key City/Port Administration Leadership, City Council, Board of Port Commissioner Briefings
- PSG13 Request for Staff/Ops Support
- City/Port O&M MOA (Target: Dec 31, 2013)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, July 09, 2013 1:18 PM  
**To:** Eide, Cathey; Binda, George; Castro, Dennis  
**Cc:** Bender, Ted; Chris Millar; Baig, Ahsan  
**Subject:** RE: VDI Project

**Importance:** High

Hello All:

Just to recap, Ahsan, I and Cathey I discussed and agreed upon putting the following new equipment (Computer workstations and printers/MFP) for the EOC/DAC project, which will be part of Phase 2 of the DAC project since we were unable to get it completed out of Phase 1 DAC due to DIT network needs as originally planned.

Two (2) PC Computer Workstations, and 2 printers (1 laser jet b/w printer and 1 multi-function (MFP) per break room. The PIO breakout room will have 4 PC Computer workstations and 2 printers, 2 MFPs.

The Situation area (PIT) would have a total of 4 computer workstations and 4 printers; 1 MFP as shown in the diagram. The idea is to move 2 the new PC towers to the Projection room along with the 4 towers of the DAC front row.

All equipment additions will be networked and on the VDI server network.

I have given the details to Chris Millar today and he will work with his sub to get us a price quote for equipment and installation. We will also keep the network printers that are in the EOC as well in the rooms that they currently reside. Pyramid took an inventory of these printers so we know where they are and that they need to be added.

Finally, the computers that will be removed from the EOC maybe relocated to other OFD offices/stations. I am meeting with the Fire Chief tomorrow to discuss this matter with her and see if this will be the case and/or if DIT can take them back for use at OPD and/or other City departments that can use some of the newer PC workstations.

Thanks all. Let me know if there are any questions and/or concerns.

---

**From:** Eide, Cathey  
**Sent:** Wednesday, July 03, 2013 2:59 PM  
**To:** Binda, George; Castro, Dennis  
**Cc:** Bender, Ted; Domingo, Renee  
**Subject:** VDI Project

Here is the list of PC's to be replaced with the thin clients. I have also included the floor plan for visual reference.

See attached

---

Cathey Eide  
Assistant Emergency Manager  
Oakland Fire Department  
Office of Emergency Services and Homeland Security  
1605 Martin Luther King Jr. Way  
Oakland, CA 94612  
510-238-6069



## Ogata, Eileen

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Thanks Ahsan and thanks for our conference call to discuss our presentation tomorrow.

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**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

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Taso



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**Subject:** Re: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

Got it

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**To:** Domingo, Renee  
**Sent:** Mon Jul 08 11:16:15 2013  
**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

Here is the skim down version...please take a look at it....  
I don't want to talk too much about different technologies in public.  
It would be nice if BC White and/or Lt. Blair are present to talk about the Incident Scenarios.

-ahsan

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**Subject:** Re: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Thanks so much!!!!

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**Sent:** Mon Jul 08 11:04:31 2013  
**Subject:** RE: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Sure – we will get and compile now that everything is labeled.  
Taso

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Thanks so much Taso. We also need photos of the equipment.

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In addition, we are providing you with each individual complete form and other files for your use – these files included in the PDF deliverable report.

We applied the labels identifying the equipment items as instructed --- using the labels provided at EOC stating the equipment was purchased using ARRA PSG monies.

And each piece of equipment has a unique label with a unique numbering schema as specified in the attached doc.

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**Subject:** RE: Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review  
**Attachments:** Slide modification suggestions for DAC.pptx  
  
**Importance:** High

Greetings All:

The PPT looks great!!! See attached recommended changes on 3 of the slides in the PPT. Minor changes. I attached the changes on the slides that need the changes, separately from the entire PPT, so you can see changes and make them onto the master PPT slide deck as well as not bog down your email with another large file. THANKS.

Ahsan: Will call you later this morning or early afternoon. Let me know your availability to chat about the presentation for tomorrow. Once the changes are made/accepted to PPT, Please feel free to send it to Deanna Santana. I know you have a deadline to send it to her by noon today.

Best Regards always,

Renee

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Sun 7/7/2013 1:43 PM  
**To:** Baig, Ahsan; Michael O'Brien; Domingo, Renee; Eric Napralla; Eide, Cathey; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com)  
**Subject:** Another DRAFT Update: Rev 8 - Public Safety Mtg Brief -- for your review

I added some screen shots –

Again, you all can decide what you feel you want to keep or discard, or turn into notes.

*I personally feel more pics and less text is better.*

Happy to add or update as you all wish.

Taso

I will be at EOC in AM early to help finish this up – also available later this evening to do another update – so go ahead and send feedback.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



## The “Flood of Data”

- Closed Circuit Television (CCTV)
- Analytics
- Radar
- Sonar
- Emergency Radio
- Email Alerts
- IDS??? Please spell out
- RSS??? Please spell out
- Automated Vehicle License (AVL) Reader
- Access Control
- Weather Alerts
- News Alerts
- AIS??? Please spell out
- Text Messaging
- License Plate Recognition
- Twitter
- Shot Spotter
- GIS

## Next Steps

- City/Port/Stakeholder Demonstrations & Feedback  
July & August 2013
- Phase Two Integration Planning  
July & August 2013
- Kick-Off Phase 2 Implementation Start  
August 2013
- EOC/DAC Grand Re-Opening Demonstration  
October 2013

# DAC Project Next Steps

- Public Safety Committee Approval
- Key City/Port Administration Leadership, City Council, Board of Port Commissioner Briefings
- PSG13 Request for Staff/Maintenance Support
- City/Port O&M MOA (Target: Dec 31, 2013)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 5:55 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks. So are you!!!!!!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Fri Jun 28 17:41:46 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

You are awesome 😊  
Have a great time and safe travel...

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 5:32 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Project - Funding for Public Works Agency

On vacation, doing a humanitarian relief/volunteer service with a Non-Profit in Jamaica.

See you in a week, Mon'.

;) )

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Fri Jun 28 17:30:06 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

WHAT???  
You are out next week?

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 5:19 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila; Eide, Cathey  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks much!

Cathey: During my time away from the office next week, please sign on my behalf asap on Monday, 7/1 and get it over to Dawn.

Thanks all.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila  
**Sent:** Fri Jun 28 16:44:44 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I think this will be what you need. Attached is a typical PWA Work Order form that provides reference to the work and cost, as well as providing a signature lines for approval. I have signed the PWA line. Please go ahead and approve the line designated for your Agency's approval.

You may then submit this executed document/work order to the Fiscal staff. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

(510) 238-7211 | (510) 238-7238 Fax

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---

**From:** Domingo, Renee

**Sent:** Friday, June 28, 2013 3:23 PM

**To:** Lau, Danny

**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia

**Subject:** Fw: DAC Project - Funding for Public Works Agency

Danny:

See email below.

Please provide a work order or a detail scope of work as previously requested

Thanks

---

**From:** Jenkins, Dawn

**To:** Ogata, Eileen

**Cc:** Kueh, Sally; Domingo, Renee

**Sent:** Fri Jun 28 15:05:52 2013

**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Eileen,

Here is the e-mail that was sent regarding transfer of funds for Public Works. In order to process this request I will need some type of documentation as support. Typically, other departments will provide a work order. However, if one was not completed, please provide any documentation you have that is signed by both Renee and Public Works. Once I receive the documentation, I will process a BCR to ensure funding is in the correct coding block, and PWA will have to process the JV.

Thanks,

Dawn

*Dawn Jenkins*

*Oakland Fire Department*

*150 Frank Ogawa Plaza*

*Oakland, CA 94612*

*(510) 238-7802*

*(510) 238-7924 (fax)*

**MANDATORY BUSINESS CLOSURE DAYS:**



*Sept. 7, Oct. 8, Dec. 26 - 31 2012.  
Feb. 11, Apr. 1, May 3, June 14 2013.*

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 12:39 PM  
**To:** Ogata, Eileen  
**Cc:** Jenkins, Dawn; Kueh, Sally  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Okay. Provide her with all the document.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Wed Jun 26 12:09:53 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I have not done a JV and usually Dawn do this. Dawn has been informed and she will prepare this for us.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 11:37 AM  
**To:** Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks Danny or your prompt response. We will review and let you know if we need anything else.

Cynthia: please review and let us know if this is adequate for grant reimbursement.

Eileen: Please prepare the paperwork for a JV of \$7k funding from the ARRA DAC grant funding to PWA. See email below trail for the account codes.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Sent:** Wed Jun 26 11:29:22 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

As requested, attached is the proposal (revised) for the PWA services for the DAC project, with an outline of work duties and tasks for an amount not-to-exceed \$7,000. Hopefully, this is what you require for the Grantor. Let me know if anything is necessary to process a BCR to move funds into Org. 30232, Account 56611, program IN06. Thank you.

Danny Lau, P.E.  
Supervising Civil Engineer



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---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he

would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM  
**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

---

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

Ahsan Baig

Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee"  
<RADomingo@oaklandnet.com> wrote:

Hi Ahsan:

Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 16:07:49 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee"  
<RADomingo@oaklandnet.com> wrote:

Is this the PM fees?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny" <dlau@oaklandnet.com> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.



Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a handicap variance for their building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel (once again as part of this project). Not certain that a variance will be approved. Thanks.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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| **Mobile app: SeeClickFix**

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee

**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for all you help, and  
Jing oversight is helping us  
move the construction  
project forward.

I spoke with Renee, and she  
will be following up on the  
funding source.

Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013  
5:20 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

Have you been able to  
identify the funding source  
for PWA staff for this  
project?

Also, Jing said that the  
framing inspection is  
scheduled and that it  
should be passed by the  
building inspector.

Sheetrock work will then  
start on Thursday, May 2.

Thank you,

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| **Mobile app: [SeeClickFix](#)**

---

**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013  
1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for an update. I am  
meeting with Renee  
tomorrow, and we will talk  
about the scope and  
funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike  
**Subject:** DAC Project -



Funding for Public Works  
Agency

Hi Ahsan,

As we discussed, Jing Wong will assist in the oversight of the design-build contractor for the DAC – existing building improvement project. His involvement is limited to an average of two hours per day to generally help facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

Danny Lau, P.E.

**Supervising Civil Engineer**

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 5:32 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Project - Funding for Public Works Agency

On vacation, doing a humanitarian relief/volunteer service with a Non-Profit in Jamaica.

See you in a week, Mon'.

;)

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Fri Jun 28 17:30:06 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

WHAT???

You are out next week?

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 5:19 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila; Eide, Cathey  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks much!

Cathey: During my time away from the office next week, please sign on my behalf asap on Monday, 7/1 and get it over to Dawn.

Thanks all.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila  
**Sent:** Fri Jun 28 16:44:44 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I think this will be what you need. Attached is a typical PWA Work Order form that provides reference to the work and cost, as well as providing a signature lines for approval. I have signed the PWA line. Please go ahead and approve the line designated for your Agency's approval.

You may then submit this executed document/work order to the Fiscal staff. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
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[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**



---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 3:23 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia  
**Subject:** Fw: DAC Project - Funding for Public Works Agency

Danny:

See email below.

Please provide a work order or a detail scope of work as previously requested

Thanks

---

**From:** Jenkins, Dawn  
**To:** Ogata, Eileen  
**Cc:** Kueh, Sally; Domingo, Renee  
**Sent:** Fri Jun 28 15:05:52 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Eileen,

Here is the e-mail that was sent regarding transfer of funds for Public Works. In order to process this request I will need some type of documentation as support. Typically, other departments will provide a work order. However, if one was not completed, please provide any documentation you have that is signed by both Renee and Public Works. Once I receive the documentation, I will process a BCR to ensure funding is in the correct coding block, and PWA will have to process the JV.

Thanks,

Dawn

*Dawn Jenkins  
Oakland Fire Department  
150 Frank Ogawa Plaza  
Oakland, CA 94612  
(510) 238-7802  
(510) 238-7924 (fax)*

**MANDATORY BUSINESS CLOSURE DAYS:**

**Sept. 7, Oct. 8, Dec. 26 - 31 2012.**

**Feb. 11, Apr. 1, May 3, June 14 2013.**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 12:39 PM  
**To:** Ogata, Eileen  
**Cc:** Jenkins, Dawn; Kueh, Sally  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Okay. Provide her with all the document.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Wed Jun 26 12:09:53 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I have not done a JV and usually Dawn do this. Dawn has been informed and she will prepare this for us.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 11:37 AM  
**To:** Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks Danny or your prompt response. We will review and let you know if we need anything else.

Cynthia: please review and let us know if this is adequate for grant reimbursement.

Eileen: Please prepare the paperwork for a JV of \$7k funding from the ARRA DAC grant funding to PWA. See email below trail for the account codes.

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**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
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**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

As requested, attached is the proposal (revised) for the PWA services for the DAC project, with an outline of work duties and tasks for an amount not-to-exceed \$7,000. Hopefully, this is what you require for the Grantor. Let me know if anything is necessary to process a BCR to move funds into Org. 30232, Account 56611, program IN06. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
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---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure



---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

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Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612  
(510) 238-7211 | (510) 238-7238 Fax  
[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

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---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM



**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

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Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 16:07:49 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee"  
<[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Is this the PM fees?

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**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny" <[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.

Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a handicap variance for their building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel

(once again as part of this project). Not certain that a variance will be approved. Thanks.

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
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---

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for all you help, and  
Jing oversight is helping us  
move the construction  
project forward.

I spoke with Renee, and she  
will be following up on the  
funding source.



Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013  
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**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

Have you been able to  
identify the funding source  
for PWA staff for this  
project?

Also, Jing said that the  
framing inspection is  
scheduled and that it  
should be passed by the  
building inspector.  
Sheetrock work will then  
start on Thursday, May 2.

Thank you,

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**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for an update. I am  
meeting with Renee  
tomorrow, and we will talk  
about the scope and  
funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike  
**Subject:** DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

As we discussed, Jing Wong  
will assist in the oversight  
of the design-build  
contractor for the DAC –  
existing building  
improvement project. His  
involvement is limited to an  
average of two hours per  
day to generally help

facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are *required due to scope of* work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

**Danny Lau, P.E.**

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---

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 5:19 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila; Eide, Cathey  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks much!

Cathey: During my time away from the office next week, please sign on my behalf asap on Monday, 7/1 and get it over to Dawn.

Thanks all.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia; Wong, Nila  
**Sent:** Fri Jun 28 16:44:44 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I think this will be what you need. Attached is a typical PWA Work Order form that provides reference to the work and cost, as well as providing a signature lines for approval. I have signed the PWA line. Please go ahead and approve the line designated for your Agency's approval.

You may then submit this executed document/work order to the Fiscal staff. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
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---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 3:23 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia  
**Subject:** Fw: DAC Project - Funding for Public Works Agency

Danny:

See email below.

Please provide a work order or a detail scope of work as previously requested

Thanks

**From:** Jenkins, Dawn  
**To:** Ogata, Eileen  
**Cc:** Kueh, Sally; Domingo, Renee  
**Sent:** Fri Jun 28 15:05:52 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Eileen,

Here is the e-mail that was sent regarding transfer of funds for Public Works. In order to process this request I will need some type of documentation as support. Typically, other departments will provide a work order. However, if one was not completed, please provide any documentation you have that is signed by both Renee and Public Works. Once I receive the documentation, I will process a BCR to ensure funding is in the correct coding block, and PWA will have to process the JV.

Thanks,  
Dawn

*Dawn Jenkins  
Oakland Fire Department  
150 Frank Ogawa Plaza  
Oakland, CA 94612  
(510) 238-7802  
(510) 238-7924 (fax)  
**MANDATORY BUSINESS CLOSURE DAYS:**  
**Sept. 7, Oct. 8, Dec. 26 - 31 2012.**  
**Feb. 11, Apr. 1, May 3, June 14 2013.***

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 12:39 PM  
**To:** Ogata, Eileen  
**Cc:** Jenkins, Dawn; Kueh, Sally  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Okay. Provide her with all the document.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Wed Jun 26 12:09:53 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

I have not done a JV and usually Dawn do this. Dawn has been informed and she will prepare this for us.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 11:37 AM  
**To:** Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Subject:** Re: DAC Project - Funding for Public Works Agency



Thanks Danny or your prompt response. We will review and let you know if we need anything else.

Cynthia: please review and let us know if this is adequate for grant reimbursement.

Eileen: Please prepare the paperwork for a JV of \$7k funding from the ARRA DAC grant funding to PWA. See email below trail for the account codes.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Sent:** Wed Jun 26 11:29:22 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

As requested, attached is the proposal (revised) for the PWA services for the DAC project, with an outline of work duties and tasks for an amount not-to-exceed \$7,000. Hopefully, this is what you require for the Grantor. Let me know if anything is necessary to process a BCR to move funds into Org. 30232, Account 56611, program IN06. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
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---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

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**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM  
**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

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**To:** Domingo, Renee

**Sent:** Thu May 23 17:44:15 2013

**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig

Sent from my iPad

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**To:** Domingo, Renee

**Sent:** Thu May 23 17:42:44 2013

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Thanks

Please advise.

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**From:** Baig, Ahsan

**To:** Domingo, Renee

**Sent:** Thu May 23 16:07:49 2013

**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,

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Sent from my iPhone

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Is this the PM fees?

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**To:** Domingo, Renee

**Sent:** Thu May 23 15:31:07 2013



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Sent from my iPad

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Hi Ahsan,

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**Supervising Civil Engineer**

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**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
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Hi Danny,

Thanks for all you help, and  
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project forward.

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will be following up on the  
funding source.

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**Cc:** Wong, Jing; Lau, David  
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**Subject:** RE: DAC Project -  
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Agency

Hi Ahsan,

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Thank you,

**Danny Lau, P.E.**

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**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013 1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency



Hi Danny,

Thanks for an update. I am meeting with Renee tomorrow, and we will talk about the scope and funding sources for Jing's time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike  
**Subject:** DAC Project -  
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Hi Ahsan,

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*If additional funds are  
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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 3:23 PM  
**To:** Lau, Danny  
**Cc:** Baig, Ahsan; Jenkins, Dawn; Kueh, Sally; Chimonyo, Cynthia  
**Subject:** Fw: DAC Project - Funding for Public Works Agency

Danny:

See email below.

Please provide a work order or a detail scope of work as previously requested

Thanks

---

**From:** Jenkins, Dawn  
**To:** Ogata, Eileen  
**Cc:** Kueh, Sally; Domingo, Renee  
**Sent:** Fri Jun 28 15:05:52 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

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Thanks,

Dawn

*Dawn Jenkins  
Oakland Fire Department  
150 Frank Ogawa Plaza  
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(510) 238-7802  
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**Feb. 11, Apr. 1, May 3, June 14 2013.**

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**Sent:** Wednesday, June 26, 2013 12:39 PM  
**To:** Ogata, Eileen  
**Cc:** Jenkins, Dawn; Kueh, Sally  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Okay. Provide her with all the document.

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**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Wed Jun 26 12:09:53 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,



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Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

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**From:** Domingo, Renee  
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**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Subject:** Re: DAC Project - Funding for Public Works Agency

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Eileen: Please prepare the paperwork for a JV of \$7k funding from the ARRA DAC grant funding to PWA. See email below trail for the account codes.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Sent:** Wed Jun 26 11:29:22 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

As requested, attached is the proposal (revised) for the PWA services for the DAC project, with an outline of work duties and tasks for an amount not-to-exceed \$7,000. Hopefully, this is what you require for the Grantor. Let me know if anything is necessary to process a BCR to move funds into Org. 30232, Account 56611, program IN06. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612  
(510) 238-7211 | (510) 238-7238 Fax  
[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem** | **Public Works Agency Call Center** | (510) 615-5566  
[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
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---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM  
**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency



Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee



**Sent:** Thu May 23 16:07:49 2013

**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee"  
<[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Is this the PM fees?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny" <[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.

Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a handicap variance for their building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel (once again as part of this project). Not certain that a

variance will be approved.  
Thanks.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and  
Construction, Project Delivery  
Division

City of Oakland | Public Works  
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Agency

250 Frank Ogawa Plaza, 4th  
Floor | Oakland, CA 94612

**(510) 238-7211** | (510) 238-  
7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| **Mobile app:** [SeeClickFix](#)

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for all you help, and  
Jing oversight is helping us  
move the construction  
project forward.

I spoke with Renee, and she  
will be following up on the  
funding source.

Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013  
5:20 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

Have you been able to  
identify the funding source  
for PWA staff for this  
project?

Also, Jing said that the  
framing inspection is  
scheduled and that it  
should be passed by the  
building inspector.  
Sheetrock work will then  
start on Thursday, May 2.

Thank you,

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public  
Works Agency Call Center |  
(510) 615-5566**



---

**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013  
1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for an update. I am  
meeting with Renee  
tomorrow, and we will talk  
about the scope and  
funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike  
**Subject:** DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

As we discussed, Jing Wong  
will assist in the oversight  
of the design-build  
contractor for the DAC –  
existing building  
improvement project. His  
involvement is limited to an  
average of two hours per  
day to generally help  
facilitate communications  
with the contractor and the  
client agencies, coordinate  
activities, provide

verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

Danny Lau, P.E.

**Supervising Civil Engineer**

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| **Mobile app: SeeClickFix**

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 9:07 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen; 'chris@datastew.com'  
**Subject:** Re: Updated: Oakland DAC - Weekly PM Meeting

Ok. Wrapping up a conference call be on shortly.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**To:** Baig, Ahsan; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen; Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**Sent:** Fri Jun 28 08:53:34 2013  
**Subject:** Updated: Oakland DAC - Weekly PM Meeting

Attached are the artifacts for today's 9 am meeting-telecom.  
Taso – I am at EOC today

### Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 28, 2013 7:48 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Eide, Cathey; Bender, Ted; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; 'chris@datastew.com'; Allen, Terry; Chen, Andy J; Binda, George; Rohrer, Joe; Weiman, Bill  
**Cc:** 'JEREMY.S.DURST@saic.com'; 'RHIAN.M.MERRIS@saic.com'; 'KHALID.AHMAD@saic.com'; 'NEIL.A.CHUNG@saic.com'; 'jrodrig001@gmail.com'; 'elbert.chang@kimley-horn.com'; 'JAN.N.HODGES@saic.com'  
**Subject:** Re: Oakland DAC Phase 1 Delivery Close-Out Items

Thanks

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Bender, Ted; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; chris@datastew.com <chris@datastew.com>; Allen, Terry; Chen, Andy J; Binda, George; Rohrer, Joe; Weiman, Bill  
**Cc:** Durst, Jeremy S. <JEREMY.S.DURST@saic.com>; Merris, Rhian M. <RHIAN.M.MERRIS@saic.com>; Ahmad, Tony K. <KHALID.AHMAD@saic.com>; Chung, Neil A. <NEIL.A.CHUNG@saic.com>; jrodrig001@gmail.com <jrodrig001@gmail.com>; elbert.chang@kimley-horn.com <elbert.chang@kimley-horn.com>; Hodges, Jan N. <JAN.N.HODGES@saic.com>  
**Sent:** Fri Jun 28 07:38:43 2013  
**Subject:** RE: Oakland DAC Phase 1 Delivery Close-Out Items

Oakland DAC Close-Out Items Update – Friday, June 28, 2013

- Completed Server Redundancy Testing

More updates later today.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Zografos, Anastasios  
**Sent:** Thursday, June 27, 2013 1:51 PM  
**To:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); 'Eide, Cathey'; 'Bender, Ted'; Michael O'Brien; Eric Napralla; [chris@datastew.com](mailto:chris@datastew.com); 'Terry Allen ([TAllen@oaklandnet.com](mailto:TAllen@oaklandnet.com))'; 'Andy J Chen ([ACHen@oaklandnet.com](mailto:ACHen@oaklandnet.com))'; 'Binda, George ([GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com))'; 'jrohrrer@oaklandnet.com'; 'Bill Weiman ([BWeiman@oaklandnet.com](mailto:BWeiman@oaklandnet.com))'  
**Cc:** Durst, Jeremy S.; Merris, Rhian M.; Ahmad, Tony K.; Chung, Neil A.; Jose Rodriguez ([jrodrig001@gmail.com](mailto:jrodrig001@gmail.com)); 'elbert.chang@kimley-horn.com'; Hodges, Jan N.  
**Subject:** RE: Oakland DAC Phase 1 Delivery Close-Out Items

More good news --- the team worked until 2AM last night to complete cable management for the equipment --- ready for your inspection at your convenience.

Terry, George, Bill, and/or Andy – come by the EOC to see!!

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

**From:** Zografos, Anastasios

**Sent:** Thursday, June 27, 2013 1:17 PM

**To:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); 'Eide, Cathey'; 'Bender, Ted'; Michael O'Brien; Eric Napralla; [chris@datastew.com](mailto:chris@datastew.com); Terry Allen ([TAllen@oaklandnet.com](mailto:TAllen@oaklandnet.com)); Andy J Chen ([AJChen@oaklandnet.com](mailto:AJChen@oaklandnet.com)); Binda, George ([GBinda@oaklandnet.com](mailto:GBinda@oaklandnet.com)); [jrohrer@oaklandnet.com](mailto:jrohrer@oaklandnet.com); Bill Weiman ([BWeiman@oaklandnet.com](mailto:BWeiman@oaklandnet.com))

**Cc:** Durst, Jeremy S.; Merris, Rhian M.; Ahmad, Tony K.; Chung, Neil A.; Jose Rodriguez ([jrodrig001@gmail.com](mailto:jrodrig001@gmail.com)); [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Hodges, Jan N.

**Subject:** Oakland DAC Phase 1 Delivery Close-Out Items

ALL –

Wanted to update you all that we successfully completed our planned Network “Fail-Over” Testing.

Remaining tests to be completed are:

- Re-test of a few VIDSYS acceptance tests
- Complete Server Redundancy Testing

Training was completed yesterday as well – and we got some really good feedback to carry-over into Phase 2.

Anderson AV has Video Wall Cheat Sheet ready and we plan to pick-up today and deliver to EOC, along with user manuals.

BBI is delivering the Part-B Construction Close-Out documentation today to the EOC.

We also plan to have the remainder of Phase 1 documentation submitted by tomorrow.

I will keep you all posted.

If you have any questions, please call me.

Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 4:44 PM  
**To:** Eve-Fisher, Sandra D.; Perkins, Cynthia; Sotelo, Amadis; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio; 'ronaldmcclain@me.com'; '{F136219}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanager.FID136219]

Thank you SO much!

I really appreciate your time and assistance.

---

**From:** Eve-Fisher, Sandra D.  
**To:** Perkins, Cynthia; Sotelo, Amadis; Baig, Ahsan; Domingo, Renee  
**Cc:** Ortiz, Celso; Fierro, Rocio; "ronald mcclain" (ronaldmcclain@me.com) <ronaldmcclain@me.com>; 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS' <{F136219}.imanager@oca-svr-dms1.oca.oakland.local>  
**Sent:** Thu Jun 27 16:43:12 2013  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanager.FID136219]

It's in.

Sandra Eve-Fisher  
Office of the City Administrator  
(510)238-2900  
"Living today for my tomorrow"

---

**From:** Perkins, Cynthia  
**Sent:** Thursday, June 27, 2013 3:52 PM  
**To:** Sotelo, Amadis; Baig, Ahsan; Domingo, Renee; Eve-Fisher, Sandra D.  
**Cc:** Ortiz, Celso; Fierro, Rocio; "ronald mcclain" (ronaldmcclain@me.com); 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanager.FID136219]

Sandra,  
Is it too late to include the signed reso?

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R.W. Emerson*



**From:** Sotelo, Amadis  
**Sent:** Thursday, June 27, 2013 3:51 PM  
**To:** Baig, Ahsan; Domingo, Renee; Perkins, Cynthia  
**Cc:** Ortiz, Celso; Fierro, Rocio; 'ronald mcclain' (ronaldmcclain@me.com); 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Thanks Ahsan.

Cynthia:

The resolution is signed and ready for pick up at 6<sup>th</sup> floor City Hall. Per our conversation, since the City Administrator's Office has printed the draft version of this resolution for the 10 day agenda packet, please submit the final version in the three day supplemental for the 7/9/13 Public Safety Committee meeting.

Amadis

---

**From:** Baig, Ahsan  
**Sent:** Thursday, June 27, 2013 3:45 PM  
**To:** Sotelo, Amadis; Domingo, Renee  
**Cc:** Ortiz, Celso; Fierro, Rocio; 'ronald mcclain' (ronaldmcclain@me.com); 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Thanks a lot Amadis, here are my minor edits and changes.

---

**From:** Sotelo, Amadis  
**Sent:** Thursday, June 27, 2013 3:04 PM  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio; 'ronald mcclain' (ronaldmcclain@me.com); 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Ahsan and Renee,

Please review this revised version of your resolution to make sure the information contained is accurate. I highlighted sections that I wanted to make sure are accurate as this version has been significantly revised. Then let me know when you approve.

Amadis

---

**From:** ronald mcclain [mailto:ronaldmcclain@me.com]  
**Sent:** Thursday, June 27, 2013 2:54 PM  
**To:** Domingo, Renee  
**Cc:** Sotelo, Amadis; Baig, Ahsan; Ortiz, Celso; Fierro, Rocio  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Okay. Thanks. {Renee, hello!}

Ron

On Jun 27, 2013, at 2:45 PM, Domingo, Renee wrote:

Hi Ron and Amadis:

Yes, that is correct.

---

**From:** Sotelo, Amadis

**To:** ronald mcclain <[ronaldmcclain@me.com](mailto:ronaldmcclain@me.com)>; Baig, Ahsan; Domingo, Renee

**Cc:** Ortiz, Celso; Fierro, Rocio; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanage@oca-svr-dms1.oca.oakland.local>

**Sent:** Thu Jun 27 14:44:20 2013

**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Ron,

Good suggestion but if I recall either Ahsan or Renee has advised that the grantee requires a new MOU with the port for the additional funds.

Ahsan and Renee,

Is that correct?

Amadis

---

**From:** ronald mcclain [<mailto:ronaldmcclain@me.com>]

**Sent:** Thursday, June 27, 2013 2:42 PM

**To:** Sotelo, Amadis; Baig, Ahsan

**Cc:** Ortiz, Celso; Fierro, Rocio

**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

**Importance:** High

Amadis;

One other thought. If there is a current MOU with the Port for the Phase 1 funding, etc., perhaps ti can be amended to add the Phase 2 work, just as is proposed with the SAIC contract.

Ron

On Jun 27, 2013, at 1:45 PM, Fierro, Rocio wrote:

<fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX.docx>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 4:33 PM  
**To:** 'ronaldmcclain@me.com'  
**Cc:** Sotelo, Amadis; Baig, Ahsan; Ortiz, Celso; Fierro, Rocio  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Hi Ron:

Hope all is well with you! Miss working with you.

---

**From:** ronald mcclain <[ronaldmcclain@me.com](mailto:ronaldmcclain@me.com)>  
**To:** Domingo, Renee  
**Cc:** Sotelo, Amadis; Baig, Ahsan; Ortiz, Celso; Fierro, Rocio  
**Sent:** Thu Jun 27 14:53:39 2013  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Okay. Thanks. {Renee, hello!}

Ron

On Jun 27, 2013, at 2:45 PM, Domingo, Renee wrote:

Hi Ron and Amadis:

Yes, that is correct.

---

**From:** Sotelo, Amadis  
**To:** ronald mcclain <[ronaldmcclain@me.com](mailto:ronaldmcclain@me.com)>; Baig, Ahsan; Domingo, Renee  
**Cc:** Ortiz, Celso; Fierro, Rocio; OFD\_130163\_OFD\_Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <[F136219.imanage@oca-svr-dms1.oca.oakland.local](mailto:F136219.imanage@oca-svr-dms1.oca.oakland.local)>  
**Sent:** Thu Jun 27 14:44:20 2013  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Ron,

Good suggestion but if I recall either Ahsan or Renee has advised that the grantee requires a new MOU with the port for the additional funds.

Ahsan and Renee,

Is that correct?

Amadis

---

**From:** ronald mcclain [<mailto:ronaldmcclain@me.com>]  
**Sent:** Thursday, June 27, 2013 2:42 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio



**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX  
**Importance:** High

Amadis;

One other thought. If there is a current MOU with the Port for the Phase 1 funding, etc., perhaps ti can be amended to add the Phase 2 work, just as is proposed with the SAIC contract.

Ron

On Jun 27, 2013, at 1:45 PM, Fierro, Rocio wrote:

<fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX.docx>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 4:32 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio; 'ronaldmcclain@me.com'; '{F136219}.imanager@oca-svr-dms1.oakland.local'  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanager.FID136219]

Thanks it looks good

---

**From:** Sotelo, Amadis  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio; 'ronald mcclain' (ronaldmcclain@me.com) <ronaldmcclain@me.com>; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanager@oca-svr-dms1.oakland.local>  
**Sent:** Thu Jun 27 15:04:16 2013  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanager.FID136219]

Ahsan and Renee,

Please review this revised version of your resolution to make sure the information contained is accurate. I highlighted sections that I wanted to make sure are accurate as this version has been significantly revised. Then let me know when you approve.

Amadis

---

**From:** ronald mcclain [mailto:ronaldmcclain@me.com]  
**Sent:** Thursday, June 27, 2013 2:54 PM  
**To:** Domingo, Renee  
**Cc:** Sotelo, Amadis; Baig, Ahsan; Ortiz, Celso; Fierro, Rocio  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanager.FID136219]

Okay. Thanks. {Renee, hello!}

Ron

On Jun 27, 2013, at 2:45 PM, Domingo, Renee wrote:

Hi Ron and Amadis:

Yes, that is correct.

---

**From:** Sotelo, Amadis  
**To:** ronald mcclain <ronaldmcclain@me.com>; Baig, Ahsan; Domingo, Renee  
**Cc:** Ortiz, Celso; Fierro, Rocio; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanager@oca-svr-dms1.oakland.local>  
**Sent:** Thu Jun 27 14:44:20 2013  
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Ron,

Good suggestion but if I recall either Ahsan or Renee has advised that the grantee requires a new MOU with the port for the additional funds.

Ahsan and Renee,

Is that correct?

Amadis

---

**From:** ronald mcclain [<mailto:ronaldmcclain@me.com>]

**Sent:** Thursday, June 27, 2013 2:42 PM

**To:** Sotelo, Amadis; Baig, Ahsan

**Cc:** Ortiz, Celso; Fierro, Rocio

**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

**Importance:** High

Amadis;

One other thought. If there is a current MOU with the Port for the Phase 1 funding, etc., perhaps ti can be amended to add the Phase 2 work, just as is proposed with the SAIC contract.

Ron

On Jun 27, 2013, at 1:45 PM, Fierro, Rocio wrote:

<fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX.docx>



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 2:46 PM  
**To:** Sotelo, Amadis; 'ronaldmcclain@me.com'; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio; '{F136219}.imanage@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Hi Ron and Amadis:

Yes, that is correct.

---

**From:** Sotelo, Amadis  
**To:** ronald mcclain <[ronaldmcclain@me.com](mailto:ronaldmcclain@me.com)>; Baig, Ahsan; Domingo, Renee  
**Cc:** Ortiz, Celso; Fierro, Rocio; OFD\_130163\_OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanage@oca-svr-dms1.oca.oakland.local>  
**Sent:** Thu Jun 27 14:44:20 2013  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX [IWOV-imanage.FID136219]

Ron,

Good suggestion but if I recall either Ahsan or Renee has advised that the grantee requires a new MOU with the port for the additional funds.

Ahsan and Renee,

Is that correct?

Amadis

---

**From:** ronald mcclain [<mailto:ronaldmcclain@me.com>]  
**Sent:** Thursday, June 27, 2013 2:42 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Cc:** Ortiz, Celso; Fierro, Rocio  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX  
**Importance:** High

Amadis;

One other thought. If there is a current MOU with the Port for the Phase 1 funding, etc., perhaps it can be amended to add the Phase 2 work, just as is proposed with the SAIC contract.

Ron

On Jun 27, 2013, at 1:45 PM, Fierro, Rocio wrote:

<fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX.docx>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 2:30 PM  
**To:** Baig, Ahsan; Sotelo, Amadis; Fierro, Rocio; 'ronaldmcclain@me.com'  
**Cc:** Ortiz, Celso  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

Hello All:

I can only see the title of the resolution on my BB. It looks good to me.

---

**From:** Baig, Ahsan  
**To:** Sotelo, Amadis; Fierro, Rocio; 'ronaldmcclain@me.com' <[ronaldmcclain@me.com](mailto:ronaldmcclain@me.com)>  
**Cc:** Ortiz, Celso; Domingo, Renee  
**Sent:** Thu Jun 27 14:29:37 2013  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

I am reviewing the Reso., plus I am copying Renee. She has the document as well.

Thanks,

-ahsan

---

**From:** Sotelo, Amadis  
**Sent:** Thursday, June 27, 2013 1:52 PM  
**To:** Fierro, Rocio; Sotelo, Amadis; [ronaldmcclain@me.com](mailto:ronaldmcclain@me.com); Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** RE: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

Rocio,

Will do, thanks.

Ron,

Thanks for your feedback.

Amadis

---

**From:** Fierro, Rocio  
**Sent:** Thursday, June 27, 2013 1:46 PM  
**To:** Sotelo, Amadis ([ASotelo@oaklandcityattorney.org](mailto:ASotelo@oaklandcityattorney.org)); [ronaldmcclain@me.com](mailto:ronaldmcclain@me.com); Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX  
**Importance:** High

Amadis: here's a better title which contains my and Ron's changes and which should be more easily understood by members of the public. Please continue to work with staff to make sure the resolves and whereases are more clearly understood.

Ron: Thank you for your quick review of the title; I'm not intimately familiar w/ this contract and Celso is away; I've done what I can to adjust the title to ensure it's understood by the general public and reflects what this resolution is intended to do. Feel free to do further edits.

Ahsan: I'm preliminary satisfied that there should not be a 1090 conflict with SAIC getting phase 2 of this contract based on my understanding that the original RFP/Q for phase one disclosed that there would be a phase 2 of the contract pending additional funding. I also understand that you talked to Deb Grant from contract compliance on this issue.

Notes:

We don't have to include "or her designee" in the title but should in the body of the resolution.

I don't have enough background to determine whether we need a new contract with the PORT or whether we can simply amend the existing contract.

If there're any other legal issues of concern, please let me know.

Thanks.

Rocio

<< File: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX.docx >>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 2:27 PM  
**To:** Baig, Ahsan  
**Subject:** Re: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

It looks good. But all I could pull up was the title.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Jun 27 14:26:05 2013  
**Subject:** FW: RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX

For your review.....

---

**From:** Fierro, Rocio  
**Sent:** Thursday, June 27, 2013 1:46 PM  
**To:** Sotelo, Amadis; [ronaldrmccclain@me.com](mailto:ronaldrmccclain@me.com); Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** RESOLUTION RE DAC funding and contract: fy 09 fy 10 supp PSGP DAC Phase 2 Reso 7 9 13 PS Final (3) DOCX  
**Importance:** High

Amadis: here's a better title which contains my and Ron's changes and which should be more easily understood by members of the public. Please continue to work with staff to make sure the resolves and whereases are more clearly understood.

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We don't have to include "or her designee" in the title but should in the body of the resolution.

I don't have enough background to determine whether we need a new contract with the PORT or whether we can simply amend the existing contract.

If there're any other legal issues of concern, please let me know.

Thanks.

Rocio



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 12:47 PM  
**To:** Baig, Ahsan  
**Subject:** Re: urgent: can you give me a quick call?

I suggest a 3 way conference call or when does Celso return??? Did you let her know this had been discussed with Celso.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Jun 27 12:41:19 2013  
**Subject:** FW: urgent: can you give me a quick call?

Renee,

Just talked to her about the DAC project. She is concerned about the timing, waiving the bids when we already have a contract.

She may have more questions.

Thanks,

-ahsan

---

**From:** Fierro, Rocio  
**Sent:** Thursday, June 27, 2013 11:59 AM  
**To:** Baig, Ahsan  
**Subject:** urgent: can you give me a quick call?  
**Importance:** High

It won't take long. I'm at 238-6511. Thanks.

*Rocio V. Fierro*

*Supervising Deputy City Attorney/Police Counsel*

*Oakland City Attorney's Office*

*One Frank H. Ogawa Plaza, 6th Fl.*

*Oakland, CA 94612*

*(510) 238-6511*



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 12:46 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'chris@datastew.com'; Baig, Ahsan; Bender, Ted; Eide, Cathey; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** Chimonyo, Cynthia  
**Subject:** Re: SAIC Labor - DAC Invoices

Ted and Cathey: please provide them with a copy or sample of a functional timesheet, etc

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Chris Millar <chris@datastew.com>; Domingo, Renee; Baig, Ahsan; Bender, Ted; Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Thu Jun 27 12:05:41 2013  
**Subject:** RE: SAIC Labor - DAC Invoices

OK – just to confirm, this is what I am going to discuss with my contracts/subcontracts staff on providing:

- Provide the BBI-Con documentation supporting the invoiced amounts
- Timesheets for all SAIC labor charged out
- Timesheets from sub-contractors where T&M invoicing applies

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Chris Millar [<mailto:chris@datastew.com>]  
**Sent:** Thursday, June 27, 2013 2:38 PM  
**To:** Zografos, Anastasios; Domingo, Renee; Baig, Ahsan; Bender, Ted; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Subject:** SAIC Labor - DAC Invoices

Taso,

Please also submit functional timesheets for all labor charged out.

Also include functional timesheets from sub-contractors (where T&M invoicing applies)

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Thursday, June 27, 2013 10:01 AM

**To:** Domingo, Renee; Baig, Ahsan; Bender, Ted; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Cc:** Chris Millar  
**Subject:** Oakland DAC Project Phase 1 INVOICES REVIEW - Punch List Action Items

ALL –

This is follow-up from a telecom Chris and I had last night in reviewing the March, April, and May invoices, with the following outcomes/punch list action items;

- 1) March Invoice —only 1 request for more detail on the VIDSYS charges by getting a copy of our SAIC subcontract agreement with VIDSYS
  - a. Attached is SAIC subcontract SOW with VIDSYS for the DAC Project including pre-agreed-to-set payment milestones (table far below)
  - b. This information supports further detail for all other invoices concerning VIDSYS payments
- 2) April Invoice --- only 1 request for more information on the BBI charges – by getting copy of BBI statement of work or payment milestones
  - a. Below is BBI payment milestones
  - b. Attached is MWA work scope
  - c. Still looking to pull additional info to supply
- 3) May Invoice – same as above requests – seeking more info detail on BBI and VIDSYS charges
  - a. Note that it was stated that this MAY invoice may be in error – but that was incorrect, as the separate spreadsheet data entry was really the issue (and has been corrected)

As far as the JUNE Invoice, I am working this AM to have our SAIC folks re-calculate and generate a more up to date JUNE INVOICE PROJECTION — my hope is to have to you shortly.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## **BBI**

Milestone 1: Issuance of Permit by City Building Department

The \$39,937.00 was for services from MWA

| Milestone | Measureable Event                                   | Dollar Value | Anticipated Date |
|-----------|-----------------------------------------------------|--------------|------------------|
| 1         | Issuance of Permit by City Building Department      | \$ 39,937    | 2 April 2013     |
| 2         | Rough In Completion (AV & Construction)             | \$245,879    | 15 May 2013      |
| 3         | AV Equipment & Construction Installation Completion | \$300,779    | 15 June 2013     |
| 4         | Final Acceptance & Close Out Documents              | \$119,168    | 30 June 2013     |
| 5         | Final Payment (10% Retention)                       | \$ 78,419    | 31 July 2013     |
|           |                                                     | \$784,182    |                  |

## **VIDSYS**



The invoice references the first milestone in the subcontract but I believe the work being done is in the second milestone description.

| Milestone Number                                              | Milestone Description                                                                                                          | Delivery Date                 | Payment Amount      |
|---------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------|
| SWPS-01                                                       | Execution of Subcontract Agreement with VidSys.                                                                                | Prior to 3/29/2013            | \$31,138.00         |
| SWPS-02                                                       | VidSys core platform software is installed on SAIC-provided development server to support project team configuration activity. | Between 4/1/2013 and 5/1/2013 | -0-                 |
| SWPS-03                                                       | Phase 1 PSIM System Acceptance Test Plan (procedures, cases and acceptance criteria) – Phase 1 PSIM Components ready for SAT.  | Prior to 6/1/2013             | \$105,691.00        |
| SWPS-04                                                       | SAIC acceptance of the Phase 1 software delivery.                                                                              | Prior to 6/30/2013            | \$124,552.00        |
| SM-01                                                         | Software maintenance period of performance begins                                                                              | 7/1/2013                      | \$47,047.50         |
| SWPS-05                                                       | All Phase 2 Software Connectors delivered to customer site for installation and configuration by project team.                 | Prior to 12/31/2013           | \$83,035.00         |
| SWPS-06                                                       | SAIC and Oakland DAC acceptance of Phase 2 software delivery.                                                                  | Prior to 6/30/2014            | \$174,552.00        |
| SM-02                                                         | Year 2 of Software Maintenance program begins.                                                                                 | 7/1/2014                      | \$47,047.50         |
| <b>Total Base Contract Value =</b>                            |                                                                                                                                |                               | <b>\$613,063.00</b> |
| SMR-01                                                        | 1-year renewal of Software Maintenance Program.                                                                                | 7/1/2015                      | \$58,117.50         |
| SMR-02                                                        | 1-year renewal of Software Maintenance Program.                                                                                | 7/1/2016                      | \$58,117.50         |
| SMR-03                                                        | 1-year renewal of Software Maintenance Program.                                                                                | 7/1/2017                      | \$58,117.50         |
| <b>Total Contract Options =</b>                               |                                                                                                                                |                               | <b>\$174,352.50</b> |
| <b>Total Contract Value if all milestones are exercised =</b> |                                                                                                                                |                               | <b>\$787,415.50</b> |



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 12:39 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Eide, Cathey; Bender, Ted; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; 'chris@datastew.com'; Allen, Terry; Chen, Andy J; Binda, George; Rohrer, Joe; Weiman, Bill  
**Cc:** 'JEREMY.S.DURST@saic.com'; 'RHIAN.M.MERRIS@saic.com'; 'KHALID.AHMAD@saic.com'; 'NEIL.A.CHUNG@saic.com'; 'jrodrig001@gmail.com'; 'elbert.chang@kimley-horn.com'; 'JAN.N.HODGES@saic.com'  
**Subject:** Re: Oakland DAC Phase 1 Delivery Close-Out Items

Please deliver documents to Eileen.

Thanks

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Bender, Ted; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; chris@datastew.com <chris@datastew.com>; Allen, Terry; Chen, Andy J; Binda, George; Rohrer, Joe; Weiman, Bill  
**Cc:** Durst, Jeremy S. <JEREMY.S.DURST@saic.com>; Merris, Rhian M. <RHIAN.M.MERRIS@saic.com>; Ahmad, Tony K. <KHALID.AHMAD@saic.com>; Chung, Neil A. <NEIL.A.CHUNG@saic.com>; jrodrig001@gmail.com <jrodrig001@gmail.com>; elbert.chang@kimley-horn.com <elbert.chang@kimley-horn.com>; Hodges, Jan N. <JAN.N.HODGES@saic.com>  
**Sent:** Thu Jun 27 10:16:58 2013  
**Subject:** Oakland DAC Phase 1 Delivery Close-Out Items

ALL –

Wanted to update you all that we successfully completed our planned Network “Fail-Over” Testing.

Remaining tests to be completed are:

- Re-test of a few VIDSYS acceptance tests
- Complete Server Redundancy Testing

Training was completed yesterday as well – and we got some really good feedback to carry-over into Phase 2.

Anderson AV has Video Wall Cheat Sheet ready and we plan to pick-up today and deliver to EOC, along with user manuals.

BBI is delivering the Part-B Construction Close-Out documentation today to the EOC.

We also plan to have the remainder of Phase 1 documentation submitted by tomorrow.

I will keep you all posted.

If you have any questions, please call me.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 7:58 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Tentative City Administrator Show n Tell of DAC

Ok

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Jun 27 08:00:00 2013  
**Subject:** RE: Tentative City Administrator Show n Tell of DAC

Ok, thanks for taking care of it. I talked briefly in the Exec Meeting yesterday.

We need to talk about the July 9, PSC meeting presentation.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 7:41 AM  
**To:** Baig, Ahsan  
**Subject:** Tentative City Administrator Show n Tell of DAC

Please hold July 18 between 3 and 4 pm

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 27, 2013 7:41 AM  
**To:** Baig, Ahsan  
**Subject:** Tentative City Administrator Show n Tell of DAC

Please hold July 18 between 3 and 4 pm



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 4:35 PM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Sure. We missed you at lunch today.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Wed Jun 26 16:04:56 2013  
**Subject:** FW: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Thanks for pushing this through and sorry I could not catch up with you at lunch.....scrambling these days trying to stay above water.

Eric

---

**From:** Ogata, Eileen [mailto:EOgata@oaklandnet.com]  
**Sent:** Wednesday, June 26, 2013 8:13 AM  
**To:** Handley, S. Scott  
**Cc:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; Eric Napralla; Michael O'Brien; Eide, Cathey; Alexander, Blair  
**Subject:** Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Dear Mr. Handley:

Please find attached the City executed Change Order for the Oakland DAC Project- SAIC Task 8 & 9 and supporting documents.

Please review and sign. Send the executed Change Order document back to me by June 27, 2013.

Thank you in advance for your immediate attention.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 12:41 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Cc:** Ogata, Eileen; '{F136219}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: DAC FY 09 FY 10 PSGP supp. funds and SAIC contract extension resolution: [IWOV-imanager.FID136219]

Ahsan has the contract. I can send you the original report and reso when I return to the office.

---

**From:** Sotelo, Amadis  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanager@oca-svr-dms1.oca.oakland.local>  
**Sent:** Wed Jun 26 12:23:00 2013  
**Subject:** DAC FY 09 FY 10 PSGP supp. funds and SAIC contract extension resolution: [IWOV-imanager.FID136219]

Renee and Ahsan:

Can one of you please send me ASAP the following which I need to see in analyzing the DAC FY 09 FY 10 PSGP supp. funds and SAIC contract extension resolution:

- 1) Copy of original contract for phase 1 of the SAIC contract
- 2) Resolution that authorized the phase 1 contract and acceptance of the first batch of PSGP money

Also, have you run the proposed contract extension with Deb Grant of risk management to see if the insurance requirements of the original contract will be sufficient to cover the extension?

Thank you,

Amadis

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 3:35 PM  
**To:** Sotelo, Amadis; Perkins, Cynthia; Montu, Janelle  
**Cc:** '{F136216}.imanager@oca-svr-dms1.oca.oakland.local'; Ogata, Eileen  
**Subject:** Re: Status of OES/Fire resolutions

Thanks Much!

---

**From:** Sotelo, Amadis  
**To:** Perkins, Cynthia; Domingo, Renee; Montu, Janelle  
**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions FY 2014 UASI grant ACSO MOU' <{F136216}.imanager@oca-svr-dms1.oca.oakland.local>; Montu, Janelle; Ogata, Eileen  
**Sent:** Tue Jun 25 15:06:49 2013  
**Subject:** Status of OES/Fire resolutions

Renee,

I received your final edits in the separate emails, thank you. The following reports, resolutions, and transmittal forms are ready for pick up at 6<sup>th</sup> floor City Hall.

- 1) FY 12, 13, 14 UASI ACSO (3 resolutions)



- 2) NCRIC UASI FY 13 and 14 (2 resolutions)
- 3) SHSP MMRS (1 resolution)
- 4) FY 13 and 14 UASI grants (2 resolutions)
- 5) The FY 14 UAS Grant governance MOU resolution is signed and ready for pick up (note: Cynthia may have picked this up already as it was ready last Friday).

Regarding the FY 09, 10 PSGP Phase 2 DAC resolution, I had concerns about the RFP/Q waiver, but I just spoke to Ahsan and have more background info and I need to revise the RFP/Q language and will let Fire know as soon as it is ready.

Thanks,

Amadis

---

**From:** Perkins, Cynthia  
**Sent:** Monday, June 24, 2013 10:00 AM  
**To:** Domingo, Renee; Sotelo, Amadis; Montu, Janelle  
**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions FY 2014 UASI grant ACSO MOU'; Montu, Janelle; Ogata, Eileen  
**Subject:** RE: UASI supp funds with ACSO 3 resolutions [IWOV-imanage.FID136216]

Hi Renee,

I received all of your reports. I will now wait for Amadis and Janelle to sign off on their transmittals and resolutions.

Cynthia

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R.W. Emerson*

---

**From:** Domingo, Renee  
**Sent:** Monday, June 24, 2013 1:41 AM  
**To:** Sotelo, Amadis  
**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions FY 2014 UASI grant ACSO MOU'; Montu, Janelle; Perkins, Cynthia; Ogata, Eileen  
**Subject:** RE: UASI supp funds with ACSO 3 resolutions [IWOV-imanage.FID136216]  
**Importance:** High

Hi AmadisL

Please find the final resolutions for the ACSO Council report. I accepted all the changes and added language in the reso title regarding the waiver of the CSO and in a "Further Resolved" re: CSO; I also clarified the third Whereas, as per your recommendation.



I think that these are the finals and ready for your reviews and sign offs.

Thanks much!

---

**From:** Sotelo, Amadis  
**Sent:** Thursday, June 20, 2013 6:19 PM  
**To:** Perkins, Cynthia; Montu, Janelle; Domingo, Renee  
**Cc:** OFD\_130163\_ OFD\_ Fire Resolutions FY 2014 UASI grant ACSO MOU  
**Subject:** UASI supp funds with ACSO 3 resolutions [IWOV-imanage.FID136216]

Renee:

Attached are my edits and comments (minor) for the 3 separate resolutions for this item.

Thanks,

Amadis

---

**From:** Perkins, Cynthia  
**Sent:** Monday, June 17, 2013 12:13 PM  
**To:** Sotelo, Amadis; Montu, Janelle  
**Subject:** Lot's of Staff Reports Email #1

Hello Team,

We will be submitting 5 items for the July 9<sup>th</sup> PSC. All are grants, some have multiple resolutions. I will send them in separate emails so you can try to keep track of which goes with which ☺. Thank you for your time.

Cynthia

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
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## Ogata, Eileen

---

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**Sent:** Wednesday, June 26, 2013 12:41 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Cc:** Ogata, Eileen; '{F136219}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: DAC FY 09 FY 10 PSGP supp. funds and SAIC contract extension resolution: [IWOV-imanager.FID136219]

Yes. We ran it by Deb and Celso.

---

**From:** Sotelo, Amadis  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Ogata, Eileen; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanager@oca-svr-dms1.oca.oakland.local>  
**Sent:** Wed Jun 26 12:23:00 2013  
**Subject:** DAC FY 09 FY 10 PSGP supp. funds and SAIC contract extension resolution: [IWOV-imanager.FID136219]

Renee and Ahsan:

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**Cc:** '{F136216}.imanager@oca-svr-dms1.oca.oakland.local'; Ogata, Eileen  
**Subject:** Re: Status of OES/Fire resolutions

Thanks Much!

---

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**To:** Perkins, Cynthia; Domingo, Renee; Montu, Janelle  
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Thanks,

Amadis

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**From:** Perkins, Cynthia

**Sent:** Monday, June 24, 2013 10:00 AM

**To:** Domingo, Renee; Sotelo, Amadis; Montu, Janelle

**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions FY 2014 UASI grant ACSO MOU'; Montu, Janelle; Ogata, Eileen

**Subject:** RE: UASI supp funds with ACSO 3 resolutions [IWOV-imanage.FID136216]

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Cynthia P. Perkins

Chief of Staff

Oakland Fire Department

(510) 238-4055

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**From:** Domingo, Renee

**Sent:** Monday, June 24, 2013 1:41 AM

**To:** Sotelo, Amadis

**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions FY 2014 UASI grant ACSO MOU'; Montu, Janelle; Perkins, Cynthia; Ogata, Eileen

**Subject:** RE: UASI supp funds with ACSO 3 resolutions [IWOV-imanage.FID136216]

**Importance:** High

Hi AmadisL

Please find the final resolutions for the ACSO Council report. I accepted all the changes and added language in the reso title regarding the waiver of the CSO and in a "Further Resolved" re: CSO; I also clarified the third Whereas, as per your recommendation.



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**To:** Perkins, Cynthia; Montu, Janelle; Domingo, Renee  
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**Subject:** UASI supp funds with ACSO 3 resolutions [IWOV-imanage.FID136216]

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Amadis

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**To:** Sotelo, Amadis; Montu, Janelle  
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Cynthia

Cynthia P. Perkins  
Chief of Staff  
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(510) 238-4055

*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R.W. Emerson*

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 11:37 AM  
**To:** Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Thanks Danny or your prompt response. We will review and let you know if we need anything else.

Cynthia: please review and let us know if this is adequate for grant reimbursement.

Eileen: Please prepare the paperwork for a JV of \$7k funding from the ARRA DAC grant funding to PWA. See email below trail for the account codes.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Baig, Ahsan; Wong, Nila  
**Sent:** Wed Jun 26 11:29:22 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Renee,

As requested, attached is the proposal (revised) for the PWA services for the DAC project, with an outline of work duties and tasks for an amount not-to-exceed \$7,000. Hopefully, this is what you require for the Grantor. Let me know if anything is necessary to process a BCR to move funds into Org. 30232, Account 56611, program IN06. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612  
(510) 238-7211 | (510) 238-7238 Fax  
[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

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[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612  
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---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM  
**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad



On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 16:07:49 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee"  
<[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Is this the PM fees?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny" <[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.

Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a handicap variance for their building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel (once again as part of this project). Not certain that a variance will be approved. Thanks.

Danny Lau, P.E.

Supervising Civil Engineer

Department of Engineering and  
Construction, Project Delivery  
Division

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| **Mobile app: [SeeClickFix](#)**

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for all you help, and  
Jing oversight is helping us  
move the construction  
project forward.

I spoke with Renee, and she  
will be following up on the  
funding source.

Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013



5:20 PM

**To:** Baig, Ahsan

**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee

**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

Have you been able to  
identify the funding source  
for PWA staff for this  
project?

Also, Jing said that the  
framing inspection is  
scheduled and that it  
should be passed by the  
building inspector.  
Sheetrock work will then  
start on Thursday, May 2.

Thank you,

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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---

**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013  
1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for an update. I am  
meeting with Renee  
tomorrow, and we will talk  
about the scope and  
funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike  
**Subject:** DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

As we discussed, Jing Wong  
will assist in the oversight  
of the design-build  
contractor for the DAC –  
existing building  
improvement project. His  
involvement is limited to an  
average of two hours per  
day to generally help  
facilitate communications  
with the contractor and the  
client agencies, coordinate  
activities, provide  
verification of work, and  
assist in the permit  
process/sign-off. The

duration of the work is  
between April 15 and June  
4.

Please identify the funding  
source for Jing's time. A  
budget of \$7,000 was  
agreed to be established. If  
the work scope does not  
necessitate the full use of  
the initial budget, any  
unused funds will be  
returned.

If additional funds are  
required due to scope of  
work modifications or  
extension of services, we  
will discuss the need and  
justification beforehand.

Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 11:15 AM  
**To:** Baig, Ahsan  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; Ortiz, Celso; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Alexander, Blair; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

I am trying to get there...too many issues

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** STEVEN.S.HANDLEY@saic.com <STEVEN.S.HANDLEY@saic.com>; ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Ortiz, Celso; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Eide, Cathey; Alexander, Blair; Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Wed Jun 26 11:11:37 2013  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Sure.

I am going to miss the Launch....Sorry team....too many emergencies...

Ahsan Baig  
Sent from my iPad

On Jun 26, 2013, at 10:20 AM, "Domingo, Renee" <RADomingo@oaklandnet.com> wrote:

Hi Ahsan:

Okay. Just wrapped up my conference call.

Do you have a moment now to chat by phone re: invoices??????

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** STEVEN.S.HANDLEY@saic.com <STEVEN.S.HANDLEY@saic.com>; ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Ortiz, Celso; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
**Sent:** Wed Jun 26 10:16:23 2013  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

I will wait for Chris to complete his reconciliation process with Taso.

Ahsan Baig  
Sent from my iPad

On Jun 26, 2013, at 9:59 AM, "Domingo, Renee" <RADomingo@oaklandnet.com> wrote:

What do you suggest?

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** STEVEN.S.HANDLEY@saic.com <STEVEN.S.HANDLEY@saic.com>; ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Ortiz, Celso; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
**Sent:** Wed Jun 26 09:57:29 2013  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

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Thanks,  
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Sent from my iPhone

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According to the Change Order paperwork and scope from SAIC, it stated an amount not to exceed \$2.7 mil

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**From:** Baig, Ahsan  
**To:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Cc:** Domingo, Renee; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Ortiz, Celso; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
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**To:** Handley, S. Scott  
**Cc:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; Eric Napralla; Michael O'Brien; Eide, Cathey; Alexander, Blair  
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Fax: 510-986-2821

## Ogata, Eileen

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**To:** Baig, Ahsan  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; Ortiz, Celso; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Alexander, Blair; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Hi Ahsan:

Okay. Just wrapped up my conference call.

Do you have a moment now to chat by phone re: invoices??????

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** STEVEN.S.HANDLEY@saic.com <STEVEN.S.HANDLEY@saic.com>; ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Ortiz, Celso; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
**Sent:** Wed Jun 26 10:16:23 2013  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

I will wait for Chris to complete his reconciliation process with Taso.

Ahsan Baig  
Sent from my iPad

On Jun 26, 2013, at 9:59 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

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**Sent:** Wednesday, June 26, 2013 8:13 AM  
**To:** Handley, S. Scott  
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**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Hi Ahsan and Scott:

I signed the Change Order paperwork for an amount up to \$2.7 mil.

The contract states up to \$2.7 mil and so does the SAIC final SOW for Task 8 and 9 additions.

---

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**To:** Baig, Ahsan; 'STEVEN.S.HANDLEY@saic.com' <STEVEN.S.HANDLEY@saic.com>  
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**Cc:** Domingo, Renee; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Ortiz, Celso; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
**Sent:** Wed Jun 26 09:12:15 2013  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Yes, with the not to exceed amount of \$2.9m for Phase I. Thanks.

Ahsan Baig  
Sent from my iPad

On Jun 26, 2013, at 8:56 AM, "Handley, S. Scott" <STEVEN.S.HANDLEY@saic.com> wrote:

Renee and Ahsan,

My apologies – I had not read far enough. Our proposal, page 3 background, states the following:

"The plan is for the City of Oakland to prepare and complete the Change Order Form in the current Contract and execute a change order to accomplish the following;

- Direct SAIC to hold and not proceed with any work activities estimated in the amount of \$1.5M supporting Phase 2 and yr 1 O&M with scheduled start of July 1, 2103 until City allocates additional funding for this effort and provides notice to proceed
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Can you please just confirm that this is the direction you are providing?

Thanks,  
Scott

**Scott Handley** | SAIC  
Operation Contracts Manager | Logistics Solutions Operation  
phone: 858.826.3851 | fax 858.826.6833  
mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, June 26, 2013 8:47 AM  
**To:** Handley, S. Scott  
**Cc:** Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; enapralla@portoakland.com; mobrien@portoakland.com; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

I will defer to Ahsan, he completed the form and signed first and I just added my signature.

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**From:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**To:** Domingo, Renee  
**Cc:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>; Baig, Ahsan; Ortiz, Celso; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
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Hi Renee,

We received the Change Order, but it shows it as a "no cost" change. Can you please clarify?

Thanks,  
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**From:** Ogata, Eileen [<mailto:EOgata@oaklandnet.com>]  
**Sent:** Wednesday, June 26, 2013 8:13 AM  
**To:** Handley, S. Scott  
**Cc:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; Eric Napralla; Michael O'Brien; Eide, Cathey; Alexander, Blair  
**Subject:** Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Dear Mr. Handley:

Please find attached the City executed Change Order for the Oakland DAC Project- SAIC Task 8 & 9 and supporting documents.

Please review and sign. Send the executed Change Order document back to me by June 27, 2013.

Thank you in advance for your immediate attention.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 9:46 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'chris@datastew.com'  
**Cc:** Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Bender, Ted  
**Subject:** Re: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

Chris as well as I reviewed the invoices and there were only summary invoices for BBI; I didn't look at the others closely but I believe Chris has been reviewing the details for each invoice and the back up attached.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Chris Millar <chris@datastew.com>  
**Cc:** Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Sent:** Wed Jun 26 09:04:53 2013  
**Subject:** RE: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

Hmmm - I believe we provided back-up details pertinent to the invoice with each invoice, but I will double check.

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Chris Millar [mailto:chris@datastew.com]  
**Sent:** Wednesday, June 26, 2013 11:33 AM  
**To:** Zografos, Anastasios  
**Cc:** Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Cathey Eide; Bender, Ted  
**Subject:** Re: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

Taso,  
We didn't get detailed invoices with your invoices other than for travel cost.

Chris Millar  
Datastew LLC

Sent from my iPhone

On Jun 26, 2013, at 8:25 AM, "Zografos, Anastasios" <ANASTASIOS.ZOGRAFOS@saic.com> wrote:

Folks – I believe we provide back-up details with each invoice submitted – I will check on what was included in the invoices submitted (March, April, May).

As for June, I think folks have to recognize that what we submitted to you in advance was an “estimate” for June.

This estimate was prepared with data/thinking culminating at end of May ---which resulted in a spreadsheet forecast and prediction packaged and submitted to you early June.

My bet is that I probably didn't get that estimate exactly perfect on-target to the penny.

I know I was conservative to make sure I afforded you all a worst case scenario – cost to \$2.9M.

I recall sharing some caution that the June “estimated” invoice projection was the largest of the 4 invoices (see below diagram), and had therefore had the greatest swing potential if not a perfect prediction.

And most of the equipment costs fall within the June invoice (mind you still in progress) – and takes a little time to get thru our internal recording processes.

<image002.png>

So what I think we need to do are 2 things ---

- 1) Get you a more accurate June invoice update --- which will result in a better estimate of work completed by June 30 (capturing costs incurred thru end of last week)
- 2) Do a systematic invoice evaluation starting with March invoice first, get all details you seek for that invoice, resolve any questions/clarifications, and then move on to the April, and then May invoices in that order.

For item #2, when can we have a telecom to walk thru that March invoice together? -- can we do tomorrow? Can you all send me any and all specific questions you have about that March invoice in advance so I can get the answers for the discussion?

In the meantime, I will try to get a more accurate estimate for the June invoice so we can review that as well together, once we have settled on the March, April, and May invoices.

Let me know what time tomorrow we can all meet/do a telecom.  
Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

<image004.png>

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**From:** Chris Millar [<mailto:chris@datastew.com>]

**Sent:** Wednesday, June 26, 2013 1:40 AM

**To:** Zografos, Anastasios; Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Cathey Eide; Bender, Ted

**Subject:** RE: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

Taso,  
Actually, I might as well make it easier and ask for invoice for these all at once:

DS Subcontractor Eff - VidSys  
DS Subcontractor Eff - BBI  
DS Subcontractor Eff - Cisco

ODC Minor Comp Equip  
ODC Sftware Maint

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208



Burbank, CA 91505  
(C ) 214-906-0506  
(O) 310-853-3255  
[chris@datastew.com](mailto:chris@datastew.com)  
<http://www.linkedin.com/in/chrismillar>

---

**From:** Chris Millar

**Sent:** Tuesday, June 25, 2013 10:34 PM

**To:** 'Zografos, Anastasios'; Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Cathey Eide; Bender, Ted

**Subject:** RE: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

Taso,

Also, do you have detailed invoices from BBI including equipment, labor and taxes?

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 25, 2013 4:46 PM

**To:** Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Cathey Eide; Bender, Ted; Chris Millar

**Subject:** Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

All –

At last Friday's Weekly PM Meeting I said I would get you additional visibility into the spending for Phase 1, based on the 4 invoices SAIC has submitted and the break-out by Task and Labor Staff hours and equipment. So I took that reference, and also the reference of the contract and SOW Tasks and subtasks and deliverables by subtasks and created this hopefully simple table that gives some additional visibility you seek on how and where money spent.

Let me walk you thru an example using the Task 1 PM.

- Deliverables under Task 1 PM are the weekly PM reports (and the daily reports collected at the EOC, etc)
- For the March Invoice, \$6,191.33 was the cost associated from the March Invoice to the Task 1 PM activities
- That payment reflects 16% of the overall cost for performing PM duties for Phase 1 (so when you actually pay that March invoice, you are paying only for 16% of overall cost that was done to that point)

The pie chart below gives you another view on overall costs allocations in 4 major categories.



As you can see, 85% of costs are for completing the Part-B construction and new video wall system, Part-A TLS equipment costs, and VIDSYS SW costs.

<image005.png>

Lastly, I want to share something with you about my own labor time charges at labor rate of \$226.29 per hour which is the highest for this project (ref: other excel file with all invoice charges).

We had 16 weeks from start thru to June 30 --- and at regular 8 hours/day that equals 640 hours at full-time. Most of you know that I have put in an avg. of 10-12 hours/day over these past 16 weeks, not to mention the weeks prior to prepare the team and all of us for a HOT JUMP START (2 pre-kick-off meetings to get ready).

But for this Phase 1 delivery, if you look at the details provided, you will see that I only personally billed about 311 hours over those 16 weeks to this project (less than 50% of my time).

Otherwise stated --- I put in 800-900 hours of real energy focus time to get Phase 1 delivery and only billed about one-third of that amount to this project.

Anyway, not looking to get a medal or back-slapping kudos ---- just wanted to convey that I take great pride in what we have done here in 3.5 months.

Please let me know if you need any further details or breakouts.

Would greatly appreciate getting at least the earlier past-due invoices paid (March, April, --- May?).

Taso

<image006.png>

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

<image007.png>

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 9:45 AM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Oakland DAC SAIC Task 8 & 9 Contract Change Order-City Approvals with supporting documentation

Contract says \$2.7 mil only. I don't know where the figures for the PO came from. Eileen is researching.

This is another issue that needs to be resolved.

---

**From:** Baig, Ahsan  
**To:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Cc:** Domingo, Renee; Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>; Ortiz, Celso; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eide, Cathey; Alexander, Blair; Ogata, Eileen  
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Thanks,  
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**Sent:** Wednesday, June 26, 2013 8:13 AM

**To:** Handley, S. Scott

**Cc:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; Eric Napralla; Michael O'Brien; Eide, Cathey; Alexander, Blair

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**Sent:** Wednesday, June 26, 2013 8:13 AM  
**To:** Handley, S. Scott  
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**Sent:** Wednesday, June 26, 2013 8:32 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'chris@datastew.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Bender, Ted  
**Subject:** Re: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

Hi Taso:

Thanks for your suggestions but if you can provide what Chris Millar requested in the meantime, that will assist.

We did not received itemized or detailed invoices from each of the contractors, by SOW Task, etc, including % of work completed.

We will discuss your suggestion of a telecom tomorrow to get through this process (I am in meetings in SF all day tomorrow). Perhaps, Ted and/or Cathey can do a call after 1 pm with Chris Millar and whomever else needs/can join.

Thanks again.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Chris Millar <chris@datastew.com>; Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Sent:** Wed Jun 26 08:24:26 2013  
**Subject:** RE: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

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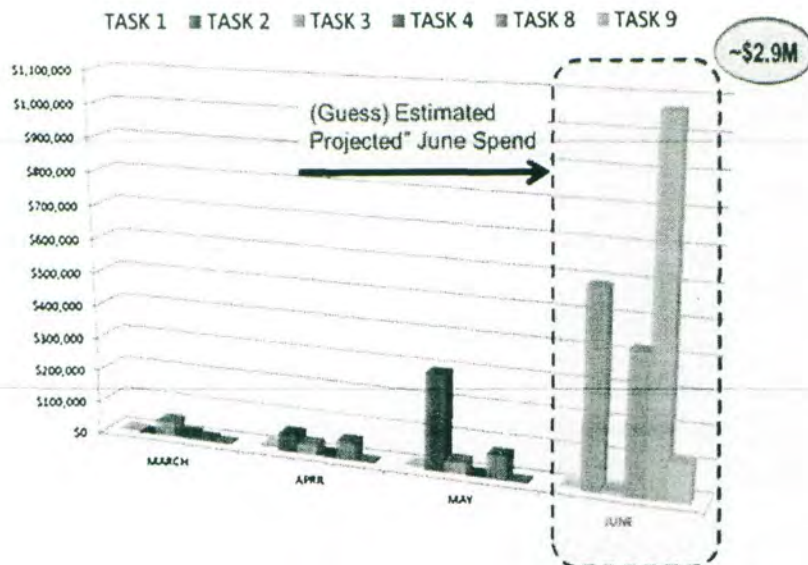
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Let me know what time tomorrow we can all meet/do a telecom.

Taso

Taso Zografos

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**Sent:** Wednesday, June 26, 2013 1:40 AM

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**Subject:** RE: Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

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Actually, I might as well make it easier and ask for invoice for these all at once:

DS Subcontractor Eff - VidSys

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ODC Minor Comp Equip



Regards,

**Chris Millar**

President

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**To:** 'Zografos, Anastasios'; Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Cathey Eide; Bender, Ted

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**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

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**To:** Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Cathey Eide; Bender, Ted; Chris Millar

**Subject:** Oakland DAC Phase 1 Project Costs - By Invoices, By Tasks, Subtasks, Deliverables - tied back to Contract & SOW

All –

At last Friday's Weekly PM Meeting I said I would get you additional visibility into the spending for Phase 1, based on the 4 invoices SAIC has submitted and the break-out by Task and Labor Staff hours and equipment.

So I took that reference, and also the reference of the contract and SOW Tasks and subtasks and deliverables by subtasks and created this hopefully simple table that gives some additional visibility you seek on how and where money spent.

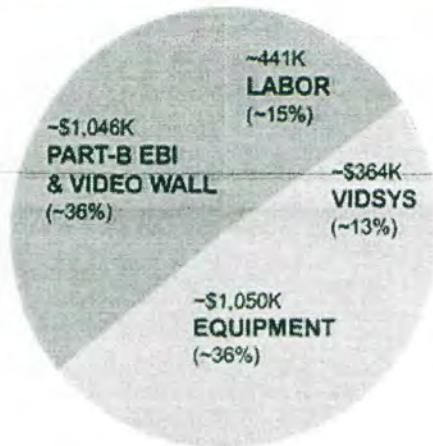
Let me walk you thru an example using the Task 1 PM.

- Deliverables under Task 1 PM are the weekly PM reports (and the daily reports collected at the EOC, etc)
- For the March Invoice, \$6,191.33 was the cost associated from the March Invoice to the Task 1 PM activities

- That payment reflects 16% of the overall cost for performing PM duties for Phase 1 (so when you actually pay that March invoice, you are paying only for 16% of overall cost that was done to that point)

The pie chart below gives you another view on overall costs allocations in 4 major categories.

As you can see, 85% of costs are for completing the Part-B construction and new video wall system, Part-A TLS equipment costs, and VIDSYS SW costs.



Lastly, I want to share something with you about my own labor time charges at labor rate of \$226.29 per hour which is the highest for this project (ref: other excel file with all invoice charges).

We had 16 weeks from start thru to June 30 --- and at regular 8 hours/day that equals 640 hours at full-time.

Most of you know that I have put in an avg. of 10-12 hours/day over these past 16 weeks, not to mention the weeks prior to prepare the team and all of us for a HOT JUMP START (2 pre-kick-off meetings to get ready).

But for this Phase 1 delivery, if you look at the details provided, you will see that I only personally billed about 311 hours over those 16 weeks to this project (less than 50% of my time).

Otherwise stated --- I put in 800-900 hours of real energy focus time to get Phase 1 delivery and only billed about one-third of that amount to this project.

Anyway, not looking to get a medal or back-slapping kudos ---- just wanted to convey that I take great pride in what we have done here in 3.5 months.

Please let me know if you need any further details or breakouts.

Would greatly appreciate getting at least the earlier past-due invoices paid (March, April, --- May?).

Taso



| TASK                             | STAGE      | SUBTASK                 | REF. DELIVERABLES                                                                                                                     | MARCH INVOICE |             | APRIL INVOICE |              | MAY INVOICE |              | JUNE INVOICE |            |
|----------------------------------|------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------|---------------|--------------|-------------|--------------|--------------|------------|
|                                  |            |                         |                                                                                                                                       | %             | \$AMT       | %             | \$AMT        | %           | \$AMT        | %            | \$AMT      |
| 1                                | PM         | N/A                     | P1 Weekly PM Reports                                                                                                                  | 16%           | \$6,191.33  | 31%           | \$11,726.51  | 27%         | \$10,111.90  | 26%          | \$9,6      |
| 2                                | EBI        | N/A                     | P1 Construction Video Wall                                                                                                            | 0%            | \$0.00      | 6%            | \$57,232.59  | 31%         | \$295,120.22 | 63%          | \$590,     |
| 3.1A                             | Design     | P1 REQTS REVIEW         | CONOPS Review, TLS Review, Included Systems Definition, Network Assessment & Improvement List                                         | 59%           | \$38,244.19 | 25%           | \$16,214.59  | 12%         | \$7,659.05   | 4%           | \$2,6      |
| 3.1A                             | Design     | P1 SIM DESIGN           | P1 SIM Design Doc, Interfaces, Phase 1 Design Doc, Access Schema & Procedures, Test Plan, CM Plan, Training Plan Outline & Transition | 14%           | \$9,561.05  | 24%           | \$16,214.59  | 46%         | \$30,636.22  | 16%          | \$10,7     |
| 3.3A                             | Design     | P1 CUST SIGN OFF        | P1 Design Review Approval                                                                                                             | ---           | \$0.00      | ---           | \$0.00       | ---         | \$0.00       | ---          | \$0        |
| 4.1A                             | IMPLM      | BUILD-DEPLOY            | Purchase HW & BOM, Inventory Equip Deliverables, Build-Deploy                                                                         | 8%            | \$17,148.99 | 4%            | \$9,511.20   | 2%          | \$5,475.20   | 86%          | \$191,     |
| 4.2A                             | IMPLM      | SYST INTEG/TEST         | System Test Progress & Discrepancy Reporting                                                                                          | 0%            | \$0.00      | 0%            | \$0.00       | 0%          | \$0.00       | 100%         | \$127,     |
| 4.3A                             | IMPLM      | QA TESTING              | Acceptance Test Plan, Scripts & Procedures, TRR & HOTWASH Notes, ATP Results                                                          | 0%            | \$0.00      | 0%            | \$0.00       | 0%          | \$0.00       | 100%         | \$63,8     |
| 4.4A                             | IMPLM      | TRAINING                | Training Plan, Updates & Training Materials                                                                                           | 0%            | \$0.00      | 0%            | \$0.00       | 0%          | \$0.00       | 100%         | \$42,5     |
| 8                                | NETSERV    | DESIGN-BUILD-INTÉG-DPLY | Technical Services                                                                                                                    | 5%            | \$8,999.80  | 30%           | \$54,001.04  | 34%         | \$61,370.17  | 31%          | \$54,7     |
| 8                                | NETSERV    | SPEC-BUY-RCV-INSTALL    | New Equipment                                                                                                                         | 0%            | \$0.00      | 0%            | \$3,196.27   | 2%          | \$14,473.18  | 98%          | \$1,013    |
| 9                                | EBI or TLS | CHANGES - MODS          | Multiple, only Construction                                                                                                           | 0%            | \$0.00      | 0%            | \$0.00       | 0%          | \$0.00       | 100%         | \$119,     |
| SUBMITTED MONTHLY INVOICE TOTALS |            |                         |                                                                                                                                       |               | \$80,145.35 |               | \$168,096.79 |             | \$424,845.94 |              | \$2,227,05 |

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 8:15 AM  
**To:** 'mobrien@portoakland.com'; 'chris@datastew.com'; Baig, Ahsan  
**Cc:** Eide, Cathey; 'enapralla@portoakland.com'; Bender, Ted; Ogata, Eileen  
**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Hi Mike:

Thanks. I am attending the 10 am to noon session this morning.

I have a conference call at 8:30 am to 9:30 am this morning.

See you at the Lunch meeting at 12:30 pm.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; chris@datastew.com <chris@datastew.com>; Baig, Ahsan  
**Cc:** Eide, Cathey; Eric Napralla <enapralla@portoakland.com>; Bender, Ted; Ogata, Eileen  
**Sent:** Wed Jun 26 07:32:41 2013  
**Subject:** RE: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Renee, ref the 3.2 Workflows I worked on several occasions with Neil Chung and his team to develop the actions to take for alerts from the Port's Genetec Intrusion Detection System along with other scenarios that were manually input, like a vessel fire at the berth. These scenarios were documented in the revised CONOP that Cary Porter was working on as well. As far as the actual integration, not sure I've seen that work yet.

We may need to agree on which of these items are punchlist for Phase 1 and the others are Phase 2. Agree with previous comments that there were really only a couple of systems that we really expected to be integrated in Phase 1.

See you at 8 a.m.

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, June 26, 2013 12:59 AM  
**To:** chris@datastew.com; Baig, Ahsan  
**Cc:** Eide, Cathey; Michael O'Brien; Eric Napralla; Bender, Ted; Ogata, Eileen  
**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Thanks Chris. Let's discuss further, later today.

Good nite. ;)

---

**From:** Chris Millar <chris@datastew.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eide, Cathey; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>; Bender, Ted; Ogata, Eileen  
**Sent:** Wed Jun 26 00:17:23 2013  
**Subject:** RE: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items



Renee,

First responses to your questions, then please see my comments below:

**For 3.2**, we don't (or I don't) have a breakout of what they spent on the sub-task (Network Architecture, Video Storage Design, Function Def, Design of ConOps and Sensor Placement). Having come into this late, I don't know the efficiency of how these items were handled, but it is definitely in the realm of possibility to spend the \$102k (invoiced), and not yet have touched the ConOps. However the document "Domain Awareness Center (DAC) VidSys Situations & Action Plans" is a ConOps document, though I can't imagine it is yet integrated into the actual software, this is a developed ConOps. And like I said before, ConOps can be one page or 3k. So although we would like more, I would say they at least covered this task.

#### **4.2 –**

We have not completed all of these integrations, nor could I envision it would have been possible in the amount of time, maybe even in the next year. These have to be Phase 2 (and beyond). We did pay for, and I believe receive, the VidSys connector licenses specified, which will be for future integrations. –see my *comments* section

#### **4.4 –**

Yep, they have to finish this.

#### **My comments:**

- Task 8.2: Did SAIC upgrade the ticket mangement system? I will find out this week.
- Some network design was done in both task 3.2 and task 8 – FYI
- **2.7 vs. 2.9** - Task 8&9 change order as stated was for the original \$1.2m plus \$1,528,958. **Other than both of these numbers being estimates, still no spotting of the \$2.9m number anywhere but the PO. So technically, they change-ordered back to a \$2.728, even if it was 2.9 before...**
- **Integrations** – The SOW list possible integrations. Am I missing a document where the City signed off on integrations actually agreed to?

#### **To be completed (that we know of so far):**

1. Genetec integration was not fully functional today
2. System Documenation
3. User Manuals
4. Administration manuals
5. Training Manuals (we have some, but need to review further)

I would say that after training tomorrow we can accept this, with the above being punch list items. I'm sure we will have more items after our further system examinations and testing this week and next.

#### **Cost/Price (as presented at \$2,899,976.38)**

- It looks like they made a good profit with the labor at \$441k, however when I divided over 14 weeks, nobody came close to 40 hours per week. Tricia Perez was the closest (33.5), followed by Neil Chung (26.14), Khalid Ahmad (25.96), and Rhian Merris (25.5). There were a lot of bodies on this list of which I only say a half dozen in my visits, so I'm going to lean on you all to let me know if any of them were obvious slack.
- They hit us particularly hard on Task 8 labor. I would assume this is the place to cut.
- Mark up: They did well on markup. \$375,080.75, which is 18%. Taso says this is the contracted markup, I haven't found yet where this is spelled out in the contract.
- Vendor receipts. Waiting to review these.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

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Burbank, CA 91505

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(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Tuesday, June 25, 2013 10:35 PM

**To:** Baig, Ahsan

**Cc:** Eide, Cathey; [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); Bender, Ted; Chris Millar; Ogata, Eileen

**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Thanks for your comments. We need to all be on the same page as we move forward as well as agreeing on the \$\$\$\$ max we will pay SAIC for Phase 1 from the ARRA funds which are abit over the \$2.9 mil.

We have \$7k for PWA, what ever was paid to Daphne ( I believe around \$15k???) and \$31165.80 for DataStew to subtract and the balance should be approx, \$2.85 mil. Or a bit more.

I look forward to more thoughts, ideas and input.

---

**From:** Baig, Ahsan

**To:** Domingo, Renee

**Cc:** Eide, Cathey; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Bender, Ted; Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>; Ogata, Eileen

**Sent:** Tue Jun 25 22:27:48 2013

**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Renee,

We discussed most of these items in couple of conference calls on this subject, however, we all need to be on the same page. The whole concept of Task 8 and Task 9 is to establish the network infrastructure, and it basically pushes the extended integration work to Phase II. Here are my answers to to your questions/comments:

1. Workflows need to be developed based on City and Port operational needs. However, as we add more Alerting Systems, it need to be updated.
2. Core Field systems identified in Phase I are only VMS, GIS, SS, Crime Dashboard, TMS, etc. The extended list will be part of the Phase II work.
3. Manuals are listed in Chris's email about the ATPs for deliverables.

In my opinion, June 30th doesn't mean that SAIC is off the hook from delivering the pending items, documents, training, workflows, etc.

Thanks,  
Ahsan Baig



Sent from my iPad

On Jun 25, 2013, at 7:54 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hello All:  
Hello All:

In reviewing the SOW for Phase 1 from my review, the following item(s) have not been met and/or fully met and were part of the Phase 1 Deliverables and in the Professional Services Contract:

#### SubTask 3.2- Design

Pg 16 of SOW "Design of the CONOPS integration into the VidSys PSIM. Design includes operator workflow in the VidSys PSIM"

This has deliverable has not been fully met and it is a key piece of the VidSys PSIM.

How do you recommend we negotiate this item moving forward???? Should we expect delivery of this item without costs and/or some half-way point????

As it stands according to Taso we are at \$2.8-\$2.9 million of the project without this deliverable.

#### SubTask 4,2-Systems Integration

Pg 21 of SOW: Diagram on page: CORE FIELD SYSTEMS INTEGRATIONS- Have all of these been completed??? If not, will we be paying for this in Phase 2 OR should have it been delivered under Phase 1???

#### Subtask 4.4 Training/Documentation

Pg 24

Have we received the soft and hard copies of the training materials, an organized binder of the complete system detail operation and maintenance document????

Have we received important operational procedures on pne page instructional manuals for operations to utilize during system operations???

Have we received the PSIM User Procedures Manual????

I think we need to meet and discuss these items as a group to determine how we will handle these uncompleted tasks that were part of Phase 1 and due by June 30,2013, asap as we need to close out this project and also get invoices approved, etc. OR atleast get written feedback from all of you as to how we handle this

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 8:07 AM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Fw: June DAC invoice - Datastew  
**Attachments:** Datastew\_3036\_COO-JDAC\_6-30-2013.pdf

Ahsan:

Please review the draft estimated invoice for approval.

We need you to provide us with a wet signature for this invoice today. We need originals and no copies for payment request processing.

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen  
**Sent:** Wed Jun 26 07:09:00 2013  
**Subject:** FW: June DAC invoice - Datastew

FYI, I have not been processing any DAC invoices.

---

**From:** Chris Millar [<mailto:chris@datastew.com>]  
**Sent:** Monday, June 24, 2013 10:27 PM  
**To:** Chimonyo, Cynthia  
**Cc:** Baig, Ahsan  
**Subject:** June DAC invoice - Datastew

Cynthia,

Please see attached Estimate invoice for June for Project Management services for the DAC. Please let me know if you have any questions or need changes. Thank you.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

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(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>



Datastew LLC  
321 N Pass Ave  
Suite 208  
Burbank, CA 91505  
310-853-3255

|                                                                |
|----------------------------------------------------------------|
| <b>Bill To:</b>                                                |
| City of Oakland<br>1 Frank H. Ogawa Plaza<br>Oakland, CA 94612 |

|                 |                |
|-----------------|----------------|
| <b>Date</b>     | <b>Invoice</b> |
| 06/30/2013      | 3036           |
| <b>Account</b>  |                |
| City of Oakland |                |

|                        |                  |               |
|------------------------|------------------|---------------|
| <b>PO Number</b>       | <b>Reference</b> | <b>Tax ID</b> |
| 2013014461             |                  |               |
| Estimated June Invoice |                  |               |

|                        |                                                              |
|------------------------|--------------------------------------------------------------|
| <b>Project Name</b>    | COO JDAC                                                     |
| <b>Billing Type</b>    | Progress                                                     |
| <b>Company Name</b>    | City of Oakland                                              |
| <b>Ship to Address</b> | 1 Frank H. Ogawa Plaza<br>Oakland, CA 94612<br>United States |

| <b>Expenses</b>          | <b>Staff</b> | <b>Price</b>          |
|--------------------------|--------------|-----------------------|
| <u>Billable Expenses</u> |              |                       |
| Airfare                  | Chris Millar | \$1,583.20 USD        |
| Car Rental               | Chris Millar | \$224.66 USD          |
| Hotel                    | Chris Millar | \$371.44 USD          |
| Parking                  | Chris Millar | \$12.00 USD           |
| Per diem                 | Chris Millar | \$122.00 USD          |
| <b>Total Expenses:</b>   |              | <b>\$2,313.30 USD</b> |

| <b>Other Charges</b>                                                                                 | <b>Quantity</b> | <b>Price</b>   | <b>Amount</b>          |
|------------------------------------------------------------------------------------------------------|-----------------|----------------|------------------------|
| <u>Billable Other Charges</u>                                                                        |                 |                |                        |
| Subcontractor Bill: Subcontractor Bill - Pyramid Business Systems - June 2013 - See attached invoice | 1.00            | \$6,090.00 USD | \$6,090.00 USD         |
| Progress Invoice                                                                                     |                 |                | \$22,762.50 USD        |
| <b>Total Other Charges:</b>                                                                          |                 |                | <b>\$28,852.50 USD</b> |

|                                                         |  |                          |                        |
|---------------------------------------------------------|--|--------------------------|------------------------|
| <u>Expense Receipts Attached</u>                        |  | <b>Invoice Subtotal:</b> | \$31,165.80 USD        |
| Make checks payable to: Datastew LLC<br>FEIN:27-4578627 |  | <b>Sales Tax:</b>        | \$0.00 USD             |
|                                                         |  | <b>Invoice Total:</b>    | <b>\$31,165.80 USD</b> |

Hardware and Software orders are only refundable per manufacture's policies. Please make checks payable to "Datastew LLC" and mail to 321 N Pass Ave, Suite 208, Burbank, CA 91505. All sales are governed by customer contract and Datastew's standard Terms and Conditions. Standard Terms and Conditions are available at <http://www.datastew.com/tac.html>



**Invoice Time Detail**

Invoice Number: 3036  
Company: City of Oakland

**Date: 6/7/2013 Work Role: SL8**

| Date     | Staff     | Notes                                                                    | Hours | Ext Amt |
|----------|-----------|--------------------------------------------------------------------------|-------|---------|
| 6/7/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>SAIC PM meeting and DAC ConOps | 3.00  | 555.00  |

**Subtotal: \$555.00 USD****Date: 6/8/2013 Work Role: SL8**

| Date     | Staff     | Notes                                                          | Hours | Ext Amt |
|----------|-----------|----------------------------------------------------------------|-------|---------|
| 6/8/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>Review SAIC contract | 8.00  | 1480.00 |

**Subtotal: \$1,480.00 USD****Date: 6/11/2013 Work Role: SL8**

| Date      | Staff     | Notes                                                    | Hours | Ext Amt |
|-----------|-----------|----------------------------------------------------------|-------|---------|
| 6/11/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>OUSD CCTV call | 1.00  | 185.00  |

**Subtotal: \$185.00 USD****Date: 6/12/2013 Work Role: SL8**

| Date      | Staff     | Notes                                               | Hours | Ext Amt |
|-----------|-----------|-----------------------------------------------------|-------|---------|
| 6/12/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>Onsite PM | 8.00  | 1480.00 |

**Subtotal: \$1,480.00 USD****Date: 6/13/2013 Work Role: SL8**

| Date      | Staff     | Notes                                               | Hours | Ext Amt |
|-----------|-----------|-----------------------------------------------------|-------|---------|
| 6/13/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>Onsite PM | 8.00  | 1480.00 |

**Subtotal: \$1,480.00 USD****Date: 6/16/2013 Work Role: SL8**

| Date      | Staff     | Notes                                                                                              | Hours | Ext Amt |
|-----------|-----------|----------------------------------------------------------------------------------------------------|-------|---------|
| 6/16/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>Reviewed notes. Test plans and DAC construction drawings | 6.00  | 1110.00 |

**Subtotal: \$1,110.00 USD****Date: 6/17/2013 Work Role: SL8**

| Date      | Staff     | Notes                                                     | Hours | Ext Amt |
|-----------|-----------|-----------------------------------------------------------|-------|---------|
| 6/17/2013 | Millar, C | Project Activity:JDAC PM and Oversight<br>Full day onsite | 8.00  | 1480.00 |

**Subtotal: \$1,480.00 USD**

| Date: 6/17/2013 Work Role: SL6 |          |                                                                                                                |                        |         |
|--------------------------------|----------|----------------------------------------------------------------------------------------------------------------|------------------------|---------|
| Date                           | Staff    | Notes                                                                                                          | Hours                  | Ext Amt |
| 6/17/2013                      | Kelly, E | Project Activity:JDAC PM and Oversight<br>- Review of Vidsys test plan<br>- Write up of observations and notes | 1.50                   | 247.50  |
|                                |          |                                                                                                                | Subtotal: \$247.50 USD |         |

| Date: 6/18/2013 Work Role: SL8 |           |                                                           |                          |         |
|--------------------------------|-----------|-----------------------------------------------------------|--------------------------|---------|
| Date                           | Staff     | Notes                                                     | Hours                    | Ext Amt |
| 6/18/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>Full day onsite | 8.00                     | 1480.00 |
|                                |           |                                                           | Subtotal: \$1,480.00 USD |         |

| Date: 6/19/2013 Work Role: SL8 |           |                                                                                            |                        |         |
|--------------------------------|-----------|--------------------------------------------------------------------------------------------|------------------------|---------|
| Date                           | Staff     | Notes                                                                                      | Hours                  | Ext Amt |
| 6/19/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>CC with Taso to discuss acceptance and invoicing | 1.00                   | 185.00  |
|                                |           |                                                                                            | Subtotal: \$185.00 USD |         |

| Date: 6/21/2013 Work Role: SL8 |           |                                                                               |                        |         |
|--------------------------------|-----------|-------------------------------------------------------------------------------|------------------------|---------|
| Date                           | Staff     | Notes                                                                         | Hours                  | Ext Amt |
| 6/21/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>Weekly SAIC PM CC                   | 1.00                   | 185.00  |
| 6/21/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>Review Pyramid Invoice              | 1.00                   | 185.00  |
| 6/21/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>CC with Taso re test and acceptance | 2.00                   | 370.00  |
|                                |           |                                                                               | Subtotal: \$740.00 USD |         |

| Date: 6/22/2013 Work Role: SL8 |           |                                                                    |                          |         |
|--------------------------------|-----------|--------------------------------------------------------------------|--------------------------|---------|
| Date                           | Staff     | Notes                                                              | Hours                    | Ext Amt |
| 6/22/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>Test and Acceptance Plan | 6.00                     | 1110.00 |
|                                |           |                                                                    | Subtotal: \$1,110.00 USD |         |

| Date: 6/23/2013 Work Role: SL8 |           |                                                                    |                        |         |
|--------------------------------|-----------|--------------------------------------------------------------------|------------------------|---------|
| Date                           | Staff     | Notes                                                              | Hours                  | Ext Amt |
| 6/23/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>Test and Acceptance Plan | 4.00                   | 740.00  |
|                                |           |                                                                    | Subtotal: \$740.00 USD |         |

| Date: 6/24/2013 Work Role: SL8 |           |                                                                                    |                          |         |
|--------------------------------|-----------|------------------------------------------------------------------------------------|--------------------------|---------|
| Date                           | Staff     | Notes                                                                              | Hours                    | Ext Amt |
| 6/24/2013                      | Millar, C | Project Activity:JDAC PM and Oversight<br>CC w/ Taso, Test and Acceptance Planning | 6.00                     | 1110.00 |
|                                |           |                                                                                    | Subtotal: \$1,110.00 USD |         |



**Invoice Expense Detail**

Invoice Number: 3036  
Company: City of Oakland

**Date: 6/12/2013 Work Type: Airfare**

| Date      | Staff     | Notes                                                                                                                                                                                                                                                                                                                                                                         | Ext Amt |
|-----------|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/12/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>SOUTHWEST AIRLINES (MASTE<br>From: To: Carrier: Class:<br>BURBANK OAKLAND INTERNATIO WN H<br>BURBANK WN Y<br>N/A YY 00<br>N/A YY 00<br>Ticket Number: 5262135546193 Date of<br>Departure: 06/12<br>Passenger Name: MILLAR/LUCIAN<br>CHRISTOPH<br>Document Type: PASSENGER TICKET | 413.80  |

**Date: 6/12/2013 Work Type: Hotel**

| Date      | Staff     | Notes                                                                                                                                                                          | Ext Amt |
|-----------|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/12/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Arrival Date Departure Date<br>06/12/13 06/13/13<br>00000000<br>COURTYARD OAKLAND | 258.42  |

**Date: 6/12/2013 Work Type: Parking**

| Date      | Staff     | Notes                                                                                                                                                    | Ext Amt |
|-----------|-----------|----------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/12/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>510-238-3099<br>Description<br>GARAGE<br>CLAY STREET GARAGE | 12.00   |

**Date: 6/13/2013 Work Type: Car Rental**

| Date      | Staff     | Notes                                                                                                                                                                                                                                                             | Ext Amt |
|-----------|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/13/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Location Date<br>Rental: OAKLAND CA 13/06/12<br>Return: OAKLAND CA 13/06/13<br>Agreement Number: 180365544<br>Renter Name: MILLAR,LUCIAN<br>BUDGET CREDIT CLUB DEPT. | 107.33  |

**Date: 6/13/2013 Work Type: Per diem**

| Date      | Staff     | Notes                                                                                                      | Ext Amt |
|-----------|-----------|------------------------------------------------------------------------------------------------------------|---------|
| 6/13/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Meal Per Diem | 61.00   |

**Date: 6/17/2013 Work Type: Airfare**

| Date      | Staff     | Notes | Ext Amt |
|-----------|-----------|-------|---------|
| 6/17/2013 | Millar, C |       | 429.80  |



**Project Phase:**Project Oversight  
**Project Activity:**JDAC PM and Oversight  
 SOUTHWEST AIRLINES (MASTE  
 From: To: Carrier: Class:  
 BURBANK OAKLAND INTERNATIO WN Y  
 BURBANK WN Y  
 N/A YY 00  
 N/A YY 00  
 Ticket Number: 5262137307132 Date of  
 Departure: 06/17  
 Passenger Name: MILLAR/LUCIAN  
 CHRISTOPH  
 Document Type: PASSENGER-TICKET

**Date: 6/18/2013 Work Type: Car Rental**

| Date      | Staff     | Notes                                                                                                                                                                                                                                 | Ext Amt |
|-----------|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/18/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Location Date<br>Rental: OAKLAND CA 13/06/17<br>Return: OAKLAND CA 13/06/18<br>Agreement Number: 180378752<br>Renter Name: MILLAR,LUCIAN | 117.33  |

**Date: 6/18/2013 Work Type: Hotel**

| Date      | Staff     | Notes                                                                                                                                                                          | Ext Amt |
|-----------|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/18/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Arrival Date Departure Date<br>06/17/13 06/18/13<br>00000000<br>COURTYARD OAKLAND | 113.02  |

**Date: 6/18/2013 Work Type: Per diem**

| Date      | Staff     | Notes                                                                                                      | Ext Amt |
|-----------|-----------|------------------------------------------------------------------------------------------------------------|---------|
| 6/18/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Meal Per Diem | 61.00   |

**Date: 6/25/2013 Work Type: Airfare**

| Date      | Staff     | Notes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Ext Amt |
|-----------|-----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 6/25/2013 | Millar, C | <b>Project Phase:</b> Project Oversight<br><b>Project Activity:</b> JDAC PM and Oversight<br>Airfare for EKelly<br>Depart BUR-OAK Wanna Get Away<br>Excellent Value No Change Fees<br>(applicable fare difference applies)<br>Reusable Funds<br>(nontransferable - no name changes allowed)<br>Nonrefundable<br>1 \$198.90 \$198.90<br>Return OAK-BUR Wanna Get Away<br>Excellent Value No Change Fees<br>(applicable fare difference applies)<br>Reusable Funds<br>(nontransferable - no name changes allowed)<br>Nonrefundable<br>1 \$198.90 \$198.90<br>Earn at least 2255 Rapid Rewards Points per<br>person when you take this trip. Subtotal<br>\$397.80 | 397.80  |

**Date: 6/27/2013 Work Type: Airfare**

| Date | Staff | Notes | Ext Amt |
|------|-------|-------|---------|
|------|-------|-------|---------|

|                     |                                                                                                                                                                            |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 6/27/2013 Millar, C | <b>Project Phase:</b> Project Oversight 341.80<br><b>Project Activity:</b> JDAC PM and Oversight                                                                           |
|                     | Thu Jun 27<br>888<br>Depart BURBANK CA (BUR) on Southwest<br>Airlines at 07:00 AM<br>Arrive in OAKLAND CA (OAK) at 08:20 AM<br>Travel Time 1 hrs 20 mins<br>Wanna Get Away |
|                     | Fri Jun 28<br>291<br>Depart OAKLAND CA (OAK) on Southwest<br>Airlines at 8:15 PM<br>Arrive in BURBANK CA (BUR) at 9:20 PM<br>Travel Time 1 hrs 5 mins<br>Wanna Get Away    |

**Invoice Expense Total:**

**Billable Expenses:**

**2313.30**



**PYRAMID**

Business Systems Inc.

1626 Martin Luther King Jr. Way, Oakland, CA 94612  
(510) 832-1137 San Francisco: (415) 567-5549

Bill To: DataStew, LLC  
321 North Pass Street, Suite 208  
Burbank, Ca 91505 (P: 214.906.0506)

Invoice No. EK13619

## INVOICE

### Customer

Name Ship To: Fire Dept- EOC DAC, Attn: Chris Miller  
Address 1605 Martin L. King Jr. Way  
City Oakland State Ca ZIP 94612  
Phone 214.906.0506

### Misc

Date 6.19.2013  
Order No. DAC13619  
Rep JMK  
FOB DEST

| Qty                                  | Description                                                     | Unit Price | TOTAL       |
|--------------------------------------|-----------------------------------------------------------------|------------|-------------|
| 42                                   | City of Oakland DAC Project Management Services:                |            |             |
| 8                                    | 6.17.13 EOC DAC Review                                          | \$ 145.00  | \$ 1,160.00 |
| 8                                    | 6.18.13 Take Computer Printer Inventory                         | \$ 145.00  | \$ 1,160.00 |
| 8                                    | 6.19.13 Report Computer Printer Inventory & New Printer Options | \$ 145.00  | \$ 1,160.00 |
| 8                                    | 6.25.13 PSIM Testing and Quality Assurance                      | \$ 145.00  | \$ 1,160.00 |
| 6                                    | 6.27.13 EOC DAC support (estimated)                             | \$ 145.00  | \$ 870.00   |
| 4                                    | 6.28.13 EOC DAC Support (estimated)                             | \$ 145.00  | \$ 580.00   |
| Period: Estimated June, 2013 Invoice |                                                                 |            |             |

SubTotal \$ 6,090.00

Shipping

### Payment

Other

Tax Rate(s)

Comments URI

Name James M. Kennedy

CC # Fed Tax ID: 94-3053137

Expires

**TOTAL** \$ 6,090.00

Office Use Only

REMIT TO: PYRAMID BUSINESS SYSTEMS, INC 1626 Martin L. King Jr. Way 94612 510.832.1137

THANK YOU FOR YOUR BUSINESS



Chris Millar

**From:** Southwest Airlines <SouthwestAirlines@luv.southwest.com>  
**Sent:** Saturday, June 08, 2013 8:32 PM  
**To:** Chris Millar  
**Subject:** Southwest Airlines Confirmation-MILLAR/LUCIAN CHRISTOPHER-Confirmation: APJG5Y

You're all set for your trip!



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## Ready for takeoff!



Thanks for choosing Southwest for your trip! You'll find everything you need to know about your reservation below. Happy travels!

**Upcoming Trip:** 06/12/13 - Oakland



**AIR Itinerary**

**AIR Confirmation:** APJG5Y

Confirmation Date: 06/8/2013

| Passenger(s)              | Rapid Rewards # | Ticket #      | Expiration  | Est. Points Earned |
|---------------------------|-----------------|---------------|-------------|--------------------|
| MILLAR/LUCIAN CHRISTOPHER | 323328736       | 5262135546193 | Jun 8, 2014 | 3221               |

Rapid Rewards points earned are only estimates. Visit your (MySouthwest, Southwest.com or Rapid Rewards) account for the most accurate totals - including A-List & A-List Preferred bonus points.

| Date       | Flight | Departure/Arrival                                                                                                                                                  |
|------------|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Wed Jun 12 | 888    | Depart BURBANK CA (BUR) on Southwest Airlines at 07:00 AM<br>Arrive in OAKLAND CA (OAK) at 08:20 AM<br>Travel Time 1 hrs 20 mins<br><a href="#">Wanna Get Away</a> |
| Thu Jun 13 | 291    | Depart OAKLAND CA (OAK) on Southwest Airlines at 8:15 PM<br>Arrive in BURBANK CA (BUR) at 9:20 PM<br>Travel Time 1 hrs 5 mins<br><a href="#">Anytime</a>           |

### What you need to know to travel:

- Don't forget to check in for your flight(s) 24 hours before your trip on southwest.com or your mobile device. This will secure your boarding position on your flights.
- Southwest Airlines does not have assigned seats, so you can choose your seat when you board the plane. You will be assigned a boarding position based on your checkin time. The earlier you check in, within 24 hours of your flight, the earlier you get to board.

Air Cost: 413.80

**Save up to 30%**  
**Plus earn up to 2,400 Rapid Rewards® points.**

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Let us take care of Check-in for you

ONLY **\$12.50** ONE-WAY

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Carry-on Items: 1 Bag + small personal item are free see full details. Checked Items: First and second bags are free, size and weight limits apply.

Fare Rule(s): 5262135546193: NONREF/NONTRANSFERABLE/STANDBY REQ UPGRADE TO Y.

Valid only on Southwest Airlines. All travel involving funds from this Confirmation Number must be completed by the expiration date. Unused travel funds may only be applied toward the purchase of future travel for the individual named on the ticket. Any changes to this itinerary may result in a fare increase. Failure to cancel reservations for a Wanna Get Away fare segment at least 10 minutes prior to travel will result in the forfeiture of all remaining unused funds.

BUR WN OAK174.88HLN3PNR WN BUR189.77YL 364.65 END ZPBUR OAK  
XFBUR4.5OAK4.5 AY5.00\$BUR2.50 OAK2.50

### Important Reminders:

#### Check-In

Be sure to arrive at the departure gate with your boarding pass at least 10 minutes before your scheduled departure time. Otherwise, your reserved space may be cancelled and you won't be eligible for denied booking compensation.

#### No Show Policy

If you are not planning to travel on any portion of this itinerary, please cancel your reservation at least 10 minutes prior to scheduled departure of the flight. For tickets purchased on or after May 10, 2013 for travel beginning September 13, 2013, customers who fail to cancel reservations for a Wanna Get Away fare segment at least 10 minutes prior to travel and who do not board the flight will be considered a no show, and all remaining funds on this reservation, including Anytime and Business Select fares, will be forfeited.

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## Cost and Payment Summary

### AIR - APJG5Y

|                             |                  |
|-----------------------------|------------------|
| Base Fare                   | \$ 364.65        |
| Excise Taxes                | \$ 27.35         |
| Segment Fee                 | \$ 7.80          |
| Passenger Facility Charge   | \$ 9.00          |
| September 11th Security Fee | \$ 5.00          |
| <b>Total Air Cost</b>       | <b>\$ 413.80</b> |

### Payment Information

Payment Type: Amer Express  
XXXXXXXXXXXX1006  
Date: Jun 8, 2013  
Payment Amount: \$413.80



### Flight Status Alerts

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<sup>1</sup> All travel involving funds from this Confirmation Number must be completed by the expiration date.

<sup>2</sup> Security Fee is the government-imposed September 11th Security Fee.

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Southwest Airlines  
P.O. Box 36647-1CR  
Dallas, TX 75235

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## Thank you for your purchase!

Burbank, CA - BUR to Oakland, CA - OAK

### New Purchases in Trip

#### Air

Confirmation #AJ6YDP

Burbank, CA - BUR to Oakland, CA - OAK

Tuesday, June 25, 2013

Air Total: \$397.80

Amount Paid  
\$397.80

Trip Total  
\$397.80

JUN 25  
TUE

06/25/13 - EKelly Oakland

### New purchases added to your trip.

#### AIR

Burbank, CA - BUR to Oakland, CA - OAK  
06/25/2013

Confirmation #AJ6YDP

#### Adult Passenger(s)

ERIC KELLY

Subscribe to Flight Status Messaging

#### Rapid Rewards #

|                         |          |                                                   |                |                                                     |
|-------------------------|----------|---------------------------------------------------|----------------|-----------------------------------------------------|
| DEPART<br>JUN 25<br>TUE | 07:00 AM | Depart Burbank, CA (BUR)<br>on Southwest Airlines | Flight<br>#888 | Tuesday, June 25, 2013                              |
|                         | 08:20 AM | Arrive in Oakland, CA<br>(OAK)                    |                | Travel Time 1 h 20 m<br>(Nonstop)<br>Wanna Get Away |
| RETURN<br>JUN 25<br>TUE | 08:15 PM | Depart Oakland, CA (OAK)<br>on Southwest Airlines | Flight<br>#291 | Tuesday, June 25, 2013                              |
|                         | 09:20 PM | Arrive in Burbank, CA<br>(BUR)                    |                | Travel Time 1 h 05 m<br>(Nonstop)<br>Wanna Get Away |

#### What you need to know to travel:

Don't forget to check in for your flight(s) 24 hours before your trip on southwest.com or your mobile device.

Southwest Airlines does not have assigned seats, so you can choose your seat when you board the plane. You will be assigned a boarding position based on your checkin time. The earlier you check in, within 24 hours of your flight, the earlier you get to board.

#### PRICE: ADULT

| Trip   | Routing | Fare Type   View Fare Rules              | Fare Details                                                                                                                                                                                     | Quantity | Total    |
|--------|---------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|
| Depart | BUR-OAK | <b>Wanna Get Away</b><br>Excellent Value | <ul style="list-style-type: none"> <li>No Change Fees (applicable fare difference applies)</li> <li>Reusable Funds (nontransferable - no name changes allowed)</li> <li>Nonrefundable</li> </ul> | 1        | \$198.90 |
| Return | OAK-BUR | <b>Wanna Get Away</b><br>Excellent Value | <ul style="list-style-type: none"> <li>No Change Fees (applicable fare difference applies)</li> <li>Reusable Funds (nontransferable - no name changes allowed)</li> </ul>                        | 1        | \$198.90 |

• Nonrefundable

Earn at least **2255 Rapid Rewards Points** per person when you take this trip.

**Subtotal**      **\$397.80**  
Fare Breakdown

Carry-on Items: 1 bag + 1 small personal item are free, see full details.  
Checked Items: First and second bags are free, size and weight limits apply.

Bag Charge      \$0.00

**Air Total:**  
**\$397.80**

**Gov't taxes & fees now included**

**Purchaser Name**      Lucian Millar

**Billing Address**

Po Box 702192  
Dallas, TX US 75370

**Form of Payment****Amount Applied**

American Express - XXXXXXXXXXXX-1006

**\$397.80**

**Amount Paid**  
**\$397.80**

**Trip Total**  
**\$397.80**

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earned + 4,081 PTS



Passenger: LUCIAN MILLAR

Confirmation #AC2RBA

ACCT#323328736

**AIR ITINERARY**

Flight - Anytime Fare

JUN 17 Burbank, CA - BUR to Oakland, CA - OAK

MON 06/17/2013

Flight - Anytime Fare

JUN 18 Oakland, CA - OAK to Burbank, CA - BUR

TUE 06/18/2013

**PRICING**

Print

| Trip                 | Routing | Fare Type | Fare     |
|----------------------|---------|-----------|----------|
| Flight               | BUR-OAK | Anytime   | \$189.77 |
| Flight               | OAK-BUR | Anytime   | \$189.77 |
| Govt. Taxes & Fees   |         |           | \$50.26  |
| Dollar Total:        |         |           | \$429.80 |
| Dollar Grand Total:  |         |           | \$429.80 |
| Total Points Earned: |         |           | 4,081    |





## Thank you for your purchase!

Burbank, CA - BUR to Oakland, CA - OAK

### New Purchases in Trip

#### Air

Confirmation #A5ZL6Q

Burbank, CA - BUR to Oakland, CA - OAK  
Thursday, June 27, 2013 - Friday, June 28, 2013



EarlyBird Check-In Purchased

Air Total: \$366.80

Amount Paid  
\$366.80

Trip Total  
\$366.80

JUN 27  
THU

06/27/13 - Oakland

### New purchases added to your trip.

#### AIR

Burbank, CA - BUR to Oakland, CA - OAK  
06/27/2013 - 06/28/2013

Confirmation #A5ZL6Q

#### Adult Passenger(s)

LUCIAN MILLAR  
Subscribe to Flight Status Messaging

#### Rapid Rewards #

00000323328736

|                         |          |                                                   |                |                                                     |
|-------------------------|----------|---------------------------------------------------|----------------|-----------------------------------------------------|
| DEPART<br>JUN 27<br>THU | 07:00 AM | Depart Burbank, CA (BUR)<br>on Southwest Airlines | Flight<br>#888 | Thursday, June 27, 2013                             |
|                         | 08:20 AM | Arrive in Oakland, CA (OAK)                       |                |                                                     |
|                         |          |                                                   |                | Travel Time 1 h 20 m<br>(Nonstop)<br>Wanna Get Away |
| RETURN<br>JUN 28<br>FRI | 08:15 PM | Depart Oakland, CA (OAK)<br>on Southwest Airlines | Flight<br>#291 | Friday, June 28, 2013                               |
|                         | 09:20 PM | Arrive in Burbank, CA (BUR)                       |                |                                                     |
|                         |          |                                                   |                | Travel Time 1 h 05 m<br>(Nonstop)<br>Wanna Get Away |

#### What you need to know to travel:

Don't forget to check in for your flight(s) 24 hours before your trip on southwest.com or your mobile device.

Southwest Airlines does not have assigned seats, so you can choose your seat when you board the plane. You will be assigned a boarding position based on your checkin time. The earlier you check in, within 24 hours of your flight, the earlier you get to board.

PRICE: ADULT

| Trip   | Routing | Fare Type   View Fare Rules              | Fare Details                                                                                                                                                                                     | Quantity | Total    |
|--------|---------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|
| Depart | BUR-OAK | <b>Wanna Get Away</b><br>Excellent Value | <ul style="list-style-type: none"> <li>No Change Fees (applicable fare difference applies)</li> <li>Reusable Funds (nontransferable - no name changes allowed)</li> <li>Nonrefundable</li> </ul> | 1        | \$170.90 |
| Return | OAK-BUR | <b>Wanna Get Away</b><br>Excellent Value | <ul style="list-style-type: none"> <li>No Change Fees (applicable fare difference applies)</li> <li>Reusable Funds (nontransferable - no name changes allowed)</li> </ul>                        | 1        | \$170.90 |

• Nonrefundable

Earn at least **1920 Rapid Rewards Points** per person when you take this trip.

**Subtotal**      **\$341.80**  
**Fare Breakdown**

Carry-on Items: 1 bag + 1 small personal item are free, see full details.  
Checked Items: First and second bags are free, size and weight limits apply.

**Bag Charge**      **\$0.00**

**EARLYBIRD CHECK-IN PRICING**

| Option             | Passenger     | Price   | Quantity | Details | Receipt #     | Total           |
|--------------------|---------------|---------|----------|---------|---------------|-----------------|
| EarlyBird Check-In | LUCIAN MILLAR | \$12.50 | 1        | BUR-OAK | 5260630781281 | \$12.50         |
| EarlyBird Check-In | LUCIAN MILLAR | \$12.50 | 1        | OAK-BUR | 5260630781282 | \$12.50         |
| <b>Subtotal</b>    |               |         |          |         |               | <b>\$25.00</b>  |
| <b>Air Total:</b>  |               |         |          |         |               | <b>\$366.80</b> |

**Gov't taxes & fees now included**

**Purchaser Name**      Lucian Millar

**Billing Address**      Po Box 702192  
Dallas, TX US 75370

**Form of Payment**

**Amount Applied**

American Express - XXXXXXXXXXXX-1006

**\$366.80**

**Amount Paid**

**\$366.80**

**Trip Total**

**\$366.80**

**Courtyard Oakland Downtown**

988 Broadway  
Oakland, CA 94607 USA  
1-510-625-8282

Page 1 of 1

**Summary of Charges**

|                           |                                                                        |                        |                         |
|---------------------------|------------------------------------------------------------------------|------------------------|-------------------------|
| <b>Guest Information:</b> | LUCIAN MILLAR<br>321 N PASS AVE # 208<br>BURBANK, CA 91505-3859<br>USA | <b>Dates of Stay:</b>  | 06/12/2013 - 06/13/2013 |
|                           |                                                                        | <b>Room Number:</b>    | 346                     |
|                           |                                                                        | <b>Guest Number:</b>   | 83865                   |
|                           |                                                                        | <b>Rewards Number:</b> | *****352                |
|                           |                                                                        | <b>Group Number:</b>   |                         |

| Date:                 | Description:          | Reference: | Charges: | Credits:        |
|-----------------------|-----------------------|------------|----------|-----------------|
| 06/12/2013            | MARKET BEVERAGE       | PJ001      | 2.75     |                 |
| 06/12/2013            | SALES TAX             | T9001      | 0.25     |                 |
| 06/12/2013            | ROOM CHARGE           | RP346      | 209.00   |                 |
| 06/12/2013            | ROOM TAX              | RT346      | 29.26    |                 |
| 06/12/2013            | CA TOURISM ASSESSMENT | Z2346      | 0.16     |                 |
| 06/12/2013            | DAILY PARKING         | PK346      | 16.88    |                 |
| 06/12/2013            | CITY PARKING TAX      | T6346      | 3.12     |                 |
| 06/13/2013            | AMERICAN EXPRESS      | AX12:00PM  |          | 261.42          |
| <b>Total Balance:</b> |                       |            |          | <b>0.00 USD</b> |

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After a stay, it may take up to seven days for Marriott Rewards points to be credited to your account.

**Questions about your bill?** Please contact your hotel directly at 1-510-625-8282



**Courtyard Oakland Downtown**

Page 1 of 1

988 Broadway  
Oakland, CA 94607 USA  
1-510-625-8282

**Summary of Charges**

|                           |                                                                        |                        |                         |
|---------------------------|------------------------------------------------------------------------|------------------------|-------------------------|
| <b>Guest Information:</b> | LUCIAN MILLAR<br>321 N PASS AVE # 208<br>BURBANK, CA 91505-3859<br>USA | <b>Dates of Stay:</b>  | 06/17/2013 - 06/18/2013 |
|                           |                                                                        | <b>Room Number:</b>    | 305                     |
|                           |                                                                        | <b>Guest Number:</b>   | 84233                   |
|                           |                                                                        | <b>Rewards Number:</b> | *****352                |
|                           |                                                                        | <b>Group Number:</b>   |                         |

| Date:                 | Description:          | Reference: | Charges: | Credits:        |
|-----------------------|-----------------------|------------|----------|-----------------|
| 06/17/2013            | ROOM CHARGE           | RB305      | 99.00    |                 |
| 06/17/2013            | ROOM TAX              | RT305      | 13.86    |                 |
| 06/17/2013            | CA TOURISM ASSESSMENT | Z2305      | 0.16     |                 |
| 06/18/2013            | AMERICAN EXPRESS      | AX15:08PM  |          | 113.02          |
| <b>Total Balance:</b> |                       |            |          | <b>0.00 USD</b> |

**Important Information****Authenticity of Hotel Bills**

Marriott retains official records of all charges and credits to your account and will honor only these records.

**Privacy**

Your privacy is important to us. For full details, please view our [Privacy Statement](#).

**Credit of Marriott Rewards Points**

After a stay, it may take up to seven days for Marriott Rewards points to be credited to your account.

# RECEIPT

Rental Agreement Number: 180365544  
Vehicle Number: 63261170

## YOUR INFORMATION

MILLAR, LUCIAN  
RAPID REZ: EW278X  
BUDGET DISC: TETRA TECH  
PAYMENT METHOD: AMEX XX1006

## YOUR RENTAL

Picked up: OAK  
Date/Time: JUN 12, 2013@08:45AM  
Returned: OAK  
Date/Time: JUN 13, 2013@06:07PM  
Veh Group: Intermediate SUV  
Veh Charged: Intermediate  
Vehicle: CHEVROLET CAPTIVA  
Odometer Out: 1737  
Odometer In: 1761  
Fuel Reading: Full

## YOUR VEHICLE CHARGES

2 DY@ 37.50 75.00  
YOUR TIME AND MILEAGE: 75.00

## YOUR TAXABLE FEES

11.11% CONC FEE 8.47  
ENERGY RECOVERY 0.60/DY 1.20  
VEH LIC RECOUP 1.33/DY 2.66

## YOUR SUBTOTAL

TAXABLE SUBTOT 87.33  
TAX 9.000% 7.86

## YOUR NON TAXABLE ITEMS

2.85% TAF 2.14  
CUST FAC CHARGE 10.00/RN 10.00

TOTAL CHARGES 107.33  
NET CHARGES 107.33  
YOUR TOTAL DUE: 0.00

PAID ON AMEX XX1006  
\*\*CONCESSION RECOVERY FEE  
2.85% TOURISM ASSMNT FEE

## THANK YOU FOR RENTING WITH BUDGET

TOLL PASS INQUIRIES,  
visit [www.e-tolls.com](http://www.e-tolls.com)  
or call hta at 1-866-642-2000  
Other inquiries or e-receipt visit  
[www.budget.com](http://www.budget.com)

or call 510-633-5101

# RECEIPT

Rental Agreement Number: 180378752  
Vehicle Number: 63397471

## YOUR INFORMATION

MILLAR, LUCIAN  
RAPID REZ: EW278X  
BUDGET DISC: TETRA TECH  
PAYMENT METHOD: AMEX XX1006

## YOUR RENTAL

Picked up: OAK  
Date/Time: JUN 17, 2013@08:45AM  
Returned: OAK  
Date/Time: JUN 18, 2013@06:33PM  
Veh Group: Full-Size  
Veh Charged: Intermediate  
Vehicle: CHEVROLET IMPALA LTD  
Odometer Out: 3560  
Odometer In: 3592  
Fuel Reading:

## YOUR VEHICLE CHARGES

2 DY@ 37.50 75.00  
YOUR TIME AND MILEAGE: 75.00

## YOUR TAXABLE FEES

11.11% CONC FEE 8.47  
FUEL SERVICE 9.17  
ENERGY RECOVERY 0.60/DY 1.20  
VEH LIC RECOUP 1.33/DY 2.66

## YOUR SUBTOTAL

TAXABLE SUBTOT 96.50  
TAX 9.000% 8.69

## YOUR NON TAXABLE ITEMS

2.85% TAF 2.14  
CUST FAC CHARGE 10.00/RN 10.00

TOTAL CHARGES 117.33  
NET CHARGES 117.33  
YOUR TOTAL DUE: 0.00

PAID ON AMEX XX1006  
\*\*CONCESSION RECOVERY FEE  
2.85% TOURISM ASSMNT FEE

## THANK YOU FOR RENTING WITH BUDGET

TOLL PASS INQUIRIES,  
visit [www.e-tolls.com](http://www.e-tolls.com)  
or call hta at 1-866-642-2000  
Other inquiries or e-receipt visit  
[www.budget.com](http://www.budget.com)

or call 510-633-5101



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 1:07 AM  
**To:** 'chris@datastew.com'  
**Cc:** Eide, Cathey; Bender, Ted; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** SOW

Hi Chris:

As a point of clarity, as per our discussion prior to your email this morning,

Re: your comments;

For 3.2, we don't (or I don't) have a breakout of what they spent on the sub-task (Network Architecture, Video Storage Design, Function Def, Design of ConOps and Sensor Placement). Having come into this late, I don't know the efficiency of how these items were handled, but it is definitely in the realm of possibility to spend the \$102k (invoiced), and not yet have touched the ConOps. However the document "Domain Awareness Center (DAC) VidSys Situations & Action Plans" is a ConOps document, though I can't imagine it is yet integrated into the actual software, this is a developed ConOps.

No "Action Plans" document(s) have been produced. There was a streamlining of the original ConOps Doc already developed but definitely NOT worth \$102k.

We can all discuss this further how to handle this moving forward.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 26, 2013 12:59 AM  
**To:** 'chris@datastew.com'; Baig, Ahsan  
**Cc:** Eide, Cathey; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Bender, Ted; Ogata, Eileen  
**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Thanks Chris. Let's discuss further, later today.

Good nite. ;)

---

**From:** Chris Millar <chris@datastew.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eide, Cathey; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>; Bender, Ted; Ogata, Eileen  
**Sent:** Wed Jun 26 00:17:23 2013  
**Subject:** RE: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Renee,  
First responses to your questions, then please see my comments below:

**For 3.2**, we don't (or I don't) have a breakout of what they spent on the sub-task (Network Architecture, Video Storage Design, Function Def, Design of ConOps and Sensor Placement). Having come into this late, I don't know the efficiency of how these items were handled, but it is definitely in the realm of possibility to spend the \$102k (invoiced), and not yet have touched the ConOps. However the document "Domain Awareness Center (DAC) VidSys Situations & Action Plans" is a ConOps document, though I can't imagine it is yet integrated into the actual software, this is a developed ConOps. And like I said before, ConOps can be one page or 3k. So although we would like more, I would say they at least covered this task.

### **4.2 –**

We have not completed all of these integrations, nor could I envision it would have been possible in the amount of time, maybe even in the next year. These have to be Phase 2 (and beyond). We did pay for, and I believe receive, the VidSys connector licenses specified, which will be for future integrations. –see my *comments* section

### **4.4 –**

Yep, they have to finish this.

### **My comments:**

- Task 8.2: Did SAIC upgrade the ticket mangement system? I will find out this week.
- Some network design was done in both task 3.2 and task 8 – FYI
- **2.7 vs. 2.9** - Task 8&9 change order as stated was for the orginal \$1.2m plus \$1,528,958. **Other than both of these numbers being estimates, still no spotting of the \$2.9m number anywhere but the PO. So technically, they change-ordered back to a \$2.728, even if it was 2.9 before...**
- **Integrations** – The SOW list possible integrations. Am I missing a document where the City signed off on integrations actually agreed to?

### **To be completed (that we know of so far):**

1. Genetec integration was not fully functional today

2. System Documentation
3. User Manuals
4. Administration manuals
5. Training Manuals (we have some, but need to review further)

I would say that after training tomorrow we can accept this, with the above being punch list items. I'm sure we will have more items after our further system examinations and testing this week and next.

Cost/Price (as presented at \$2,899,976.38)

- It looks like they made a good profit with the labor at \$441k, however when I divided over 14 weeks, nobody came close to 40 hours per week. Tricia Perez was the closest (33.5), followed by Neil Chung (26.14), Khalid Ahmad (25.96), and Rhian Merris (25.5). There were a lot of bodies on this list of which I only say a half dozen in my visits, so I'm going to lean on you all to let me know if any of them were obvious slack.
- They hit us particularly hard on Task 8 labor. I would assume this is the place to cut.
- Mark up: They did well on markup. \$375,080.75, which is 18%. Taso says this is the contracted markup, I haven't found yet where this is spelled out in the contract.
- Vendor receipts. Waiting to review these.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Tuesday, June 25, 2013 10:35 PM

**To:** Baig, Ahsan

**Cc:** Eide, Cathey; [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); Bender, Ted; Chris Millar; Ogata, Eileen

**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Thanks for your comments. We need to all be on the same page as we move forward as well as agreeing on the \$\$\$\$ max we will pay SAIC for Phase 1 from the ARRA funds which are a bit over the \$2.9 mil.

We have \$7k for PWA, what ever was paid to Daphne ( I believe around \$15k???) and \$31165.80 for DataStew to subtract and the balance should be approx, \$2.85 mil. Or a bit more.

I look forward to more thoughts, ideas and input.

---

**From:** Baig, Ahsan

**To:** Domingo, Renee

**Cc:** Eide, Cathey; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Bender, Ted; Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>; Ogata, Eileen



**Sent:** Tue Jun 25 22:27:48 2013

**Subject:** Re: URGENT: FOR CITY/PORT STAFF AND REPRESENTATIVES USE ONLY-SOW for Phase 1- Deliverables that were stated in the SOW and not Met- How do we handle these items

Renee,

We discussed most of these items in couple of conference calls on this subject, however, we all need to be on the same page. The whole concept of Task 8 and Task 9 is to establish the network infrastructure, and it basically pushes the extended integration work to Phase II. Here are my answers to to your questions/comments:

1. Workflows need to be developed based on City and Port operational needs. However, as we add more Alerting Systems, it need to be updated.
2. Core Field systems identified in Phase I are only VMS, GIS, SS, Crime Dashboard, TMS, etc. The extended list will be part of the Phase II work.
3. Manuals are listed in Chris's email about the ATPs for deliverables.

In my opinion, June 30th doesn't mean that SAIC is off the hook from delivering the pending items, documents, training, workflows, etc.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 7:54 PM, "Domingo, Renee" <RADomingo@oaklandnet.com> wrote:

Hello All:  
Hello All:

In reviewing the SOW for Phase 1 from my review, the following item(s) have not been met and/or fully met and were part of the Phase 1 Deliverables and in the Professional Services Contract:

#### SubTask 3.2- Design

Pg 16 of SOW "Design of the CONOPS integration into the VidSys PSIM. Design includes operator workflow in the VidSys PSIM"

This has deliverable has not been fully met and it is a key piece of the VidSys PSIM.

How do you recommend we negotiate this item moving forward???? Should we expect delivery of this item without costs and/or some half-way point????

As it stands according to Taso we are at \$2.8-\$2.9 million of the project without this deliverable.

#### SubTask 4,2-Systems Integration

Pg 21 of SOW: Diagram on page: CORE FIELD SYSTEMS INTEGRATIONS- Have all of these been completed??? If not, will we be paying for this in Phase 2 OR should have it been delivered under Phase 1???

#### Subtask 4.4 Training/Documentation

Pg 24



Have we received the soft and hard copies of the training materials, an organized binder of the complete system detail operation and maintenance document????

Have we received important operational procedures on one page instructional manuals for operations to utilize during system operations???

Have we received the PSIM User Procedures Manual????

I think we need to meet and discuss these items as a group to determine how we will handle these uncompleted tasks that were part of Phase 1 and due by June 30,2013, asap as we need to close out this project and also get invoices approved, etc. OR atleast get written feedback from all of you as to how we handle this

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:30 PM  
**To:** Baig, Ahsan; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC Project - Funding for Public Works Agency

We need the statement of work and detail for the \$7k budget expenditure

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Lau, Danny  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Jun 25 22:22:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Danny,

Can we get it resolved? I am not sure about the PWA Work Order process or the format of SOW Renee is looking for the Grantor. Let me know if I could be any assistance. Your team has been very helpful in moving this project forward.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 9:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM  
**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:



Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 16:07:49 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee"  
<[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Is this the PM fees?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny" <[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.

Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a handicap variance for their

building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel (once again as part of this project). Not certain that a variance will be approved.  
Thanks.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and  
Construction, Project Delivery  
Division

City of Oakland | Public Works  
Agency | APWA Accredited  
Agency

250 Frank Ogawa Plaza, 4th  
Floor | Oakland, CA 94612

**(510) 238-7211** | (510) 238-  
7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

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[www.oaklandpw.com](http://www.oaklandpw.com) |  
[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| **Mobile app: SeeClickFix**

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013  
5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renée  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for all your help, and  
Jing's oversight is helping us  
move the construction  
project forward.

I spoke with Renee, and she  
will be following up on the  
funding source.

Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013  
5:20 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

Have you been able to  
identify the funding source  
for PWA staff for this  
project?

Also, Jing said that the  
framing inspection is  
scheduled and that it  
should be passed by the  
building inspector.  
Sheetrock work will then  
start on Thursday, May 2.

Thank you,

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and  
Construction, Project Delivery  
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Agency



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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| Mobile app: [SeeClickFix](#)

---

**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013  
1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike; Domingo,  
Renee  
**Subject:** RE: DAC Project -  
Funding for Public Works  
Agency

Hi Danny,

Thanks for an update. I am  
meeting with Renee  
tomorrow, and we will talk  
about the scope and  
funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013  
4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David  
W; Neary, Mike  
**Subject:** DAC Project -  
Funding for Public Works  
Agency

Hi Ahsan,

As we discussed, Jing Wong  
will assist in the oversight

of the design-build contractor for the DAC – existing building improvement project. His involvement is limited to an average of two hours per day to generally help facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

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[pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com)  
| Mobile app: [SeeClickFix](#)

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Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:18 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** Re: ADA Request for Waiver re: DAC Project/Parking

Sure. Ted can best explain the issue and our proposal. We can chat over our lunch meeting or at training.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Bender, Ted  
**Sent:** Tue Jun 25 22:16:53 2013  
**Subject:** Re: ADA Request for Waiver re: DAC Project/Parking

I guess, I was waiting for a meeting invite from Ted with PWA team on this issue. Yes, I can talk to Rachel, and submit the waiver request, if needed. I am still trying to get the clear picture about the next steps. Can we talk about it tomorrow?

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 25, 2013, at 10:09 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Will you be submitting the paperwork which is prepared to request the Waiver on the ADA work??? When you and I spoke a few weeks ago, you were going to be contacting Rachael to give her a "heads up" that we would be making this request and you would file the paperwork.

Please advise if you will handle contacting Rachael and also filing the paperwork.

We have prepared all the paperwork along with SAIC has provided documentation to support the waiver.

Please let us know, how we should proceed.

Thanks much!

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 10:12 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** ADA Request for Waiver re: DAC Project/Parking

**Importance:** High

Hi Ahsan:

Will you be submitting the paperwork which is prepared to request the Waiver on the ADA work??? When you and I spoke a few weeks ago, you were going to be contacting Rachael to give her a "heads up" that we would be making this request and you would file the paperwork.

Please advise if you will handle contacting Rachael and also filing the paperwork.

We have prepared all the paperwork along with SAIC has provided documentation to support the waiver.

Please let us know, how we should proceed.

Thanks much!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 9:43 PM  
**To:** Lau, Danny; Baig, Ahsan  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** RE: DAC Project - Funding for Public Works Agency

**Importance:** High

Hi Danny and/or Ahsan:

We need a work order to process the BCR and/or the Proposal/Statement of Work. This information is required by the Grantor. I am still awaiting this information in order to move forward.

Your immediate attention is greatly appreciated.

Thanks all.

---

**From:** Lau, Danny  
**Sent:** Friday, May 24, 2013 10:24 AM  
**To:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan and Renee,

Attached is the email with the revised/minimized proposal that identified a budget of \$7,000 for Jing Wong's time. Funding should be allocated into Org. 30232, Account 56611, Program IN06. It was estimated that he would average (at most) two hours per day between April 15 and June 4. Let me know if you have any questions. Thank you.

**Danny Lau, P.E.**  
**Supervising Civil Engineer**  
Department of Engineering and Construction, Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612  
(510) 238-7211 | (510) 238-7238 Fax  
[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**  
[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)

---

**From:** Baig, Ahsan  
**Sent:** Thursday, May 23, 2013 6:21 PM  
**To:** Domingo, Renee; Lau, Danny  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Ok.

Danny: Please send your proposal again to both of us.

Thanks,  
Ahsan Baig  
Sent from my iPad



On May 23, 2013, at 7:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

I may, but I am out of the office till Tuesday. I can ask them again.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 6:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Do you have a copy of their proposal so I can discuss on how this needs to be billed to the project? If not, can you ask them to send it again?

Thanks

Please advise.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 16:07:49 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone

On May 23, 2013, at 6:06 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Is this the PM fees?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 15:31:07 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Any idea Renee?

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 2:28 PM, "Lau, Danny"  
<[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)> wrote:

Hi Ahsan,

Any word on the funding for Jing on the EOC/DAC project? Once funding is identified, I will have him catch up on the hours expended.

Also, Jing says that the only item of note on the remaining tenant improvement work is that SAIC will be applying for a *handicap variance* for their building permit. It is an after-the-fact request as the work was part of the original building permit requirements to address/provide an ADA compliant path-of-travel (once again as part of this project). Not certain that a variance will be approved. Thanks.

Danny Lau, P.E.

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[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

Report A Problem | Public Works Agency Call  
Center | (510) 615-5566

**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013 5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike;  
Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public  
Works Agency

Hi Danny,

Thanks for all you help, and Jing oversight  
is helping us move the construction  
project forward.

I spoke with Renee, and she will be  
following up on the funding source.

Thanks,

-ahsan

---

**From:** Lau, Danny  
**Sent:** Tuesday, April 30, 2013 5:20 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike;  
Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public  
Works Agency

Hi Ahsan,

Have you been able to identify the  
funding source for PWA staff for this  
project?

Also, Jing said that the framing inspection  
is scheduled and that it should be passed  
by the building inspector. Sheetrock work  
will then start on Thursday, May 2.

Thank you,

Danny Lau, P.E.

Supervising Civil Engineer



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**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013 1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike;  
Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public  
Works Agency

Hi Danny,

Thanks for an update. I am meeting with  
Renee tomorrow, and we will talk about  
the scope and funding sources for Jing's  
time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013 4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike  
**Subject:** DAC Project - Funding for Public  
Works Agency

Hi Ahsan,

As we discussed, Jing Wong will assist in  
the oversight of the design-build  
contractor for the DAC – existing building  
improvement project. His involvement is  
limited to an average of two hours per day  
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communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 9:25 PM  
**To:** Baig, Ahsan  
**Subject:** FW: DAC Project - Funding for Public Works Agency

**Importance:** High

Hi Ahsan:

I am still awaiting this detail and/or proposal so we can JV funding. If you cant find it we need a work order from PWA in order to pay them.

Also I still need your emails of the verbal approvals for changes, purchases made authorizing Taso to move forward, we need these emails for our grant records.

Thanks.

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 23, 2013 5:48 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes, I need the detail though.

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**To:** Domingo, Renee  
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Sent from my iPad

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**To:** Domingo, Renee  
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Ahsan Baig  
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Thanks

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**To:** Domingo, Renee  
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**To:** Domingo, Renee  
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Sent from my iPad

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**From:** Baig, Ahsan  
**Sent:** Tuesday, April 30, 2013 5:50 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Danny,

Thanks for all you help, and Jing oversight is helping us move the construction project forward.

I spoke with Renee, and she will be following up on the funding source.

Thanks,

-ahsan

---

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**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan,

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Also, Jing said that the framing inspection is scheduled and that it should be passed by the building inspector. Sheetrock work will then start on Thursday, May 2.

Thank you,

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**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013 1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Danny,

Thanks for an update. I am meeting with Renee tomorrow, and we will talk about the scope and funding sources for Jing's time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013 4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike  
**Subject:** DAC Project - Funding for Public Works Agency

Hi Ahsan,

As we discussed, Jing Wong will assist in the oversight of the design-build contractor for the DAC – existing building improvement project. His involvement is limited to an average of two hours per day to generally help facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.



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**Danny Lau, P.E.**

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 7:31 PM  
**To:** Ortiz, Celso; Barnes, Deborah  
**Cc:** Baig, Ahsan  
**Subject:** URGENT: Need your assistance on the DAC Contract with SAIC

**Importance:** High

Dear Celso and Debbie:

I need your assistance. In reviewing the contract I don't see a specific dollar amount but on the Contract Cover sheet it says up to \$2.7 mil through June 2015, which I believe is the contract amount but I may not be reading the Contract correctly. If the contract is for up to \$2.9 mil we are okay.

On the other hand, our Purchase Order says \$2.9 million.

My question is, what is the most efficient way to get the contract and PO to match by June 28, 2013 to say up to \$2.9 million???

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 25, 2013 6:42 PM  
**To:** Handley, S. Scott; Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; Eric Napralla; Michael O'Brien; Alexander, Blair; Eide, Cathey  
**Cc:** Ogata, Eileen  
**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

**Importance:** High

Hi Scott:

Eileen Ogata from the EMSD offices will be sending you the executed Change Order and accompanying documents for Task 8 and 9, first thing in the morning. Please review and sign the Change Order and PDF back to Eileen Ogata by June 27, 2013 COB, so we can forward the fully executed Change Order to our City Attorney's office, City Clerk and other applicable City agencies that require notification.

Thank you for your assistance, time and patience in this matter.

Best Regards,

Renee Domingo

---

**From:** Handley, S. Scott [<mailto:STEVEN.S.HANDLEY@saic.com>]  
**Sent:** Thursday, May 16, 2013 4:15 PM  
**To:** Zografos, Anastasios; Baig, Ahsan; Domingo, Renee; Ortiz, Celso; Eric Napralla; Michael O'Brien; Alexander, Blair; Eide, Cathey  
**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

All,  
Please find enclosed our proposal - please don't hesitate to call if any questions.

Regards,  
Scott

-----Original Message-----

**From:** Zografos, Anastasios  
**Sent:** Thu 5/16/2013 4:14 PM  
**To:** 'Ahsan Baig'; 'Renee Domingo'; [COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org); 'Eric Napralla'; 'Michael O'Brien'; 'Alexander, Blair'; 'Cathey Eide'  
**Cc:** Handley, S. Scott  
**Subject:** Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Folks - wanted to give you all a heads up that Our SAIC Contracts Scott Handley is ready to send you all the Task 8 & 9 Contract Change for your review and acceptance.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com) <<mailto:zografosa@saic.com>>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 24, 2013 4:00 PM  
**To:** Baig, Ahsan; Sotelo, Amadis  
**Subject:** Re: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Ok

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Sotelo, Amadis  
**Sent:** Mon Jun 24 15:49:09 2013  
**Subject:** Re: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Renee,

The \$2.7m was an estimate in the SOW, the existing CPO is \$2.9m, and the invoices are about \$2.9m.

Ahsan Baig  
Sent from my iPad

On Jun 24, 2013, at 3:44 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Ahsan: it is \$2.7 mil.

---

**From:** Baig, Ahsan  
**To:** Sotelo, Amadis; Domingo, Renee  
**Sent:** Mon Jun 24 13:02:03 2013  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

\$2.9m

---

**From:** Sotelo, Amadis  
**Sent:** Monday, June 24, 2013 11:59 AM  
**To:** Domingo, Renee; Baig, Ahsan  
**Subject:** FW: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Renee or Ahsan,

One more important question, how much is cost for the current contract with SAIC (I need to include what the total contract amount will be after the additional 2 million).

Thanks.

---

**From:** Sotelo, Amadis  
**Sent:** Monday, June 24, 2013 11:36 AM  
**To:** Domingo, Renee  
**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Hi Renee,

The first provision of the title of this reso. was too long and confusing. I streamlined it as follows (it is still quite long).

**ENTER INTO A MEMORANDUM OF UNDERSTANDING AND GRANT ADMINISTRATION AGREEMENT WITH THE PORT OF OAKLAND FOR THE DISTRIBUTION OF SUPPLEMENTAL FISCAL YEARS 2009 AND 2010 PORT SECURITY GRANT PROGRAM (PSGP) FUNDING OF UP TO TWO MILLION DOLLARS (\$2,000,000), WHICH COMBINED WITH PREVIOUSLY DISTRIBUTED FISCAL YEAR 2009 AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA) PORT SECURITY GRANT PROGRAM (PSG) FUNDS IN THE AMOUNT OF TWO MILLION NINE HUNDRED TWENTY ONE THOUSAND SEVEN HUNDRED DOLLARS (\$2,921,700), BRINGS THE GRAND TOTAL OF FOUR MILLION NINE HUNDRED TWENTY ONE THOUSAND AND SEVEN HUNDRED DOLLARS (\$4,921,700) GRANT FUNDS DISTRIBUTED TO THE CITY; AND**

This is the only change I made. I want to make sure you saw this and it works for you before I sign off.

Thanks,

Amadis

---

**From:** Domingo, Renee  
**Sent:** Sunday, June 23, 2013 10:46 PM  
**To:** Sotelo, Amadis  
**Cc:** 'OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'; Perkins, Cynthia  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]  
**Importance:** High

Hi Amadis:

I believe this resolution is ready to go. I responded to your comments and made the appropriate changes. As per your email on Friday June 21. I took the liberty of accepting all of the changes and deleting the comments on the FINAL Doc.

I also attached your final markup from Friday so it is easy for you to see/compare where I accepted comments and/or addressed them where requested.

---

**From:** Sotelo, Amadis  
**Sent:** Friday, June 21, 2013 10:45 AM  
**To:** Domingo, Renee  
**Cc:** OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Renee:

I accepted most of the changes but there are a few edits to finalize. Please review and address the remaining edits/clarifications.

Thanks,

Amadis

---

**From:** Baig, Ahsan  
**Sent:** Thursday, June 20, 2013 10:46 PM  
**To:** Domingo, Renee; Sotelo, Amadis  
**Cc:** Montu, Janelle; Perkins, Cynthia; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds



FY 09 \_ 10 July 9 13 PS; Ogata, Eileen

**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

The proposed changes look good to me. Please let us know if any additional information is required.

---

**From:** Domingo, Renee

**Sent:** Thursday, June 20, 2013 9:15 PM

**To:** Sotelo, Amadis; Baig, Ahsan

**Cc:** Montu, Janelle; Perkins, Cynthia; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS; Ogata, Eileen

**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

**Importance:** High

Hi Amadis:

See the revised resolution that hopefully addresses your comments and request for additional information.

Please review and make any additional edits as you see necessary. I think we are really close.

Thanks for your assistance and expertise.

---

**From:** Sotelo, Amadis

**Sent:** Thu 6/20/2013 12:03 PM

**To:** Baig, Ahsan; Domingo, Renee

**Cc:** Montu, Janelle; Perkins, Cynthia; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS

**Subject:** FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Ahsan and Renee:

I have reviewed the draft resolution for this item submitted earlier this week from Cynthia. Please see my edits and comments on the attached draft. I did not see any legal issues in the report but there is a lot of information and it is hard to follow in parts so I can envision PS committee having factual background questions when this is presented.

Thanks,

Amadis

---

**From:** Perkins, Cynthia

**Sent:** Monday, June 17, 2013 12:16 PM

**To:** Sotelo, Amadis; Montu, Janelle

**Subject:** Email #2 - OFD Reports

Cynthia P. Perkins

Chief of Staff

Oakland Fire Department

(510) 238-4055



*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R. W. Emerson*

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 24, 2013 3:49 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Subject:** Re: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Yes

---

**From:** Sotelo, Amadis  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Mon Jun 24 15:47:50 2013  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Thanks Renee. Also, see my email below, are you okay with this change to part of the title?

Amadis

---

**From:** Domingo, Renee  
**Sent:** Monday, June 24, 2013 3:45 PM  
**To:** Baig, Ahsan; Sotelo, Amadis  
**Subject:** Re: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

Ahsan: it is \$2.7 mil.

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**To:** Domingo, Renee  
**Cc:** 'OFD\_130163\_OFD\_Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS'  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

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The first provision of the title of this reso. was too long and confusing. I streamlined it as follows (it is still quite long).



ENTER INTO A MEMORANDUM OF UNDERSTANDING AND GRANT ADMINISTRATION AGREEMENT WITH THE PORT OF OAKLAND FOR THE DISTRIBUTION OF SUPPLEMENTAL FISCAL YEARS 2009 AND 2010 PORT SECURITY GRANT PROGRAM (PSGP) FUNDING OF UP TO TWO MILLION DOLLARS (\$2,000,000), WHICH COMBINED WITH PREVIOUSLY DISTRIBUTED FISCAL YEAR 2009 AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA) PORT SECURITY GRANT PROGRAM (PSG) FUNDS IN THE AMOUNT OF TWO MILLION NINE HUNDRED TWENTY ONE THOUSAND SEVEN HUNDRED DOLLARS (\$2,921,700), BRINGS THE GRAND TOTAL OF FOUR MILLION NINE HUNDRED TWENTY ONE THOUSAND AND SEVEN HUNDRED DOLLARS (\$4,921,700) GRANT FUNDS DISTRIBUTED TO THE CITY; AND

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**To:** Domingo, Renee; Sotelo, Amadis  
**Cc:** Montu, Janelle; Perkins, Cynthia; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS; Ogata, Eileen  
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**Subject:** Email #2 - OFD Reports

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

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Ahsan: it is \$2.7 mil.

---

**From:** Baig, Ahsan  
**To:** Sotelo, Amadis; Domingo, Renee  
**Sent:** Mon Jun 24 13:02:03 2013  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]

\$2.9m

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**To:** Domingo, Renee; Baig, Ahsan  
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Current contract is \$2.7 mil

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## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, June 24, 2013 8:19 AM  
**To:** 'chris@datastew.com'; Eide, Cathey; Baig, Ahsan; Bender, Ted  
**Cc:** Ware, Julian; Binda, George; Weiman, Bill; Olike, Ifeoma; MacLeod, Robert B; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: DAC Phase 1 Test and Acceptance

Sounds like a plan!

---

**From:** Chris Millar <chris@datastew.com>  
**To:** Domingo, Renee; Eide, Cathey; Baig, Ahsan; Bender, Ted  
**Cc:** Ware, Julian; Binda, George; Weiman, Bill; Olike, Ifeoma; MacLeod, Robert B; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla (enapralla@portoakland.com) <enapralla@portoakland.com>  
**Sent:** Mon Jun 24 07:32:41 2013  
**Subject:** DAC Phase 1 Test and Acceptance

Team,

I've been reviewing what we are trying to accomplish and the amount of time we have left, and I've come up with recommendations for completing our goals and making the timeline. I'd like to break the test and acceptance into four parts:

1. Part One is the Vidsys test and acceptance plan that Taso has already presented us, plus additional items to test each separate camera system that is being integrated. I think this is a solid document to test the Vidsys integrations and basic functionality. We will do this on Tuesday and I've already scheduled my technician Eric Kelly to be present. Eric Kelly has extensive experience with the Port of Long Beach and Fox Studio's PSIM's, with similar underlying systems to what the City EOC is deploying. Eric knows what the integrations are supposed to do and I feel comfortable with him signing off on this step.
2. Part two is a design review of the underlying systems including hardware, software and network setup and configuration. I would like this to be myself and a couple of members of the DIT team that Ahsan would assign. We can accomplish this during the week by reviewing the design documentation provided by SAIC and remotely accessing the equipment as needed. Given our time frame and fluidity of this project, I would recommend that our goal is to confirm the systems were designed and installed with reasonable professionalism and best practices. We will also require SAIC to map the deliverables to the TLS document requirements. I recommend if we find items that were performed with reasonable professionalism and are not in violation of specific direction, but perhaps we would prefer they be done differently, we should assign those items as task for Phase two.
3. Part three is a performance, function and quality (QA) test. I would like to do this test on Thursday and Friday, with myself and a couple of the DIT team that Ahsan would assign. This test would cover the actual characteristics of the install such as performance, fail overs, physical installation, VM operation and hardware/software/networking setup. Given the time frame, I believe our small team would need to come up with these test and criteria in process, and execute them onsite, including test agreed to during the process.
4. Part four is documentation. The SAIC team would need to produce documentation that satisfies both myself and the DIT team. This would include hardware and network diagrams, host names, IP addresses, operation instructions and security account credentials. We will also require system administration and operator manuals for the entire system. The final documentation may run past our testing deadline, but should be included in this phase.

These steps are what I would normally expect to see on a project of this scale but with the formal test criteria left more toward the desires of the team onsite to meet our compressed timeline. Please let me know your thoughts toward this plan.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>



## Ogata, Eileen

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**Cc:** Montu, Janelle; Perkins, Cynthia; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS; Ogata, Eileen  
**Subject:** RE: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanage.FID136219]  
**Attachments:** 7-9-13 FY09 and FY10 Supplemental PSGP Award \$2mil for Phase 2 of DAC reso AS RAD Edits.docx

**Importance:** High

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## OAKLAND CITY COUNCIL

City Attorney

RESOLUTION No. \_\_\_\_\_ C.M.S.

Introduced by Councilmember \_\_\_\_\_

## RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR OR HER DESIGNEE TO:

- 1) ENTER INTO A MEMORANDUM OF UNDERSTANDING AND GRANT ADMINISTRATION AGREEMENT WITH THE PORT OF OAKLAND FOR THE DISTRIBUTION OF SUPPLEMENTAL FISCAL YEARS 2009 AND FISCAL YEAR 2010 PORT SECURITY GRANT PROGRAM (PSGP) FUNDING FOR PHASE 2 OF THE SYSTEM ENHANCEMENTS AND INTEGRATION OF THE JOINT PORT/CITY DOMAIN AWARENESS CENTER (DAC) FOR A SUPPLEMENTAL GRANT AWARD OF UP TO TWO MILLION DOLLARS (\$2,000,000), BRINGING THE TOTAL GRANT AWARD FOR FEDERAL FISCAL YEARS 2009 AND 2010 DISTRIBUTED TO THE CITY FROM THE PORT OF OAKLAND AT TWO MILLION DOLLARS PLUS FY 2010 ARRA PSGP FUNDING OF TWO MILLION NINE HUNDRED THOUSAND DOLLARS *[Please insert total award]*; OF AND
- 2) ACCEPT, APPROPRIATE AND ADMINISTER THE SUPPLEMENTAL FISCAL YEARS 2009 AND FISCAL YEAR 2010 PSGP GRANT ALLOCATIONS UP TO TWO MILLION DOLLARS (\$2,000,000); AND
- 3) APPROVE THE CITY OF OAKLAND TO BE THE SUBRECIPIENT/SUB-GRANTEE FOR THE SAID GRANT FUNDING INCLUDING APPROVAL OF THE PRELIMINARY SPENDING PLAN AND
- 4) ADMINISTER AND EXPEND THE SUPPLEMENTAL PSGP FUNDS IN ACCORDANCE WITH THE PRELIMINARY SPENDING AND THE PROPOSED GRANT ADMINISTRATION AGREEMENT; AND
- 5) AMEND THE CONTRACT WITH SCIENCE APPLICATIONS INTERNATIONAL CORPORATION *spell out what SAIC stands for* (SAIC) AUTHORIZING AN ADDITIONAL AMOUNT TO BE PAID AT UP TO *INSERT DOLLAR NUMBER* UP TO TWO MILLION DOLLARS FOR COMPLETION OF *[PHASE 2 OF THE DOMAIN AWARENESS PROGRAM WORK]*; AND
- 5) WAIVE THE ADVERTISING AND COMPETITIVE BIDDING PROCESS AND THE RFP/RFQ COMPETITIVE SELECTION REQUIREMENTS OF THE OAKLAND MUNICIPAL CODE FOR THE PROPOSED CONTRACT AMENDMENT WITH SCIENCE APPLICATIONS INTERNATIONAL CORPORATION *write out full name SAIC stands for* (SAIC)

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WHEREAS, Congress and the Obama Administration intended the Port Security Grant Program (PSGP) to be one of the tools in a comprehensive set of measures to strengthen the Nation's critical infrastructure against risks associated with potential terrorist attacks; and

WHEREAS, the Port of Oakland submitted PSGP grant proposals to jointly develop, establish and operate a City/Port Domain Awareness Center (DAC) utilizing the City of Oakland Emergency Operations Center (EOC) to consolidate a network of existing surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways; and



**WHEREAS**, on May 23, 2013, the Port of Oakland Board of Directors approved a resolution for the Port of Oakland to enter into a Memorandum of Understanding and Grant Administration Agreement to provide up to two million dollars (\$2,000,000) of supplemental FY09 and FY10 PSGP grant funding to further expand the development of the City/Port Domain Awareness Center (DAC) and embark upon Phase 2 of the expansion of the systems integration as well as equipment/system enhancements; and

**WHEREAS**, in March 2013, the City of Oakland entered into a Professional Services Agreement with Science Applications International Corporation (SAIC) for Phase 1 of the Domain Awareness Center which included the Design/Build phase and the beginning of key public safety and surveillance systems integration between City and Port of Oakland; and

**Comment [NA1]:** Please insert statement describing when the current contract with SAIC was entered into and what services it is for

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**WHEREAS**, the City seeks to amend the contract with SAIC to complete Phase 2 of the Domain Awareness Center which will include but is not limited to additional enhancements to the Emergency Operations Center, additional systems' integration such as the Port Geographic Information Systems (GIS) and other key City/key stakeholder systems for an amount of services and equipment, up to two million dollars; and ~~complete [insert description of phase 2 or what the next amendment of the SAIC contract will provide for]~~ up to an amount of ~~[insert dollar amount, \$2 million?]~~

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**WHEREAS**, Oakland Municipal Code ("OMC") section 2.04.050 requires advertising and bidding for contracts for the purchase of supplies, equipment, and computer software and the award to the lowest responsible, responsive bidder if award is made; and

**WHEREAS**, OMC section 2.04.051 requires that a competitive Request For Proposal ("RFP") or Request For Qualifications ("RFQ") selection process for award of contracts that exceed \$25,000 for professional service contracts and which are exempt from bidding under Section 2.04.050.1.1; and

**WHEREAS**, Oakland Municipal Code ("OMC") section 2.04.050 I.5 permit the City Council to waive advertising and competitive bidding and section 2.04.051.B permits the Council to the request for proposal/qualifications competitive selection requirement upon a determination and finding that it is in the City's best interests to do so; and

**WHEREAS**, staff recommends that it is in the best interests of the City to waive the City's advertising and competitive bidding and request for proposals/qualifications requirements because a thorough and successful competitive process to engage SAIC was original conducted; and

**WHEREAS**, staff recommends it is in the best interests of the City to waive the City's advertising and competitive bidding and request for proposals/qualifications requirements in order to maintain consistency, cohesiveness and uniformity as well as to accommodate the receipt of the additional funds to complete the enhanced, 12-month Phase 2 work which includes additional system equipment upgrades and integration ~~[please insert reason]; and~~

**Formatted:** Font: Bold

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**WHEREAS**, SAIC will be the prime contractor for Phase 2 of the Domain Awareness Center (DAC) project which will include integration of additional security and domain awareness systems, improve linkage with Fire and Police Dispatch including Mobile Data Terminal feeds,



further define/implement work flows for all hazards events in the East bay, upgrade EOC computing systems, provide for surveillance and detection equipment enhancements; and

**WHEREAS**, the City finds and determines that the services provided pursuant to the agreement authorized hereunder are of a professional, scientific or technical nature and are temporary in nature; and

**WHEREAS**, the City finds and determines that this contract shall not result in the loss of employment or salary by any person having permanent status in the competitive service; now, therefore, be it

**RESOLVED:** That the City Council authorizes the City Administrator or her designee to enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for Fiscal Year 2009 and Fiscal Year 2010 Supplemental Port Security Grant Program (PSGP) funding in an amount up to two million dollars (\$2,000,000), bringing the total amount of Federal Fiscal Year 2009 and Fiscal Year 2010 PSGP grant funding to from the Port of Oakland at Two Million dollars plus Federal Fiscal Year 2010 ARRA PSGP funding of two million nine hundred thousand dollars ~~please insert total amount~~; and; and be it

**FURTHER RESOLVED:** That the City Council authorizes the City Administrator or her designee to accept, appropriate, and administer up to \$2,000,000 from the FY09 and FY10 Supplemental PSGP grant funding provided by the Port of Oakland to fund Phase 2 of the Domain Awareness Center (DAC) project; and be it

**FURTHER RESOLVED:** That the City Council authorizes the City Administrator or her designee to administer and expend the supplemental PSGP funds in accordance with the preliminary spending and the proposed grant administration agreement; and be it

**FURTHER RESOLVED:** That the City Council authorizes the City Administrator or her designee to amend the contract with ~~spell out what SAIC stands for~~ Science Applications International Corporation (SAIC) authorizing an additional amount of up to ~~insert dollar number~~ two million dollars for completion of ~~Phase 2 of the Domain Awareness Program work~~ Phase 2 of the Domain Awareness Center project and

**FURTHER RESOLVED:** That the City hereby finds and determines that pursuant to OMC Chapter 2.04, Article I, section 2.04.050.1.5, and 2.04.051.B, it is in the best interest of the City to waive the advertising and competitive bidding requirements of 2.04.050 and the request for proposal/qualifications competitive selection requirement of Section 2.04.051 A. for the proposed contract amendment with SAIC, based on the reasons stated above and in the staff report accompanying this resolution and based on the fact of the limited time available for completion of grant project and by having the contract services provided by SAIC which has the existing Phase 1 DAC project contract through June 30, 2015, which will facilitate the City's ability to implement Phase 2 of the DAC project efficiently and effectively, and so waives such requirements; and be it

**FURTHER RESOLVED:** That the City Administrator or her designee is hereby authorized to execute any amendments or modifications to said Port/City agreement and the Professional Services Contract with ~~an~~ Science Applications International Corporation (SAIC) ; and be it

**FURTHER RESOLVED:** That funds to complete this project will be drawn from 2123, 20711, PS21, Accounts and Projects to be Determined; and be it.

**FURTHER RESOLVED:** That the City Council hereby authorizes the City Administrator or her designee to accept and appropriate up to \$2,000,000 from the FY09 and FY10 Supplemental PSGP grant funding provided by the Port of Oakland to fund Phase 2 of the Domain Awareness Center (DAC) project; and be it

**FURTHER RESOLVED:** That the City Council Authorizes the City Administrator or her designee to enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for Fiscal Year 2009 and Fiscal Year 2010 Supplemental Port Security Grant Program (PSGP) funding in an amount up to two million dollars (\$2,000,000); to jointly develop, establish and operate a City/Port Domain Awareness Center (DAC), specifically Phase 2 of the DAC project; and be it

**FURTHER RESOLVED:** That the City Administrator or her designee is authorized to accept and appropriate said FY 2009 and FY2010 PSGP Grants funds into U.S. Department of Homeland Security Fund (2123), Emergency Management Services Division (20711) a grant project to be determined, and Emergency Management Service Program (PS21), the full grant funds will be appreciated to the Miscellaneous Federal Grants Accounts 46129; and be it

**FURTHER RESOLVED:** That the City Administrator or his designee is authorized to approve preliminary spending plan; and be it

**FURTHER RESOLVED:** That the agreement(s) and other actions authorized hereunder shall be reviewed and approved by the Office of the City Attorney for form and legality and filed with the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, GALLO, KAPLAN, KALB, MCELHANEY, REID, SCHAFF and PRESIDENT KERNIGHAN

NOES -

ABSENT -

ABSTENTION -

ATTEST: \_\_\_\_\_  
LaTonda Simmons  
City Clerk and Clerk of the Council  
of the City of Oakland, California



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, June 20, 2013 3:26 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; Alexander, Blair  
**Cc:** Eide, Cathey; Bender, Ted; 'enapralla@portoakland.com'; Joshi, Nishant; White, Darin; 'caryporter89@gmail.com'; 'NMiller@guidepostsolutions.com'  
**Subject:** Re: DAC - MOU Draft Rev3 Review

Thanks Mike.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; Alexander, Blair; Domingo, Renee  
**Cc:** Eide, Cathey; Bender, Ted; Eric Napralla <enapralla@portoakland.com>; Joshi, Nishant; White, Darin; Cary Porter <caryporter89@gmail.com>; Miller, Nicolas <NMiller@guidepostsolutions.com>  
**Sent:** Thu Jun 20 15:14:59 2013  
**Subject:** RE: DAC - MOU Draft Rev3 Review

All, understand the concerns regarding funding and support. We will make the change Renee proposed to add more flexibility in the "Professional Services/Hiring combination thereof".

As far as City support for the DAC, we need something positive and substantial that shows the DAC will be sustained following the grant supported bridging strategy, which only covers the first two years of DAC ops, if approved. This MOU is a draft and subject to significant change over the next several months. We can put language in to hedge our bets, but if the federal reviewers don't see a commitment from both parties in the agreement, they may reject our claim that we will sustain the operation.

I understand from talking with Renee yesterday that DC Breshears is very excited about the possible leverage of this system and may be willing to direct staff into it. I recommend he be contacted and let him know what we are trying to document for this IJ (a sustainment plan) and see if he'd be ok with us putting something into the MOU to that effect.

As far as IT staffing, as we discussed a couple weeks ago, SAIC has a system maintenance obligation over the next two years and will be on site for the next year integrating the Phase 2 contract items. It's my impression that the City IT staff will be supporting, in concept anyway, the associated city network and EOC equipment as they are currently maintaining the EOC systems. After the next year of phase in and into the first year of live DAC ops starting in Jul 2014, aren't the DAC operators going to be monitoring the health of the system(s) and taking corrective actions as prescribed for system operators if things aren't working properly? Then they will escalate to the next level of contract support or city IT support as they do right now?

If we want IT maintenance support, would suggest we put in for that along with a system maintenance IJ in next year's IJ submission and focus this one strictly on DAC operations.

Appreciate the comments and we will talk more tomorrow.

Regards,  
Mike

---

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Thursday, June 20, 2013 8:43 AM  
**To:** Alexander, Blair; Domingo, Renee  
**Cc:** Michael O'Brien; Eide, Cathey; Bender, Ted; Eric Napralla; Joshi, Nishant; White, Darin; Cary Porter; Miller, Nicolas  
**Subject:** RE: DAC - MOU Draft Rev3 Review

DIT has been cut 40% in last 5 years due to the economic downturn; we are at the lowest staffing levels. We need to talk about including the funding for IT staff for 24x7 support.



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**From:** Alexander, Blair  
**Sent:** Thursday, June 20, 2013 8:35 AM  
**To:** Domingo, Renee  
**Cc:** Michael O'Brien; Eide, Cathey; Bender, Ted; Eric Napralla; Joshi, Nishant; White, Darin; Baig, Ahsan; Cary Porter; Miller, Nicolas  
**Subject:** Re: DAC - MOU Draft Rev3 Review

OPD has not committed to any DAC staffing at this point, as far as I know.

Blair Alexander  
Acting Captain of Police  
Commander, Training Division  
Office: (510) 238-7182  
Mobile: (510) 837-1677

On Jun 19, 2013, at 8:10 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Mike:

I have reviewed the IJ and MOU. Can we put in the MOU and Proposal that we would bring on staffing via "Professional Services/Hiring or a combination there of" so we are not locked into Contracting:

Also in the MOU under "letter i " City support piece for OFD if grant funding is not obtained, we could provide 20-25% of an emergency planner or equivalent for the first 12 months of the project and I can't speak for OPD or DIT. They need to weigh in, in terms of their staffing commitments.

The draft MOU and IJ look good.

Another question I have is how are the salaries calculated and being broken out??? We had calculated closer to \$3 mil. I would love to see a breakout of costs by position. Just want to make sure we don't sell ourselves short with the costing for salaries.

Thanks for all the work on the IJ and MOU!

Signing off.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Wednesday, June 19, 2013 1:55 PM  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Eric Napralla; Alexander, Blair; Joshi, Nishant; White, Darin; Baig, Ahsan; Cary Porter; Miller, Nicolas  
**Subject:** FW: DAC - MOU Draft Rev3 Review

DAC Team, here is the latest draft of the [DAC Staffing IJ](#) and the [City/Port MOU for Ops and Maintenance](#) (Sustainability Plan). Suggest you peruse the IJ first and the MOU second.

You'll notice I put a marker in for what the Port would support for Ops Staffing in paragraph 4.h. That is just a marker for further discussion and has not been vetted formally with Port staff or the Board. Our two year bridging strategy is to utilize grant funds, but in the absence of grant funds or at the end of the grant performance period I think we need to have a conceptual agreement between the City and Port about how the DAC will continue to operate. As a matter of fact, the grant guidance requires a sustainment plan. This draft MOU will be part of the IJ...it may not really look like this when we push it to the Port Board and City Council at the end of the year, so it doesn't have to be perfect, but does need to show we have a plan....disclaimer!!

Appreciate comments...we will also talk about this on Friday morning.

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641

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## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, June 20, 2013 3:16 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; 'enapralla@portoakland.com'; Baig, Ahsan; Joshi, Nishant; Bender, Ted; White, Darin; Alexander, Blair  
**Subject:** Re: DAC Positions

Thanks

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**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Eide, Cathey; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan; Joshi, Nishant; Bender, Ted; White, Darin; Alexander, Blair  
**Sent:** Thu Jun 20 08:18:40 2013  
**Subject:** FW: DAC Positions

All, in answer to Renee's question, her is the estimate of cost to staff the DAC in the first two years.

Regards,  
Mike

---

**From:** Cary Porter [<mailto:caryporter89@gmail.com>]  
**Sent:** Friday, June 07, 2013 2:15 PM  
**To:** Eric Napralla; Michael O'Brien  
**Cc:** Anastasios Zografos  
**Subject:** DAC Positions

Eric/Mike:

Good meeting today! Here is what I recommend for the four DAC staffing positions:

- 1 DAC Supervisor/Agency Liaison Position: 1 FTE (2280 hours/year). Estimate \$230k/FTE
- 1 DAC Watch Supervisor Position: 5 FTE (2280 hours/year). Estimate \$98k/FTE for a total of \$490k/year
- 1 DAC Watch Operator Position: 5FTE (2280 hours/year). Estimate \$78k/FTE for a total of \$390k/year
- 1 Operation Planner Position: 1 FTE (2280 hours/year). Estimate \$78k/FTE

Total Cost for 4 Positions, 12 FTE is \$1.19M for year one and \$1.27M in year #2.

Notes: 1. All positions are at the fully burdened rate which uses the estimated salary times 30%.

2. I added 5% in year #2 for turnover and inflation costs.

3. The estimates are based on the assumption that an OPD Sergeant will be the DAC Supervisor and all other positions will be contracted. The contracted rates are based on similar positions and salaries found on the web site [www.glassdoor.com](http://www.glassdoor.com). It also lines up with the Dispatch Supervisor announcement in Paso Robles.

I will add some verbiage into the latest IJ to describe the DAC Supervisor/Agency Liaison position.

Cary



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, June 20, 2013 3:01 PM  
**To:** Sotelo, Amadis; Baig, Ahsan  
**Cc:** Montu, Janelle; Perkins, Cynthia; '{F136219}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanager.FID136219]

Okay. Any suggestions?

---

**From:** Sotelo, Amadis  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Montu, Janelle; Perkins, Cynthia; OFD\_130163\_ OFD\_ Fire Resolutions DAC Supplemental PSGP grant funds FY 09 \_ 10 July 9 13 PS <{F136219}.imanager@oca-svr-dms1.oca.oakland.local>  
**Sent:** Thu Jun 20 12:03:15 2013  
**Subject:** FY 09 and 10 PSGP supp funds reso 7 9 13 PS [IWOV-imanager.FID136219]

Ahsan and Renee:

I have reviewed the draft resolution for this item submitted earlier this week from Cynthia. Please see my edits and comments on the attached draft. I did not see any legal issues in the report but there is a lot of information and it is hard to follow in parts so I can envision PS committee having factual background questions when this is presented.

Thanks,

Amadis

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**From:** Perkins, Cynthia  
**Sent:** Monday, June 17, 2013 12:16 PM  
**To:** Sotelo, Amadis; Montu, Janelle  
**Subject:** Email #2 - OFD Reports

Cynthia P. Perkins  
Chief of Staff  
Oakland Fire Department  
(510) 238-4055

*"Do not go where the path may lead, go instead where there is no path and leave a trail."*

*-R.W. Emerson*

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, June 19, 2013 8:13 PM  
**To:** Michael O'Brien; Eide, Cathey; Bender, Ted; Eric Napralla; Alexander, Blair; Joshi, Nishant; White, Darin; Baig, Ahsan; Cary Porter; Miller, Nicolas  
**Subject:** RE: DAC - MOU Draft Rev3 Review  
**Importance:** High

Hi Mike:

I have reviewed the IJ and MOU. Can we put in the MOU and Proposal that we would bring on staffing via "Professional Services/Hiring or a combination there of" so we are not locked into Contracting.

Also in the MOU under "letter i " City support piece for OFD if grant funding is not obtained, we could provide 20-25% of an emergency planner or equivalent for the first 12 months of the project and I can't speak for OPD or DIT. They need to weigh in, in terms of their staffing commitments.

The draft MOU and IJ look good.

Another question I have is how are the salaries calculated and being broken out??? We had calculated closer to \$3 mil. I would love to see a breakout of costs by position. Just want to make sure we don't sell ourselves short with the costing for salaries.

Thanks for all the work on the IJ and MOU!

Signing off.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Wednesday, June 19, 2013 1:55 PM  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Eric Napralla; Alexander, Blair; Joshi, Nishant; White, Darin; Baig, Ahsan; Cary Porter; Miller, Nicolas  
**Subject:** FW: DAC - MOU Draft Rev3 Review

DAC Team, here is the latest draft of the DAC Staffing IJ and the City/Port MOU for Ops and Maintenance (Sustainability Plan). Suggest you peruse the IJ first and the MOU second.

You'll notice I put a marker in for what the Port would support for Ops Staffing in paragraph 4.h. That is just a marker for further discussion and has not been vetted formally with Port staff or the Board. Our two year bridging strategy is to utilize grant funds, but in the absence of grant funds or at the end of the grant performance period I think we need to have a conceptual agreement between the City and Port about how the DAC will continue to operate. As a matter of fact, the grant guidance requires a sustainment plan. This draft MOU will be part of the IJ...it may not really look like this when we push it to the Port Board and City Council at the end of the year, so it doesn't have to be perfect, but does need to show we have a plan....disclaimer!!

Appreciate comments...we will also talk about this on Friday morning.

Regards,

*Mike O'Brien*  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027





## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 19, 2013 2:29 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; Alexander, Blair; Joshi, Nishant; White, Darin; 'enapralla@portoakland.com'; Bender, Ted; Eide, Cathey  
**Subject:** Re: DAC Staffing IJ discussion

I have a meeting with our Fire Chief at 4:15 pm. If you provide docs I will review after my meeting with her and provide any feedback to you this evening.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan; Alexander, Blair; Joshi, Nishant; White, Darin; Eric Napralla <enapralla@portoakland.com>; Bender, Ted; Eide, Cathey  
**Sent:** Wed Jun 19 13:57:02 2013  
**Subject:** RE: DAC Staffing IJ discussion

Renee, I will be coming over for the DAC training with Eric at 3 to 4...maybe we can discuss at 4? I just sent the documents out...you all should have them if they made it through your filters.

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, June 19, 2013 12:14 PM  
**To:** Michael O'Brien; Baig, Ahsan; Alexander, Blair; Joshi, Nishant; White, Darin; Eric Napralla; Bender, Ted; Eide, Cathey  
**Subject:** Re: DAC Staffing IJ discussion

Sounds great! Let's do it.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan; Alexander, Blair; Joshi, Nishant; White, Darin; Eric Napralla <enapralla@portoakland.com>; Bender, Ted; Eide, Cathey  
**Sent:** Wed Jun 19 11:58:49 2013  
**Subject:** RE: DAC Staffing IJ discussion

Renee, will get the docs to you this afternoon and if you're available maybe we can walk through the high points and get at least your initial impressions and make changes as needed.

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, June 19, 2013 11:48 AM  
**To:** Baig, Ahsan; Michael O'Brien; Alexander, Blair; Joshi, Nishant; White, Darin; Eric Napralla; Bender, Ted  
**Subject:** Re: DAC Staffing IJ discussion

I am on furlough days on Thursday and Friday

---

**From:** Baig, Ahsan  
**To:** Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Alexander, Blair; Joshi, Nishant; White, Darin; Eric Napralla <enapralla@portoakland.com>; Bender, Ted  
**Sent:** Wed Jun 19 11:43:33 2013  
**Subject:** RE: DAC Staffing IJ discussion

I am OK with Friday.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]

**Sent:** Wednesday, June 19, 2013 11:14 AM

**To:** Baig, Ahsan; Domingo, Renee; Alexander, Blair; Joshi, Nishant; White, Darin; Eric Napralla; Bender, Ted

**Subject:** DAC Staffing IJ discussion

All, we've been working on the DAC IJ for operational staffing and have put together a draft IJ and associated sustainment plan. Anticipate having those in shape to send to you this afternoon.

Would like to discuss and get your input on those documents as we intend to hit the send button this weekend.

Are you available to discuss this issue after the 0900-1000 DAC check in meeting this Friday, June 21st? Will send a meeting invite if that time would work for you. If not, pls let me know another time either Thurs or Fri.

Thanks,  
Mike



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 18, 2013 8:51 PM  
**To:** 'mobrien@portoakland.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Subject:** Re: Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

Thank you!

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; [ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com) <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Sent:** Tue Jun 18 17:28:46 2013  
**Subject:** RE: Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

Renee, I will be there...thanks for pushing this through!

Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, June 18, 2013 11:41 AM  
**To:** [ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com); Michael O'Brien; Eric Napralla; Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** [chris@datastew.com](mailto:chris@datastew.com); Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Subject:** Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

Hello Public Safety Command Staff and DAC Steering Committee members/support staff:

The DAC City Council report and Resolution was submitted to the OFD Council Agenda Coordinator over the weekend.

Emergency Management Services Division (EMSD) staff will attend this Thursday's Rules Meeting to ensure the Report is scheduled on July 9, 2013 for the City Council's Public Safety Committee's meeting and then July 16, 2013, for the full City Council for approval.

Once approved for scheduling, EMSD will work with SAIC, City and Port DAC Steering Committee to develop a 5 minute PPT presentation for the Public Safety Committee (PSC) for July 9, 2013 to provide a DAC Demo.

I am requesting that we have representation from the Port, City DIT, OFD Ops and OPD Ops as well as SAIC to do the PPT presentation portion of the DAC Demo at the PSC at July 9th, to address questions and also to demonstrate full support of the DAC Phase 2.

Please let me know if you can attend and if not who your representative will be.

Thanks much!



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 18, 2013 3:39 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'chris@datastew.com'; Eide, Cathey; 'enapralla@portoakland.com'  
**Subject:** DAC Pending Invoices (Plus Task 8 and 9)

I am just wrapping up my meeting with Fire Chief. Will call in while enroute to EOC

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 18, 2013 11:59 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Subject:** Re: Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

Thanks Taso! You ROCK. ;)

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Sent:** Tue Jun 18 11:55:12 2013  
**Subject:** RE: Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

I will be there and can support as needed. Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, June 18, 2013 2:41 PM  
**To:** Zografos, Anastasios; [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** [chris@datastew.com](mailto:chris@datastew.com); Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Subject:** Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

Hello Public Safety Command Staff and DAC Steering Committee members/support staff:

The DAC City Council report and Resolution was submitted to the OFD Council Agenda Coordinator over the weekend.

Emergency Management Services Division (EMSD) staff will attend this Thursday's Rules Meeting to ensure the Report is scheduled on July 9, 2013 for the City Council's Public Safety Committee's meeting and then July 16, 2013, for the full City Council for approval.

Once approved for scheduling, EMSD will work with SAIC, City and Port DAC Steering Committee to develop a 5 minute PPT presentation for the Public Safety Committee (PSC) for July 9, 2013 to provide a DAC Demo.

I am requesting that we have representation from the Port, City DIT, OFD Ops and OPD Ops as well as SAIC to do the PPT presentation portion of the DAC Demo at the PSC at July 9th, to address questions and also to demonstrate full support of the DAC Phase 2.

Please let me know if you can attend and if not who your representative will be.

Thanks much!

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 18, 2013 11:41 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Baig, Ahsan; Hoffmann, Mark; Downing, David; White, Darin  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Subject:** Public Safety Committee Mtg-July 9-5:30 pm (Tentative) DAC Phase 2 report and DAC Demo Presentation

Hello Public Safety Command Staff and DAC Steering Committee members/support staff:

The DAC City Council report and Resolution was submitted to the OFD Council Agenda Coordinator over the weekend.

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Once approved for scheduling, EMSD will work with SAIC, City and Port DAC Steering Committee to develop a 5 minute PPT presentation for the Public Safety Committee (PSC) for July 9, 2013 to provide a DAC Demo.

I am requesting that we have representation from the Port, City DIT, OFD Ops and OPD Ops as well as SAIC to do the PPT presentation portion of the DAC Demo at the PSC at July 9th, to address questions and also to demonstrate full support of the DAC Phase 2.

Please let me know if you can attend and if not who your representative will be.

Thanks much!



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 5:08 PM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen; Jelani, Tyehimba  
**Subject:** Re: City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee

Hi Ahsan:

Not sure if Cynthia Perkins already submitted it but I will forward to her.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Jelani, Tyehimba  
**Sent:** Mon Jun 17 16:02:46 2013  
**Subject:** RE: City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee

Hi Renee,

Looks good to me. Here are my edits and minor changes in the report and reso. Thanks a lot for taking care of it.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:55 AM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen  
**Subject:** City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee  
**Importance:** High

Please find attached the Council Report and Resolution. Please let me know asap if you would like to add or edit anything on the report and/or reso

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:26 PM  
**To:** Baig, Ahsan  
**Subject:** Accepted: DAC Pending Invoices (Plus Task 8 and 9)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:12 PM  
**To:** Eide, Cathey  
**Cc:** Breshears, Eric; Bender, Ted; Baig, Ahsan  
**Subject:** Re: Updated: Domain Awareness Center Project-Staffing-TLO program

Please conference me in as well. Call me on my cell.

---

**From:** Eide, Cathey  
**To:** Domingo, Renee  
**Cc:** Breshears, Eric; Bender, Ted; Baig, Ahsan  
**Sent:** Mon Jun 17 13:10:59 2013  
**Subject:** Re: Updated: Domain Awareness Center Project-Staffing-TLO program

We are at PAB

Pardon my iPad typos.

On Jun 17, 2013, at 1:08 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Huh???

----- Original Message -----

**From:** Eide, Cathey  
**To:** Domingo, Renee  
**Cc:** Breshears, Eric; Bender, Ted; Baig, Ahsan  
**Sent:** Mon Jun 17 12:48:00 2013  
**Subject:** Re: Updated: Domain Awareness Center Project-Staffing-TLO program

Ok... We are here already

Sent from my iPhone

On Jun 17, 2013, at 12:36 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

> <[meeting.ics](#)>



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:10 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'chris@datastew.com'; Eide, Cathey; 'enapralla@portoakland.com'  
**Subject:** Re: DAC Pending Invoices (Plus Task 8 and 9)

Then you should meet.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'chris@datastew.com' <chris@datastew.com>; Eide, Cathey; 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Mon Jun 17 13:07:59 2013  
**Subject:** RE: DAC Pending Invoices (Plus Task 8 and 9)

I can do Tue at 3pm or Wed after 4pm? I am concerned about the delays, and we need to get it resolved ASAP.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 12:34 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'chris@datastew.com'; Eide, Cathey; 'enapralla@portoakland.com'  
**Subject:** DAC Pending Invoices (Plus Task 8 and 9)

Can we do this meeting on Tuesday after 3 pm or Wednesday after the Video Wall Training- 4 pm??? I think this an important meeting but if you need to meet without me, please do and I will catch up later.

I am completely booked in the mornings and most of the day for Tues and Wed.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:08 PM  
**To:** Eide, Cathey  
**Cc:** Breshears, Eric; Bender, Ted; Baig, Ahsan  
**Subject:** Re: Updated: Domain Awareness Center Project-Staffing-TLO program

Huh???

----- Original Message -----

**From:** Eide, Cathey  
**To:** Domingo, Renee  
**Cc:** Breshears, Eric; Bender, Ted; Baig, Ahsan  
**Sent:** Mon Jun 17 12:48:00 2013  
**Subject:** Re: Updated: Domain Awareness Center Project-Staffing-TLO program

Ok... We are here already

Sent from my iPhone

On Jun 17, 2013, at 12:36 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

> <meeting.ics>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 12:35 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Pending Invoices (Plus Task 8 and 9)

Did you talk with Celso re: adding Tasks 8 and 9 to contract as a change order? We need this to get reimbursed by Grantor.

Please advise.

-----Original Message-----

**From:** Ahsan Baig  
**To:** Mike O'Brien  
**To:** Chris Millar  
**To:** Renee Domingo  
**To:** Cathey Eide  
**To:** Eric Napralla  
**Subject:** DAC Pending Invoices (Plus Task 8 and 9)  
**Sent:** Jun 17, 2013 9:26 AM

-----Embedded Message-----**From:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**To:** Domingo, Renee; Baig, Ahsan; Ortiz, Celso; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Cc:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**Sent:** Fri Jun 07 16:07:19 2013  
**Subject:** RE: Sample Cost Table

Hello Renee and Ahsan,

Enclosed is our estimated invoice for June as previously discussed. Please review and let me know if this meets your needs or if you have any additional questions.

Hope you have a good weekend!  
Scott

Scott Handley| SAIC  
Operation Contracts Manager| Logistics Solutions Operation  
phone: 858.826.3851| fax 858.826.6833  
mobile: 858.752.4938| email: [handleys@saic.com](mailto:handleys@saic.com)

-----Original Message-----

**From:** Handley, S. Scott  
**Sent:** Monday, May 20, 2013 10:13 AM  
**To:** 'Domingo, Renee'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Eric Napralla'  
**Cc:** Zografos, Anastasios  
**Subject:** RE: Sample Cost Table

Hi Renee,

We met with our Accounts Receivable and finance management Friday and they confirmed that we can submit estimated invoices covering the amounts that we anticipate spending through the end of June. It is our assumption that invoices submitted to date and any immediately upcoming invoices prior to the cut-off date will be handled and paid in the normal



course of events. We will then submit estimated invoices for all anticipated costs through June 30 not covered on previous invoices. Please confirm the latest date by which you need the estimated invoices. In the meantime,

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 12:34 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'chris@datastew.com'; Eide, Cathey; 'enapralla@portoakland.com'  
**Subject:** DAC Pending Invoices (Plus Task 8 and 9)

Can we do this meeting on Tuesday after 3 pm or Wednesday after the Video Wall Training- 4 pm??? I think this an important meeting but if you need to meet without me, please do and I will catch up later.

I am completely booked in the mornings and most of the day for Tues and Wed.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 10:33 AM  
**To:** Baig, Ahsan  
**Subject:** Fw: City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee

FYI

---

**From:** Barnes, Deborah  
**To:** Domingo, Renee  
**Sent:** Mon Jun 17 10:30:50 2013  
**Subject:** RE: City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee

Renee,  
Looks GREAT ! .

Your request to waive is not to avoid the competitive process but to allow the ability to fold in the additional funds.

We are requesting waiving simply so that we can accommodate receipt of additional funding and extend the contract amount to include the additional funding and work. You actually DID have a fantastic/successful competitive process to engage this contractor. We are so close to the details - I hope that is clear to readers.

Deb

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

*Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>*





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**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:56 AM  
**To:** Barnes, Deborah  
**Subject:** FW: City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee  
**Importance:** High

Here is the report and resolution that we are submitting for the DAC project which calls for a waiver of the RFP, advertising and competitive bidding processes.

Please let me know if you see anything that is a "hot button" or glaring "red flag"

Thanks much! ☺

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:55 AM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen  
**Subject:** City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee  
**Importance:** High

Please find attached the Council Report and Resolution. Please let me know asap if you would like to add or edit anything on the report and/or reso

Ogata, Eileen

---

From: Domingo, Renee  
Sent: Monday, June 17, 2013 10:09 AM  
To: Baig, Ahsan  
Subject: Re: Declined: DAC Pending Invoices (Plus Task 8 and 9)

Let's shoot for Wednesday as I have an UASI Grants Management workshop tomorrow.

----- Original Message -----

From: Baig, Ahsan  
To: Domingo, Renee  
Sent: Mon Jun 17 07:21:22 2013  
Subject: Re: Declined: DAC Pending Invoices (Plus Task 8 and 9)

Hi Renee

You need to take good rest. You cannot do it to yourself, we all require breaks. It is important that you are present for the meeting to talk about the process and approvals. If you want, we can meet tomorrow to go over it, I am OK with the Task 8 and 9, and \$2.9m cost breakdown.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Jun 17, 2013, at 4:08 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

> Hi Ahsan:

>

> Sorry I cant make this meeting. I have been working for over 17 hours. I came in on Friday the furlough day to work all day and came in yesterday Sunday at 11 am and have been non-stop without a break until now. I have to go home and get some sleep so I can come back this afternoon for the 1 pm meeting with DC Breshears.

>

> Let me know what the outcome of the meeting is and if there is anything I can do to assist.

> <DAC Pending Invoices (Plus Task 8 and 9)>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 4:22 AM  
**To:** Baig, Ahsan; 'Michael O'Brien'; 'Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))'; 'Eric Napralla'; Eide, Cathey  
**Subject:** RE: DAC Pending Invoices (Plus Task 8 and 9)  
  
**Importance:** High

I will not be in attendance at this meeting. I will contact Ahsan to get updated on the results/next steps and if you need assistance from me.

Thanks all.

-----Original Appointment-----

**From:** Baig, Ahsan  
**Sent:** Saturday, June 15, 2013 10:35 PM  
**To:** 'Michael O'Brien'; 'Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))'; 'Eric Napralla'; Eide, Cathey; Domingo, Renee; Baig, Ahsan  
**Subject:** DAC Pending Invoices (Plus Task 8 and 9)  
**When:** Monday, June 17, 2013 11:00 AM-12:00 PM (GMT-08:00) Pacific Time (US & Canada).  
**Where:** EOC Conf. Room

<< Message: RE: Sample Cost Table >>



**Ogata, Eileen**

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**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 4:12 AM  
**To:** Baig, Ahsan  
**Subject:** Declined: DAC Pending Invoices (Plus Task 8 and 9)

Hi Ahsan:

Sorry I cant make this meeting. I have been working for over 17 hours. I came in on Friday the furlough day to work all day and came in yesterday Sunday at 11 am and have been non-stop without a break until now. I have to go home and get some sleep so I can come back this afternoon for the 1 pm meeting with DC Breshears.

Let me know what the outcome of the meeting is and if there is anything I can do to assist.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 17, 2013 1:55 AM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen  
**Subject:** City Council Report and Resolution (FINAL) DAC Phase 2- For July 9, 2013 Public Safety Committee  
**Attachments:** Resolution for FY09 and FY10 Supplemental PSGP Award \$2mil for Phase 2 of DAC project 061613.doc; Council Report DAC Supplemental Funding \$2 mil 061613.docx

**Importance:** High

Please find attached the Council Report and Resolution. Please let me know asap if you would like to add or edit anything on the report and/or reso

**OAKLAND CITY COUNCIL**

City Attorney

**RESOLUTION No. \_\_\_\_\_ C.M.S.**

Introduced by Councilmember \_\_\_\_\_

**RESOLUTION AUTHORIZING THE CITY ADMINISTRATOR OR HER DESIGNEE TO:**

- 1) **ENTER INTO A MEMORANDUM OF UNDERSTANDING AND GRANT ADMINISTRATION AGREEMENT WITH THE PORT OF OAKLAND FOR THE DISTRIBUTION OF SUPPLEMENTAL FISCAL YEAR 2009 AND FISCAL YEAR 2010 PORT SECURITY GRANT PROGRAM (PSGP) FUNDING FOR PHASE 2 OF THE SYSTEM ENHANCEMENTS AND INTEGRATION OF THE JOINT PORT/CITY DOMAIN AWARENESS CENTER (DAC) FOR A SUPPLEMENTAL GRANT AWARD OF UP TO TWO MILLION DOLLARS (\$2,000,000) TO THE CITY OF AND**
- 2) **ACCEPT, APPROPRIATE AND ADMINISTER THE FISCAL YEAR 2009 AND FISCAL YEAR 2010 PSGP GRANT ALLOCATIONS UP TO \$2,000,000, AND**
- 3) **APPROVE THE CITY OF OAKLAND TO BE THE SUBRECIPIENT/SUB-GRANTEE FOR THE SAID GRANT FUNDING INCLUDING APPROVAL OF THE PRELIMINARY SPENDING PLAN AND**
- 4) **EXPEND FUNDS IN ACCORDANCE WITH THE PRELIMINARY SPENDING AND**
- 5) **WAIVE THE ADVERTISING AND COMPETITIVE BIDDING PROCESS AND THE RFP/RFQ COMPETITIVE SELECTION REQUIREMENTS OF THE OAKLAND MUNICIPAL CODE**

**WHEREAS**, Congress and the Obama Administration intended the Port Security Grant Program (PSGP) to be one of the tools in a comprehensive set of measures to strengthen the Nation's critical infrastructure against risks associated with potential terrorist attacks; and

**WHEREAS**, the Port of Oakland submitted PSGP grant proposals to jointly develop, establish and operate a City/Port Domain Awareness Center (DAC) utilizing the City of Oakland Emergency Operations Center (EOC) to consolidate a network of existing surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways; and

**WHEREAS**, on May 23, 2013, the Port of Oakland Board of Directors approved a resolution for the Port of Oakland to enter into a Memorandum of Understanding and Grant Administration Agreement to provide up to two million dollars (\$2,000,000) of supplemental FY09 and FY10 PSGP grant funding to further expand the development of the City/Port Domain Awareness Center (DAC) and embark upon Phase 2 of the expansion of the systems integration as well as equipment/system enhancements;

**WHEREAS**, Oakland Municipal Code ("OMC") section 2.04.050 requires advertising and bidding for contracts for the purchase of supplies, equipment, and computer software and the award to the lowest responsible, responsive bidder if award is made; and



**WHEREAS**, OMC section 2.04.051 requires that a competitive Request For Proposal ("RFP") or Request For Qualifications ("RFQ") selection process for award of contracts that exceed \$25,000 for professional service contracts and which are exempt from bidding under Section 2.04.050.1.1; and

**WHEREAS**, Oakland Municipal Code ("OMC") section 2.04.050 I.5 permit the City Council to waive advertising and competitive bidding and section 2.04.051.B permits the Council to the request for proposal/qualifications competitive selection requirement upon a determination and finding that it is in the City's best interests to do so; and

**WHEREAS**, SAIC will be the prime contractor for Phase 2 of the Domain Awareness Center (DAC) project which will include integration of additional security and domain awareness systems, improve linkage with Fire and Police Dispatch including Mobile Data Terminal feeds, further define/implement work flows for all hazards events in the East bay, upgrade EOC computing systems, provide for surveillance and detection equipment enhancements; and

**WHEREAS**, the City finds and determines that the services provided pursuant to the agreement authorized hereunder are of a professional, scientific or technical nature and are temporary in nature; and

**WHEREAS**, the City finds and determines that this contract shall not result in the loss of employment or salary by any person having permanent status in the competitive service; now, therefore, be it

**RESOLVED:** That the City hereby finds and determines that pursuant to OMC Chapter 2.04, Article I, section 2.04.050.I.5, and 2.04.051.B, it is in the best interest of the City to waive the advertising and competitive bidding requirements of 2.04.050 and the request for proposal/qualifications competitive selection requirement of Section 2.04.051 A., based on the fact of the limited time available for completion of grant project and by having the contract services provided by SAIC which has the existing Phase 1 DAC project contract through June 30, 2015, which will facilitate the City's ability to implement Phase 2 of the DAC project efficiently and effectively; and be it

**FURTHER RESOLVED:** That the City Administrator or her designee is hereby authorized to execute any amendments or modifications to said agreement; and be it

**FURTHER RESOLVED:** That funds to complete this project will be drawn from 2123, 20711, PS21, Accounts and Projects to be Determined; and be it.

**FURTHER RESOLVED:** That the City Council hereby authorizes the City Administrator or her designee to accept and appropriate up to \$2,000,000 from the FY09 and FY10 Supplemental PSGP grant funding provided by the Port of Oakland to fund Phase 2 of the Domain Awareness Center (DAC) project; and be it

**FURTHER RESOLVED:** That the City Council Authorizes the City Administrator or her designee to enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for Fiscal Year 2009 and Fiscal Year 2010 Supplemental Port Security Grant Program (PSGP) funding in an amount up to two million dollars (\$2,000,000), to jointly

develop, establish and operate a City/Port Domain Awareness Center (DAC), specifically Phase 2 of the DAC project; and be it

**FURTHER RESOLVED:** That the City Administrator or her designee is authorized to accept and appropriate said FY 2009 and FY2010 PSGP Grants funds into U.S. Department of Homeland Security Fund (2123), Emergency Management Services Division (20711) a grant project to be determined, and Emergency Management Service Program (PS21), the full grant funds will be appreciated to the Miscellaneous Federal Grants Accounts 46129; and be it

**FURTHER RESOLVED:** That the City Administrator or his designee is authorized to approve preliminary spending plan; and be it

**FURTHER RESOLVED:** That the agreement(s) and other actions authorized hereunder shall be reviewed and approved by the Office of the City Attorney for form and legality and filed with the Office of the City Clerk.

IN COUNCIL, OAKLAND, CALIFORNIA, \_\_\_\_\_

**PASSED BY THE FOLLOWING VOTE:**

AYES - BROOKS, GALLO, KAPLAN, KALB, MCELHANEY, REID, SCHAFF and PRESIDENT KERNIGHAN

NOES -

ABSENT -

ABSTENTION -

ATTEST: \_\_\_\_\_  
LaTonda Simmons  
City Clerk and Clerk of the Council  
of the City of Oakland, California





## AGENDA REPORT

**TO:** DEANNA J. SANTANA  
CITY ADMINISTRATOR

**FROM:** TERESA DELOACH REED  
OAKLAND FIRE CHIEF

**SUBJECT:** Supplemental FY09 and FY10 PSGP Grant Award of Up to \$2,000,000  
**DATE:** June 16, 2013

City Administrator  
Approval

Date

**COUNCIL DISTRICT:** City-Wide

### RECOMMENDATION

Staff recommends that the City Council Adopt A Resolution authorizing the City Administrator or her designee to: 1) Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Supplemental Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000) to the City of And 2) Accept, Appropriate and Administer the Fiscal Year 2009 and Fiscal Year 2010 PSGP grant allocations up to \$2,000,000, And 3) Approve the City of Oakland to be the subrecipient/sub-grantee for the said grant funding including approval of the Preliminary Spending plan And 4) Expend Funds in Accordance with The Preliminary Spending Plan And 5) Waive the Advertising and Competitive Bidding Process and the RFP/RFQ competitive selection requirements of the Oakland Municipal Code.

### OUTCOME

Passage of the Resolution will grant the City Administrator or her designee to Enter into a Memorandum of Understanding and Grant Administration Agreement with the Port of Oakland for the Distribution of Fiscal Year 2009 and Fiscal Year 2010 Port Security Grant Program (PSGP) funding for Phase 2 Of The System Enhancements And Integration Of The Joint Port/City Domain Awareness Center (DAC) For A Supplemental Grant Award of up to two million dollars (\$2,000,000). Council approval will also provide the Oakland Fire Department, Emergency Management Services Division staff and the Department of Information Technology (DIT) the authority to accept, administer, appropriate and expend the supplemental grant funding up to \$2,000,000 between July 1, 2013 and June 30, 2014. The FY09 and FY10 PSGP grant funding must be expended no later than June 20, 2014. This will allow further enhancements to the Joint City/Port Domain Awareness Center (DAC) which include equipment and system

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Public Safety Committee  
July 24, 2012



upgrades as needed as well as additional systems integration to enhance the robustness of the DAC capabilities which also benefit Emergency Operations Center (EOC) operations

### **BACKGROUND/LEGISLATIVE HISTORY**

On June 17, 2009, Oakland Fire Department, Emergency Management Services Division staff provided the City's Public Safety Committee with an Informational Report regarding the City's role in the Port's application for Port Security funds under the American Recovery and Reinvestment Act (ARRA). The Public Safety Committee and City Council approved the informational report and there were no objections to the City/Port collaboration on submitting a grant proposal for the Domain Awareness Center (DAC) project.

On June 29, 2009, the City of Oakland and Port of Oakland signed and entered into a Memorandum of Agreement (MOA) to establish a Domain Awareness and Response Coordination Work Group. The MOA outlined the relationship between the City and Port to collectively address risk mitigation and preparedness needs, as well as deficiencies in current homeland security preparedness and response capabilities and capacities. The Domain Awareness and Response Coordination Work Group are comprised of representatives from both the City and the Port, respectively. Objective number six of that MOA is entitled "Explore the Development of a Joint Port-OPD-OFD-OES Domain Awareness Coordination Center at the City's existing Emergency Operations Center (EOC).

On September 23, 2009, the Federal Emergency Management Agency's (FEMA) Grants Program Directorate announced that the Port of Oakland would receive \$2,900,000 to fund the Joint City/Port Domain Awareness Center (DAC).

On July 20, 2010, City Council approved Resolution number 82933, authorizing the City Administrator or his designee to enter into a Memorandum of Understanding (MOU)/Grant Administration Agreement to accept, appropriate and spend the \$2,900,000 to jointly develop, establish and operate a Port/City Domain Awareness Center (DAC).

In March, 2012, the ARRA PSGP Sub-Grantee Agreement was fully executed between the City of Oakland and the Port of Oakland for the \$2.9 million dollars for the DAC project.

In July 2012, the Port of Oakland requested an extension to the performance period of the DAC project through June 30, 2013, in order to complete the project as detailed in the original project proposal.

In August 2012, the Conceptual Design phase for the DAC project was completed.

In October 2012, the City of Oakland issued a Request for proposals for the Design/Build phase (Phase 1) of the DAC project for a contract of up to \$2.7 million dollars.

Item: \_\_\_\_\_  
Public Safety Committee  
July 9, 2013



In December 2012, a joint City-Port panel interviewed a short list of candidates, selecting SAIC, an Oakland-based firm, as the security integrator for the project.

In January 2013, FEMA informed the Port of Oakland and later the City of Oakland, that a grant project extension could only be granted through June 30, 2013 and stated that the project funding could then be utilized for the implementation of high priority projects beyond the original authorized performance period and original project proposal.

The City of Oakland and Port of Oakland staff met to re-work the Scope of Work for the contract services to ensure that services and equipment totaling the \$2.9 million ARRA PSGP grant funding could be met by June 30, 2013.

In March 2013, the City of Oakland contracted with SAIC for the final design and implementation of Phase 1 of the DAC project that would include equipment, services and the key City systems' integration to be completed by June 30, 2013.

On May 23, 2013, the Port of Oakland Board, approved the re-programming of Port Security Grant Program (PSGP) funding to support the next phase, (Phase 2), of the Domain Awareness Center (DAC) implementation through June 2015.

## **PROGRAM DESCRIPTION**

The Joint City/Port Domain Awareness Center (DAC) will utilize the City of Oakland Emergency Operations Center (EOC) to consolidate a network of existing surveillance and security sensor data to actively monitor critical Port facilities, utility infrastructure, City facilities and roadways. Information management software would be utilized together with video analytics to efficiently screen and monitor the data as well as coordinate incident management. The information management software would include situational awareness and response capabilities, linking monitoring data with dispatch and automated access controls at some facilities, wherever possible.

Another significant function of the DAC would be to eventually serve as a 24/7 center that would focus on interoperability and coordination of prevention, preparedness, response, recovery and mitigation efforts. City and Port staff members are working on submitting another Port Security Grant Program (PSGP) proposal for Federal Fiscal Year 2013 that would provide staffing to the DAC for up to 2 years, if the grant proposal is approved. If the grant proposal is unsuccessful, city and Port staff members will be looking at other alternatives to provide minimum staffing to the DAC on a 24/7 basis.

This institutional framework for the DAC will establish and enhance new partnerships and coalitions, including the expansion of the successful partnership of Oakland Police, Field Operations, Oakland Fire, Special Operations, Oakland Fire, Emergency Management Services Division, Department of Information Technology and the Port of Oakland. This would improve regional readiness and response capabilities for first responders through information collection and

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sharing while facilitating a regional Common Operating Picture (COP) for large scale emergency incidents.

The Joint City/Port Domain Awareness Center (DAC) primary objectives include:

- Integration of efforts and interoperability between regional security partners
- Focus on domain awareness, situational awareness, incident management and improved response capabilities
- Development of sustainable recommendations guided by:
  - Leveraging existing initiatives
  - Strengthening linkages between existing command and control nodes
  - Expansion of detection and deterrence capabilities
  - Improving effective information management as a force multiplier
  - Developing detailed Concept of Operations
  - Enhancing immediate readiness capabilities
- Support National Preparedness Priorities
- Strengthen Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Detection and Response Capabilities

## ANALYSIS

Phase 1 of the DAC project implementation will be completed by June 30, 2013 and will include the completed system design, integration of certain technology systems into the Physical Security Information Management (PSIM) System, network enhancements, and communication capabilities of the DAC.

Currently, the City of Oakland currently has a contract with SAIC that is good through July 1, 2015 for up to \$2.7 million dollars for Phase 1 of the DAC project.

Due to the shortness of the Phase 2 performance period which is 12 months and the need to immediately continue the systems/equipment upgrades and systems integration in order to expend \$2 million dollars, staff finds it in the City's best interest to waive the advertising and competitive bidding process as well as the RFP-RFQ competitive selection required.

Staff recommends that the SAIC contract value be increased to include up to \$2 million for Phase 2 and that the additional scope of work be managed as a change order to the existing contract, which will allow for a more deliberate and thorough Phase 2 process for the critical system integration of external agencies/stakeholders.

Phase 2 scope of work will include and is not limited to the following deliverables:

1. Integration of additional security and domain awareness systems including

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- Automatic Identification System to identify and track ships in the Bay
  - Port Geographic Information System
  - City School CCTV System
2. Local transportation and infrastructure information (EBMUD, BART, CALTRANS camera and incident reports)
  3. Improve linkage with Fire and Police Dispatch including Mobile Data Terminal feeds
  4. Further definition and implementation of Work Flows for all hazards events in the East Bay
  5. EOC Computing system upgrades, as needed
  6. Surveillance enhancements for City of Oakland "hot spots"

### **COORDINATION**

The DAC Project has been a collaborative effort among the Oakland Police Department (OPD), the Oakland Fire Department (OFD), OFD, Emergency Management Services Division (EMSD), the Department of Information Technology and the Port of Oakland.

The DAC project has resulted in a detailed conceptual engineering design, a basic Concept of Operations (CONOPS) that is being updated and refined as part of Phase 1, the development of a Command and Control hierarchy and Phase 1 of the DAC construction which represents an update of the Emergency Operations Center (EOC) Video Wall system and basic City/Port systems' integration.

Phase 2 of the DAC Project will continue the City-Port staff collaboration and coordination to deliver a framework of institutional agreements amongst agencies participating in the DAC, including the Oakland Police Department (OPD), the Oakland Fire Department (OFD), OFD, Emergency Management Services Division (EMSD), and the Port of Oakland as well as other stakeholders, advanced equipment/system upgrades and .systems integration.

### **COST SUMMARY/IMPLICATIONS**

The Resolution authorize the appropriation of FY 2009 and FY 2010 supplemental PSGP grant funding to the City of Oakland from the Port of Oakland in an amount up to \$2 million dollars.

Federal grant funds will be utilized to enter into a Professional Services contract including system equipment enhancements in an amount not to exceed \$2,000,000.

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Funding will be appropriated to the Federal Grant Fund (2123), Emergency Management Services Division Org. (20711), various expenditure accounts according to the grantor approved spending plan, Emergency Management Services Division Program (PS21), Fiscal Year 2009 and 2010 Supplemental PSGP Projects to be set up.

Below is the Estimated Preliminary Spending Plan/budget Summary for Phase 2 of the Joint City/Port Domain Awareness Center (DAC):

1. AMOUNT OF RECOMMENDATION/ESTIMATED COSTS OF PROJECT/PROFESSIONAL SERVICES AGREEMENT

|                                                   |                              |
|---------------------------------------------------|------------------------------|
| Supplemental FY2009 and FY2010 PSGP Grant funding | Up to<br>\$2,000,000         |
| Construction (if applicable)                      | 200,000                      |
| Consultant Contracts                              | 350,000                      |
| Systems Integration                               | 550,000                      |
| Equipment/Supplies                                | 900,000                      |
| <b>Total Project Costs</b>                        | <b>Up to<br/>\$2,000,000</b> |

2. SOURCE OF FUNDING:

Subgrantee for Federal FY 2009 AND FY 2010 U.S. Department of Homeland Security (DHS) Port Security Grant Program (PSGP) funding up to \$2,000,000.

3. FISCAL IMPACT:

There is NO impact to the General Fund. There are no cash or in-kind services match for this PSGP grant funding.

**SUSTAINABLE OPPORTUNITIES**

***Economic:*** Effective and consistent emergency preparedness and planning activities enhance the City of Oakland's efforts to provide a climate in which economic development and resiliency can flourish.

***Environmental:*** There are no environmentally sustainable opportunities affiliated with this project.

***Social Equity:*** The procurement of the approved services and equipment will enhance public safety efforts that serve all residents in the City of Oakland and the Bay Area region.

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For questions regarding this report, please contact Renee Domingo, Director, Office of Emergency Services and Homeland Security at (510)238-3939.

Respectfully submitted,

Respectfully submitted,

\_\_\_\_\_  
Ahsan Baig  
Acting Agency Director  
Department of Information Technology

\_\_\_\_\_  
Teresa Deloach Reed  
Fire Chief, Oakland Fire Department

Prepared by:  
Renee A. Domingo, Director  
Emergency Management Services and  
Homeland Security



## Ogata, Eileen

---

**Subject:** Domain Awareness Center Project-Staffing-TLO program  
**Location:** OPD- DC Breshears Office-PAB 8th floor, Room 800

**Start:** Mon 6/17/2013 1:00 PM  
**End:** Mon 6/17/2013 2:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Domingo, Renee  
**Required Attendees:** Breshears, Eric; Bender, Ted; Eide, Cathey; Baig, Ahsan

**Importance:** High

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Saturday, June 15, 2013 11:11 PM  
**To:** Baig, Ahsan  
**Subject:** Accepted: DAC Pending Invoices (Plus Task 8 and 9)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 14, 2013 2:02 PM  
**To:** Weiman, Bill; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Baig, Ahsan; 'enapralla@portoakland.com'; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen; 'chris@datastew.com'; Binda, George; Deloach Reed, Teresa; Santana, Deanna; Quan, Jean 2; Campbell-Washington, Anne  
**Subject:** Re: EOC DAC TRANSITION COMPLETE

Hi Bill:

I wanted to take a moment to give you a special thank you for coming in today (a furlough day) to ensure our EOC is operational should we need to activate as we transitioned to the new network for the Domain Awareness Center (DAC) as well as display wall and system physical completion.

I did a walk-thru today with Taso and it is really coming along nicely.

Thanks to the entire DAC City/Port Team and SAIC-Taso the PM and his team including all the Subs, for the extraordinary efforts in getting a 12 month project completed in 3.5 mos.

We are 85% complete with systems testing for Phase I occurring over the next 2 weeks, barring no emergencies, we will meet the June 30, 2013, timeline for completing phase 1.

Stay Tuned!

With appreciation,

Renee

---

**From:** Weiman, Bill  
**To:** 'Zografos, Anastasios' <ANASTASIOS.ZOGRAFOS@saic.com>  
**Cc:** Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen; Chris Millar <chris@datastew.com>; Binda, George  
**Sent:** Fri Jun 14 13:43:22 2013  
**Subject:** RE: EOC DAC TRANSITION COMPLETE

Taso,

It looks good.

See you Monday,

Bill Weiman  
City of Oakland  
Department of Information Technology  
Public Safety Support Team  
Voice (510) 238 2006  
[bweiman@oaklandnet.com](mailto:bweiman@oaklandnet.com)

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Friday, June 14, 2013 1:19 PM  
**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen; Chris Millar  
**Cc:** Weiman, Bill  
**Subject:** EOC DAC TRANSITION COMPLETE

All –



Just wanted to let you all know that we have completed transition from what was to what is, as follows:

- YESTERDAY: we had a temp video wall for contingency EOC ops, using existing 5 old workstations with existing City SW/GIS access at front consoles tied to existing City network
- TODAY: we have new Video Wall Display System, new workstations with existing City SW/GIS access and DAC-VIDSYS access at front consoles, each workstation tied to both existing City network and new DAC network.

END RESULT: EOC now has going forward existing capabilities/functionality and access to City network "combined with" new DAC VIDSYS capabilities/functionality and access to new DAC network --- FULL FLEXIBILITY

You can activate as you have done so before, but now with a new video wall display system and ability to leverage whatever capabilities available thru DAC.

Bill worked today and got us all configured and set-up properly as follows:

- Default administrative access rights confirmed
- Shared drives accessibility confirmed
- Printing is set-up-confirmed
- Office 2013 installed and verified operational
- Baseline Emergency Ops website accessibility confirmed
- GIS maps available on city network (but not yet from DAC network, pending City-DAC link)

Couple of items to follow-up on Monday are:

- Enterprise anti-virus
- Update the print server drivers
- GIS maps accessibility and download and verification from DAC Network

Bill – please chime in if I missed anything or you want to add more.

**THANK YOU BILL!!!!**

Thank you Bill for coming in early AM today to achieve this seamless transition while sustaining full EOC Situation Room Operability-Capability.

Have a great weekend all – see you on Monday (Happy Father's Day).

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 13, 2013 9:12 PM  
**To:** Baig, Ahsan  
**Subject:** Accepted: DAC Pending Invoices (Plus Task 8 and 9)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 13, 2013 1:51 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Alexander, Blair; Eide, Cathey; 'chris@datastew.com'; White, Darin  
**Subject:** Re: Fwd: DAC System.....

Looking good!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; Alexander, Blair; Eide, Cathey; Chris Millar <chris@datastew.com>; White, Darin  
**Sent:** Thu Jun 13 12:53:13 2013  
**Subject:** Fwd: DAC System.....

First view of Video Wall with OPD Crime Dashboard.....

Ahsan Baig  
Sent from my iPad

Begin forwarded message:

>  
>  
>  
>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 13, 2013 12:38 PM  
**To:** 'chris@datastew.com'; Eide, Cathey; Baig, Ahsan  
**Cc:** Bender, Ted  
**Subject:** Re: Oakland DAC Phase 1 Deliverables (DRAFT)

Hi Chris:

Welcome! We look forward to working with you.

---

**From:** Chris Millar <chris@datastew.com>  
**To:** Domingo, Renee; Eide, Cathey; Baig, Ahsan  
**Cc:** Bender, Ted  
**Sent:** Thu Jun 13 11:55:37 2013  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)

Renee, All,

Just wanted to jump in and say an initial hello, and give feedback of the plan to date.

I've reviewed the plan that SAIC proposed and it looks pretty standard for a software project. The methodology and direction are good. I am making a list of a few more specific integration features to add to the test. I am also starting a separate list of items to inspect such as hardware setup and installation, which can be done in parallel.

If anyone has specific feedback or test items they would like to add, please continue to send them to me and I will add to the list.

Regards,

### Chris Millar

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, June 12, 2013 6:21 PM  
**To:** Eide, Cathey; Baig, Ahsan  
**Cc:** Bender, Ted; Chris Millar  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)  
**Importance:** High

Hi Ahsan:

I totally agree.

**From:** Eide, Cathey  
**Sent:** Wednesday, June 12, 2013 6:18 PM  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com)  
**Subject:** Re: Oakland DAC Phase 1 Deliverables (DRAFT)

Thanks Ahsan!

Sent from my iPhone

On Jun 12, 2013, at 6:11 PM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Sure, I will ask Chris to do so (he is copied).  
Moving forward, everyone needs to send their comments to him so that he compile it into one.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 6:04 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)  
**Importance:** High

Great! Can you share the comments with us too so we are all on the same page.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, June 12, 2013 6:02 PM  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)

Hi Renee,

Yes, it is already in work and has been assigned. Chris (DataStew) is reviewing with the DIT team and compiling the comments.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 5:57 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** FW: Oakland DAC Phase 1 Deliverables (DRAFT)  
**Importance:** High

Hi Ahsan:

I know you had proposed Monday for a meeting with Neil. Can DataStew review this document in the meantime and provide us with feedback? Also, who from DIT will also review? So we can have true Quality Control in place as we move forward.

Please advise.

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 11, 2013 10:19 AM

**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Eide, Cathey; Bender, Ted; Chris Millar; Sansone, Christopher; Joshi, Nishant

**Cc:** Chung, Neil A.

**Subject:** FW: Oakland DAC Phase 1 Deliverables (DRAFT)

Ahsan, Eric, Michael, Renee, Cathey, Ted, Chris, Christopher, and Nishant –

Attached as provided on May 31 is the DRAFT Acceptance Test Plan.

We are working toward starting Acceptance Testing earliest possible date sometime next week – coordinated with your schedules.

To prepare for that activity we really need your review and acceptance of the Acceptance Test Plan-Procedures.

Neil Chung is going to follow-up with this email and seek to set-up a webex/telecom to walk-thru this document and get your feedback-address any questions you have so we can formalize readiness to begin Acceptance Testing.

We are counting down 2 weeks + few days to go to Phase 1 delivery-launch June 30.

Your support, feedback, and collaboration is greatly appreciated.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Zografos, Anastasios

**Sent:** Friday, May 31, 2013 6:38 PM

**To:** 'Ahsan Baig'; 'Eric Napralla'; 'Michael O'Brien'; 'Renee Domingo'; 'Alexander, Blair'; 'Cathey Eide'; 'Bender, Ted'; 'Ogata, Eileen'; 'Chris Millar'; 'Sansone, Christopher'

**Subject:** Oakland DAC Phase 1 Deliverables (DRAFT)

ALL-

Attached are several DRAFT deliverables for your review and feedback.

- Oakland DAC Phase 1 System Acceptance Test Plan
- Oakland DAC Phase 1 VIDSYS Admin Training
- Oakland DAC Phase 1 User Training

In addition, so everyone has same information concerning the EOC Server Room equipment, following David Cruise's email earlier this week, please also find attached parameters surrounding the equipment installed in the server room for the DAC.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 13, 2013 11:30 AM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Council Report

Working to get you an almost complete report by tomorrow. I am working tomorrow since my whole day is in Dublin, Ca today.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>; 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>  
**Sent:** Thu Jun 13 11:27:03 2013  
**Subject:** RE: DAC Council Report

Renee,

I will be adding specifics about the integration.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 13, 2013 10:46 AM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: DAC Council Report

Thanks much!

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**Sent:** Thu Jun 13 09:52:50 2013  
**Subject:** FW: DAC Council Report

Renee, some of the deliverables for the Phase 2 DAC include:

Integration of additional security and domain awareness systems including

- Automatic Identification System to identify and track ships in the Bay
- Port Geographic Information System
- City School CCTV System
- Local transportation and infrastructure information (EBMUD, BART, CALTRANS camera and incident reports)

Improve linkage with Fire and Police Dispatch including Mobile Data Terminal feeds

Further definition and implementation of Work Flows for all hazards events in the East Bay

That's a few off the top...Taso will have more.

Regards,  
Mike

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Thursday, June 13, 2013 7:49 AM  
**To:** Michael O'Brien  
**Subject:** Re: DAC Council Report

Driving. Will get. U outline list this am

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Thursday, June 13, 2013 10:44 AM  
**To:** Zografos, Anastasios  
**Subject:** FW: DAC Council Report

Taso, any quick thoughts on deliverables for Phase 2 of the DAC project? Are there any network issues that we are not addressing now that you all have recognized recently working with the City and Port IT staffs?

Thanks,  
Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
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**Cc:** Baig, Ahsan; Eric Napralla  
**Subject:** Re: DAC Council Report

Thanks

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Wed Jun 12 22:05:48 2013  
**Subject:** Re: DAC Council Report

Just off the top we need to integrate additional systems including port GIS and additional cameras, ship AIS, mobile applications, thin client access, etc. Taso may have suggestions for additional items that may have popped up over the last month or two. Will send u something more specific first thing tomorrow.

Mike

Sent from my iPhone

On Jun 12, 2013, at 9:37 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

What specific deliverables will be included in Phase 2 of the DAC project?

It is not outlined in the Port report and I know City Council and City Administrator will want us to delineate specific deliverables.

Please advise because I am unclear other than additional "system integration" which doesn't mean much to them as it is so generalized.

I need information asap, even if they are broad description of deliverables.

Thanks much!



## Ogata, Eileen

---

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**Sent:** Thursday, June 13, 2013 10:46 AM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: DAC Council Report

Thanks much!

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**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
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**To:** Michael O'Brien



**Cc:** Baig, Ahsan; Eric Napralla  
**Subject:** Re: DAC Council Report

Thanks

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**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
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**Sent:** Wed Jun 12 22:05:48 2013  
**Subject:** Re: DAC Council Report

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I need information asap, even if they are broad description of deliverables.

Thanks much!

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 10:31 PM  
**To:** 'mobrien@portoakland.com'  
**Cc:** Baig, Ahsan; 'enapralla@portoakland.com'  
**Subject:** Re: DAC Council Report

Thanks

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Wed Jun 12 22:05:48 2013  
**Subject:** Re: DAC Council Report

Just off the top we need to integrate additional systems including port GIS and additional cameras, ship AIS, mobile applications, thin client access, etc. Taso may have suggestions for additional items that may have popped up over the last month or two. Will send u something more specific first thing tomorrow.

Mike

Sent from my iPhone

On Jun 12, 2013, at 9:37 PM, "Domingo, Renee" <RADomingo@oaklandnet.com> wrote:

What specific deliverables will be included in Phase 2 of the DAC project?

It is not outlined in the Port report and I know City Council and City Administrator will want us to delineate specific deliverables.

Please advise because I am unclear other than additional "system integration" which doesn't mean much to them as it is so generalized.

I need information asap, even if they are broad description of deliverables.

Thanks much!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 9:37 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'  
**Subject:** DAC Council Report

What specific deliverables will be included in Phase 2 of the DAC project?

It is not outlined in the Port report and I know City Council and City Administrator will want us to delineate specific deliverables.

Please advise because I am unclear other than additional "system integration" which doesn't mean much to them as it is so generalized.

I need information asap, even if they are broad description of deliverables.

Thanks much!



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 6:21 PM  
**To:** Eide, Cathey; Baig, Ahsan  
**Cc:** Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com)  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)

**Importance:** High

Hi Ahsan:

I totally agree.

---

**From:** Eide, Cathey  
**Sent:** Wednesday, June 12, 2013 6:18 PM  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee; Bender, Ted; [chris@datastew.com](mailto:chris@datastew.com)  
**Subject:** Re: Oakland DAC Phase 1 Deliverables (DRAFT)

Thanks Ahsan!

Sent from my iPhone

On Jun 12, 2013, at 6:11 PM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Sure, I will ask Chris to do so (he is copied).

Moving forward, everyone needs to send their comments to him so that he compile it into one.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 6:04 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)  
**Importance:** High

Great! Can you share the comments with us too so we are all on the same page.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, June 12, 2013 6:02 PM  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** RE: Oakland DAC Phase 1 Deliverables (DRAFT)

Hi Renee,

Yes, it is already in work and has been assigned. Chris (DataStew) is reviewing with the DIT team and compiling the comments.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 5:57 PM  
**To:** Baig, Ahsan

**Cc:** Eide, Cathey; Bender, Ted

**Subject:** FW: Oakland DAC Phase 1 Deliverables (DRAFT)

**Importance:** High

Hi Ahsan:

I know you had proposed Monday for a meeting with Neil. Can DataStew review this document in the meantime and provide us with feedback? Also, who from DIT will also review? So we can have true Quality Control in place as we move forward.

Please advise.

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 11, 2013 10:19 AM

**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Eide, Cathey; Bender, Ted; Chris Millar; Sansone, Christopher; Joshi, Nishant

**Cc:** Chung, Neil A.

**Subject:** FW: Oakland DAC Phase 1 Deliverables (DRAFT)

Ahsan, Eric, Michael, Renee, Cathey, Ted, Chris, Christopher, and Nishant –

Attached as provided on May 31 is the DRAFT Acceptance Test Plan.

We are working toward starting Acceptance Testing earliest possible date sometime next week – coordinated with your schedules.

To prepare for that activity we really need your review and acceptance of the Acceptance Test Plan-Procedures.

Neil Chung is going to follow-up with this email and seek to set-up a webex/telecom to walk-thru this document and get your feedback-address any questions you have so we can formalize readiness to begin Acceptance Testing.

We are counting down 2 weeks + few days to go to Phase 1 delivery-launch June 30.

Your support, feedback, and collaboration is greatly appreciated.

Taso

Taso Zografos

SAIC | Mobile: 415 215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Zografos, Anastasios

**Sent:** Friday, May 31, 2013 6:38 PM

**To:** 'Ahsan Baig'; 'Eric Napralla'; 'Michael O'Brien'; 'Renee Domingo'; 'Alexander, Blair'; 'Cathey Eide'; 'Bender, Ted'; 'Ogata, Eileen'; 'Chris Millar'; 'Sansone, Christopher'

**Subject:** Oakland DAC Phase 1 Deliverables (DRAFT)

ALL-

Attached are several DRAFT deliverables for your review and feedback.

- Oakland DAC Phase 1 System Acceptance Test Plan
- Oakland DAC Phase 1 VIDSYS Admin Training
- Oakland DAC Phase 1 User Training

In addition, so everyone has same information concerning the EOC Server Room equipment, following David Cruise's email earlier this week, please also find attached parameters surrounding the equipment installed in the server room for the DAC.

Taso

Taso Zografos

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## Ogata, Eileen

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**Cc:** Eide, Cathey; Bender, Ted  
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Hi Renee,

Yes, it is already in work and has been assigned. Chris (DataStew) is reviewing with the DIT team and compiling the comments.

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**Cc:** Chung, Neil A.  
**Subject:** FW: Oakland DAC Phase 1 Deliverables (DRAFT)

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**To:** 'Ahsan Baig'; 'Eric Napralla'; 'Michael O'Brien'; 'Renee Domingo'; 'Alexander, Blair'; 'Cathey Eide'; 'Bender, Ted'; 'Ogata, Eileen'; 'Chris Millar'; 'Sansone, Christopher'

**Subject:** Oakland DAC Phase 1 Deliverables (DRAFT)

ALL-

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- Oakland DAC Phase 1 User Training

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Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 5:47 PM  
**To:** Baig, Ahsan  
**Subject:** Re: Meeting with Chris Millar, DAC PM

Not tomorrow. All day in Dublin.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Wed Jun 12 17:48:43 2013  
**Subject:** RE: Meeting with Chris Millar, DAC PM

Don't know about next week, because I am still working on his schedule. Are you back in your office at PM?

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 5:43 PM  
**To:** Baig, Ahsan  
**Subject:** Re: Meeting with Chris Millar, DAC PM

Ok. Please proceed without me. When will he be back???

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**From:** Baig, Ahsan  
**To:** Domingo, Renee  
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Hi Renee,

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We need to talk about the Task 8 and 9, plus the invoices.

Thanks,

-ahsan

-----Original Appointment-----

---

**From:** Domingo, Renee  
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**Subject:** Declined: Meeting with Chris Millar, DAC PM  
**When:** Thursday, June 13, 2013 9:00 AM-10:00 AM (UTC-08:00) Pacific Time (US & Canada).  
**Where:** EOC - Conf Room

Hi Ahsan: I am at UASI and Bay RICs tomorrow all day in Dublin. Is it possible to do meeting in pm, so Ted Bender can also attend? Or do it Monday morning?



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 5:57 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey; Bender, Ted  
**Subject:** FW: Oakland DAC Phase 1 Deliverables (DRAFT)  
**Attachments:** Oakland DAC Phase 1 System Acceptance Test Plan\_DRAFT\_31MAY2013.pdf  
  
**Importance:** High

Hi Ahsan:

I know you had proposed Monday for a meeting with Neil. Can DataStew review this document in the meantime and provide us with feedback? Also, who from DIT will also review? So we can have true Quality Control in place as we move forward.

Please advise.

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Taso

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**From:** Zografos, Anastasios  
**Sent:** Friday, May 31, 2013 6:38 PM  
**To:** 'Ahsan Baig'; 'Eric Napralla'; 'Michael O'Brien'; 'Renee Domingo'; 'Alexander, Blair'; 'Cathey Eide'; 'Bender, Ted'; 'Ogata, Eileen'; 'Chris Millar'; 'Sansone, Christopher'  
**Subject:** Oakland DAC Phase 1 Deliverables (DRAFT)

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Attached are several DRAFT deliverables for your review and feedback.

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 5:46 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; 'chris@datastew.com'; Neary, Mike; Lau, David W; Baig, Ahsan; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia  
**Subject:** Re: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Hi Danny:

Thanks for resending me the information.

It is quite challenging to keep track of all the different emails, etc.

According to our grants coordinator, Cynthia Chimonyo, we do need a work order as this is work is grant funded and we need it to request reimbursement. Please forward us a detailed work order at your earliest convenience.

Thanks for your assistance and patience on this matter.

---

**From:** Lau, Danny  
**To:** Domingo, Renee  
**Cc:** Wong, Jing; 'chris@datastew.com' <chris@datastew.com>; Neary, Mike; Lau, David W; Baig, Ahsan; Eide, Cathey; Bender, Ted  
**Sent:** Wed Jun 12 17:34:18 2013  
**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Hi Renee,

Attached is the last email I sent regarding the funding coding for the PWA staff time. Essentially, we request that the funds be transferred to Org. 30232, Account 56611, Program IN06 from within your current project source/number. I don't believe we need to set up a separate Work Order (number?). Please clarify, if necessary. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

(510) 238-7211 | (510) 238-7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)

---

**From:** Domingo, Renee  
**Sent:** Wednesday, June 12, 2013 3:36 PM  
**To:** Lau, David W; Baig, Ahsan; Lau, Danny; Eide, Cathey; Bender, Ted  
**Cc:** Wong, Jing; 'chris@datastew.com'; Neary, Mike  
**Subject:** Re: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Hi Danny:

We need you to send us the work order and the appropriate funding codes as to where we would BCR funding.



**From:** Lau, David W  
**To:** Baig, Ahsan; Lau, Danny; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Cc:** Wong, Jing; Chris Millar ([chris@datastew.com](mailto:chris@datastew.com)) <[chris@datastew.com](mailto:chris@datastew.com)>; Neary, Mike  
**Sent:** Wed Jun 12 15:13:53 2013  
**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Ahsan and Renee:

Danny is correct that regardless of the outcome of what is required from a building permit standpoint, OES and IT will still need to discuss with SAIC on the scope of work especially when the work is included in the approved site plan.

On another note, OES/IT has agreed to provide \$7,000 for our services on this project. All the interior work is now complete, can you BCR the fund as agreed as soon as possible?

Thanks

**David Lau, P.E.**  
Principal Civil Engineer  
Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, Suite 4344 | Oakland, CA 94612  
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---

**From:** Baig, Ahsan  
**Sent:** Wednesday, June 12, 2013 9:56 AM  
**To:** Lau, Danny; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Cc:** Wong, Jing; Lau, David W; Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))  
**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Thanks a lot Danny for this background. I will follow-up with Renee and Cathey.

---

**From:** Lau, Danny  
**Sent:** Tuesday, June 11, 2013 4:08 PM  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Cc:** Wong, Jing; Lau, David W  
**Subject:** FW: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Hi Ahsan,

As you probably already know, the interior work at the DAC is complete. However, the Building Permit has not yet been fully approved as some of the initial requirements for ADA compliant access have not been met. When the permit application for this design-build project was submitted, the Building Department commented on what ADA accommodations were needed to be made as part of this project. The added ADA accommodations were acknowledged as a condition (**see emails below**) for approval, but these ADA items of work have not been fully completed.

Taso is now seeking to get a waiver of these ADA requirements, or for the City to pay more for the additional ADA work. This email is provided just to make sure you are aware that the Building Permit is not yet approved. Whether the Building Department agrees to a waiver now is uncertain. Eventually, it may not be a decision just up to the Building Department (Kenny and Bill). The Building Department may just require compliance to the originally stipulated ADA improvements at

which time it will become more of a contractual discussion between SAIC and IT/EOC staff on the scope of work and the compensation for this design-build project. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

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---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 11, 2013 3:25 PM

**To:** Wong, Jing

**Cc:** Lau, Danny; Lau, David W

**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

My understanding is that on the original permit submission and review, the City "wrote-in" the directive to "re-strip the current Handicap Accessible parking space in-at its current position, and to add-install signage at that same specific location" as the condition for permit approval to proceed with construction. The federal grant monies have strict and specific rules and reqts for how such money is to be used. If the City now wants to or needs to re-pave the parking lot at the EOC, then we can provide a quote to do so, and the City will have to come up with funding to perform that work. From my point of view, we have completed our work with the funding provided under T&M federal grant monies to be used for the DAC implementation

I will contact Kenny and Bill to see how they want to proceed.

Thanks

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Wong, Jing [<mailto:JFWong@oaklandnet.com>]

**Sent:** Tuesday, June 11, 2013 6:08 PM

**To:** Zografos, Anastasios

**Cc:** Lau, Danny; Lau, David W

**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Hi Taso,

Thank you for providing detail information with regards to the building inspection as pertains to the work under City of Oakland Building Permit No. B1301086. Looking at the approved Site Plan, the Handicap Accessible parking space and path of travel was added to the project scope of work by your Architect for code conformance. All three (3) items on the correction notice should be completed under this building permit because your Architect clearly indicates an Accessible path per California Building Code requirements. If there were no intentions to perform this work as part of the project, why did your design team include this in the Building Plans?

Since all stripping is complete, you might want to contact Kenny or Bill for a Handicap Appeal.

Thank you,

Jing



---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 11, 2013 11:30 AM

**To:** Lau, Kenny; Wong, Jing; Lau, David W

**Cc:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Eric Napralla; Michael O'Brien; Bender, Ted

**Subject:** Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Ken, David, and Jing –

SAIC Team, under city permit no. B1301086, has completed the limited federally funded contract work scope design-build of the Oakland DAC, per city provided drawings/specs.

We also performed ground re-stripping and installed signage for the EOC secure fenced parking space are single ADA space location per the permit instructions.

A final inspection was scheduled and conducted last week by city building inspector Bill Bergstrom who issued a correction notice (attached).

My understanding is that all the work the SAIC Team was contracted to perform has been satisfactorily completed and we can proceed with full occupancy of the DAC within the interior of the EOC.

Remedy of the correction notice work scope is going to depend on future availability of additional City funds. Please let us know if you would like us to prepare and submit a quote.

I would be happy to set-up a time to meet or host a teleconference call to address any questions you may have about this matter.

Am also available to meet with each of you individually as your schedules allow.

Best regards,

Taso

Taso Zografos

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## Ogata, Eileen

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Thanks,

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-----Original Appointment-----

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**Subject:** Declined: Meeting with Chris Millar, DAC PM  
**When:** Thursday, June 13, 2013 9:00 AM-10:00 AM (UTC-08:00) Pacific Time (US & Canada).  
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**To:** Lau, Danny; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Cc:** Wong, Jing; Lau, David W; Chris Millar (chris@datastew.com)  
**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Thanks a lot Danny for this background. I will follow-up with Renee and Cathey.

---

**From:** Lau, Danny  
**Sent:** Tuesday, June 11, 2013 4:08 PM  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Bender, Ted  
**Cc:** Wong, Jing; Lau, David W  
**Subject:** FW: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice



Hi Ahsan,

As you probably already know, the interior work at the DAC is complete. However, the Building Permit has not yet been fully approved as some of the initial requirements for ADA compliant access have not been met. When the permit application for this design-build project was submitted, the Building Department commented on what ADA accommodations were needed to be made as part of this project. The added ADA accommodations were acknowledged as a condition (**see emails below**) for approval, but these ADA items of work have not been fully completed.

Taso is now seeking to get a waiver of these ADA requirements, or for the City to pay more for the additional ADA work. This email is provided just to make sure you are aware that the Building Permit is not yet approved. Whether the Building Department agrees to a waiver now is uncertain. Eventually, it may not be a decision just up to the Building Department (Kenny and Bill). The Building Department may just require compliance to the originally stipulated ADA improvements at which time it will become more of a contractual discussion between SAIC and IT/EOC staff on the scope of work and the compensation for this design-build project. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

(510) 238-7211 | (510) 238-7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app: SeeClickFix**

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 11, 2013 3:25 PM

**To:** Wong, Jing

**Cc:** Lau, Danny; Lau, David W

**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

My understanding is that on the original permit submission and review, the City "wrote-in" the directive to "re-strip the current Handicap Accessible parking space in-at its current position, and to add-install signage at that same specific location" as the condition for permit approval to proceed with construction. The federal grant monies have strict and specific rules and reqts for how such money is to be used. If the City now wants to or needs to re-pave the parking lot at the EOC, then we can provide a quote to do so, and the City will have to come up with funding to perform that work. From my point of view, we have completed our work with the funding provided under T&M federal grant monies to be used for the DAC implementation

I will contact Kenny and Bill to see how they want to proceed.

Thanks

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Wong, Jing [<mailto:JFWong@oaklandnet.com>]

**Sent:** Tuesday, June 11, 2013 6:08 PM

**To:** Zografos, Anastasios

**Cc:** Lau, Danny; Lau, David W

**Subject:** RE: Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice



Hi Taso,

Thank you for providing detail information with regards to the building inspection as pertains to the work under City of Oakland Building Permit No. B1301086. Looking at the approved Site Plan, the Handicap Accessible parking space and path of travel was added to the project scope of work by your Architect for code conformance. All three (3) items on the correction notice should be completed under this building permit because your Architect clearly indicates an Accessible path per California Building Code requirements. If there were no intentions to perform this work as part of the project, why did your design team include this in the Building Plans?

Since all stripping is complete, you might want to contact Kenny or Bill for a Handicap Appeal.

Thank you,

Jing

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Tuesday, June 11, 2013 11:30 AM

**To:** Lau, Kenny; Wong, Jing; Lau, David W

**Cc:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Eric Napralla; Michael O'Brien; Bender, Ted

**Subject:** Oakland DAC Project - Construction Permit No. B1301086 - Correction Notice

Ken, David, and Jing –

SAIC Team, under city permit no. B1301086, has completed the limited federally funded contract work scope design-build of the Oakland DAC, per city provided drawings/specs.

We also performed ground re-stripping and installed signage for the EOC secure fenced parking space are single ADA space location per the permit instructions.

A final inspection was scheduled and conducted last week by city building inspector Bill Bergstrom who issued a correction notice (attached).

*My understanding is that all the work the SAIC Team was contracted to perform has been satisfactorily completed and we can proceed with full occupancy of the DAC within the interior of the EOC.*

Remedy of the correction notice work scope is going to depend on future availability of additional City funds. Please let us know if you would like us to prepare and submit a quote.

I would be happy to set-up a time to meet or host a teleconference call to address any questions you may have about this matter.

Am also available to meet with each of you individually as your schedules allow.

Best regards,

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, June 11, 2013 8:26 AM  
**To:** Barnes, Deborah  
**Cc:** Baig, Ahsan; Ortiz, Celso  
**Subject:** Re: Follow ups on DAC Projects

Will do

---

**From:** Barnes, Deborah  
**To:** Domingo, Renee  
**Sent:** Tue Jun 11 08:24:45 2013  
**Subject:** Re: Follow ups on DAC Projects

Renee,  
when you send AHSAN a copy of the draft , please copy me as well. I will review

Sent from my iPad

On Jun 10, 2013, at 12:57 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Deb and Celso:

Thanks.

Celso:

Can you provide a sample or sample language that can be used or where I may be able to find an example?

I am working on the Council report and reso now so I want to ensure we have the correct language to proceed.

Thanks all.

----- Original Message -----

From: Barnes, Deborah  
To: Domingo, Renee  
Cc: Baig, Ahsan; Ortiz, Celso  
Sent: Mon Jun 10 11:28:50 2013  
Subject: Re: Follow ups on DAC Projects

AHSAN, THIS IS THE ONE WE DISCUSSED - RIGHT ?

Hi Renee,

Sorry we missed you. As I understand it....You are going to council to accept the additional funds- right ? at the same time, your request will be to extend the existing contract. It is my understanding that this is similar work that the city will issue a "change order" for due to the unexpected additional funds. Legal will guide you on the language (i.e. waiving the competitive process),

Hope that helps.

Sent from my iPad

On Jun 10, 2013, at 11:01 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

> Hi Ahsan:

>

> Thanks for the updates.



>  
>  
> It would be good for Celso to review the Tasks 8 and 9 to determine if there may be any legal considerations/issues.  
>  
> On the issue of the contract, is it a change order or a sole source? I wanted to get a clearer understanding as I work on the Council report.

>  
>  
> Thanks much.  
>  
> Renee  
>  
> -----Original Message-----  
> From: Baig, Ahsan  
> Sent: Monday, June 10, 2013 10:44 AM  
> To: Domingo, Renee  
> Cc: Ortiz, Celso; Barnes, Deborah  
> Subject: RE: Follow ups on DAC Projects  
>  
> Hi Renee,  
>  
> Welcome back!!!  
>  
> 1. Yes, I did follow-up with Celso, and according to him the Project Change Orders are handled and approved by the PMs. Unless, we need him to review it. He has been copied in all the emails related to Task 8 and Task 9, and it is not a bad idea to have a quick call with him.

>  
> 2. Deb and I tried to call you on June 6 at 3pm, it was going to your voicemail, to discuss the Staff Report and Reso for Port funding and additional DAC work. I explained the situation to Deb, and we can use the same Staff Report and Reso for the Port MOA and SAIC DAC Contract change order. However, SAIC will be required to complete Schedule E again.

>  
> Let me when you have time this week to catch-up on all these activities.  
>  
> Thanks,  
> -ahsan  
>  
>  
> -----Original Message-----  
> From: Domingo, Renee  
> Sent: Sunday, June 09, 2013 3:56 PM  
> To: Baig, Ahsan  
> Subject: Follow ups on DAC Projects  
>  
> Hi Ahsan:  
>  
> Following up on the following items we discussed on May 31st and also last week on June 6, 2013;  
>  
> 1) On May 31st you stated at our weekly PM meeting that you would follow up with Celso re: the Tasks 8 and 9 DAC project items that were approved to have the amendment to the contract move forward.

>  
> What is the status of this item? Please advise.  
>  
>  
> 2) On June 6, we had a conference call re' the Council report and reso for the additional funding as well as "change order" to contract. You stated you would arrange a conference call for us on Friday June 7 at 3 pm with Debbie Barnes to determine the best and appropriate steps to proceed with related to the contract.

>  
> I am not sure if that call occurred and you inadvertently omitted letting me know about it.



- >
- > Please advise.
- >
- > Just trying to stay on top of these items.
- >
- > Thanks.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 10, 2013 12:58 PM  
**To:** Barnes, Deborah  
**Cc:** Baig, Ahsan; Ortiz, Celso  
**Subject:** Re: Follow ups on DAC Projects

Hi Deb and Celso:

Thanks.

Celso:

Can you provide a sample or sample language that can be used or where I may be able to find an example?

I am working on the Council report and reso now so I want to ensure we have the correct language to proceed.

Thanks all.

----- Original Message -----

**From:** Barnes, Deborah  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Ortiz, Celso  
**Sent:** Mon Jun 10 11:28:50 2013  
**Subject:** Re: Follow ups on DAC Projects

AHSAN, THIS IS THE ONE WE DISCUSSED - RIGHT ?

Hi Renee,

Sorry we missed you. As I understand it.....You are going to council to accept the additional funds- right ? at the same time, your request will be to extend the existing contract. It is my understanding that this is similar work that the city will issue a "change order" for due to the unexpected additional funds. Legal will guide you on the language (i.e. waiving the competitive process), Hope that helps.

Sent from my iPad

On Jun 10, 2013, at 11:01 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

- > Hi Ahsan:
- >
- > Thanks for the updates.
- >
- >
- > It would be good for Celso to review the Tasks 8 and 9 to determine if there may be any legal considerations/issues.
- >
- > On the issue of the contract, is it a change order or a sole source? I wanted to get a clearer understanding as I work on the Council report.
- >
- >
- > Thanks much.
- >
- > Renee
- >

> -----Original Message-----

> From: Baig, Ahsan  
> Sent: Monday, June 10, 2013 10:44 AM  
> To: Domingo, Renee  
> Cc: Ortiz, Celso; Barnes, Deborah  
> Subject: RE: Follow ups on DAC Projects

>  
> Hi Renee,  
>  
> Welcome back!!!

>  
> 1. Yes, I did follow-up with Celso, and according to him the Project Change Orders are handled and approved by the PMs. Unless, we need him to review it. He has been copied in all the emails related to Task 8 and Task 9, and it is not a bad idea to have a quick call with him.

>  
> 2. Deb and I tried to call you on June 6 at 3pm, it was going to your voicemail, to discuss the Staff Report and Reso for Port funding and additional DAC work. I explained the situation to Deb, and we can use the same Staff Report and Reso for the Port MOA and SAIC DAC Contract change order. However, SAIC will be required to complete Schedule E again.

>  
> Let me when you have time this week to catch-up on all these activities.

>  
> Thanks,  
> -ahsan

> -----Original Message-----

> From: Domingo, Renee  
> Sent: Sunday, June 09, 2013 3:56 PM  
> To: Baig, Ahsan  
> Subject: Follow ups on DAC Projects

>  
> Hi Ahsan:

>  
> Following up on the following items we discussed on May 31st and also  
> last week on June 6, 2013;

>  
> 1) On May 31st you stated at our weekly PM meeting that you would follow up with Celso re: the Tasks 8 and 9 DAC project items that were approved to have the amendment to the contract move forward.

>  
> What is the status of this item? Please advise.

>  
>  
> 2) On June 6, we had a conference call re' the Council report and reso for the additional funding as well as "change order" to contract. You stated you would arrange a conference call for us on Friday June 7 at 3 pm with Debbie Barnes to determine the best and appropriate steps to proceed with related to the contract.

>  
> I am not sure if that call occurred and you inadvertently omitted letting me know about it.

>  
> Please advise.

>  
> Just trying to stay on top of these items.



> Thanks.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, June 10, 2013 11:04 AM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso; Barnes, Deborah  
**Subject:** RE: Follow ups on DAC Projects

**Importance:** High

Hi Ahsan:

Thanks for the updates.

It would be good for Celso to review the Tasks 8 and 9 to determine if there may be any legal considerations/issues.

On the issue of the contract, is it a change order or a sole source? I wanted to get a clearer understanding as I work on the Council report.

Thanks much.

Renee

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Monday, June 10, 2013 10:44 AM  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso; Barnes, Deborah  
**Subject:** RE: Follow ups on DAC Projects

Hi Renee,

Welcome back!!!

1. Yes, I did follow-up with Celso, and according to him the Project Change Orders are handled and approved by the PMs. Unless, we need him to review it. He has been copied in all the emails related to Task 8 and Task 9, and it is not a bad idea to have a quick call with him.

2. Deb and I tried to call you on June 6 at 3pm, it was going to your voicemail, to discuss the Staff Report and Reso for Port funding and additional DAC work. I explained the situation to Deb, and we can use the same Staff Report and Reso for the Port MOA and SAIC DAC Contract change order. However, SAIC will be required to complete Schedule E again.

Let me when you have time this week to catch-up on all these activities.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Sunday, June 09, 2013 3:56 PM

To: Baig, Ahsan  
Subject: Follow ups on DAC Projects

Hi Ahsan:

Following up on the following items we discussed on May 31st and also last week on June 6, 2013;

1) On May 31st you stated at our weekly PM meeting that you would follow up with Celso re: the Tasks 8 and 9 DAC project items that were approved to have the amendment to the contract move forward.

What is the status of this item? Please advise.

2) On June 6, we had a conference call re' the Council report and reso for the additional funding as well as "change order" to contract. You stated you would arrange a conference call for us on Friday June 7 at 3 pm with Debbie Barnes to determine the best and appropriate steps to proceed with related to the contract.

I am not sure if that call occurred and you inadvertently omitted letting me know about it.

Please advise.

Just trying to stay on top of these items.

Thanks.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Sunday, June 09, 2013 3:59 PM  
**To:** Barnes, Deborah  
**Cc:** Baig, Ahsan; Ortiz, Celso; Ogata, Eileen  
**Subject:** URGENT: Request for Conference Call on June 10th at 11 am or in afternoon re: DAC Contract Additional Funding, etc.

Hi Deb:

We need your SME on the DAC Contract of which we would like to extend with SAIC due to additional funding obtained recently for the System integration.

We want to make sure we proceed in the best, most efficient and correct process regarding the contract portion of the project.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Sunday, June 09, 2013 3:56 PM  
**To:** Baig, Ahsan  
**Subject:** Follow ups on DAC Projects

Hi Ahsan:

Following up on the following items we discussed on May 31st and also last week on June 6, 2013;

1) On May 31st you stated at our weekly PM meeting that you would follow up with Celso re: the Tasks 8 and 9 DAC project items that were approved to have the amendment to the contract move forward.

What is the status of this item? Please advise.

2) On June 6, we had a conference call re' the Council report and reso for the additional funding as well as "change order" to contract. You stated you would arrange a conference call for us on Friday June 7 at 3 pm with Debbie Barnes to determine the best and appropriate steps to proceed with related to the contract.

I am not sure if that call occurred and you inadvertently omitted letting me know about it.

Please advise.

Just trying to stay on top of these items.

Thanks.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 07, 2013 10:40 AM  
**To:** Baig, Ahsan; 'enapralla@portoakland.com'; Eide, Cathey; 'mobrien@portoakland.com'  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Kittell-Nwuoke, Denise  
**Subject:** Re: DataStew Contract for JDAC....

Thanks much!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'enapralla@portoakland.com' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Eide, Cathey; 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Kittell-Nwuoke, Denise  
**Sent:** Fri Jun 07 10:41:21 2013  
**Subject:** RE: DataStew Contract for JDAC....

Yep, I am taking care of it Renee. It was already requested to get you a copy as well.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, June 07, 2013 10:36 AM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; Eide, Cathey; 'mobrien@portoakland.com'  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Kittell-Nwuoke, Denise  
**Subject:** Re: DataStew Contract for JDAC....

Ahsan: We need one to for our records and grant file records too.

Please send to me at your earliest convenience.

----- Original Message -----

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Fri Jun 07 09:52:49 2013  
**Subject:** RE: DataStew Contract for JDAC....

Ahsan - Can you please send me a copy of the fully executed agreement? Thanks.

Eric

-----Original Message-----

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Friday, June 07, 2013 9:52 AM  
**To:** Domingo, Renee; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Subject:** FW: DataStew Contract for JDAC....

Chris will be starting today as the PM of DAC.

-ahsan

-----Original Message-----



From: Chris Millar [<mailto:chris@datastew.com>]  
Sent: Friday, June 07, 2013 7:30 AM  
To: Baig, Ahsan  
Subject: Re: DataStew Contract for JDAC....

That's great news. I can be on site Thursday of next week, then the schedule opens up from there.  
I received copies of the SAIC contracts from Eric, I will start poring through them over the weekend, as well as the other material from Tazo.

Chris Millar

Sent via iPad

On Jun 7, 2013, at 6:53 AM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

> Chris,  
>  
> Congratulations. The Contract was signed yesterday, and you should be  
getting your executed signed contract some time next week. Please follow up with Paula in Contract Compliance for details.  
>  
> When can you start working?  
>  
> Thanks,  
> Ahsan Baig  
> Sent from my iPhone

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, June 07, 2013 10:36 AM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; Eide, Cathey; 'mobrien@portoakland.com'  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** Re: DataStew Contract for JDAC....

Ahsan: We need one to for our records and grant file records too.

Please send to me at your earliest convenience.

----- Original Message -----

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Fri Jun 07 09:52:49 2013  
**Subject:** RE: DataStew Contract for JDAC....

Ahsan - Can you please send me a copy of the fully executed agreement? Thanks.

Eric

-----Original Message-----

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Friday, June 07, 2013 9:52 AM  
**To:** Domingo, Renee; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Subject:** FW: DataStew Contract for JDAC....

Chris will be starting today as the PM of DAC.

-ahsan

-----Original Message-----

**From:** Chris Millar [mailto:chris@datastew.com]  
**Sent:** Friday, June 07, 2013 7:30 AM  
**To:** Baig, Ahsan  
**Subject:** Re: DataStew Contract for JDAC....

That's great news. I can be on site Thursday of next week, then the schedule opens up from there. I received copies of the SAIC contracts from Eric, I will start poring through them over the weekend, as well as the other material from Tazo.

Chris Millar

Sent via iPad

On Jun 7, 2013, at 6:53 AM, "Baig, Ahsan" <ABaig@oaklandnet.com> wrote:

> Chris,

>

> Congratulations. The Contract was signed yesterday, and you should be

getting your executed signed contract some time next week. Please follow up with Paula in Contract Compliance for details.

>

> When can you start working?

>

> Thanks,

> Ahsan Baig

> Sent from my iPhone



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, June 06, 2013 9:24 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Re: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

I will see if I can pull away from the conference for the 9:30 am call.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; Domingo, Renee  
**Sent:** Thu Jun 06 08:03:03 2013  
**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Ahsan, Renee, do you all have time this morning before 10 to chat with Eric and I before we talk with Taso tomorrow?

Mike

---

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Thursday, June 06, 2013 7:56 AM  
**To:** Zografos, Anastasios  
**Cc:** Domingo, Renee; Ortiz, Celso; Eric Napralla; Michael O'Brien; Eide, Cathey  
**Subject:** Re: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Taso,

We will be meeting on Friday and discussing this matter, however, you still owe us a detailed Cost breakdown. We need to have it before the Task 8 and 9 Change Order can be executed.

Thanks for all your hard work.

Ahsan Baig

Sent from my iPad

On Jun 5, 2013, at 4:59 PM, "Zografos, Anastasios" <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)> wrote:

All –

Scott has provided the reference contract artifact for making changes – needed for a) executing – authorizing Task 8 & 9, and/or b) adding more funding to the contract so that I can begin work on Phase 2.

In my good faith efforts to delivery more functionality for Phase 1 delivery by June 30, and all the changes that we have adopted to deploy a robust system and network for all, my financial numbers are showing costs have surpassed the \$2.7M mark and in fact have just about reached \$2.9M.

My focus remains on successful delivery of Phase 1 by June 30, --- however ---- I need to start scaling back support for efforts that can be deferred until Phase 2, examples include ConOps, Action Plans, on-site presence, training, etc.

My biggest looking forward question is --- when can we get OR do we expect to get Phase 2 funding authorized??? – next week??, week after next??, June 30??, July 1??

What needs to happen – or whose approvals are required to make this happen??

Is there anything I can do to help with this?

What should I plan for as far as staff resources and Phase 1 to Phase 2 continuation??

I am asking for your feedback so I know how to best deliver what you want.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Handley, S. Scott

**Sent:** Wednesday, June 05, 2013 1:49 PM

**To:** Zografos, Anastasios; 'Ahsan Baig'; 'Renee Domingo'; '[CORTIZ@oaklandcityattorney.org](mailto:CORTIZ@oaklandcityattorney.org)'; 'Eric Napralla'; 'Michael O'Brien'; 'Cathey Eide'

**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Hello all,

In answer to Taso's first question, below is the contract language regarding Changes and the Exhibit 8 template is enclosed.

Please let me know if there are any questions.

Regards,  
Scott

## 12. Change Notices

- (a) Upon fifteen (15) days' written notice to Contractor, City shall have the right to request changes in the provision of any future Services under this Agreement by delivering to Contractor a change notice ("Change Notice"), provided that any and all such changes shall be subject to Contractor's written consent. Each Change Notice may specify changes to the Work, including without limitation, designs, specifications, time and place of delivery and the nature, time and place of the provision of Services. If any Change Notice causes an increase or decrease in the price or the time required for performance of this Agreement, an equitable adjustment jointly agreed upon by City and Contractor shall be made and the Agreement shall be modified in writing accordingly.
- (b) Change Notices issued under this Agreement must be in the template form attached as Exhibit 8, and accepted or rejected in writing by Contractor within ten (10) days of Contractor's receipt of its issuance.

**Scott Handley** | SAIC

Operation Contracts Manager | Logistics Solutions Operation

phone: 858.826.3851 | fax 858.826.6833

mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

---

**From:** Zografos, Anastasios

**Sent:** Tuesday, June 04, 2013 11:10 AM

**To:** Handley, S. Scott; 'Ahsan Baig'; 'Renee Domingo'; '[CORTIZ@oaklandcityattorney.org](mailto:CORTIZ@oaklandcityattorney.org)'; 'Eric Napralla'; 'Michael O'Brien'; 'Cathey Eide'

**Subject:** FW: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

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Ogata, Eileen

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**Sent:** Tuesday, June 04, 2013 5:13 PM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Got it.

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**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Tue Jun 04 17:05:35 2013  
**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Yes, there is approx. \$200K set aside for PM services in the ARRA grant that expires 6/30/2013.....my understanding is none, or very little, will be used to support DataStew this FY. So, it can be made available for SAIC. However, the contract authority for SAIC is \$2.7M.....this authority would have to be increased unless Taso found a loophole.

Eric

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Tuesday, June 04, 2013 4:51 PM  
**To:** Eric Napralla; Baig, Ahsan; Michael O'Brien; Eide, Cathey  
**Subject:** Re: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

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Is this still a feasible proposition???

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**To:** Baig, Ahsan; Domingo, Renee; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
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## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, June 03, 2013 3:50 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Eide, Cathey; Chimonyo, Cynthia; Ogata, Eileen; Baig, Ahsan  
**Subject:** Re: Fixed Asset Record.xls

Thank you!

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Chimonyo, Cynthia; Ogata, Eileen; Baig, Ahsan  
**Sent:** Mon Jun 03 15:41:18 2013  
**Subject:** Re: Fixed Asset Record.xls

Thx Renee. I will get right on it. Taso

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Monday, June 03, 2013 06:36 PM  
**To:** Zografos, Anastasios  
**Cc:** Eide, Cathey <[CEide@oaklandnet.com](mailto:CEide@oaklandnet.com)>; Chimonyo, Cynthia <[CChimonyo@oaklandnet.com](mailto:CChimonyo@oaklandnet.com)>; Ogata, Eileen <[EOgata@oaklandnet.com](mailto:EOgata@oaklandnet.com)>; Baig, Ahsan <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
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**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen  
**Sent:** Thu May 23 11:12:37 2013  
**Subject:** FW: Fixed Asset Record.xls

Renee,

Attached are both forms for the DAC inventory: Fixed Asset record and inventory form.

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**From:** Kittell-Nwuke, Denise  
**Sent:** Thursday, May 23, 2013 11:10 AM  
**To:** Chimonyo, Cynthia  
**Subject:** Fixed Asset Record.xls

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---

**From:** Kittell-Nwuke, Denise  
**Sent:** Thursday, May 23, 2013 11:10 AM  
**To:** Chimonyo, Cynthia  
**Subject:** Fixed Asset Record.xls



### Equipment Inventory Ledger

0

0

Ledger Type:

0

[illegible]



# City of Oakland

**Fixed Asset Number**Add ☐  
Change ☐  
Delete ☐

**Instructions:** Complete all fields for a new Fixed Asset. To modify a Fixed Asset record, enter the Fixed Asset Number and complete only those fields modified. To delete a Fixed Asset, list only the Fixed Asset Number, Responsible Organization, salvage/disposal date and salvage disposal amount (if any).

## Fixed Asset Record Data

|                                |                   |                           |                       |                            |
|--------------------------------|-------------------|---------------------------|-----------------------|----------------------------|
| Asset Desc. _____              |                   |                           |                       |                            |
| Asset Type _____               | Asset Class _____ | Depreciation Code _____   | In-Service Date _____ | Special Depreciation _____ |
| Responsible Organization _____ |                   | Custodial Org _____       | Location _____        |                            |
| Manufacturer _____             |                   |                           |                       |                            |
| Model _____                    |                   | Tagged (Y / N) _____      | Tag Number _____      |                            |
| Serial Number/APN _____        |                   | Vendor Number _____       |                       |                            |
| Vendor Name _____              |                   |                           |                       | City _____                 |
| Purchase Order Number _____    | Quantity <u>1</u> | Unit of Measure <u>EA</u> | Estimated Life _____  |                            |
| Coding Block _____             |                   |                           |                       |                            |

## Historical Information

| Action      | Date  | Value |
|-------------|-------|-------|
| Purchased   | _____ | _____ |
| Inventoried | _____ | _____ |
| Insured     | _____ | _____ |
| Recovered   | _____ | _____ |
| Salvaged    | _____ | _____ |

## Mass Transfer

|                                   |       |
|-----------------------------------|-------|
| Transfer <input type="checkbox"/> |       |
| From                              | To    |
| Responsible Organization _____    | _____ |
| Custodian Organization _____      | _____ |
| Location _____                    | _____ |

## Comments

|            |  |
|------------|--|
| Type _____ |  |
|------------|--|

Departmental Approval \_\_\_\_\_

Date \_\_\_\_\_

Received by \_\_\_\_\_

Date \_\_\_\_\_

Finance Approval \_\_\_\_\_

Date \_\_\_\_\_

Entered by \_\_\_\_\_

Date \_\_\_\_\_

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 23, 2013 5:48 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes, I need the detail though.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:44:15 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

It is actually listed in the original email. Look at the very first email.

Ahsan Baig  
Sent from my iPad

On May 23, 2013, at 7:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks

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**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu May 23 17:42:44 2013  
**Subject:** Re: DAC Project - Funding for Public Works Agency

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Thanks

Please advise.

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**Subject:** Re: DAC Project - Funding for Public Works Agency

Yes

Thanks,  
Ahsan Baig  
Sent from my iPhone



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Is this the PM fees?

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Ogata, Eileen

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Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, May 22, 2013 6:49 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; Baig, Ahsan; White, Darin; Alexander, Blair  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Demo and Agenda Report Ph2 Comments.doc

Looks good to me.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Eide, Cathey; Baig, Ahsan; White, Darin; Alexander, Blair  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Wed May 22 15:28:32 2013  
**Subject:** DAC Demo and Agenda Report Ph2 Comments.doc

All, these are the comments and a couple of Q&A's I'm anticipating might come up in the Board meeting tomorrow. Appreciate your read of these and see if I'm saying anything that is blatantly false or not quite right.

One area I'm not perfectly comfortable with is throwing out preliminary numbers on Ops and Maint costs. They are the best numbers we have right now and we will be refining them over the next six months as we develop the support MOA, so I can always couch them in that regard. I'm going to chat with our Deputy Exec Director before the meeting to get her input as well.

Appreciate your feedback.

Regards,  
Mike

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, May 22, 2013 11:24 AM  
**To:** Baig, Ahsan; White, Darin; Eide, Cathey; Alexander, Blair  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Board Meeting particulars

Yes, he will be awesome!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; White, Darin; Eide, Cathey; Alexander, Blair  
**Cc:** 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Wed May 22 11:25:48 2013  
**Subject:** RE: Board Meeting particulars

Hi Renee,

I would love to attend and support our partners, but, I am traveling on Thursday.  
Knowing Mike, and his articulation; this will be a breeze :-)

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Wednesday, May 22, 2013 8:42 AM  
**To:** Baig, Ahsan; White, Darin; Eide, Cathey; Alexander, Blair  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Fw: Board Meeting particulars

Hello DAC City team members:

Can any of you attend this Board meeting tomorrow to provide "moral" support for the next phase of the project?

Mike has been telling us about this upcoming meeting and below are the particulars.

I hope a few of us can make it.

Thanks

----- Original Message -----

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Wed May 22 08:20:28 2013  
**Subject:** Board Meeting particulars

[http://www.portofoakland.com/portnyou/agendas\\_13/boar130523.asp](http://www.portofoakland.com/portnyou/agendas_13/boar130523.asp)

Hi Renee, the link above is to the Board Agenda. Looks like open session starts at 4 p.m., so anytime after that will be the DAC presentation and then the Agenda Report will follow.

The Board Room is on the 2nd floor of the Port bldg here at 530 Water Street.

Regards,  
Mike O'Brien  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, May 22, 2013 8:42 AM  
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**To:** Domingo, Renee  
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Hi Renee, the link above is to the Board Agenda. Looks like open session starts at 4 p.m., so anytime after that will be the DAC presentation and then the Agenda Report will follow.

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Regards,  
Mike O'Brien  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 21, 2013 4:05 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

Hi Taso:

Thursday at 9 am works for me.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted; Ogata, Eileen  
**Sent:** Tue May 21 15:59:41 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

Folks – apologize for this late notice -- I am planning to be off work this Friday taking a day of personal time with family. We have our weekly PM Meetings on Friday mornings. I am happy to accommodate doing this meeting a day earlier if you would like on this Thursday morning at 9AM – or other time. I know in the afternoon, Mike and Eric have a Port Board Meeting they need to be at.

Please let me know what will work for you all.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

-----Original Appointment-----

**From:** Zografos, Anastasios  
**Sent:** Thursday, April 04, 2013 8:25 PM  
**To:** Zografos, Anastasios; 'Ahsan Baig'; 'Eric Napralla'; 'Michael O'Brien'; 'Renee Domingo'; 'Alexander, Blair'; 'Cathey Eide'; 'Bender, Ted'; 'Ogata, Eileen'; Chris Millar; 'Ahsan Baig'; 'Eric Napralla'; 'Michael O'Brien'; 'Renee Domingo'; 'Alexander, Blair'; 'Cathey Eide'; 'Bender, Ted'; 'Ogata, Eileen'  
**Subject:** Updated: Oakland DAC - Weekly PM Meeting  
**When:** Friday, May 24, 2013 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** At EOC -- AND/OR -- Via Telecom 1-800-366-7242, pass code 724-5151

Weekly every FRIDAY from 9:00AM to 10:00AM PACIFIC TIME

1-800-366-7242, pass code 724-5151

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Saturday, May 18, 2013 12:08 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'; White, Darin; Eide, Cathey; Alexander, Blair; Bender, Ted; 'NMiller@guidpostsolutions.com'; 'caryporter89@gmail.com'  
**Subject:** DAC Staffing and CONOPS Discussion

I am on a mandatory floating furlough day, so I will not be available on May 29th.



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, May 17, 2013 11:18 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Check-in Call

Thanks

Sent from my iPad

On May 17, 2013, at 7:45 AM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

Here we go....they have their cameras worked with VidSYS solution.

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 16, 2013 8:13 PM  
**To:** Baig, Ahsan  
**Subject:** FW: Check-in Call  
**Importance:** High

Just a gentle reminder to keep it on your radar to send me the email and info regarding OPD surveillance, etc.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, May 15, 2013 9:38 PM  
**To:** Domingo, Renee  
**Subject:** Re: Check-in Call

Hi Renee,

Yes, I will forward you email tomorrow. I couldn't find it on my IPAD.

Thanks,  
Ahsan Baig  
Sent from my iPad

On May 15, 2013, at 8:48 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ahsan:

Just a reminder to send me the email and information regarding our discussion for OPD surveillance and situational awareness by deploying cameras to critical hot spots, etc as part of the DAC project.

Thanks much!

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, May 15, 2013 4:49 PM  
**To:** Domingo, Renee  
**Subject:** RE: Check-in Call

Hi Renee,

I am back in my office. Let me know if you want me to call you now or later.

Thanks,  
-ahsan

---

**From:** Domingo, Renee  
**Sent:** Wednesday, May 15, 2013 11:10 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Check-in Call

Ok. Can we check-in at 4 or 4:30 pm? Let me know if either of these times works for you.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Wed May 15 11:07:09 2013  
**Subject:** Re: Check-in Call

I am in a meeting with CD, OPOA, CAO, OPD, etc. Not be done till late afternoon.

Ahsan Baig  
Sent from my iPad

On May 15, 2013, at 11:03 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Do you have any time to chat between noon and 1 pm? It would be a 10-15 min call.

<mime-attachment>

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, May 17, 2013 9:01 AM  
**To:** Michael O'Brien; Zografos, Anastasios; Baig, Ahsan; Eric Napralla; Alexander, Blair; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Chen, Andy J; Binda, George; Weiman, Bill; Allen, Terry; Chung, Neil A.; 'Jose Rodriguez; Merris, Rhian M.; Ahmad, Tony K.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Durst, Jeremy S.; Cary Porter; Abuelhiga, Ayesah J.; Evans, Julie; Chris Bledsoe; Chris Chauv; Kattel, Prasanna; Vazquez, Tony; [chris@datastew.com](mailto:chris@datastew.com); Richmond D. Glenn; Ben Wu  
**Subject:** RE: Oakland DAC Design Review -- Friday May 17, 10AM PST to Noon PST; Location at EOC  
**Importance:** High

I will be calling in for the meeting.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Fri 5/17/2013 7:49 AM  
**To:** Zografos, Anastasios; Baig, Ahsan; Eric Napralla; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Chen, Andy J; Binda, George; Weiman, Bill; Allen, Terry; Chung, Neil A.; 'Jose Rodriguez; Merris, Rhian M.; Ahmad, Tony K.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Durst, Jeremy S.; Cary Porter; Abuelhiga, Ayesah J.; Evans, Julie; Chris Bledsoe; Chris Chauv; Kattel, Prasanna; Vazquez, Tony; [chris@datastew.com](mailto:chris@datastew.com); Richmond D. Glenn; Ben Wu  
**Subject:** RE: Oakland DAC Design Review -- Friday May 17, 10AM PST to Noon PST; Location at EOC

Taso, Eric and I intend to go to the City EOC for this mornings meetings. We'll be there for the 0900 start.

Regards,  
Mike

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Friday, May 17, 2013 5:51 AM  
**To:** Ahsan Baig; Eric Napralla; Michael O'Brien; Renee Domingo; Alexander, Blair; Cathey Eide; Bender, Ted; [cchimonyo@oaklandnet.com](mailto:cchimonyo@oaklandnet.com); Chen, Andy J; Binda, George; Weiman, Bill; Allen, Terry; Chung, Neil A.; 'Jose Rodriguez; Merris, Rhian M.; Ahmad, Tony K.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Durst, Jeremy S.; Cary Porter; Abuelhiga, Ayesah J.; Evans, Julie; Chris Bledsoe; Chris Chauv; Kattel, Prasanna; Vazquez, Tony; [chris@datastew.com](mailto:chris@datastew.com); Richmond D. Glenn; Ben Wu  
**Subject:** Oakland DAC Design Review -- Friday May 17, 10AM PST to Noon PST; Location at EOC

Reminder about today's Oakland DAC Design Review

Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Oakland DAC Design Review  
**Friday, May 17**  
**10AM PST – Noon (2 hours)**

WEBEX info to follow

**TELECOM Bridge**, 1-800-366-7242, pass code 724-5151

**WEBEX DETAILS**

Meeting Number: 597 492 762  
Meeting Password: saic1234



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To join this meeting from your PC or mobile device.

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1. Go to <https://saicwebconferencing.webex.com/saicwebconferencing/j.php?J=597492762&PW=NZTJhNGY0M2U2>
  2. If requested, enter your name and email address.
  3. If a password is required, enter the meeting password: saic1234
  4. Click "Join".
  5. Follow the instructions that appear on your screen.
- 

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## Teleconference information

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1-800-366-7242, pass code 724-5151

<http://www.webex.com>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, May 17, 2013 8:44 AM  
**To:** Zografos, Anastasios; Baig, Ahsan; Eric Napralla; Michael O'Brien; Alexander, Blair; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Chen, Andy J; Binda, George; Weiman, Bill; Allen, Terry; 'Jose Rodriguez; Merris, Rhian M.; Ahmad, Tony K.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Durst, Jeremy S.; Cary Porter; Abuelhiga, Ayesah J.; Evans, Julie; Chris Bledsoe; Chris Chauv; Kattel, Prasanna; Vazquez, Tony; [chris@datastew.com](mailto:chris@datastew.com); [rglenn@portoakland.com](mailto:rglenn@portoakland.com); Ben Wu; [ryan.dole@kimley-horn.com](mailto:ryan.dole@kimley-horn.com)  
**Cc:** Chung, Neil A.  
**Subject:** RE: Oakland DAC Design Review - Materials  
**Importance:** High

Thanks.

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Fri 5/17/2013 8:02 AM  
**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Chen, Andy J; Binda, George; Weiman, Bill; Allen, Terry; 'Jose Rodriguez; Merris, Rhian M.; Ahmad, Tony K.; [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); Durst, Jeremy S.; Cary Porter; Abuelhiga, Ayesah J.; Evans, Julie; Chris Bledsoe; Chris Chauv; Kattel, Prasanna; Vazquez, Tony; [chris@datastew.com](mailto:chris@datastew.com); [rglenn@portoakland.com](mailto:rglenn@portoakland.com); Ben Wu; [ryan.dole@kimley-horn.com](mailto:ryan.dole@kimley-horn.com)  
**Cc:** Chung, Neil A.  
**Subject:** Oakland DAC Design Review - Materials

Folks – attached you will find the material for today's design review at 10AM PST.  
WEBEX and TELECOM info provided again below.

Neil Chung will be presenting.

For folks attending in person, we will have hardcopies for you.  
Meeting at EOC Media Room, ground floor at EOC, 1605 Martin Luther King Jr. Way.

Taso

Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Oakland DAC Design Review  
**Friday, May 17**  
**10AM PST – Noon (2 hours)**

WEBEX info to follow

**TELECOM Bridge**, 1-800-366-7242, pass code 724-5151

### **WEBEX DETAILS**

Meeting Number: 597 492 762  
Meeting Password: saic1234

---

To join this meeting from your PC or mobile device.

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- 
1. Go to <https://saicwebconferencing.webex.com/saicwebconferencing/j.php?J=597492762&PW=NZTJhNGY0M2U2>
  2. If requested, enter your name and email address.
  3. If a password is required, enter the meeting password: saic1234
  4. Click "Join".
  5. Follow the instructions that appear on your screen.
- 

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## Teleconference information

---

1-800-366-7242, pass code 724-5151

<http://www.webex.com>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 16, 2013 7:31 PM  
**To:** Zografos, Anastasios; Handley, S. Scott; Baig, Ahsan; Ortiz, Celso; Eric Napralla  
**Subject:** RE: Sample Cost Table

**Importance:** High

Hello All:

Just to keep everyone in the loop, Taso, Scott and I had a conference call today at approximately 4 pm and discuss the invoicing matter further. I believe I was able to explain and convey the grant requirements, the grant close out dates, and the factors that are compelling the City and Port to look at alternative options to the T and M payment structure in the contract.

Scott will be speaking with upper management at SAIC to determine if we can come up with a solution that will meet everyone's needs.

Thanks Taso and Scott for your time.

I look forward to hearing from you tomorrow or Monday to determine next steps.

-----Original Message-----

**From:** Zografos, Anastasios [mailto:ANASTASIOS.ZOGRAFOS@saic.com]  
**Sent:** Thursday, May 16, 2013 2:12 PM  
**To:** Handley, S. Scott; Domingo, Renee; Baig, Ahsan; Ortiz, Celso; Eric Napralla  
**Subject:** RE: Sample Cost Table

I can do at 3PM PST. Renee? Can you do?

Taso Zografos  
SAIC | Mobile: 415.215.6113 | zografosa@saic.com

-----Original Message-----

**From:** Handley, S. Scott  
**Sent:** Thursday, May 16, 2013 4:40 PM  
**To:** Zografos, Anastasios; Domingo, Renee; Baig, Ahsan; Ortiz, Celso; Eric Napralla  
**Subject:** RE: Sample Cost Table

I don't recommend that we try to change the contract type; it is T&M and needs to stay that way for the reasons mentioned. Let's get back on the phone this afternoon and see if we can better understand what/why any changes may be needed to the invoicing. Is everyone available at 3:00?

-----Original Message-----

**From:** Zografos, Anastasios  
**Sent:** Thu 5/16/2013 1:16 PM  
**To:** Domingo, Renee; Handley, S. Scott; Baig, Ahsan; Ortiz, Celso; Eric Napralla  
**Subject:** RE: Sample Cost Table

Folks - am sending/sharing my thoughts here as follow-up to facilitate further understanding on the 2 models of T&M vs. Firm Fixed Price.

I feel this is really important to convey particularly as we are doing "design-build" in a collaborative manner, and as we have future desired outcomes still being formulated and others yet to be formed.

T&M - provides you with flexibility to change or re-direct resources as needed to achieve the deliverables you desire and the transparency and visibility on who is billing to the contract and the actual costs to achieve those deliverables

Firm-Fixed Price (FFP) - gives you a pre-defined NOT to exceed price ceiling amount for a pre-defined deliverable where an exact specification is provided by a customer detailing every aspect of a desired deliverable "in advance" along with pre-defined "deliverable acceptance criteria" and the contractor applies whatever resources they feel is needed to satisfy the "pre-defined deliverable acceptance criteria".

Under-Firm Fixed Price contract,

- customer is provided no visibility or transparency as to who is billing on contract
- customer cannot change the "pre-defined deliverable or acceptance criteria" without issuing an exact and clear change order
- customer cannot realize any cost benefit if deliverables are completed more cost-effectively

FFP model would mean we would have to pre-define the exactness of every deliverable we might envision for the entire project in advance, along with mutually understood and agreed to acceptance criteria - and take a lot of time accomplish.

As such, I believe the T&M model is best contract model for the DAC Project.

Happy to discuss further

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

From: Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

Sent: Wednesday, May 15, 2013 11:50 PM



To: Handley, S. Scott  
Cc: Baig, Ahsan; Ortiz, Celso; Zografos, Anastasios; Eric Napralla  
Subject: FW: Sample Cost Table  
Importance: High

Hi Scott:

Thank you for your time this afternoon. I am ccing our Deputy City Attorney-Celso, Ahsan, Eric from the Port and Taso, so we are all on the same page, since they were not on our call this afternoon.

In the Email trail Below is the sample cost table that our Port stakeholder presented to the City and to Taso as an example that may work for meeting SAIC's, City's, Port's and Grantor's requirements and one version that may work so we can expend and have SAIC invoice the Port/City for the up to \$2.9 mil. of the grant funding available.

I and the City/Port team look forward to receive the costing proposal for Tasks 8 and 9 by Friday, May 17th, as we discussed.

I also look forward to hearing back from you on Friday regarding our discussion this afternoon regarding amending the contract from a Time/materials billing to a task based/milestones based payment schedule for Phase I deliverables to include also Tasks 8 and 9 when we approve the costing, that can be invoiced to the City by hopefully not later than the end of May 2013.

As we discussed, we can submit the amendment as one overarching amendment to the existing contract for the sake of efficiency and effectiveness.

It was a pleasure talking with you and I look forward to our finding a mutually agreeable solution to stay on track with the project, get invoiced and payments issued within our required grant timelines.

Thanks again for your time and I look forward to working with you.

Renee Domingo



From: Baig, Ahsan  
Sent: Tuesday, May 14, 2013 8:50 PM  
To: Domingo, Renee  
Subject: Fwd: Sample Cost Table

FYI

Ahsan Baig

Sent from my iPad

Begin forwarded message:

From: "Eric Napralla" <enapralla@portoakland.com>  
Date: May 14, 2013, 6:05:53 PM PDT  
To: "Taso" <ANASTASIOS.ZOGRAFOS@saic.com>  
Cc: "Baig, Ahsan" <ABaig@oaklandnet.com>  
Subject: Sample Cost Table

Taso -

Per our discussion, below is a sample table I had mentioned. I forwarded this to Ahsan earlier in the Day.

Ahsan -

Taso and I talked about the option of adding a similar cost table to the DAC agreement that identifies Task/Subtask, \$ amount to be spent by and post June 30, 2013, and whether the Task/Subtask would be T&M or FFP.

Eric Napralla

Maritime Security Project Administrator

Port of Oakland

p) 510.627.1403

c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 16, 2013 7:16 PM  
**To:** Handley, S. Scott; Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso; Eric Napralla; Michael O'Brien; Alexander, Blair; Eide, Cathey  
**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Thanks Scott.

---

**From:** Handley, S. Scott [<mailto:STEVEN.S.HANDLEY@saic.com>]  
**Sent:** Thursday, May 16, 2013 4:15 PM  
**To:** Zografos, Anastasios; Baig, Ahsan; Domingo, Renee; Ortiz, Celso; Eric Napralla; Michael O'Brien; Alexander, Blair; Eide, Cathey  
**Subject:** RE: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

All,  
Please find enclosed our proposal - please don't hesitate to call if any questions.

Regards,  
Scott

-----Original Message-----

From: Zografos, Anastasios  
Sent: Thu 5/16/2013 4:14 PM  
To: 'Ahsan Baig'; 'Renee Domingo'; [COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org); 'Eric Napralla'; 'Michael O'Brien'; 'Alexander, Blair'; 'Cathey Eide'  
Cc: Handley, S. Scott  
Subject: Oakland DAC - SAIC Task 8 & 9 Contract Change Submittal

Folks - wanted to give you all a heads up that Our SAIC Contracts Scott Handley is ready to send you all the Task 8 & 9 Contract Change for your review and acceptance.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com) <<mailto:zografosa@saic.com>>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, May 15, 2013 9:59 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Ortiz, Celso  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'JERRI.L.HARRELL@saic.com'  
**Subject:** Re: SAOC Oakland DAC Contract Change Discussion

Thanks Taso. Great speaking with you too.

I will give Scott a call today.

Scott to have time to have a brief call at 1:30 pm today?

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; Harrell, Jerri L. <JERRI.L.HARRELL@saic.com>  
**Sent:** Wed May 15 08:48:36 2013  
**Subject:** SAOC Oakland DAC Contract Change Discussion

Renee – great talking with you yesterday.

The person you and/or the City need to speak with in regards to any changes you seek to our current contract would be our SAIC Contracts rep. Mr. Scott Handley.  
Scott is based in San Diego and his direct office tel number is 1-858-826-3851.

Best regards,  
Taso

Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Tuesday, May 14, 2013 9:28 PM  
**To:** Baig, Ahsan  
**Subject:** Re: Fwd: Sample Cost Table

Thanks for keeping me in the loop

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Tue May 14 20:49:51 2013  
**Subject:** Fwd: Sample Cost Table

FYI

Ahsan Baig  
Sent from my iPad

Begin forwarded message:

**From:** "Eric Napralla" <enapralla@portoakland.com>  
**Date:** May 14, 2013, 6:05:53 PM PDT  
**To:** "Taso" <ANASTASIOS.ZOGRAFOS@saic.com>  
**Cc:** "Baig, Ahsan" <ABaig@oaklandnet.com>  
**Subject:** Sample Cost Table

Taso –

Per our discussion, below is a sample table I had mentioned. I forwarded this to Ahsan earlier in the Day.

Ahsan –

Taso and I talked about the option of adding a similar cost table to the DAC agreement that identifies Task/Subtask, \$ amount to be spent by and post June 30, 2013, and whether the Task/Subtask would be T&M or FFP.

| TASK          | DESCRIPTION                                | COST         | BEFORE 6/30/13 | AFTER 6/30/13 | TYPE |
|---------------|--------------------------------------------|--------------|----------------|---------------|------|
| <b>Task 1</b> | <b>Planning and Scoping</b>                | \$ 410,000   | \$ 126,000     | \$ 284,000    |      |
| 1.1           | Project Management                         | \$ 290,000   | \$ 56,000      | \$ 234,000    | T&M  |
| 1.2           | Needs and Requirements Assessment          | \$ 120,000   | \$ 70,000      | \$ 50,000     | T&M  |
| <b>Task 2</b> | <b>Data Development</b>                    | \$ 1,050,000 | \$ 690,000     | \$ 390,000    |      |
| 2.1           | Unlines Data Model and Records Compilation | \$ 120,000   | \$ 120,000     | \$ -          | T&M  |
| 2.2           | Unlines Data Development                   | \$ 630,000   | \$ 540,000     | \$ 90,000     | FFP  |
| 2.3           | Security Data Layer Development            | \$ 330,000   | \$ 30,000      | \$ 300,000    | T&M  |
| <b>Task 3</b> | <b>System Resiliency</b>                   | \$ 270,000   | \$ 270,000     | \$ -          |      |
| 3.1           | System Resiliency Design                   | \$ 65,000    | \$ 65,000      | \$ -          | T&M  |
| 3.2           | Failover System Development                | \$ 139,000   | \$ 139,000     | \$ -          | FFP  |
|               | Hardware Software                          | \$ 66,000    | \$ 66,000      | \$ -          | ODC  |

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403





## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 14, 2013 3:03 PM  
**To:** Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Bender, Ted; Ortiz, Celso; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** 'JERRI.L.HARRELL@saic.com'; 'STEVEN.S.HANDLEY@saic.com'  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Hi Ahsan:

With your approval, Eric's and mine, let's request the costing statement from Taso asap that accompanies the SOW for Tasks 8 and 9.

Thanks all.

Thanks Taso.

We will await your costing statement as soon asap.

---

**From:** Baig, Ahsan  
**To:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Domingo, Renee; Eide, Cathey; Bender, Ted; Ortiz, Celso; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Cc:** Harrell, Jerri L. <JERRI.L.HARRELL@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Tue May 14 14:33:10 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

I have reviewed the Change Order, it looks good to me.

Taso: Please get back to me on the coordination discussions related to the VDI implementation with Lillian.

Thanks,  
-ahsan

---

**From:** Zografos, Anastasios [mailto:ANASTASIOS.ZOGRAFOS@saic.com]  
**Sent:** Monday, May 13, 2013 1:32 PM  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien; Eric Napralla  
**Cc:** Harrell, Jerri L.; Handley, S. Scott  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Attached is the updated Task 8 & 9 SOW – which now includes the deliverable tables below –  
And I have split up the BOM at the back section, as follows;

- New network material BOM
- OLD Baseline proposed Server equip (being replaced by updated BOM following)
- NEW replacement BOM (purchased) for the Server Room using HP equipment/blade servers

Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Zografos, Anastasios  
**Sent:** Monday, May 13, 2013 3:27 PM  
**To:** 'Domingo, Renee'; 'Eide, Cathey'; 'Bender, Ted'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Michael O'Brien'; 'Eric Napralla'



**Cc:** Harrell, Jerri L.; Handley, S. Scott

**Subject:** Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

ALL – in advance of our 2PM meeting, sending this email to help us address-resolve the request for specific deliverables for Task 8 & 9 Change Order SOW.

Hopefully this additional detail satisfies what you seek.

Under Task 8, we added the following tables detailing the subtask deliverables under each to these 2 work scope areas, as follows:

**8.1 Design-Build City and/or Port Network Infrastructure Enhancements/Upgrades**

| 8.1 SUBTASK DELIVERABLES                                                                 | TARGET DATE   |
|------------------------------------------------------------------------------------------|---------------|
| Deliver network design plans and final system components BOM                             | May 3, 2013   |
| Procure and deliver all network required infrastructure and equipment to the Oakland EOC | May 30, 2013  |
| Install and configure all network and system hardware components at the EOC              | June 10, 2013 |
| Deliver final end-to-end network test results documentation for customer sign-off        | June 25, 2013 |
| Provide training and network / system documentation                                      | June 30, 2013 |
| Provide O&M (operation and Maintenance) support YR 1                                     | June 30, 2014 |
| Provide O&M (operation and Maintenance) support YR 2                                     | June 30, 2015 |

**8.2 Enhance City and/or Port System Hardware and Software**

| 8.2 SUBTASK DELIVERABLES                                                                                                                                                               | TARGET DATE   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| Procure and deliver all HP Hardware required infrastructure and equipment to the Oakland EOC                                                                                           | May 23, 2015  |
| Install and configure HP blade rack servers with Vsphere to support multiple Operating Systems for the implementation of PSIM applications                                             | May 30, 2013  |
| Install VidSys, SysAid and all necessary supporting applications for the operations of PSIM system                                                                                     | June 10, 2013 |
| Provide onsite installation support and training to Oakland IT staff for the new HP hardware and other onsite training with regard to new hardware functionality and system operations | June 25, 2013 |
| Deliver final install and operation status documentation for customer sign-off                                                                                                         | June 30, 2013 |
| Provide additional O&M support YR 1                                                                                                                                                    | June 30, 2014 |
| Provide additional O&M support YR 2                                                                                                                                                    | June 30, 2015 |

FOR, Subtask 8.3 “possible future changes”, 9.1 “possible TLS changes”, and 9.2 “possible EBI changes, we inserted the following statement under each for deliverables.

*Subtask deliverables and target dates will be determined and mutually agreed to by Oakland customer and SAIC.*

These subtask areas are placeholders for changes that will require prior determination, agreement, and approval by you all before executing – provides you flexibility for any future unknown needs.

In the case of the 9.2 EBI change orders, we have a list of these already and can present for your review approval.

Let us know if this detail satisfies what you seek for Task 8 & 9.





## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 14, 2013 9:37 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Okay. Thanks much! I know how busy you are. I appreciate your time and committment to this project.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Tue May 14 09:34:57 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Extremely sorry Renee, I need this Memo for Scott and Deanna by Noon.  
I will get it done today ☺

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 14, 2013 9:31 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Hi Ahsan:

Please let me know when you think you will finish reviewing the document.

We really need your review and approval asap to get the costing and move forward with the change order.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Eide, Cathey; Bender, Ted  
**Sent:** Mon May 13 14:46:13 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Ok, let me take a look at it.

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 2:40 PM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen; Eide, Cathey; Bender, Ted  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

They will provide costing once we approve SOW for Task 8 & 9.

---

**From:** Domingo, Renee  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen; Eide, Cathey  
**Sent:** Mon May 13 14:36:40 2013  
**Subject:** Fw: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Hi Ahsan:

Please review as soon as you can, as we need your approval for the Change Order document asap.

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Cc:** Harrell, Jerri L. <JERRI.L.HARRELL@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Mon May 13 13:31:56 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Attached is the updated Task 8 & 9 SOW – which now includes the deliverable tables below –  
And I have split up the BOM at the back section, as follows;

- New network material BOM
- OLD Baseline proposed Server equip (being replaced by updated BOM following)
- NEW replacement BOM (purchased) for the Server Room using HP equipment/blade servers

Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

**From:** Zografos, Anastasios  
**Sent:** Monday, May 13, 2013 3:27 PM  
**To:** 'Domingo, Renee'; 'Eide, Cathey'; 'Bender, Ted'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Michael O'Brien'; 'Eric Napralla'  
**Cc:** Harrell, Jerri L.; Handley, S. Scott  
**Subject:** Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

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| 8.1 SUBTASK DELIVERABLES                                                                 | TARGET DATE   |
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| Provide O&M (operation and Maintenance) support YR 1                                     | June 30, 2014 |
| Provide O&M (operation and Maintenance) support YR 2                                     | June 30, 2015 |

#### 8.2 Enhance City and/or Port System Hardware and Software

| 8.2 SUBTASK DELIVERABLES                                                                                                                   | TARGET DATE  |
|--------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Procure and deliver all HP Hardware required infrastructure and equipment to the Oakland EOC                                               | May 23, 2013 |
| Install and configure HP blade rack servers with Vsphere to support multiple Operating Systems for the implementation of PSIM applications | May 30, 2013 |



|                                                                                                                                                                                        |               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| Install VidSys, SysAid and all necessary supporting applications for the operations of PSIM system                                                                                     | June 10, 2013 |
| Provide onsite installation support and training to Oakland IT staff for the new HP hardware and other onsite training with regard to new hardware functionality and system operations | June 25, 2013 |
| Deliver final install and operation status documentation for customer sign-off                                                                                                         | June 30, 2013 |
| Provide additional O&M support YR 1                                                                                                                                                    | June 30, 2014 |
| Provide additional O&M support YR 2                                                                                                                                                    | June 30, 2015 |

FOR, Subtask 8.3 “possible future changes”, 9.1 “possible TLS changes”, and 9.2 “possible EBI changes, we inserted the following statement under each for deliverables.

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In the case of the 9.2 EBI change orders, we have a list of these already and can present for your review approval.

Let us know if this detail satisfies what you seek for Task 8 & 9.

Taso



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 14, 2013 9:31 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Hi Ahsan:

Please let me know when you think you will finish reviewing the document.

We really need your review and approval asap to get the costing and move forward with the change order.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen; Eide, Cathey; Bender, Ted  
**Sent:** Mon May 13 14:46:13 2013  
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**From:** Domingo, Renee  
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**Cc:** Ogata, Eileen; Eide, Cathey  
**Sent:** Mon May 13 14:36:40 2013  
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**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Cc:** Harrell, Jerri L. <[JERRI.L.HARRELL@saic.com](mailto:JERRI.L.HARRELL@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Sent:** Mon May 13 13:31:56 2013  
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- NEW replacement BOM (purchased) for the Server Room using HP equipment/blade servers

Taso

**From:** Zografos, Anastasios**Sent:** Monday, May 13, 2013 3:27 PM**To:** 'Domingo, Renee'; 'Eide, Cathey'; 'Bender, Ted'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Michael O'Brien'; 'Eric Napralla'**Cc:** Harrell, Jerri L.; Handley, S. Scott**Subject:** Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

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| <b>8.1 SUBTASK DELIVERABLES</b>                                                          | <b>TARGET DATE</b> |
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| Provide training and network / system documentation                                      | June 30, 2013      |
| Provide O&M (operation and Maintenance) support YR 1                                     | June 30, 2014      |
| Provide O&M (operation and Maintenance) support YR 2                                     | June 30, 2015      |

#### **8.2 Enhance City and/or Port System Hardware and Software**

| <b>8.2 SUBTASK DELIVERABLES</b>                                                                                                                                                        | <b>TARGET DATE</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Procure and deliver all HP Hardware required infrastructure and equipment to the Oakland EOC                                                                                           | May 23, 2013       |
| Install and configure HP blade rack servers with Vsphere to support multiple Operating Systems for the implementation of PSIM applications                                             | May 30, 2013       |
| Install VidSys, SysAid and all necessary supporting applications for the operations of PSIM system                                                                                     | June 10, 2013      |
| Provide onsite installation support and training to Oakland IT staff for the new HP hardware and other onsite training with regard to new hardware functionality and system operations | June 25, 2013      |
| Deliver final install and operation status documentation for customer sign-off                                                                                                         | June 30, 2013      |
| Provide additional O&M support YR 1                                                                                                                                                    | June 30, 2014      |
| Provide additional O&M support YR 2                                                                                                                                                    | June 30, 2015      |

FOR, Subtask 8.3 “possible future changes”, 9.1 “possible TLS changes”, and 9.2 “possible EBI changes”, we inserted the following statement under each for deliverables.

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Taso



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 14, 2013 8:36 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** 'TRICIA.L.PEREZ@saic.com'; 'jrodrig001@gmail.com'; 'elbert.chang@kimley-horn.com'; 'sdonnelly@bbiconstruction.com'; 'tmccoy@bbiconstruction.com'; 'bzimmerman@bbiconstruction.com'; 'KHALID.AHMAD@saic.com'; 'JEREMY.S.DURST@saic.com'; 'RHIAN.M.MERRIS@saic.com'  
**Subject:** Re: Oakland DAC Anticipated Equipment Deliveries & Room 205 Clean-Out

Please remove the tables only. We will look at the other items to identify where to move them.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eide, Cathey; Domingo, Renee; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; Ortiz, Celso  
**Cc:** Perez, Tricia L. <TRICIA.L.PEREZ@saic.com>; jrodrig001@gmail.com <jrodrig001@gmail.com>; elbert.chang@kimley-horn.com <elbert.chang@kimley-horn.com>; sdonnelly@bbiconstruction.com <sdonnelly@bbiconstruction.com>; tmccoy@bbiconstruction.com <tmccoy@bbiconstruction.com>; bzimmerman@bbiconstruction.com <bzimmerman@bbiconstruction.com>; Ahmad, Tony K. <KHALID.AHMAD@saic.com>; Durst, Jeremy S. <JEREMY.S.DURST@saic.com>; Merris, Rhian M. <RHIAN.M.MERRIS@saic.com>  
**Sent:** Tue May 14 08:26:56 2013  
**Subject:** RE: Oakland DAC Anticipated Equipment Deliveries & Room 205 Clean-Out

Cathey, Renee, Ted –

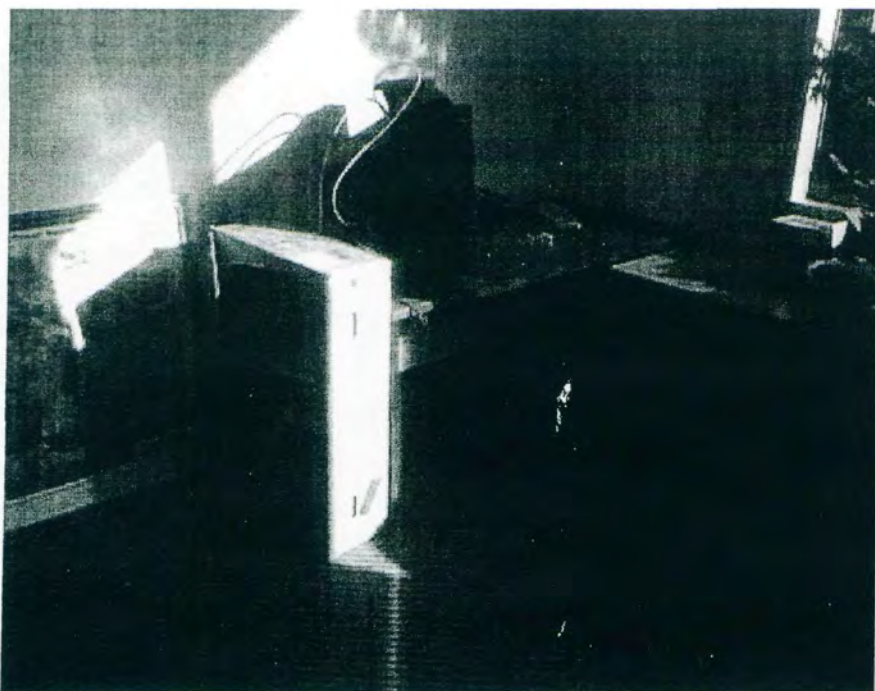
The 3 pics below were taken this morning identifying the stuff in EOC Room 205 that you stated yesterday you would like me to remove, donate and/or discard on the condition that I do so on my own personal time/expense/liability.

Please confirm once again as an email reply your approval to proceed with the removal of this stuff today.

Thanks,

Taso





Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

**From:** Zografos, Anastasios

**Sent:** Monday, May 13, 2013 7:55 PM

**To:** Eide, Cathey; Domingo, Renee; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien; Eric Napralla

**Cc:** Perez, Tricia L.; [jrodrig001@gmail.com](mailto:jrodrig001@gmail.com); [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); [sdonnelly@bbiconstruction.com](mailto:sdonnelly@bbiconstruction.com);

[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com); [bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com); Ahmad, Tony K.; Durst, Jeremy S.; Merris, Rhian M.

**Subject:** RE: Oakland DAC Anticipated Equipment Deliveries & Room 205 Clean-Out



Rest assured that I will donate my time, energy, and personal monies/vehicle and my own liability to accomplish – get the job done -- and will not charge/bill to the contract whatsoever.

Thanks

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Eide, Cathey [<mailto:CEide@oaklandnet.com>]

**Sent:** Monday, May 13, 2013 7:50 PM

**To:** Zografos, Anastasios; Domingo, Renee; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien; Eric Napralla

**Cc:** Perez, Tricia L.; [jrodrig001@gmail.com](mailto:jrodrig001@gmail.com); [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); [sdonnely@bbiconstruction.com](mailto:sdonnely@bbiconstruction.com);

[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com); [bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com); Ahmad, Tony K.; Durst, Jeremy S.; Merris, Rhian M.

**Subject:** RE: Oakland DAC Anticipated Equipment Deliveries & Room 205 Clean-Out

Thanks Taso. Regarding the "Room 205 Clean-Out" approved, provided there will be no associated charges for this cleanout, you are welcome to transport/donate the items as you wish.

If you plan on billing us for this, please let me know and we will handle it ourselves. Thanks, Cathey

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Monday, May 13, 2013 4:23 PM

**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien; Eric Napralla

**Cc:** Perez, Tricia L.; [jrodrig001@gmail.com](mailto:jrodrig001@gmail.com); [elbert.chang@kimley-horn.com](mailto:elbert.chang@kimley-horn.com); [sdonnely@bbiconstruction.com](mailto:sdonnely@bbiconstruction.com);

[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com); [bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com); Ahmad, Tony K.; Durst, Jeremy S.; Merris, Rhian M.

**Subject:** Oakland DAC Anticipated Equipment Deliveries & Room 205 Clean-Out

All –

This is to address 2 items; 1) anticipated equipment deliveries to the EOC, and 2) clean-out of Room 205

#### **Anticipated DAC Equipment Deliveries**

The following DAC equipment deliveries (via 3<sup>rd</sup> party shipper) are expected to arrive at the EOC over the next few weeks;

- HP Server Equipment – was confirmed shipped May 6 – and in transit. Expected delivery anytime this week. Tricia Perez will notify me on their arrival, and I will notify you all.
- CISCO network equipment will be arriving off-site, and I will notify you all when to be transported into EOC Server Room.

Additionally, Anderson AV will be transporting AV equipment for installation into the EOC Situation Room, and will be coordinating with Tricia Perez. Please contact Tricia directly for any updates real-time as needed.

#### **Room 205 Clean-Out**

With EOC staff approval, I will show up tomorrow at the EOC and remove any tables/other stuff from Room 205 and transport/donate to local school.

Best regards,

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 2:37 PM  
**To:** Baig, Ahsan  
**Cc:** Ogata, Eileen; Eide, Cathey  
**Subject:** Fw: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables  
**Attachments:** OaklandDAC20710-1\_SAIC MOD TASK 8 & 9 Technical SOW\_13MAY2013\_rev 4.doc

Hi Ahsan:

Please review as soon as you can, as we need your approval for the Change Order document asap.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Cc:** Harrell, Jerri L. <JERRI.L.HARRELL@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Mon May 13 13:31:56 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Attached is the updated Task 8 & 9 SOW – which now includes the deliverable tables below –  
And I have split up the BOM at the back section, as follows;

- New network material BOM
- OLD Baseline proposed Server equip (being replaced by updated BOM following)
- NEW replacement BOM (purchased) for the Server Room using HP equipment/blade servers

Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Zografos, Anastasios  
**Sent:** Monday, May 13, 2013 3:27 PM  
**To:** 'Domingo, Renee'; 'Eide, Cathey'; 'Bender, Ted'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Michael O'Brien'; 'Eric Napralla'  
**Cc:** Harrell, Jerri L.; Handley, S. Scott  
**Subject:** Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

ALL – in advance of our 2PM meeting, sending this email to help us address-resolve the request for specific deliverables for Task 8 & 9 Change Order SOW.

Hopefully this additional detail satisfies what you seek.

Under Task 8, we added the following tables detailing the subtask deliverables under each to these 2 work scope areas, as follows:

### 8.1 Design-Build City and/or Port Network Infrastructure Enhancements/Upgrades

| 8.1 SUBTASK DELIVERABLES                                                                 | TARGET DATE   |
|------------------------------------------------------------------------------------------|---------------|
| Deliver network design plans and final system components BOM                             | May 3, 2013   |
| Procure and deliver all network required infrastructure and equipment to the Oakland EOC | May 30, 2013  |
| Install and configure all network and system hardware components at the EOC              | June 10, 2013 |
| Deliver final end-to-end network test results documentation for customer sign-off        | June 25, 2013 |

|                                                      |               |
|------------------------------------------------------|---------------|
| Provide training and network / system documentation  | June 30, 2013 |
| Provide O&M (operation and Maintenance) support YR 1 | June 30, 2014 |
| Provide O&M (operation and Maintenance) support YR 2 | June 30, 2015 |

## **8.2 Enhance City and/or Port System Hardware and Software**

| <b>8.2 SUBTASK DELIVERABLES</b>                                                                                                                                                        | <b>TARGET DATE</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Procure and deliver all HP Hardware required infrastructure and equipment to the Oakland EOC                                                                                           | May 23, 2013       |
| Install and configure HP blade rack servers with Vsphere to support multiple Operating Systems for the implementation of PSIM applications                                             | May 30, 2013       |
| Install VidSys, SysAid and all necessary supporting applications for the operations of PSIM system                                                                                     | June 10, 2013      |
| Provide onsite installation support and training to Oakland IT staff for the new HP hardware and other onsite training with regard to new hardware functionality and system operations | June 25, 2013      |
| Deliver final install and operation status documentation for customer sign-off                                                                                                         | June 30, 2013      |
| Provide additional O&M support YR 1                                                                                                                                                    | June 30, 2014      |
| Provide additional O&M support YR 2                                                                                                                                                    | June 30, 2015      |

FOR, Subtask 8.3 "possible future changes", 9.1 "possible TLS changes", and 9.2 "possible EBI changes, we inserted the following statement under each for deliverables.

*Subtask deliverables and target dates will be determined and mutually agreed to by Oakland customer and SAIC.*

These subtask areas are placeholders for changes that will require prior determination, agreement, and approval by you all before executing – provides you flexibility for any future unknown needs.

In the case of the 9.2 EBI change orders, we have a list of these already and can present for your review approval.

Let us know if this detail satisfies what you seek for Task 8 & 9.

Taso



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 2:05 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** 'JERRI.L.HARRELL@saic.com'; 'STEVEN.S.HANDLEY@saic.com'  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Can you come to the OES offices?

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Cc:** Harrell, Jerri L. <JERRI.L.HARRELL@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Mon May 13 13:56:17 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Folks – I will be dialing in to the telecom bridge early – and standing by for you all to dial in.

I will use the latest Task 8 & 9 SOW doc just previously sent out as reference

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

-----Original Appointment-----

**From:** Zografos, Anastasios  
**Sent:** Monday, May 13, 2013 1:51 PM  
**To:** Zografos, Anastasios; 'Domingo, Renee'; 'Eide, Cathey'; 'Bender, Ted'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Michael O'Brien'; 'Eric Napralla'  
**Cc:** Harrell, Jerri L.; Handley, S. Scott  
**Subject:** Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables  
**When:** Monday, May 13, 2013 5:00 PM-5:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 1-800-366-7242, passcode 724-5151

Telecom today – Monday May 13 – 2PM PST

1-800-366-7242, passcode 724-5151

Key discussion topics to cover:

- 1) SAIC Invoice; to review and understand the grantor invoice reqts/needs
- 2) Discuss/understand Task 8 & 9 SOW deliverables presentation format



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 2:02 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** 'JERRI.L.HARRELL@saic.com'; 'STEVEN.S.HANDLEY@saic.com'  
**Subject:** Re: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Hi Taso:

We expected a face to face meeting with you.

It is a bit awkward to do a meeting re: invoicing, etc without you being here.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; Ortiz, Celso; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Cc:** Harrell, Jerri L. <JERRI.L.HARRELL@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Mon May 13 13:56:17 2013  
**Subject:** RE: Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables

Folks – I will be dialing in to the telecom bridge early – and standing by for you all to dial in.

I will use the latest Task 8 & 9 SOW doc just previously sent out as reference

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

-----Original Appointment-----

**From:** Zografos, Anastasios  
**Sent:** Monday, May 13, 2013 1:51 PM  
**To:** Zografos, Anastasios; 'Domingo, Renee'; 'Eide, Cathey'; 'Bender, Ted'; 'Baig, Ahsan'; 'Ortiz, Celso'; 'Michael O'Brien'; 'Eric Napralla'  
**Cc:** Harrell, Jerri L.; Handley, S. Scott  
**Subject:** Oakland DAC - Discuss SAIC Invoice & Task 8&9 Deliverables  
**When:** Monday, May 13, 2013 5:00 PM-5:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 1-800-366-7242, passcode 724-5151

Telecom today – Monday May 13 – 2PM PST

1-800-366-7242, passcode 724-5151

Key discussion topics to cover:

- 1) SAIC Invoice; to review and understand the grantor invoice reqts/needs
- 2) Discuss/understand Task 8 & 9 SOW deliverables presentation format

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 9:28 AM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** Re: DAC Contract Conference Call today at 10:30 am

Thanks

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso  
**Sent:** Mon May 13 09:27:48 2013  
**Subject:** RE: DAC Contract Conference Call today at 10:30 am

Just did it.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 9:20 AM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** DAC Contract Conference Call today at 10:30 am

Hi Ahsan:

Please provide a call in number for this morning's call.

Thanks much!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 9:20 AM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** DAC Contract Conference Call today at 10:30 am

Hi Ahsan:

Please provide a call in number for this morning's call.

Thanks much!



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 13, 2013 9:14 AM  
**To:** Baig, Ahsan  
**Subject:** Accepted: DAC - Contract Discussions

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 09, 2013 5:02 PM  
**To:** 'STEVEN.S.HANDLEY@saic.com'; Ortiz, Celso  
**Cc:** Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Hello Scott:

While the contract stipulates a T and M basis and hourly. We made it clear to Taso that this is a grant project and that we needed the invoices to be tied back to the scope of work and deliverables.

He stated this would not be an issue. We are still awaiting the tasks and deliverables' timelines that was promised to us as well.

The Federal Government will NOT reimburse the City or Port if there is no detail provided in the invoices.

The invoices provided to us for \$80k did not contain any details as to what exactly the City was paying for.

We need to resolve this issue immediately so we are all on the same page.

Let's find a mutually convenient time for Monday to have a meeting and conference you into the meeting.

Thank you.

---

**From:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Domingo, Renee  
**Sent:** Thu May 09 16:31:28 2013  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Hi Celso,

I've seen the back and forth e-mails the last couple days regarding this invoicing issue and I have to admit I'm somewhat confused. Our contract provides pretty specific invoicing instructions in Section 4(b): since it is a T&M contract, we invoice for hours incurred on a monthly basis at the rates stipulated in the contract, and for material and other expenses as incurred.

The company will not allow us to submit invoices that are contrary to the terms of the contract, so in order to do anything different, we would need a modification. We are glad to work with the City to define whatever is needed and we can move as quickly as necessary to meet your needs, but ultimately the direction will need to be provided in the form of a modification before we can provide any form of invoice different than what is already in the contract.

I'd be glad to discuss further with you at your convenience.

Regards,  
Scott

---

**From:** Ortiz, Celso [mailto:CORTIZ@oaklandcityattorney.org]  
**Sent:** Monday, May 06, 2013 5:21 PM  
**To:** Handley, S. Scott; Domingo, Renee  
**Cc:** Baig, Ahsan; Zografos, Anastasios  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

It is up to Ahsan and Renee. OK by me.

---

**From:** Handley, S. Scott [mailto:STEVEN.S.HANDLEY@saic.com]  
**Sent:** Monday, May 06, 2013 5:19 PM

**To:** Ortiz, Celso

**Cc:** Baig, Ahsan; Zografos, Anastasios

**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Hello Celso,

I would like to follow-up on Taso's e-mail below. It is our understanding that the City desires that SAIC invoice a certain invoice amount no later than the first or second week of June. Our recommended approach is embodied in the wording Taso forwarded below, and we are glad to work with you as necessary to complete a modification to the contract. Please don't hesitate to contact me if you have any questions or need any additional information.

Best regards,

Scott

**Scott Handley** | SAIC

Operation Contracts Manager | Logistics Solutions Operation

phone: 858.826.3851 | fax 858.826.6833

mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

---

**From:** Zografos, Anastasios

**Sent:** Thursday, April 25, 2013 1:51 PM

**To:** 'CORTIZ@oaklandcityattorney.org'; Handley, S. Scott

**Cc:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); 'Eide, Cathey'; [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); Michael O'Brien; Eric Napralla

**Subject:** Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Celso –

Great talking with you earlier today.

Just wanted to give you a heads-up on two time sensitive items; 1) contract mod for new work scope under Tasks 8 & 9, and 2) seeking contract mod to incorporate the following text language so we can support the Oakland City-Port invoice needs.

The below is the statement we are seeking to add to the current contract.

*“Contractor shall submit an advance payment request in the amount of \$\_\_\_\_\_. All invoices submitted in accordance with paragraph 4 (d) herein shall reference the beginning balance of the advance payment and the remaining balance after crediting the amount of the invoice. Any amount remaining at the end of the contract shall be refunded to the City prior to contract close-out.”*

Mr. Scott Handley is available to work with you directly representing SAIC to address both items.

Just wanted to give you a heads up on these forthcoming time sensitive contract items that will need your attention.

My team is in the process of completing the Contract Mod SOW and pricing for the Task 8 & 9 efforts to submit through Mr. Scott Handley for your consideration/processing.

Best regards,

Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 09, 2013 12:09 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Alexander, Blair  
**Cc:** 'NEIL.A.CHUNG@saic.com'; 'AYESHAH.J.ABUELHIGA@saic.com'; 'JULIE.H.EVANS@saic.com'; 'caryporter89@gmail.com'  
**Subject:** Re: DAC User Action Plans - May 7 Meeting Notes

Yes, please. That way we can review, customize the ones you provide, add any additional user action plans that are necessary

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>; Alexander, Blair  
**Cc:** Chung, Neil A. <NEIL.A.CHUNG@saic.com>; Abuelhiga, Ayeshah J. <AYESHAH.J.ABUELHIGA@saic.com>; Evans, Julie <JULIE.H.EVANS@saic.com>; caryporter89@gmail.com <caryporter89@gmail.com>  
**Sent:** Thu May 09 11:20:56 2013  
**Subject:** RE: DAC User Action Plans - May 7 Meeting Notes

Thanks Renee –

Just to confirm, you want SAIC to institute the different approach and new process steps I have presented below for establishing the City DAC User Action Plans? – correct?

If you agree, then we will tailor and submit action plans from other deployments with existing work flows for your first review cycle.

Let me know if you want to discuss.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, May 09, 2013 2:09 PM  
**To:** Zografos, Anastasios; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; mobrien@portoakland.com; enapralla@portoakland.com; Alexander, Blair  
**Cc:** Chung, Neil A.; Abuelhiga, Ayeshah J.; Evans, Julie; caryporter89@gmail.com  
**Subject:** Re: DAC User Action Plans - May 7 Meeting Notes

Hi Taso;

Thank you and your team for support the City's recommendation regarding approach.

We, too believe in a collaborative approach and my recommendation supports collaboration and efficiency.

Efficiency is critical for our City when there are limited human resources and time for many of our key stakeholders, including but not limited to our First Responders, Emergency Management and Public Safety IT partners.

Thank you.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>; Alexander, Blair  
**Cc:** Chung, Neil A. <NEIL.A.CHUNG@saic.com>; Abuelhiga, Ayeshah J. <AYESHAH.J.ABUELHIGA@saic.com>; Evans, Julie <JULIE.H.EVANS@saic.com>; caryporter89@gmail.com <caryporter89@gmail.com>



**Sent:** Wed May 08 23:29:09 2013

**Subject:** RE: DAC User Action Plans - May 7 Meeting Notes

Renee –

You are correct -- the SAIC team has done this work before with/for other customers, and we would be more than happy to leverage such as follows;

- SAIC team can make the determination for the City DAC Users (OPD, OFD, OES, PW, etc) what the full complement list of incident events are to become City DAC User Action Plans.
- And we can create these City DAC user Action Plans using work flow algorithms/structures and create/model using what other customers are doing for incident response, as defined/determined by the SAIC team.
- These City DAC User Action Plans can be submitted for a draft and final review/feedback for updates that are supported by the pre-existing/available workflows.

Again, we would be more than happy to change and apply a different approach as described above. I am agreeable to the above process.

Our initial approach with the City DAC Users was to apply same working model we are successfully employing with the Port staff – a collaborative development.

They have already defined there baseline set of incident events and our team is applying the work flow processes to develop those unique Port DAC User action plan responses.

The Port knows what incidents they want to convert into Port specific DAC User Action Plans, and we have collaborated together on response activity input/outcome/flows, and that development process is going well.

So we will continue our priority focus activity on completing the Port DAC User Action Plans.

We want to help you through this “change management process” in whatever manner works best for you.

Thanks

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, May 08, 2013 11:36 PM

**To:** Zografos, Anastasios; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; [mobrien@portoakland.com](mailto:mobrien@portoakland.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); Alexander, Blair

**Cc:** Chung, Neil A.; Abuelhiga, Ayeshah J.; Evans, Julie; [caryporter89@gmail.com](mailto:caryporter89@gmail.com)

**Subject:** Re: DAC User Action Plans - May 7 Meeting Notes

Hi Taso:

With all due respect,  
hasn't SAIC or one of the subs done this work for the Long Beach DAC or another DAC?

Its seems to me that we are re-inventing the wheel and spending a lot of staff time.

I would expect that SAIC or the subs provide City staff (OPD, OFD, EMSD) and Port with Decision Trees and/or Trigger process flows for the various scenarios that were developed for other DAC operations and then have City staff and Port staff fine tune the processes/decision algorithms to mirror what the City First Responders, EMSD and Port Security staff use for their current/future protocols for the DAC.

Please advise if you or your team (incl. Subs) have this documentation available rather than City and Port staff re-creating it.

Thanks much!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 09, 2013 12:01 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Ortiz, Celso  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'  
**Subject:** Re: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Hi Taso:

No worries. I think you maybe moving too fast and juggling a lot of different items currently and perhaps my emails were not initially clear.

We will need the \$2.7 mil invoice(s) soon but first Celso, I and Ahsan need to determine if the language is necessary if we can agree upon an invoicing process for this.

I am in Dublin all day today for Board meetings.

Ahsan described in an email to you last week how we needed the invoices submitted.

If you can speak with him or Eric today, they can provide you with further details/guidance.

Thanks

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Thu May 09 11:26:32 2013  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Rene – apologize, as I thought you wanted a full \$2.7M invoice - again, apologize if I misunderstood and you no longer need that.

Happy to go back and resubmit the \$80K “first” invoice submitted to provide the details you seek.  
What time do you have available today to talk thru the appropriate backup documentation?

Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, May 09, 2013 2:15 PM  
**To:** Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott  
**Subject:** Re: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

I am NOT asking for the \$2.7 million invoice.

I am asking that you provide us for a SAMPLE for how the invoice and back up documents to support the invoice would be provided.

In fact, please resubmit the \$80k plus invoice that was rejected with the appropriate back up documentation and connecting back to the scope of work and tasks lists.

Thank you!



---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**To:** Baig, Ahsan; Domingo, Renee; Ortiz, Celso  
**Cc:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Sent:** Thu May 09 11:06:57 2013  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Understand about the Task 8 & 9 and I will send out a separate email about that.  
But without this language inserted into our contract, SAIC cannot issue and advance invoice in the full amount of \$2.7M as is being requested.  
Without such, we will continue to work and invoice on a monthly basis per the contract reqts.

Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Thursday, May 09, 2013 2:03 PM  
**To:** Zografos, Anastasios; Domingo, Renee; Ortiz, Celso  
**Cc:** Handley, S. Scott  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

We may need to have discussion to resolve this issue. I agree with Renee, this language may not be needed. However, we need to discuss it.

In my understanding, we need a Change Order, to document that the project requires additional network, hardware and software equipment, and City is approving SAIC to spend \$XYZ million (insert the right amount), out of allocated project funds on these additional DAC infrastructure expenses in Phase I. City will work with Port in securing additional funding of \$XYZ million, pending Council approvals, to complete the remaining Systems Integration work in Phase II.

Thanks,  
-ahsan

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Thursday, May 09, 2013 10:54 AM  
**To:** Domingo, Renee; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Renee – SAIC is ready to begin work on our end to prepare and issue you're the full invoice you seek/want from us but only once you all have agreed to accept this language add to the current contract, as follows (and referenced below in the email string);

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**Sent:** Thursday, May 09, 2013 1:36 PM  
**To:** Zografos, Anastasios; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott  
**Subject:** Re: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

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**To:** Domingo, Renee; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
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**Cc:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); 'Eide, Cathey'; [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); Michael O'Brien; Eric Napralla  
**Subject:** Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

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[v1.02]

## Ogata, Eileen

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**Sent:** Thursday, May 09, 2013 11:09 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Alexander, Blair  
**Cc:** 'NEIL.A.CHUNG@saic.com'; 'AYESHAH.J.ABUELHIGA@saic.com'; 'JULIE.H.EVANS@saic.com'; 'caryporter89@gmail.com'  
**Subject:** Re: DAC User Action Plans - May 7 Meeting Notes

Hi Taso;

Thank you and your team for support the City's recommendation regarding approach.

*We, too believe in a collaborative approach and my recommendation supports collaboration and efficiency.*

Efficiency is critical for our City when there are limited human resources and time for many of our key stakeholders, including but not limited to our First Responders, Emergency Management and Public Safety IT partners.

Thank you.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>; Alexander, Blair  
**Cc:** Chung, Neil A. <NEIL.A.CHUNG@saic.com>; Abuelhiga, Ayeshah J. <AYESHAH.J.ABUELHIGA@saic.com>; Evans, Julie <JULIE.H.EVANS@saic.com>; caryporter89@gmail.com <caryporter89@gmail.com>  
**Sent:** Wed May 08 23:29:09 2013  
**Subject:** RE: DAC User Action Plans - May 7 Meeting Notes

Renee –

You are correct -- the SAIC team has done this work before with/for other customers, and we would be more than happy to leverage such as follows;

- SAIC team can make the determination for the City DAC Users (OPD, OFD, OES, PW, etc) what the full complement list of incident events are to become City DAC User Action Plans.
- And we can create these City DAC user Action Plans using work flow algorithms/structures and create/model using what other customers are doing for incident response, as defined/determined by the SAIC team.
- These City DAC User Action Plans can be submitted for a draft and final review/feedback for updates that are supported by the pre-existing/available workflows.

Again, we would be more than happy to change and apply a different approach as described above. I am agreeable to the above process.

Our initial approach with the City DAC Users was to apply same working model we are successfully employing with the Port staff – a collaborative development.

They have already defined there baseline set of incident events and our team is applying the work flow processes to develop those unique Port DAC User action plan responses.

The Port knows what incidents they want to convert into Port specific DAC User Action Plans, and we have collaborated together on response activity input/outcome/flows, and that development process is going well.

So we will continue our priority focus activity on completing the Port DAC User Action Plans.

We want to help you through this “change management process” in whatever manner works best for you.

Thanks



Taso

Taso Zografos

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**Sent:** Wednesday, May 08, 2013 11:36 PM  
**To:** Zografos, Anastasios; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; mobrien@portoakland.com; enapralla@portoakland.com; Alexander, Blair  
**Cc:** Chung, Neil A.; Abuelhiga, Ayesah J.; Evans, Julie; caryporter89@gmail.com  
**Subject:** Re: DAC User Action Plans - May 7 Meeting Notes

Hi Taso:

With all due respect,  
hasn't SAIC or one of the subs done this work for the Long Beach DAC or another DAC?

Its seems to me that we are re-inventing the wheel and spending a lot of staff time.

I would expect that SAIC or the subs provide City staff (OPD, OFD, EMSD) and Port with Decision Trees and/or Trigger process flows for the various scenarios that were developed for other DAC operations and then have City staff and Port staff fine tune the processes/decision algorithms to mirror what the City First Responders, EMSD and Port Security staff use for their current/future protocols for the DAC.

Please advise if you or your team (incl. Subs) have this documentation available rather than City and Port staff re-creating it.

Thanks much!

---

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**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Chimonyo, Cynthia; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; Alexander, Blair  
**Cc:** Chung, Neil A. <NEIL.A.CHUNG@saic.com>; Abuelhiga, Ayesah J. <AYESHAH.J.ABUELHIGA@saic.com>; Evans, Julie <JULIE.H.EVANS@saic.com>; caryporter89@gmail.com <caryporter89@gmail.com>  
**Sent:** Wed May 08 10:08:57 2013  
**Subject:** DAC User Action Plans - May 7 Meeting Notes

All – yesterday Cathey and I met to identify what current events and procedures are to be translated into DAC User Action Plans.

Below table shows that determined list under Police, Fire, and City-Wide.

Mike/Eric have already provided our team with events/scenarios and with their continued guidance/support the action plan development for those are going well.

Need to next ID the current SOPs, EOPs, ESFs as a reference benchmark that will be used to guide the build-out the DAC User Action Plans for Police, Fire, City-Wide.

Once draft DAC User Action Plans are created, they can be reviewed and shared for input-feedback.

Right now I am only seeking confirmation on the list of events below provided by Cathey for Police, Fire, and City-Wide.

Cathey, Renee, Ted, Blair, Cynthia – any changes to this list below from yesterday?

Thanks

Taso

Taso Zografos

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## Ogata, Eileen

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**Sent:** Thursday, May 09, 2013 11:02 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Ortiz, Celso  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Taso:

We cannot do this.

We need a sample invoice by Monday.

I don't want to be haggling over formatting, lack of details, etc as experienced with the recent invoice you submitted which was rejected due to the issues stated.

We cannot and will not do business in this matter.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Baig, Ahsan; Ortiz, Celso  
**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
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[v1.02]

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*"Contractor shall submit an advance payment request in the amount of \$\_\_\_\_\_. All invoices submitted in accordance with paragraph 4 (d) herein shall reference the beginning balance of the advance payment and the remaining balance after crediting the amount of the invoice. Any amount remaining at the end of the contract shall be refunded to the City prior to contract close-out."*

Mr. Scott Handley is available to work with you directly representing SAIC to address both items.



Just wanted to give you a heads up on these forthcoming time sensitive contract items that will need your attention.

My team is in the process of completing the Contract Mod SOW and pricing for the Task 8 & 9 efforts to submit through Mr. Scott Handley for your consideration/processing.

Best regards,  
Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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Please consider the environment before printing this email

[v1.02]

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, May 07, 2013 9:50 AM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; Bender, Ted; Baig, Ahsan; White, Darin; Alexander, Blair; 'enapralla@portoakland.com'  
**Subject:** Re: DAC Phase 2 Agenda Report rev6.doc

Thanks

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Eide, Cathey; Bender, Ted; Baig, Ahsan; White, Darin; Alexander, Blair; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Tue May 07 09:42:15 2013  
**Subject:** DAC Phase 2 Agenda Report rev6.doc

Renee, here is the draft agenda report that we are pushing to the board on May 23rd. We are still waiting on FEMA regarding extension status on Round 9 and 10. They don't seem to want to give us a timely decision. Our alternative if we get shot down on extending Round 9 and 10 funding and using that for DAC Phase 2 is to re-program the Port's Round 12 funding to DAC Phase 2.

We are currently staffing this draft and it's due to be smooth toward the end of this week. Please feel free to plagiarize this for your purposes with City Council/Public Safety Sub-Committee.

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 06, 2013 5:57 PM  
**To:** Ortiz, Celso; 'STEVEN.S.HANDLEY@saic.com'  
**Cc:** Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

We need invoices no later than the 3rd week in May 2013.

Thanks

---

**From:** Ortiz, Celso  
**To:** 'Handley, S. Scott' <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>; Domingo, Renee  
**Cc:** Baig, Ahsan; Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**Sent:** Mon May 06 17:21:12 2013  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

It is up to Ahsan and Renee. OK by me.

---

**From:** Handley, S. Scott [<mailto:STEVEN.S.HANDLEY@saic.com>]  
**Sent:** Monday, May 06, 2013 5:19 PM  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Zografos, Anastasios  
**Subject:** RE: Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Hello Celso,

I would like to follow-up on Taso's e-mail below. It is our understanding that the City desires that SAIC invoice a certain invoice amount no later than the first or second week of June. Our recommended approach is embodied in the wording Taso forwarded below, and we are glad to work with you as necessary to complete a modification to the contract. Please don't hesitate to contact me if you have any questions or need any additional information.

Best regards,  
Scott

**Scott Handley** | SAIC  
Operation Contracts Manager | Logistics Solutions Operation  
phone: 858.826.3851 | fax 858.826.6833  
mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

---

**From:** Zografos, Anastasios  
**Sent:** Thursday, April 25, 2013 1:51 PM  
**To:** 'Cortiz@oaklandcityattorney.org'; Handley, S. Scott  
**Cc:** [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); 'Eide, Cathey'; [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); Michael O'Brien; Eric Napralla  
**Subject:** Oakland DAC - SAIC Contract Mod to add Task 8 & 9 work scope

Celso –

Great talking with you earlier today.

Just wanted to give you a heads-up on two time sensitive items; 1) contract mod for new work scope under Tasks 8 & 9, and 2) seeking contract mod to incorporate the following text language so we can support the Oakland City-Port invoice needs.



The below is the statement we are seeking to add to the current contract.

*"Contractor shall submit an advance payment request in the amount of \$\_\_\_\_\_. All invoices submitted in accordance with paragraph 4 (d) herein shall reference the beginning balance of the advance payment and the remaining balance after crediting the amount of the invoice. Any amount remaining at the end of the contract shall be refunded to the City prior to contract close-out."*

Mr. Scott Handley is available to work with you directly representing SAIC to address both items.

Just wanted to give you a heads up on these forthcoming time sensitive contract items that will need your attention.

My team is in the process of completing the Contract Mod SOW and pricing for the Task 8 & 9 efforts to submit through Mr. Scott Handley for your consideration/processing.

Best regards,  
Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosn@saic.com](mailto:zografosn@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 06, 2013 9:32 AM  
**To:** Baig, Ahsan  
**Subject:** Re: When with Professional Services Agreement for DAC PM be approved and PM in place?

So no later than June 6th?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Mon May 06 09:23:03 2013  
**Subject:** Re: When with Professional Services Agreement for DAC PM be approved and PM in place?

Shouldn't be more than 4 weeks.

Ahsan Baig  
Sent from my iPad

On May 6, 2013, at 9:18 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Please provide an estimated time line.

Thanks

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, May 06, 2013 9:18 AM  
**To:** Baig, Ahsan  
**Subject:** When with Professional Services Agreement for DAC PM be approved and PM in place?

Please provide an estimated time line.

Thanks



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, May 03, 2013 8:07 AM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** Re: DAC - Conf call with Celso

Thanks

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso  
**Sent:** Fri May 03 06:55:35 2013  
**Subject:** Re: DAC - Conf call with Celso

Dial-in Number: (424) 203-8075

Access Code: 193220

Ahsan Baig  
Sent from my iPad

On May 2, 2013, at 11:41 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Please provide a call in number in the morning for our 9:30 am call.

Thanks!

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 02, 2013 11:41 PM  
**To:** Baig, Ahsan; Ortiz, Celso  
**Subject:** DAC - Conf call with Celso

Please provide a call in number in the morning for our 9:30 am call.

Thanks!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 02, 2013 6:28 PM  
**To:** Zografos, Anastasios  
**Cc:** Baig, Ahsan; 'Eric Napralla'; 'Michael O'Brien'; Alexander, Blair; Bender, Ted  
**Subject:** RE: Updated: Oakland DAC - Weekly PM Meeting

**Importance:** High

Ahsan and I have a conference call at 9:30 am with Celso Ortiz, our City Attorney, re: the DAC project, so we will only be able to join for 30 minutes this week.

-----Original Appointment-----

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Thursday, May 02, 2013 6:11 PM

**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted

**Subject:** Updated: Oakland DAC - Weekly PM Meeting

**When:** Occurs every Friday effective 4/5/2013 until 6/28/2013 from 12:00 PM to 1:00 PM GMT -0500 (Standard) / GMT -0400 (Daylight).

**Where:** At EOC -- AND/OR -- Via Telecom 1-800-366-7242, pass code 724-5151

Weekly every FRIDAY from 9:00AM to 10:00AM PACIFIC TIME  
1-800-366-7242, pass code 724-5151



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, May 02, 2013 6:12 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Alexander, Blair; Eide, Cathey; Bender, Ted  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

Both work for me too. If you need to move it to 9 am and it works for everyone, please do so.

Thanks!

----- Original Message -----

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Baig, Ahsan; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Alexander, Blair; Eide, Cathey; Bender, Ted  
**Sent:** Thu May 02 16:58:27 2013  
**Subject:** Oakland DAC - Weekly PM Meeting

For our weekly Friday mtgs, is everyone ok with 8:30am start ---- OR do we-does anyone want or need to move to 9AM start???

Ogata, Eileen

---

From: Domingo, Renee  
Sent: Thursday, May 02, 2013 5:42 PM  
To: Baig, Ahsan  
Subject: Accepted: DAC - Conf call with Celso

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, May 01, 2013 10:39 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Re: Trip to Chicago Fusion Center

Yes. Only you and Ahsan. Only the PD chief as far as I know.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Wed May 01 08:00:31 2013  
**Subject:** RE: Trip to Chicago Fusion Center

Renee, who else will be going to Chicago in company with the Chief? Is it just Ahsan and I or are there other OPD comms officers or Deputy Chiefs going along? Anyone from your shop?

I assume the purpose is to benchmark their operation in order to better plan for the establishment of our DAC?

Thanks,  
Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Tuesday, April 30, 2013 10:41 AM  
**To:** Michael O'Brien; Baig, Ahsan  
**Subject:** Re: Trip to Chicago Fusion Center

Hi Mike:

What is your availability for the email request below?

----- Original Message -----

**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <mobrien@portoakland.com>; Baig, Ahsan  
**Sent:** Mon Apr 29 19:09:30 2013  
**Subject:** Trip to Chicago Fusion Center

May 29 returning on May 31st.

Would either of you or both of you be interested in traveling with the Oakland Police Chief to visit the Chicago Fusion Center on the dates indicated above?

Please advise as soon as possible.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, April 30, 2013 5:54 PM  
**To:** Lau, Danny; Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Hi Danny:

Ahsan and I just met with the DAC Project steering committee and we have identified the funding for PWA staff for their expertise and assistance based up your recent funding costs of approx \$7k.

Thanks much!

---

**From:** Lau, Danny  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike; Domingo, Renee  
**Sent:** Tue Apr 30 17:20:17 2013  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Ahsan,

Have you been able to identify the funding source for PWA staff for this project?

Also, Jing said that the framing inspection is scheduled and that it should be passed by the building inspector. Sheetrock work will then start on Thursday, May 2.

Thank you,

Danny Lau, P.E.

Supervising Civil Engineer

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

(510) 238-7211 | (510) 238-7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

Report A Problem | Public Works Agency Call Center | (510) 615-5566

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | Mobile app: [SeeClickFix](#)

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**From:** Baig, Ahsan  
**Sent:** Monday, April 15, 2013 1:21 PM  
**To:** Lau, Danny  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike; Domingo, Renee  
**Subject:** RE: DAC Project - Funding for Public Works Agency

Hi Danny,

Thanks for an update. I am meeting with Renee tomorrow, and we will talk about the scope and funding sources for Jing's time.

-ahsan

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013 4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike  
**Subject:** DAC Project - Funding for Public Works Agency

Hi Ahsan,

As we discussed, Jing Wong will assist in the oversight of the design-build contractor for the DAC – existing building improvement project. His involvement is limited to an average of two hours per day to generally help facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

Danny Lau, P.E.

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

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[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, April 30, 2013 7:47 AM  
**To:** 'mobrien@portoakland.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'caryporter89@gmail.com'; 'enapralla@portoakland.com'; Alexander, Blair; White, Darin; Eide, Cathey; 'NMiller@guidepostsolutions.com'; Baig, Ahsan  
**Subject:** Re: DAC Staffing Discussion

Can we move this meeting to May 2nd in the afternoon? This is the day after the EOC MayDay Activation and I am working the night shift.

Please advise.

If the majority of the team is available and has already confirmed to meet, please proceed without me.

Thanks

-----Original Message-----

**From:** Mike O'Brien  
**To:** Anastasios Zografos  
**To:** Cary Porter  
**To:** Eric Napralla  
**To:** Renee Domingo  
**To:** OPD Lieutenant for GG Blair Alexander  
**To:** BC WHITE  
**To:** Cathey Eide  
**To:** Miller, Nicolas  
**To:** Ahsan Baig  
**Subject:** DAC Staffing Discussion  
**Sent:** Apr 17, 2013 4:02 PM

**When:** Thursday, May 02, 2013 9:00 AM-11:00 AM (GMT-08:00) Pacific Time (US & Canada).

**Where:** Maritime Conference Room, 530 Water Street, Port of Oakland

**Note:** The GMT offset above does not reflect daylight saving time adjustments.

\*~\*~\*~\*~\*~\*~\*~\*~\*~\*

All, this is a meeting to look at further fleshing out the CONOPS and staffing requirements for the DAC. We have the assistance of Mr. Cary Porter of SAIC who is very familiar with CG staffing of Interagency Operations Centers from a planning perspective. He also has good Operations Center experience from his days in the active duty CG.

I've invited Nick Miller from Guidepost solutions to the meeting as well as he was instrumental in developing the DAC CONOPS and also is working with me on drafting the Ops and Maintenance MOU for the DAC. When he has a draft developed we will circulate it and have follow on meetings on that front as well.

Thanks for your patience and perseverance on this project!

Regards,  
Mike O'Brien  
Port Facilities Security Officer  
Port of Oakland



w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, April 29, 2013 8:24 AM  
**To:** Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** 'enapralla@portoakland.com'; Eide, Cathey; Alexander, Blair; 'mobrien@portoakland.com'; Ortiz, Celso  
**Subject:** Re: DRAFT Oakland DAC Task 8 & 9 Contract Mod SOW & Proposed BOM

Hello Taso, Ahsan and team:

Yes, good idea Ahsan, we should schedule an internal Port/City meeting to discuss this item and all get on the same page.

Thanks much!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**Cc:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Eide, Cathey; Alexander, Blair; Michael O'Brien <mobrien@portoakland.com>; Ortiz, Celso  
**Sent:** Mon Apr 29 08:18:53 2013  
**Subject:** Re: DRAFT Oakland DAC Task 8 & 9 Contract Mod SOW & Proposed BOM

Thanks Taso. Let me review the info, and I need to have a follow-up meeting/call with the Team to move it forward.

Has your Legal been in touch with Celso regarding this Mod?

Ahsan Baig  
Sent from my iPad

On Apr 29, 2013, at 8:13 AM, "Zografos, Anastasios" <ANASTASIOS.ZOGRAFOS@saic.com> wrote:

> And here below is a funding distribution model that gives a single picture of how-when the funding is to be applied.  
>  
> Really need the NEW MOD Task 8 & 9 executed --- and it is structured that we only buy-spend increments as approved  
by Oakland City based on available funding (a NTE Not to Exceed - with incremental authorized purchases)  
>  
>  
>  
>  
>  
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>  
>  
>  
> Taso Zografos  
>  
> SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)  
>  
>  
>  
> From: Zografos, Anastasios

> Sent: Monday, April 29, 2013 10:25 AM  
> To: [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); Eric Napralla; [radomingo@oaklandnet.com](mailto:radomingo@oaklandnet.com); 'Eide, Cathey'; Alexander, Blair  
([BAlexander@oaklandnet.com](mailto:BAlexander@oaklandnet.com)); Michael O'Brien  
> Cc: [COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org)  
> Subject: DRAFT Oakland DAC Task 8 & 9 Contract Mod SOW & Proposed BOM  
>  
>  
>  
> Folks - spent weekend finalizing this Statement of Work document for the Task 8 & 9 work efforts.  
>  
> It is an easy read - intended so.  
>  
>  
>  
> Plan is to work thru your Oakland legal Celso and get this Contract mod SOW added to the contract, so we have the flexibility to perform the very critical additional work like "network design-build-implement" to be ready for June 30 deadline.  
>  
>  
>  
> Please review -  
>  
>  
>  
> TASK 8 - is more specific to Network Enhancements  
>  
>  
>  
> TASK 9 - gives you and I flexibility to perform additional duties for both TLS and EBI enhancements/modifications.  
>  
>  
>  
> And the last item is a proposed list of material for the Network --- but this list is only what we have agreed to purchase, and can purchase other material-equipment-computers etc., ONLY with Oakland City concurrence and authorization.  
>  
>  
>  
>  
> Thanks,  
>  
> Taso  
>  
>  
>  
> Taso Zografos  
>  
> SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)  
>  
>  
>  
> <image001.png>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, April 19, 2013 6:41 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Alexander, Blair; Bender, Ted  
**Subject:** Re: Oakland DAC Weekly PM Mtg-Telecom Artifacts

Hi Taso;

Thanks much. I will not be able to join this morning's Telecom as I have another meeting at 9 am.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**To:** Eide, Cathey; Baig, Ahsan; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Alexander, Blair; Bender, Ted  
**Sent:** Fri Apr 19 06:30:37 2013  
**Subject:** Oakland DAC Weekly PM Mtg-Telecom Artifacts

TODAY – Friday – April 19, 2013 – CHANGED START TIME: 9AM Pacific

Files attached

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, April 18, 2013 6:52 PM  
**To:** Baig, Ahsan  
**Subject:** Re: Request for permission to have escort present in Server room at EMSD office

I have a meeting at 8 am to 8:30 am.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Apr 18 18:50:15 2013  
**Subject:** Re: Request for permission to have escort present in Server room at EMSD office

How about 8am?

Ahsan Baig  
Sent from my iPad

On Apr 18, 2013, at 6:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Sure. I have a meeting at 9 am and trying to get a briefing from Taso at 8:30 am...Let's plan for it and see how it goes. The rest of my day is full and next week I will be on vacation. ☺

---

**From:** Baig, Ahsan  
**Sent:** Thursday, April 18, 2013 6:38 PM  
**To:** Domingo, Renee  
**Subject:** Re: Request for permission to have escort present in Server room at EMSD office

Hi Renee,

I guess we never decided on time. Can I call you at 8:30 tomorrow morning?  
We need to talk.

Ahsan Baig  
Sent from my iPad

On Apr 18, 2013, at 6:15 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Ahsan: Can you call me??

We were suppose to meet today??? Hope you are feeling better.

Thanks

---

**From:** Baig, Ahsan  
**Sent:** Thursday, April 18, 2013 6:13 PM  
**To:** Perez, Tricia L.  
**Cc:** Eide, Cathey; Bender, Ted; Domingo, Renee; Ogata, Eileen; Chimonyo, Cynthia; Zografos, Anastasios  
**Subject:** Re: Request for permission to have escort present in Server room at EMSD office

Hi Tricia,

What is the scope of work? Sorry, it is not clear from the memo. Do they just need access? Or is there install/construction work happening?

Please make sure to provide at least 48 hours notices, so that we can plan it accordingly.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Apr 18, 2013, at 3:06 PM, "Perez, Tricia L." <[TRICIA.L.PEREZ@saic.com](mailto:TRICIA.L.PEREZ@saic.com)> wrote:

please see attached for our request for the Domain Awareness center.

**Tricia L Perez** | SAIC  
Operations Manager, Port of Oakland STEP Registry/ Customer Service Center  
phone: 510.267.1802 | fax: 510.893.1878 | cell: 510.593.3345  
email: [tricia.l.perez@saic.com](mailto:tricia.l.perez@saic.com)

<Request for permission to have escort present 4.19.13.doc>



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, April 15, 2013 1:15 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC Project - Funding for Public Works Agency

Great! Let's add it to our agenda for discussion

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Mon Apr 15 13:08:14 2013  
**Subject:** FW: DAC Project - Funding for Public Works Agency

FYI.

We can talk about it tomorrow.

---

**From:** Lau, Danny  
**Sent:** Friday, April 12, 2013 4:11 PM  
**To:** Baig, Ahsan  
**Cc:** Wong, Jing; Lau, David W; Neary, Mike  
**Subject:** DAC Project - Funding for Public Works Agency

Hi Ahsan,

As we discussed, Jing Wong will assist in the oversight of the design-build contractor for the DAC – existing building improvement project. His involvement is limited to an average of two hours per day to generally help facilitate communications with the contractor and the client agencies, coordinate activities, provide verification of work, and assist in the permit process/sign-off. The duration of the work is between April 15 and June 4.

Please identify the funding source for Jing's time. A budget of \$7,000 was agreed to be established. If the work scope does not necessitate the full use of the initial budget, any unused funds will be returned.

If additional funds are required due to scope of work modifications or extension of services, we will discuss the need and justification beforehand.

Thank you.

Danny Lau, P.E.

Supervising Civil Engineer

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

(510) 238-7211 | (510) 238-7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

Report A Problem | Public Works Agency Call Center | (510) 615-5566

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | Mobile app: [SeeClickFix](#)

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, April 10, 2013 4:02 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

Got it! Great!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Wed Apr 10 15:33:13 2013  
**Subject:** RE: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

Less than \$10k, sorry.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, April 10, 2013 3:28 PM  
**To:** Baig, Ahsan  
**Subject:** Re: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

What happen to \$30k?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Wed Apr 10 15:29:27 2013  
**Subject:** RE: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

We need to talk about it. They are talking about less than 107k total, 60 to 90 hours for 6 weeks.  
Danny will send a budgetary estimate for engineering support services.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, April 10, 2013 2:27 PM  
**To:** Baig, Ahsan  
**Cc:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Neary, Mike; Lau, Danny  
**Subject:** Re: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

Great!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Neary, Mike; Lau, Danny  
**Sent:** Wed Apr 10 14:26:00 2013  
**Subject:** Re: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

Yes, we are in meeting.

Ahsan Baig  
Sent from my iPad

On Apr 10, 2013, at 2:24 PM, "Domingo, Renee" <RADomingo@oaklandnet.com> wrote:

Are you at the DIT offices?



----- Original Message -----

From: Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>

To: Baig, Ahsan; Neary, Mike; Lau, Danny; Domingo, Renee

Sent: Wed Apr 10 14:05:39 2013

Subject: Re: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

Not to sound pushy -- or anxious -- or that my ADHD is kicking in -- but 3 of us in conf room ready to meet

----- Original Message -----

From: Zografos, Anastasios

Sent: Wednesday, April 10, 2013 04:55 PM

To: 'ABaig@oaklandnet.com' <ABaig@oaklandnet.com>; 'mjneary@oaklandnet.com' <mjneary@oaklandnet.com>; 'dlau@oaklandnet.com' <dlau@oaklandnet.com>; 'RADomingo@oaklandnet.com' <RADomingo@oaklandnet.com>

Subject: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

Folks -- Ted Bender, Tricia, and I (Taso - not in suit today) are in conference room. Happy to start early.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, April 10, 2013 8:39 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'; Eide, Cathey; Alexander, Blair; White, Darin  
**Subject:** Re: DAC Staffing - Planning Considerations

Hi Mike:

Thanks much!.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Eide, Cathey; Alexander, Blair; White, Darin  
**Sent:** Wed Apr 10 08:27:08 2013  
**Subject:** DAC Staffing - Planning Considerations

All, I've put a couple papers together to help frame the Investment Justification for the staffing of the DAC.

The first attachment are options to staffing based on the discussion we had last week on critical coverage times...the second one is draft verbiage to go into the IJ for the staffing.

Yesterday I gave the Area Maritime Security Committee and local CG command a heads up that we were putting this in to the PSG Round 13 mix...just greasing the skids a little.

SAIC is detailing Cary Porter, a former CG officer who worked on CONOPS and staffing for the CG's Interagency Operations Center, to help us further develop the staffing plan.

We can discuss further after the normal check in meeting with SAIC on Friday. Pls feel free to comment on these attached docs.

Regards,  
Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, April 09, 2013 9:05 AM  
**To:** Norleen, Andrew H  
**Cc:** Sirias, Louis; Baig, Ahsan; Cruise, David; Eide, Cathey; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Tivo Add

Hi Andrew:

Can you further elaborate to the group about the LCD screens and the reason to keep the back open, so we are all on the same page.

Thanks

---

**From:** Norleen, Andrew H  
**To:** Domingo, Renee; 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>; Sirias, Louis; 'enapralla@portoakland.com' <enapralla@portoakland.com>; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; 'dhbeaman@beamansinc.com' <dhbeaman@beamansinc.com>; 'tmccoy@bbiconstruction.com' <tmccoy@bbiconstruction.com>; 'bzimmerman@bbiconstruction.com' <bzimmerman@bbiconstruction.com>; Baig, Ahsan; 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'TRICIA.L.PEREZ@saic.com' <TRICIA.L.PEREZ@saic.com>; 'AYESHAH.J.ABUELHIGA@saic.com' <AYESHAH.J.ABUELHIGA@saic.com>; 'JULIE.H.EVANS@saic.com' <JULIE.H.EVANS@saic.com>; 'KHALID.AHMAD@saic.com' <KHALID.AHMAD@saic.com>; 'sdonnelly812@gmail.com' <sdonnelly812@gmail.com>; Cruise, David  
**Cc:** 'akanik@andersonav.com' <akanik@andersonav.com>; 'brobinson@andersonav.com' <brobinson@andersonav.com>; 'charliem@andersonav.com' <charliem@andersonav.com>  
**Sent:** Tue Apr 09 08:36:44 2013  
**Subject:** RE: Tivo Add

We should need only 3 "M" Cards form Comcast for all 9 Tivo cable boxes. We would be looking at 3 Tivo Premier 4's, each has one cable card slot that support all 4 built in tuners. Each Tivo Premier 4 can support an additional 2 Tivo Mini's that utilize the same cable card's and tuner's in the host Premier 4.

The Lifetime service activation for all boxes should only be about 2,200.00. One year of box rental from Comcast would typically cost about 1,500.00 for 9 HD Boxes.

Andrew  
City of Oakland

---

**From:** Domingo, Renee  
**Sent:** Tuesday, April 09, 2013 8:04 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Norleen, Andrew H; Sirias, Louis; 'enapralla@portoakland.com'; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; 'dhbeaman@beamansinc.com'; 'tmccoy@bbiconstruction.com'; 'bzimmerman@bbiconstruction.com'; Baig, Ahsan; 'mobrien@portoakland.com'; 'TRICIA.L.PEREZ@saic.com'; 'AYESHAH.J.ABUELHIGA@saic.com'; 'JULIE.H.EVANS@saic.com'; 'KHALID.AHMAD@saic.com'; 'sdonnelly812@gmail.com'; Cruise, David  
**Cc:** 'akanik@andersonav.com'; 'brobinson@andersonav.com'; 'charliem@andersonav.com'  
**Subject:** Re: Tivo Add

Hi Taso: Please keep us posted on this asap, since the work has not started yet.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Norleen, Andrew H; Sirias, Louis; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Alexander,



Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; [dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com) <[dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com)>; [tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com) <[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com)>; [bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com) <[bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com)>; Baig, Ahsan; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Perez, Tricia L. <[TRICIA.L.PEREZ@saic.com](mailto:TRICIA.L.PEREZ@saic.com)>; Abuelhiga, Ayesah J. <[AYESHAH.J.ABUELHIGA@saic.com](mailto:AYESHAH.J.ABUELHIGA@saic.com)>; Evans, Julie <[JULIE.H.EVANS@saic.com](mailto:JULIE.H.EVANS@saic.com)>; Ahmad, Tony K. <[KHALID.AHMAD@saic.com](mailto:KHALID.AHMAD@saic.com)>; [sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com) <[sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com)>; Cruise, David  
**Cc:** [akanik@andersonav.com](mailto:akanik@andersonav.com) <[akanik@andersonav.com](mailto:akanik@andersonav.com)>; [brobinson@andersonav.com](mailto:brobinson@andersonav.com) <[brobinson@andersonav.com](mailto:brobinson@andersonav.com)>; [charliem@andersonav.com](mailto:charliem@andersonav.com) <[charliem@andersonav.com](mailto:charliem@andersonav.com)>

**Sent:** Tue Apr 09 05:32:41 2013

**Subject:** RE: Tivo Add

It is a construct change in the propose/costed design. I will discuss with BBI and Anderson AV to see how to cost-effectively and time-efficiently accomplish and share the impact/outcome findings.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Monday, April 08, 2013 11:21 PM

**To:** Zografos, Anastasios; Norleen, Andrew H; Sirias, Louis; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; [dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com); [tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com); [bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com); Baig, Ahsan; [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Perez, Tricia L.; Abuelhiga, Ayesah J.; Evans, Julie; Ahmad, Tony K.; [sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com); Cruise, David

**Cc:** [akanik@andersonav.com](mailto:akanik@andersonav.com); [brobinson@andersonav.com](mailto:brobinson@andersonav.com); [charliem@andersonav.com](mailto:charliem@andersonav.com)

**Subject:** Re: Tivo Add

Also, in talking with Andrew and Louis after our telecom, they recommended that the back of the LCD displays remain open for ventilation and accessibility purposes.

Is there any issues with this recommendation?

Andrew and Louis can explain it better than I can but it sounded like a good idea.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>

**To:** Norleen, Andrew H; Sirias, Louis; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; [dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com) <[dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com)>; Tom McCoy <[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com)>; Brian Zimmerman <[bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com)>; Baig, Ahsan; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Perez, Tricia L. <[TRICIA.L.PEREZ@saic.com](mailto:TRICIA.L.PEREZ@saic.com)>; Abuelhiga, Ayesah J. <[AYESHAH.J.ABUELHIGA@saic.com](mailto:AYESHAH.J.ABUELHIGA@saic.com)>; Evans, Julie <[JULIE.H.EVANS@saic.com](mailto:JULIE.H.EVANS@saic.com)>; Ahmad, Tony K. <[KHALID.AHMAD@saic.com](mailto:KHALID.AHMAD@saic.com)>; [sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com) <[sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com)>; Cruise, David

**Cc:** Andy Kanik <[akanik@andersonav.com](mailto:akanik@andersonav.com)>; [brobinson@andersonav.com](mailto:brobinson@andersonav.com) <[brobinson@andersonav.com](mailto:brobinson@andersonav.com)>; Charlie McCarrel <[charliem@andersonav.com](mailto:charliem@andersonav.com)>

**Sent:** Mon Apr 08 17:49:28 2013

**Subject:** FW: Tivo Add

ALL – see below forwarded email.

Andrew from Anderson AV has provided the following per 1 of the action items from today's 2<sup>nd</sup> design review of the video wall display system for the DAC.

Given the information below, my open socialized recommendation is to gather some quote information for both options and present our findings for Oakland City-Port review and consideration.

Again, thanks Brad, Andrew, Charlie for all your hard work.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Andrew Kanik [<mailto:akanik@andersonav.com>]

**Sent:** Monday, April 08, 2013 8:56 PM

**To:** Zografos, Anastasios

**Subject:** Tivo Add

**Importance:** High

Hello Taso,

During today's conference call, Andrew with the City of Oakland suggested adding the TIVO Premier 4 quad tuner DVR system to the AV scope. The original AV scope included installing owner furnished CATV boxes in our equipment rack. Andrew suggested that we explore the pros/cons of replacing the OFE CATV boxes with TIVO quad channel DVRs.

PROS

- **Greater recording capability:** Ability to record 4 shows at one time
- Better user interface for recording shows and managing recordings
- One time cost for hardware from TIVO

CONS

- **Cost as much or slightly higher:** Still will have reoccurring monthly fees from Comcast for Cable Cards. Total of (16) cable cards will be required. The cost of monthly cable card rentals are very similar to the cost of Comcast box rentals.
- **Longer lead time for service resolution:** If hardware failure occurs, service will need to be direct with TIVO. If Comcast boxes are used (original design plan), Comcast will just swap out the box for you with a field service visit.

Sincerely,

**Andrew T. Kanik**

Senior Account Executive

**Anderson Audio Visual**

904 Pardee Street Berkeley, CA 94710

916-899-8290 [C]

510-652-5037 [F]

[akanik@andersonav.com](mailto:akanik@andersonav.com)

[www.andersonav.com](http://www.andersonav.com)



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, April 09, 2013 9:03 AM  
**To:** Cruise, David  
**Cc:** Baig, Ahsan  
**Subject:** Re: 2nd Oakland DAC Video Wall Display System DESIGN REVIEW

Hi David:

These recommendations were made by your staff.

Please speak with them.

Have you had an opportunity to review the AV system design??

I think we all need to be on the same page or it will be confusing to the contractors and us too.

You should be included in future calls.

Thanks

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Cruise, David  
**Cc:** Eide, Cathey; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; Bender, Ted; Alexander, Blair  
**Sent:** Tue Apr 09 08:56:49 2013  
**Subject:** RE: 2nd Oakland DAC Video Wall Display System DESIGN REVIEW

Thanks David for your feedback. I will discuss with our folks and respond later.  
Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Cruise, David [mailto:DCruise@oaklandnet.com]  
**Sent:** Tuesday, April 09, 2013 11:46 AM  
**To:** Zografos, Anastasios  
**Cc:** Cathey Eide  
**Subject:** Re: 2nd Oakland DAC Video Wall Display System DESIGN REVIEW

Just my .02

I don't like the idea of consumer grade products being utilized in any of these designs. (Harmony remotes, TiVo, etc)

Please reconsider those suggestions.

Thanks  
Dave

Sent from my iPhone

On Apr 8, 2013, at 5:17 PM, "Zografos, Anastasios" <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)> wrote:



ALL – thank you for joining today's webex and telecom.

Received good feedback from Renee Domingo, Andrew Norleen, Cynthia Chimonyo, Luis Sirias, Lt. Blair Alexander, and Eric Napralla.

Below is a summary of our takeaways from the discussion.

1. In addition to the 2 aux AV inputs requested at the front console in the Situation Room, Anderson AV will add a 3<sup>rd</sup> input at the AV equipment racks. At each location the user can choose between VGA, Component Video, Composite Video, or HDMI.
2. It was discussed that instead of using Comcast HD cable tuners for broadcast TV feeds, we might use Tivo tuners. Anderson will investigate and seek a quote for the Tivo tuners as well as submit a short list of the pros and cons of using these tuners.
3. We discussed adding a spare 55" video wall monitor as a hot spare in the event of a failure. Anderson will provide a quote to SAIC for submission to Oakland City-Port consideration.
4. The EOC contingency plan was discussed further. It was determined that in addition to relocating the 2 projectors from the Projection Room to the Situation Room, that a 3<sup>rd</sup> video display would be required to monitor social media. Anderson will temporarily mount the 60" LCD for the Planning and Intelligence Room on a cart and connect it to a computer at the front console. Here is a summary of the purposed video solution:
  - Left Projector – GIS or other PC data
  - Right Projector – Connected to Quad Split will give 2 TVU feeds and 2 Cable TV feeds after relocating a tuner from the server room
  - 60" LCD – Social Media Monitoring
5. We discussed adding video conferencing in the Management Room as a "new scope add item". Anderson will provide a quote to SAIC for submission to Oakland City-Port consideration.
6. We discussed adding a universal remote to control the existing TVs in the Management Room. Andrew requested a Harmony 1100 programmable universal remote. This remote will become the sole point of control for the TVs. The included remote will control the video conferencing system. The existing AMX buttons on the wall keypad will no longer work with the new system.

Please review the above and also the design material provided and then provide us with any feedback on any items -- add/modify, or correct as you feel appropriate.

Thanks again to Andrew and Luis for their support and collaboration.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)







Zjg3&RT=MiMxMQ%3D%3D

2. If requested, enter your name and email address.
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For assistance  
-----

1. Go to <https://saicwebconferencing.webex.com/saicwebconferencing/mc>
2. On the left navigation bar, click "Support".

You can contact me at:

[julie.h.evans@saic.com](mailto:julie.h.evans@saic.com)

To remove this meeting from your calendar, click this link:

<https://saicwebconferencing.webex.com/saicwebconferencing/j.php?ED=231168497&UID=0&ICS=MI&LD=1&RD=2&ST=1&SHA2=TUjYuE25neAqFC0Sgp73XywBk4/HJLdwzTHvHPHvAe0=&RT=MiMxMQ%3D%3D>

<http://www.webex.com>

## **BACKGROUND INFO**

Anderson AV conducted a AV system design review on Thursday April 4 at the EOC.

The link below allows you to download the design doc artifacts.

The materials include a Scope of Work, AV Drawing Set, & Spec Sheet Submittal and a Letter of Acceptance to be signed by Renee Domingo, Cathey Eide, Ahsan Baig, and Mike O'Brien.

<https://docs.google.com/file/d/0B6-QM5CFPY8kYUdBYIISTnFKaDg/edit?usp=sharing>

For those of you who were unable to attend, here is a brief summary of the items reviewed and discussed.

- Anderson AV presented our Scope of Work document, and discussed each section.
- Per recommendation from Andrew and Lewis from Oakland Radio, Anderson will add 2 auxiliary AV inputs, one on each side to support external laptop connectivity as well as component and composite video.
- It was also brought up by Andrew that the Comcast HD cable tuners would need to be procured by the EOC staff. This will require negotiations with Comcast and a possible reoccurring charge for the City. Anderson will provide 10 HDMI inputs to support the cable tuners. The negotiations with Comcast should be put into motion as soon as possible.
- The addition of Police and Fire Dept. radio as audio sources was also discussed. Anderson will provide audio inputs to support these radios which will need to be procured by the EOC staff.



- Anderson AV gave a brief description of each major component in the system. The specifications to all purposed equipment can be download as a single PDF at the link provided below
- A contingency plan for the EOC was also discussed. Everyone's preferred option involves relocating 2 of the current projectors from the projection room to the Situation Room where they would be ceiling mounted from the steel I beam in the middle of the room. BBI will add a white surface to their dust barrier in front of the video wall that will become the projection surface. One PC from the Situation Room will be connected to each projector. Other PCs will be accessed by remote desktop from the connected PCs.
- Following acceptance of the purposed AV system design Anderson AV will begin to order long lead time items.

If anyone has any questions, please call Charlie McCarrell (contact info below).

**Charlie McCarrel, CTS-D**

Project Engineer

**Anderson Audio Visual – Bay Area**

904 Pardee Street Berkeley, CA 94710

217-414-7099 [C]

510-652-5037 [F]

[charliem@andersonav.com](mailto:charliem@andersonav.com)

[www.andersonav.com](http://www.andersonav.com)

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, April 09, 2013 8:04 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Norleen, Andrew H; Sirias, Louis; 'enapralla@portoakland.com'; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; 'dhbeaman@beamansinc.com'; 'tmccoy@bbiconstruction.com'; 'bzimmerman@bbiconstruction.com'; Baig, Ahsan; 'mobrien@portoakland.com'; 'TRICIA.L.PEREZ@saic.com'; 'AYESHAH.J.ABUELHIGA@saic.com'; 'JULIE.H.EVANS@saic.com'; 'KHALID.AHMAD@saic.com'; 'sdonnelly812@gmail.com'; Cruise, David  
**Cc:** 'akanik@andersonav.com'; 'brobinson@andersonav.com'; 'charliem@andersonav.com'  
**Subject:** Re: Tivo Add

Hi Taso: Please keep us posted on this asap, since the work has not started yet.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Norleen, Andrew H; Sirias, Louis; enapralla@portoakland.com <enapralla@portoakland.com>; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; dhbeaman@beamansinc.com <dhbeaman@beamansinc.com>; tmccoy@bbiconstruction.com <tmccoy@bbiconstruction.com>; bzimmerman@bbiconstruction.com <bzimmerman@bbiconstruction.com>; Baig, Ahsan; mobrien@portoakland.com <mobrien@portoakland.com>; Perez, Tricia L. <TRICIA.L.PEREZ@saic.com>; Abuelhiga, Ayesah J. <AYESHAH.J.ABUELHIGA@saic.com>; Evans, Julie <JULIE.H.EVANS@saic.com>; Ahmad, Tony K. <KHALID.AHMAD@saic.com>; sdonnelly812@gmail.com <sdonnelly812@gmail.com>; Cruise, David  
**Cc:** akanik@andersonav.com <akanik@andersonav.com>; brobinson@andersonav.com <brobinson@andersonav.com>; charliem@andersonav.com <charliem@andersonav.com>  
**Sent:** Tue Apr 09 05:32:41 2013  
**Subject:** RE: Tivo Add

It is a construct change in the propose/costed design. I will discuss with BBI and Anderson AV to see how to cost-effectively and time-efficiently accomplish and share the impact/outcome findings.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Monday, April 08, 2013 11:21 PM  
**To:** Zografos, Anastasios; Norleen, Andrew H; Sirias, Louis; enapralla@portoakland.com; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; dhbeaman@beamansinc.com; tmccoy@bbiconstruction.com; bzimmerman@bbiconstruction.com; Baig, Ahsan; mobrien@portoakland.com; Perez, Tricia L.; Abuelhiga, Ayesah J.; Evans, Julie; Ahmad, Tony K.; sdonnelly812@gmail.com; Cruise, David  
**Cc:** akanik@andersonav.com; brobinson@andersonav.com; charliem@andersonav.com  
**Subject:** Re: Tivo Add

Also, in talking with Andrew and Louis after our telecom, they recommended that the back of the LCD displays remain open for ventilation and accessibility purposes.

Is there any issues with this recommendation?

Andrew and Louis can explain it better than I can but it sounded like a good idea.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Norleen, Andrew H; Sirias, Louis; Eric Napralla <enapralla@portoakland.com>; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathey; dhbeaman@beamansinc.com <dhbeaman@beamansinc.com>; Tom McCoy <tmccoy@bbiconstruction.com>; Brian Zimmerman <bzimmerman@bbiconstruction.com>; Baig, Ahsan;



[mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Perez, Tricia L. <[TRICIA.L.PEREZ@saic.com](mailto:TRICIA.L.PEREZ@saic.com)>; Abuelhiga, Ayeshah J. <[AYESHAH.J.ABUELHIGA@saic.com](mailto:AYESHAH.J.ABUELHIGA@saic.com)>; Evans, Julie <[JULIE.H.EVANS@saic.com](mailto:JULIE.H.EVANS@saic.com)>; Ahmad, Tony K. <[KHALID.AHMAD@saic.com](mailto:KHALID.AHMAD@saic.com)>; [sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com) <[sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com)>; Cruise, David  
**Cc:** Andy Kanik <[akanik@andersonav.com](mailto:akanik@andersonav.com)>; [brobinson@andersonav.com](mailto:brobinson@andersonav.com) <[brobinson@andersonav.com](mailto:brobinson@andersonav.com)>; Charlie McCarrel <[charliem@andersonav.com](mailto:charliem@andersonav.com)>  
**Sent:** Mon Apr 08 17:49:28 2013  
**Subject:** FW: Tivo Add

ALL – see below forwarded email.

Andrew from Anderson AV has provided the following per 1 of the action items from today's 2<sup>nd</sup> design review of the video wall display system for the DAC.

Given the information below, my open socialized recommendation is to gather some quote information for both options and present our findings for Oakland City-Port review and consideration.

Again, thanks Brad, Andrew, Charlie for all your hard work.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Andrew Kanik [<mailto:akanik@andersonav.com>]  
**Sent:** Monday, April 08, 2013 8:56 PM  
**To:** Zografos, Anastasios  
**Subject:** Tivo Add  
**Importance:** High

Hello Taso,

During today's conference call, Andrew with the City of Oakland suggested adding the TIVO Premier 4 quad tuner DVR system to the AV scope. The original AV scope included installing owner furnished CATV boxes in our equipment rack. Andrew suggested that we explore the pros/cons of replacing the OFE CATV boxes with TIVO quad channel DVRs.

#### PROS

- **Greater recording capability:** Ability to record 4 shows at one time
- Better user interface for recording shows and managing recordings
- One time cost for hardware from TIVO

#### CONS

- **Cost as much or slightly higher:** Still will have reoccurring monthly fees from Comcast for Cable Cards. Total of (16) cable cards will be required. The cost of monthly cable card rentals are very similar to the cost of Comcast box rentals.
- **Longer lead time for service resolution:** If hardware failure occurs, service will need to be direct with TIVO. If Comcast boxes are used (original design plan), Comcast will just swap out the box for you with a field service visit.

Sincerely,

**Andrew T. Kanik**

Senior Account Executive

**Anderson Audio Visual**

904 Pardee Street Berkeley, CA 94710

916-899-8290 [C]

510-652-5037 [F]



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, April 08, 2013 8:41 PM  
**To:** Baig, Ahsan  
**Cc:** Bender, Ted; Ogata, Eileen  
**Subject:** RE: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

**Importance:** High

Hi Ahsan:

I have a meeting conflict.

Ted Bender from our division will attend this meeting.

Ted:

Meeting is at 150 Frank Ogawa Plaza, 7<sup>th</sup> floor.

Thanks.

-----Original Appointment-----

**From:** Baig, Ahsan  
**Sent:** Friday, April 05, 2013 11:10 AM  
**To:** Neary, Mike; Lau, Danny; Domingo, Renee; 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Bender, Ted  
**Subject:** DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction  
**When:** Wednesday, April 10, 2013 2:00 PM-3:00 PM (GMT-08:00) Pacific Time (US & Canada).  
**Where:** 150 FOP, 7th Floor Conf Room

When: Wednesday, April 10, 2013 2:00 PM-3:00 PM (UTC-08:00) Pacific Time (US & Canada).  
Where: 150 FOP, 7th Floor Conf Room

Note: The GMT offset above does not reflect daylight saving time adjustments.

\*~\*~\*~\*~\*~\*~\*~\*~\*~\*

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, April 08, 2013 8:39 PM  
**To:** Baig, Ahsan; Chimonyo, Cynthia  
**Cc:** Bender, Ted  
**Subject:** RE: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction

**Importance:** High

Hi Cynthia:

I forgot you have a Doctor's appointment on Wednesday. I will ask Ted Bender to attend.

Thanks

-----Original Appointment-----

**From:** Domingo, Renee **On Behalf Of** Baig, Ahsan  
**Sent:** Monday, April 08, 2013 8:37 PM  
**To:** Chimonyo, Cynthia  
**Subject:** FW: DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction  
**When:** Wednesday, April 10, 2013 2:00 PM-3:00 PM (GMT-08:00) Pacific Time (US & Canada).  
**Where:** 150 FOP, 7th Floor Conf Room  
**Importance:** High

Cynthia: Please plan to attend this meeting

-----Original Appointment-----

**From:** Baig, Ahsan  
**Sent:** Friday, April 05, 2013 11:10 AM  
**To:** Neary, Mike; Lau, Danny; Domingo, Renee; 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan  
**Subject:** DAC PWA/PM Meeting for EBI Piece - EOC Video Wall Construction  
**When:** Wednesday, April 10, 2013 2:00 PM-3:00 PM (GMT-08:00) Pacific Time (US & Canada).  
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Note: The GMT offset above does not reflect daylight saving time adjustments.

\*~\*~\*~\*~\*~\*~\*~\*~\*



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, April 08, 2013 8:19 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Norleen, Andrew H; Sirias, Louis; 'enapralla@portoakland.com'; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathy; 'dhbeaman@beamansinc.com'; 'tmccoy@bbiconstruction.com'; 'bzimmerman@bbiconstruction.com'; Baig, Ahsan; 'mobrien@portoakland.com'; 'TRICIA.L.PEREZ@saic.com'; 'AYESHAN.J.ABUELHIGA@saic.com'; 'JULIE.H.EVANS@saic.com'; 'KHALID.AHMAD@saic.com'; 'sdonnelly812@gmail.com'; Cruise, David  
**Cc:** 'akanik@andersonav.com'; 'brobinson@andersonav.com'; 'charliem@andersonav.com'  
**Subject:** Re: Tivo Add

Sounds like a plan.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Norleen, Andrew H; Sirias, Louis; Eric Napralla <enapralla@portoakland.com>; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia; Eide, Cathy; [dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com) <[dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com)>; Tom McCoy <[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com)>; Brian Zimmerman <[bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com)>; Baig, Ahsan; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Perez, Tricia L. <[TRICIA.L.PEREZ@saic.com](mailto:TRICIA.L.PEREZ@saic.com)>; Abuelhiga, Ayeshah J. <[AYESHAN.J.ABUELHIGA@saic.com](mailto:AYESHAN.J.ABUELHIGA@saic.com)>; Evans, Julie <[JULIE.H.EVANS@saic.com](mailto:JULIE.H.EVANS@saic.com)>; Ahmad, Tony K. <[KHALID.AHMAD@saic.com](mailto:KHALID.AHMAD@saic.com)>; [sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com) <[sdonnelly812@gmail.com](mailto:sdonnelly812@gmail.com)>; Cruise, David  
**Cc:** Andy Kanik <[akanik@andersonav.com](mailto:akanik@andersonav.com)>; [brobinson@andersonav.com](mailto:brobinson@andersonav.com) <[brobinson@andersonav.com](mailto:brobinson@andersonav.com)>; Charlie McCarrel <[charliem@andersonav.com](mailto:charliem@andersonav.com)>  
**Sent:** Mon Apr 08 17:49:28 2013  
**Subject:** FW: Tivo Add

ALL – see below forwarded email.

Andrew from Anderson AV has provided the following per 1 of the action items from today's 2<sup>nd</sup> design review of the video wall display system for the DAC.

Given the information below, my open socialized recommendation is to gather some quote information for both options and present our findings for Oakland City-Port review and consideration.

Again, thanks Brad, Andrew, Charlie for all your hard work.

Taso

Taso Zografos

SAIC | Mobile: 415.215.8113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Andrew Kanik [<mailto:akanik@andersonav.com>]  
**Sent:** Monday, April 08, 2013 8:56 PM  
**To:** Zografos, Anastasios  
**Subject:** Tivo Add  
**Importance:** High

Hello Taso,

During today's conference call, Andrew with the City of Oakland suggested adding the TIVO Premier 4 quad tuner DVR system to the AV scope. The original AV scope included installing owner furnished CATV boxes in our equipment rack. Andrew suggested that we explore the pros/cons of replacing the OFE CATV boxes with TIVO quad channel DVRs.

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- **Longer lead time for service resolution:** If hardware failure occurs, service will need to be direct with TIVO. If Comcast boxes are used (original design plan), Comcast will just swap out the box for you with a field service visit.

Sincerely,

#### **Andrew T. Kanik**

Senior Account Executive

**Anderson Audio Visual**

904 Pardee Street Berkeley, CA 94710

916-899-8290 [C]

510-652-5037 [F]

[akanik@andersonav.com](mailto:akanik@andersonav.com)

[www.andersonav.com](http://www.andersonav.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, April 08, 2013 8:04 PM  
**To:** Baig, Ahsan  
**Subject:** RE: DAC PM Interview - First Company

**Importance:** High

Hi Ahsan:

How is this going? When we spoke on March 26, 2013, you stated you were working with Paula Peav and we should set up a meeting with Celso on the contract discussions. I am going to set up a meeting for next week and will check schedules via Outlook. I am going to shoot for April 16th in the late afternoon.

Let me know how the other paperwork is going.

Thanks

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Tuesday, March 26, 2013 11:27 AM  
**To:** Domingo, Renee  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** RE: DAC PM Interview - First Company

Yes, I will call you at 4 today.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 11:24 AM  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC PM Interview - First Company

Do you need any assistance? Let's talk by phone if you have time today at 4 pm?

Let me know.

Thanks!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; 'enapralla@portoakland.com' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Mar 26 11:23:17 2013  
**Subject:** RE: DAC PM Interview - First Company

Hi Renee,

Yes, it is on my to-do list for this week, if I don't get distracted.

I will be following up with the bidders.

Thanks,  
-ahsan

-----Original Message-----

From: Domingo, Renee  
Sent: Tuesday, March 26, 2013 10:06 AM  
To: Baig, Ahsan  
Cc: 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
Subject: Re: DAC PM Interview - First Company

Hi Ahsan:

Where are we with the Contract for the DAC PM? Please advise. We need to get this contract in place asap.

Thanks

-----Original Message-----

To: Eric Napralla  
To: Ahsan Baig  
To: Cathey Eide  
Cc: Mike O'Brien  
Subject: Re: DAC PM Interview - First Company  
Sent: Mar 12, 2013 7:16 PM

Eric:

Thanks for the update.

-----Original Message-----

From: Eric Napralla  
To: Renee Domingo  
To: Ahsan Baig  
To: Cathey Eide  
Cc: Mike O'Brien  
Subject: RE: DAC PM Interview - First Company  
Sent: Mar 12, 2013 6:22 PM

Hi Renee -

Based on the interviews last week, our recommendation was Datastew. I was able to complete reference checks this afternoon with the Port of Long Beach and SSA Marine; each had positive remarks for Chris Millar. I spoke to Ahsan this afternoon as well; he is going to get in touch with City Legal tomorrow to discuss requirements/timing to get his team on board.

Eric

From: Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
Sent: Tuesday, March 12, 2013 5:16 PM  
To: Baig, Ahsan; Eide, Cathey; Eric Napralla  
Cc: Michael O'Brien



Subject: RE: DAC PM Interview - First Company  
Importance: High

Have we selected the PM for the DAC project and check references?? What are the next steps to get them on board???  
Please advise.

-----Original Appointment-----

From: Baig, Ahsan

Sent: Monday, March 04, 2013 5:17 PM

To: Eide, Cathey; 'Eric Napralla'; Domingo, Renee

Subject: DAC PM Interview - First Company

When: Tuesday, March 05, 2013 8:30 AM-10:30 AM (GMT-08:00) Pacific Time (US & Canada).

Where: OFD/EOC

This is just a place holder for PM interviews. We need to limit the presentations/orals to 30 mins.

Renee is working on notifying the Consultants.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, April 05, 2013 3:08 PM  
**To:** Baig, Ahsan  
**Cc:** Norleen, Andrew H; Ogata, Eileen; Eide, Cathey; Cruise, David; Bender, Ted  
**Subject:** Fw: AV Design Review Meeting Summary  
**Attachments:** DAC Letter of Acceptance\_AndersonAV.pdf

Hi Ahsan:

In email below, the describe negotiations with Comcast re: HD Tuners and Radios.

Who from DIT will be taking on these tasks as they stated this needs to happen asap.

Also, we need to know the recurring costs so we can incorporate them into the grant funding and also future CIP costs.

Please advise.

Thanks!

---

**From:** Charlie McCarrel <[charliem@andersonav.com](mailto:charliem@andersonav.com)>  
**To:** 'Zografos, Anastasios' <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>; Andy Kanik <[akanik@andersonav.com](mailto:akanik@andersonav.com)>; Eide, Cathey; [dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com) <[dhbeaman@beamansinc.com](mailto:dhbeaman@beamansinc.com)>; Tom McCoy <[tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com)>; Brian Zimmerman <[bzimmerman@bbiconstruction.com](mailto:bzimmerman@bbiconstruction.com)>; Baig, Ahsan; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee; Perez, Tricia L. <[TRICIA.L.PEREZ@saic.com](mailto:TRICIA.L.PEREZ@saic.com)>  
**Cc:** [brobinson@andersonav.com](mailto:brobinson@andersonav.com) <[brobinson@andersonav.com](mailto:brobinson@andersonav.com)>  
**Sent:** Fri Apr 05 14:59:51 2013  
**Subject:** AV Design Review Meeting Summary

Hello All,

Anderson AV conducted a AV system design review yesterday at the EOC. For those of you who were unable to attend, here is a brief summary of the items reviewed and discussed.

- Anderson AV presented our Scope of Work document, and discussed each section.
- Per recommendation from Andrew and Lewis from Oakland Radio, Anderson will add 2 auxiliary AV inputs, one on each side to support external laptop connectivity as well as component and composite video.
- It was also brought up by Andrew that the Comcast HD cable tuners would need to be procured by the EOC staff. This will require negotiations with Comcast and a possible reoccurring charge for the City. Anderson will provide 10 HDMI inputs to support the cable tuners. The negotiations with Comcast should be put into motion as soon as possible.
- The addition of Police and Fire Dept. radio as audio sources was also discussed. Anderson will provide audio inputs to support these radios which will need to be procured by the EOC staff.
- Anderson AV gave a brief description of each major component in the system. The specifications to all purposed equipment can be download as a single PDF at the link provided below
- A contingency plan for the EOC was also discussed. Everyone's preferred option involves relocating 2 of the current projectors from the projection room to the Situation Room where they would be ceiling mounted from the steel I beam in the middle of the room. BBI will add a white surface to their dust barrier in front of the video wall that will become the projection surface. One PC from the Situation Room will be connected to each projector. Other PCs will be accessed by remote desktop from the connected PCs.
- Following acceptance of the purposed AV system design Anderson AV will begin to order long lead time items.

All AV design materials can be downloaded at the link below. The materials include a Scope of Work, AV Drawing Set, & Spec Sheet Submittal. Attached you will find our Letter of Acceptance to be signed by Renee Domingo, Cathey Eide, Ahsan Baig, and

Mike O'Brien. If anyone has any questions, please let me know. I believe Taso will also be setting up a teleconference to review any items as well.

<https://docs.google.com/file/d/0B6-QM5CFPY8kYUdBYlSTnFKaDg/edit?usp=sharing>

Thanks, and have a great weekend!

Regards,

**Charlie McCarrel, CTS-D**

Project Engineer

**Anderson Audio Visual – Bay Area**

904 Pardee Street Berkeley, CA 94710

217-414-7099 [C]

510-652-5037 [F]

[charliem@andersonav.com](mailto:charliem@andersonav.com)

[www.andersonav.com](http://www.andersonav.com)





Anderson Audio Visual – Bay Area  
904 Pardee St.  
Berkeley, CA 94710

April 4, 2013

Ms. Cathey Eide  
Assistant Emergency Manager  
Oakland Fire Department  
Office of Emergency Services and Homeland Security  
1605 Martin Luther King Jr. Way  
Oakland, CA 94612

Re: City of Oakland – Domain Awareness Center Project

Letter of Acceptance – Audio Visual Design Documents

Cathey,

This document confirms that on April 4, 2013 Anderson Audio Visual reviewed the Audio Visual Design Documents prepared for the above referenced project. The documents dated April, 4<sup>th</sup> 2013 – Issued for Design Approval were found to be in conformance with the project requirements.

Sincerely,

Charlie McCarrel  
Project Engineer  
Anderson Audio Visual



April 4, 2013

Re: City of Oakland – Domain Awareness Center Project

Letter of Acceptance – Audio Visual Design Documents

The project stakeholders hereby accept the Audio Visual Design Documents

Cathey Eide

Signed:

Title: Assistant Emergency Manager

Date:

Ahsan Baig

Signed:

Title:

Date:

Renee Domingo:

Signed:

Title: Director, Emergence Services &

Homeland Security

Date:

Mike O'Brien:

Signed:

Title: Port Facilities Sec. Officer

Date:

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, April 05, 2013 10:12 AM  
**To:** Neary, Mike  
**Cc:** Lau, David W; Baig, Ahsan  
**Subject:** Re: DAC Project/Start of Work/Notice to Proceed-For City Staff information Only-Not of forwarding or Distribution-

Hi Mike:

I brought this issue up this morning at our weekly PM meeting.

There was originally an issue with using grant funding and whether or not there was funding available as well as whether the contractor needed the PWA services.

Ahsan and I both support that the project sponsors (City/Port) and contractor meet with you to further discuss the benefits of having your SMEs and PM support for this project.

If you and/or your Project team leads could meet with Ahsan and Taso from SAIC, we can determine how to proceed.

If we can move ahead with your services, we will have to work together on the billing to the project as this is an ARRA grant funded/Port Security project.

Ahsan: please chime in, if I misunderstood our discussions and/or missed anything.

Thanks all, for you time, patience and cooperation.

---

**From:** Neary, Mike  
**To:** Domingo, Renee  
**Cc:** Lau, David W; 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Baig, Ahsan  
**Sent:** Thu Mar 28 18:17:50 2013  
**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

I'd like to keep that open. My understanding is we're only talking about less than \$30k.

**Michael Neary, P.E.**

**Assistant Director**

Department of Engineering & Construction

City of Oakland | Public Works Agency | APWA Accredited Agency

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---

**From:** Domingo, Renee  
**Sent:** Thursday, March 28, 2013 6:11 PM  
**To:** Neary, Mike  
**Cc:** Lau, David W; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Re: DAC Project/Start of Work/Notice to Proceed

Hi Mike:

I agree with you but there is no funding that was set aside.



We can re-visit this at the next weekly SAIC PM update and see what the group consensus is and if funding can be identified.

Thanks for all the information.

---

**From:** Neary, Mike  
**To:** Domingo, Renee  
**Cc:** Lau, David W  
**Sent:** Thu Mar 28 18:01:57 2013  
**Subject:** FW: DAC Project/Start of Work/Notice to Proceed

Renee, if we're not involved there is no need to meet at this point and work out details, though I don't think it's wise in the long term to not avail yourself of the skills David's group brings to this project, for minimal cost. I'm out of the office tomorrow. In any case, if we're going to be involved it would not be I who would be meeting with the contractors, it would be our resident engineer who would see this through to completion. The R.E. would help establish the protocols for communication and would remain involved throughout to interpret contract terms, deliverables, etc..

**Michael Neary, P.E.**  
**Assistant Director**  
Department of Engineering & Construction  
City of Oakland | Public Works Agency | APWA Accredited Agency

---

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---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Thursday, March 28, 2013 5:35 PM  
**To:** Domingo, Renee; Neary, Mike  
**Cc:** Deloach Reed, Teresa; Lau, David W; Baig, Ahsan; Smith, Don; [tmccoy@bbiconstruction.com](mailto:tmccoy@bbiconstruction.com)  
**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

Mike –  
I have included Tom McCoy in this email string.

He and/or I would be more than happy to get with you tomorrow to work out such details.  
Let me know when best time for you.  
I have a meeting at EOC tomorrow at 11:30AM – can meet right after that there at EOC – or your offices.

Taso

Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Thursday, March 28, 2013 8:25 PM  
**To:** Neary, Mike  
**Cc:** Deloach Reed, Teresa; Lau, David W; Baig, Ahsan; Zografos, Anastasios; Smith, Don  
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Hi Mike:

There is no funding for PWA PM in this grant.

In speaking with Planning and Building, it was my understanding and I may have misunderstood, that a PWA PM is not necessary, as this is a very small scale project related to construction.

I will defer to SAIC who is the Project Contractor to communicate with you regarding the project.

Thanks for your follow up.

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**Cc:** Deloach Reed, Teresa; Lau, David W  
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**Cc:** Deloach Reed, Teresa; Lau, David W  
**Subject:** Re: DAC Project/Start of Work/Notice to Proceed

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**To:** Domingo, Renee  
**Cc:** Deloach Reed, Teresa; Lau, David W  
**Sent:** Mon Mar 25 12:19:59 2013  
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Renee, any word on this yet?

**Michael Neary, P.E.**

**Assistant Director**

Department of Engineering & Construction

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**To:** Lau, Danny; Baig, Ahsan  
**Cc:** Wong, Jing; Domingo, Renee; Neary, Mike; Levin, Brooke A.  
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Renee and Ahsan:

I sent you the proposal to provide CM services on the EBI portion of the DAC project on Monday but I haven't heard back. Do you have any questions or comments? Since Project Delivery staff is 100% project funded so we need to know if staff should continue working on this urgent project.

Thanks

**David Lau, P.E.**

**Principal Civil Engineer**

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(510) 238-7131 | (510) 238-2085 Fax

[dwlau@oaklandnet.com](mailto:dwlau@oaklandnet.com)





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**From:** Lau, Danny  
**Sent:** Thursday, March 14, 2013 5:30 PM  
**To:** Baig, Ahsan  
**Cc:** Lau, David W; Wong, Jing  
**Subject:** DAC Project/Start of Work/Notice to Proceed

Hi Ahsan,

Hi Ahsan,

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Has the contract for the overall project been executed yet, and if so has a Notice to proceed been issued? The March 4 project schedule that was provided to PWA is starting to slip, but of course the overall project deadline remains. Let us know what the status of the contract is. Thank you.

Danny Lau, P.E.

**Supervising Civil Engineer**

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, April 05, 2013 8:11 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Oakland DAC - Weekly PM Meeting - Materials Attached

Thanks

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eide, Cathey; Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Alexander, Blair; Bender, Ted; Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Fri Apr 05 08:05:16 2013  
**Subject:** Oakland DAC - Weekly PM Meeting - Materials Attached

ALL – attached are the materials for this week's PM Meeting.

Apologize for delay in getting these materials out.

Powerpoint slides is what I plan to brief from on the call --- Word doc has same material – info and provided in case you need a word doc to pass along to others.

Talk at 8:30AM --- unless I hear an objection or need to have me be at anyone's office location, I too will dial in this AM

1-800-366-7242, passcode 724-5151

Again, happy to go and be wherever you need/want me to be this AM.

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, April 05, 2013 8:02 AM  
**To:** 'mobrien@portoakland.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Baig, Ahsan; 'enapralla@portoakland.com'; Alexander, Blair; Bender, Ted  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

Thanks Mike

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Eide, Cathey; Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Alexander, Blair; Bender, Ted  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Fri Apr 05 07:39:57 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

We'll have to catch you and Ahsan up on the discussions we had yesterday Renee. I think you're going to be pleased with the look and increased capability of the video wall and the breakout rooms. The "radio guys" contributed a lot to the discussion. Was critical to have them there.

I think Eric and I will call in to this morning's meeting as well.

Taso, I assume you're sending out material for us to follow for the brief this morning.

Regards,  
Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, April 04, 2013 11:34 PM  
**To:** ANASTASIOS.ZOGRAFOS@saic.com; Eide, Cathey; Baig, Ahsan; Eric Napralla; Michael O'Brien; Alexander, Blair; Bender, Ted  
**Cc:** Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Oakland DAC - Weekly PM Meeting

Hello All:

I have an all day workshop tomorrow.

Cynthia will do her best to join tomorrow's call.

My workshop starts at 9 am so I will call-in at 8:30 am and be on the call until atleast 9 am.

I hope today's AV presentation went well.

I had wanted to attend but was called to do a few "last minute" conference calls on another critical project.

I hope that there will be another opportunity to obtain a briefing since the majority of City staff were unable to attend today's meeting.

Thanks all.



## Ogata, Eileen

---

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Thanks all.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, March 29, 2013 4:08 PM  
**To:** Baig, Ahsan  
**Cc:** Binda, George; Frazier, Esther; Eide, Cathey; Chimonyo, Cynthia; Ogata, Eileen  
**Subject:** Re: City of Oakland: Quote for ASP Hosting Services

Hi Ahsan:

Is there a time restriction???

Please advise as why you wouldn't be able to move forward.

Thanks much!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Binda, George; Frazier, Esther; Eide, Cathey; Chimonyo, Cynthia; Ogata, Eileen  
**Sent:** Fri Mar 29 15:16:54 2013  
**Subject:** Re: City of Oakland: Quote for ASP Hosting Services

Thanks Renee for the clarification. Let me check with Ester next week, and I will let you know if DIT can still move forward with this plan.

Happy Easter!!!

Ahsan Baig  
Sent from my iPad

On Mar 29, 2013, at 2:12 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi George and/or Ahsan:

I never committed to 45 days for this item. It will be as soon as we can get it approved to use UASI grant funding and it maybe longer than 45 days as we must get UASI approval first for this item and must complete a budget modification as well.

I just wanted to clarify and thank you assisting us in getting these services so we can get the software system in place.

As always, we really appreciate all of YOU and your continued support!

Happy Easter!

---

**From:** Binda, George  
**To:** Frazier, Esther  
**Cc:** Domingo, Renee; Baig, Ahsan; Eide, Cathey  
**Sent:** Fri Mar 29 09:02:07 2013  
**Subject:** RE: City of Oakland: Quote for ASP Hosting Services

Hi Esther,

As discussed please make available funds from DIT funds for EOC WebEOC ASP hosted service. Renee and Cathey agreed to reimburse funds within 45 days. The quote is attached. Please contact Renee, Cathey or myself know if you need additional information.

Thanks

**George Binda, BSEE, MCSE**

Information Systems Supervisor, Public Safety Services

Department of Information Technology

City of Oakland | 150 Frank H. Ogawa Plaza, Suite 7204 | Oakland, CA 94612

(510) 238-2024 | (510) 238-2281 FAX

[gbinda@oaklandnet.com](mailto:gbinda@oaklandnet.com) | <http://www.oaklandnet.com>

---

**From:** Eide, Cathey

**Sent:** Thursday, March 28, 2013 4:32 PM

**To:** Binda, George

**Cc:** Domingo, Renee; Baig, Ahsan

**Subject:** RE: City of Oakland: Quote for ASP Hosting Services

Please move forward as we had previously discussed, the only change will be the implementation date of the first week of June/July. DIT should move forward as discussed and get the PO, and we will reimburse as discussed.

Thanks, Cathey

---

**From:** Binda, George

**Sent:** Thursday, March 28, 2013 3:52 PM

**To:** Eide, Cathey

**Cc:** Domingo, Renee; Baig, Ahsan

**Subject:** RE: City of Oakland: Quote for ASP Hosting Services

Hi Cathey,

From your email, it seemed that you don't anticipate WebEOC going live until after June 30<sup>th</sup>, is that so? My conclusion is based on your email and my understanding that the ESI staff providing the training will be the same person to configure the system when they are on site, if this is the case, it means that we cannot go live or have WebEOC configured and ready for use until after June 30<sup>th</sup>.

When we talked initially about implementing the ASP Hosted solution, one of the drawback was the funding, you couldn't fund it immediately until about 45 days from that date we had our meeting, so Ahsan had agreed to use funds from DIT Public Safety funds with the understanding that you will refund DIT. Do you need us to make this fund available (\$10,350.00 for installation and 1<sup>st</sup> years maintenance) and move forward or should we hold off on the implementation until the first week of June, by then you will have secured funds and issue a PO instead of DIT?

---

Please let me know how you want to proceed.

Thanks.

George

---

**From:** Eide, Cathey

**Sent:** Thursday, March 28, 2013 10:56 AM

**To:** Yudas, Mitch



**Cc:** Cantu, Randy; Binda, George; [Paul.Jenson@intermedix.com](mailto:Paul.Jenson@intermedix.com); Goodman, Mark; Domingo, Renee  
**Subject:** Re: City of Oakland: Quote for ASP Hosting Services

Thanks, after discussing the project with Renee last night we have determined it would be best to push our training out to after GG. We also want to ensure we get the best person for the training and discovery. Please send me some possible dates in July. Renee thinks after our DAC completion would be best (after June 30)

Sent from my iPhone

On Mar 28, 2013, at 6:59 AM, "Yudas, Mitch" <[Mitch.Yudas@intermedix.com](mailto:Mitch.Yudas@intermedix.com)> wrote:

Hi Cathey –

Please see the attached quote as requested. If you have any questions, please let me know and I'll get answers for you.

Have a good day!  
Mitch

<Oakland CA - March 28 2013 - SO54018.pdf>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, March 28, 2013 6:11 PM  
**To:** Neary, Mike  
**Cc:** Lau, David W; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Re: DAC Project/Start of Work/Notice to Proceed

Hi Mike:

I agree with you but there is no funding that was set aside.

We can re-visit this at the next weekly SAIC PM update and see what the group consensus is and if funding can be identified.

Thanks for all the information.

---

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**To:** Domingo, Renee  
**Cc:** Lau, David W  
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**Subject:** FW: DAC Project/Start of Work/Notice to Proceed

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I have included Tom McCoy in this email string.

He and/or I would be more than happy to get with you tomorrow to work out such details.  
Let me know when best time for you.  
I have a meeting at EOC tomorrow at 11:30AM – can meet right after that there at EOC – or your offices.

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Principal Civil Engineer

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**Subject:** Re: DAC Project/Start of Work/Notice to Proceed

Hi Mike:

There is no funding for PWA PM in this grant.

In speaking with Planning and Building, it was my understanding and I may have misunderstood, that a PWA PM is not necessary, as this is a very small scale project related to construction.

I will defer to SAIC who is the Project Contractor to communicate with you regarding the project.

Thanks for your follow up.

---

**From:** Neary, Mike  
**To:** Domingo, Renee  
**Cc:** Deloach Reed, Teresa; Lau, David W; Baig, Ahsan  
**Sent:** Thu Mar 28 16:59:55 2013  
**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

OK. Who is going to handle submittal review, project schedule and response to RFI, if any, and other issues, especially those related to the construction of the wall and other interior improvements that are not software-related? I have concerns about the impact of this on the building if Public Works is not involved. So far David Lau's staff has completed the plan check coordination and the permit is ready to be picked up. There is a need for pre-construction site meeting and we should establish clear lines of communication among the Design-Builder, IT, OES and Public Works. Recommend we establish this soon, these get especially tricky with a Design-Build contract versus a straight-forward Design-Bid-Build construction contract.

**Michael Neary, P.E.**  
**Assistant Director**  
Department of Engineering & Construction  
City of Oakland | Public Works Agency | APWA Accredited Agency

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**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 1:46 PM  
**To:** Neary, Mike  
**Cc:** Deloach Reed, Teresa; Lau, David W; Baig, Ahsan  
**Subject:** Re: DAC Project/Start of Work/Notice to Proceed

DIT is in the process of hiring a PM for the project and we are still working out other details.

---

**From:** Neary, Mike  
**To:** Domingo, Renee  
**Cc:** Deloach Reed, Teresa; Lau, David W



**Sent:** Mon Mar 25 13:40:23 2013

**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

OK, let us know if any change. How are you proposing to handle the oversight of the physical construction at the EOC?

**Michael Neary, P.E.**

Assistant Director

Department of Engineering & Construction

City of Oakland | Public Works Agency | APWA Accredited Agency

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**From:** Domingo, Renee

**Sent:** Monday, March 25, 2013 1:31 PM

**To:** Neary, Mike

**Cc:** Deloach Reed, Teresa; Lau, David W

**Subject:** Re: DAC Project/Start of Work/Notice to Proceed

Not at this time

---

**From:** Neary, Mike

**To:** Domingo, Renee

**Cc:** Deloach Reed, Teresa; Lau, David W

**Sent:** Mon Mar 25 12:19:59 2013

**Subject:** FW: DAC Project/Start of Work/Notice to Proceed

Renee, any word on this yet?

**Michael Neary, P.E.**

Assistant Director

Department of Engineering & Construction

City of Oakland | Public Works Agency | APWA Accredited Agency

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---

**From:** Lau, David W

**Sent:** Friday, March 15, 2013 9:28 AM

**To:** Lau, Danny; Baig, Ahsan

**Cc:** Wong, Jing; Domingo, Renee; Neary, Mike; Levin, Brooke A.

**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

Renee and Ahsan:

I sent you the proposal to provide CM services on the EBI portion of the DAC project on Monday but I haven't heard back. Do you have any questions or comments? Since Project Delivery staff is 100% project funded so we need to know if staff should continue working on this urgent project.

Thanks

**David Lau, P.E.**

**Principal Civil Engineer**

Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, Suite 4344 | Oakland, CA 94612

(510) 238-7131 | (510) 238-2085 Fax

[dwlau@oaklandnet.com](mailto:dwlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)



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**From:** Lau, Danny

**Sent:** Thursday, March 14, 2013 5:30 PM

**To:** Baig, Ahsan

**Cc:** Lau, David W; Wong, Jing

**Subject:** DAC Project/Start of Work/Notice to Proceed

Hi Ahsan,

Hi Ahsan,

Just to keep you up to date on the Building permit issues, Jing Wong along with Tom McCoy (BBI) and Bill (Michael Willis Associates) met with the Plan Check Engineer to review the preliminary EBI project plans. Once the plans are refined and formally submitted to the Building Department, a field inspection will be arranged to determine if any ADA/compliance deficiencies exist, and for a review by Planning. The permitting approval should not be too big of an issue to finalize, but it is important to start immediately. Jing Wong can provide additional information.

Has the contract for the overall project been executed yet, and if so has a Notice to proceed been issued? The March 4 project schedule that was provided to PWA is starting to slip, but of course the overall project deadline remains. Let us know what the status of the contract is. Thank you.

---

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

(510) 238-7211 | (510) 238-7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)



Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Thursday, March 28, 2013 1:11 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Baig, Ahsan; Bender, Ted; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Alexander, Blair  
**Cc:** 'THOMAS.A.ELLIOTT@saic.com'  
**Subject:** Re: Oakland DAC - Part - B Construction Schedule and Impact to EOC Operations

Thank you.

We will inform the Fire Department and members that construction will start on Monday, April 15th and crews will be on site Monday thru Friday from 8 am to 5 pm.

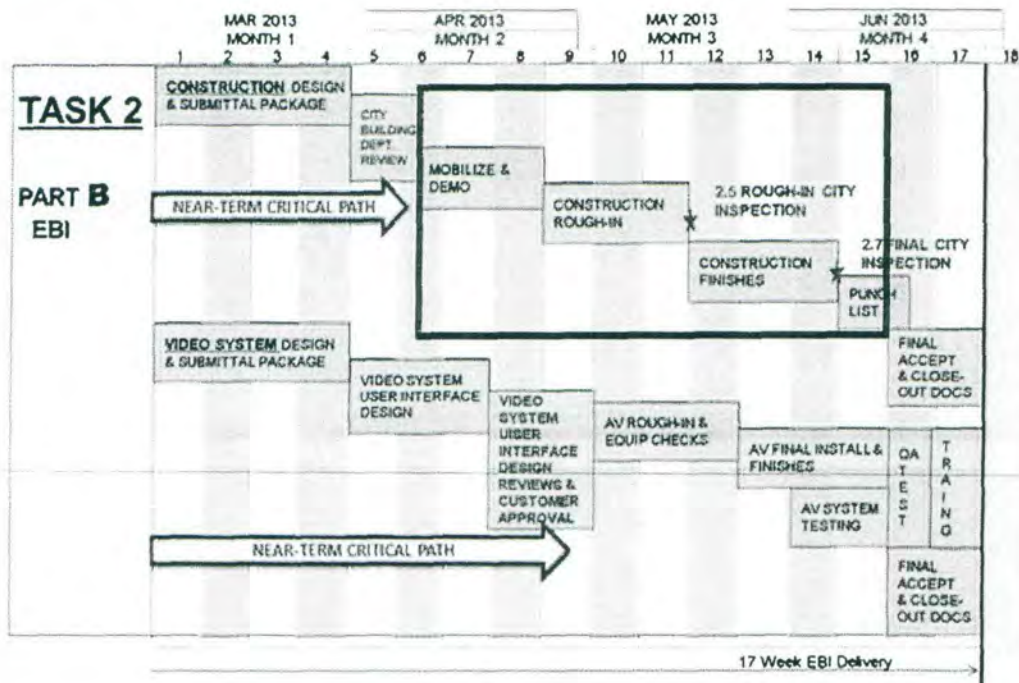
---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eide, Cathey; Baig, Ahsan; Domingo, Renee; Bender, Ted; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Alexander, Blair  
**Cc:** Elliott, Thomas A. <THOMAS.A.ELLIOTT@saic.com>  
**Sent:** Thu Mar 28 12:50:07 2013  
**Subject:** Oakland DAC - Part - B Construction Schedule and Impact to EOC Operations

Ahsan, Renee, Cathey, and/or Ted (and info sharing with Michael, Eric, Blair) –

We are on track to get the construction permit approved by tomorrow – and I am following up with City permit staff and our construction contractor BBI to complete any additional paperwork.

Per the schedule depicted far below, which we have shared during our soft/hard kick-off meetings, and again as discussed this week at our project management meeting yesterday, want to confirm again for clarity that construction is slated to begin with demolition work on-site at EOC around April 15 and that the EOC will be impacted to some degree for a period of approximately 2 months (60 days) until construction is completed and the Video Wall Display System is fully operational.



Following our meeting out at the Eastmont Police Station on Tuesday, there was consensus and agreement that even though there was going to be active construction work at EOC for approximately 2 months that would impact the use of the existing

video wall display, that any incident and/or emergency operations would still best be handled at the existing EOC at 1605 Martin Luther King Jr Way.

In order to minimize the impact to the EOC operation during an incident (planned or unplanned), the SAIC team agreed to provide a curtain covering around the construction zone and to also look into leasing 2 TV monitors for a period of 2 months for Oakland EOC use if needed and no other city TV monitor resource was usable/available.

What I am seeking is a formal reply confirmation that the City acknowledges and understands the following:

- 1) Construction in the EOC is expected to begin around April 15, 2013.
- 2) Construction work will impact use of the existing EOC video wall display system/components/area
- 3) SAIC will take measures to partition off and cover the construction zone video wall area so as to minimize impact to other areas of the EOC and its use
- 4) SAIC will work with the City to determine need for, availability of temporary use of TV monitors in the EOC

Appreciate confirmation of this above understanding.

Best regards,

Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 4:41 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; Baig, Ahsan; Alexander, Blair; White, Darin; 'enapralla@portoakland.com'  
**Subject:** Re: Meeting Wed Morning

Yes, we do

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Eide, Cathey; Domingo, Renee; Baig, Ahsan; Alexander, Blair; White, Darin; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Tue Mar 26 16:14:26 2013  
**Subject:** RE: Meeting Wed Morning

Do you have a room with a phone we can take the call in? Don't want to crowd your office too much...

Mike

---

**From:** Eide, Cathey [<mailto:CEide@oaklandnet.com>]  
**Sent:** Tuesday, March 26, 2013 4:14 PM  
**To:** Michael O'Brien; Domingo, Renee; Baig, Ahsan; Alexander, Blair; White, Darin; Eric Napralla  
**Subject:** RE: Meeting Wed Morning

I plan on taking it from my/OES office, I believe Renee will be here as well. You are always welcome!

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Tuesday, March 26, 2013 3:36 PM  
**To:** Eide, Cathey; Domingo, Renee; Baig, Ahsan; Alexander, Blair; White, Darin; Eric Napralla  
**Subject:** Meeting Wed Morning

Cathey, Renee, are you guys taking this 0830 call at your offices? Can Eric and I join you since we have a 0930 discussion about DAC O&M II strategy?

Mike



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 4:39 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; Baig, Ahsan; Alexander, Blair; White, Darin; 'enapralla@portoakland.com'  
**Subject:** Re: Meeting Wed Morning

Yes, please feel free to join us

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Eide, Cathey; Domingo, Renee; Baig, Ahsan; Alexander, Blair; White, Darin; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Tue Mar 26 15:36:10 2013  
**Subject:** Meeting Wed Morning

Cathey, Renee, are you guys taking this 0830 call at your offices? Can Eric and I join you since we have a 0930 discussion about DAC O&M IJ strategy?

Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 12:54 PM  
**To:** Baig, Ahsan  
**Cc:** Reese, James (Jim); Cruise, David; Deloach Reed, Teresa  
**Subject:** Re: DIT CIP Budget-Citywide Sirens Maintenance and Repairs and DAC O and M

It would be DIT

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Reese, James (Jim); Cruise, David; Deloach Reed, Teresa  
**Sent:** Tue Mar 26 12:37:34 2013  
**Subject:** RE: DIT CIP Budget-Citywide Sirens Maintenance and Repairs and DAC O and M

Hi Renee,

Yes, I remember some emails between you and Ken regarding the Siren System maintenance. Who has been paying for the ongoing maintenance?

We have included the current Siren Systems upgrade/replacement funding request in the Public Safety Radio CIP budget proposal; as well as DAC on-going maintenance cost is part of the DIT on-going maintenance funding request.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 10:55 AM  
**To:** Baig, Ahsan  
**Cc:** Reese, James (Jim); Cruise, David; Deloach Reed, Teresa  
**Subject:** DIT CIP Budget-Citywide Sirens Maintenance and Repairs and DAC O and M

Hi Ahsan:

Just a follow up on a few items related to the upcoming budget process and items for DIT CIP and also repairs needed for the Sirens:

Last year in the fall (September 2012), Ken Gordon stated he would add the Sirens Maintenance agreement to the CIP budget did that happen?

We still have sirens that DIT (OB) was supposed to get repaired and the Maintenance Agreement also expired in Dec 2012.

Please advise if it was added to CIP and also when the Sirens that are inoperable be repaired.

Lastly, Deanna Santana and Mayor Quan directed DIT (you) to add the DAC O and M (comments of upcoming costs) as part of the CIP budget submission.

Just following up to determine if this has been done.

Please advise.

Thanks much!



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 12:53 PM  
**To:** Cruise, David; Baig, Ahsan  
**Cc:** Reese, James (Jim); Deloach Reed, Teresa  
**Subject:** Re: DIT CIP Budget-Citywide Sirens Maintenance and Repairs and DAC O and M

Thanks David.

Can you let me know when the inoperable sirens will be repaired?

----- Original Message -----

**From:** Cruise, David  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee; Reese, James (Jim); Deloach Reed, Teresa  
**Sent:** Tue Mar 26 12:44:41 2013  
**Subject:** Re: DIT CIP Budget-Citywide Sirens Maintenance and Repairs and DAC O and M

Just as an FYI

There is no current siren system maintenance contract according to staff. They seem to recall it lapsed sometime in late 2011 or early 2012.

The CIP I wrote that had a mention of the siren system was merely to migrate the radios that are EDACS to P25, not a replacement of the siren system. If there was another CIP written for the siren system I am not aware of it.

Dave

Sent from my iPhone

On Mar 26, 2013, at 12:35 PM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

> Hi Renee,  
>  
> Yes, I remember some emails between you and Ken regarding the Siren System maintenance. Who has been paying for the ongoing maintenance?  
>  
> We have included the current Siren Systems upgrade/replacement funding request in the Public Safety Radio CIP budget proposal; as well as DAC on-going maintenance cost is part of the DIT on-going maintenance funding request.  
>  
> Thanks,  
> -ahsan  
>  
>  
>  
> -----Original Message-----  
> **From:** Domingo, Renee  
> **Sent:** Tuesday, March 26, 2013 10:55 AM  
> **To:** Baig, Ahsan  
> **Cc:** Reese, James (Jim); Cruise, David; Deloach Reed, Teresa

- > Subject: DIT CIP Budget-Citywide Sirens Maintenance and Repairs and DAC O and M
- >
- > Hi Ahsan:
- >
- > Just a follow up on a few items related to the upcoming budget process and items for DIT CIP and also repairs needed for the Sirens:
- >
- >
- > Last year in the fall (September 2012), Ken Gordon stated he would add the Sirens Maintenance agreement to the CIP budget did that happen?
- >
- > We still have sirens that DIT (OB) was supposed to get repaired and the Maintenance Agreement also expired in Dec 2012.
- >
- > Please advise if it was added to CIP and also when the Sirens that are inoperable be repaired.
- >
- > Lastly, Deanna Santana and Mayor Quan directed DIT (you) to add the DAC O and M (comments of upcoming costs) as part of the CIP budget submission.
- >
- > Just following up to determine if this has been done.
- >
- > Please advise.
- >
- > Thanks much!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 11:24 AM  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC PM Interview - First Company

Do you need any assistance? Let's talk by phone if you have time today at 4 pm?

Let me know.

Thanks!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Sent:** Tue Mar 26 11:23:17 2013  
**Subject:** RE: DAC PM Interview - First Company

Hi Renee,

Yes, it is on my to-do list for this week, if I don't get distracted.  
I will be following up with the bidders.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 10:06 AM  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC PM Interview - First Company

Hi Ahsan:

Where are we with the Contract for the DAC PM? Please advise. We need to get this contract in place asap.

Thanks

-----Original Message-----

**To:** Eric Napralla  
**To:** Ahsan Baig  
**To:** Cathey Eide  
**Cc:** Mike O'Brien  
**Subject:** Re: DAC PM Interview - First Company  
**Sent:** Mar 12, 2013 7:16 PM



Eric:

Thanks for the update.

-----Original Message-----

From: Eric Napralla  
To: Renee Domingo  
To: Ahsan Baig  
To: Cathey Eide  
Cc: Mike O'Brien  
Subject: RE: DAC PM Interview - First Company  
Sent: Mar 12, 2013 6:22 PM

Hi Renee -

Based on the interviews last week, our recommendation was Datastew. I was able to complete reference checks this afternoon with the Port of Long Beach and SSA Marine; each had positive remarks for Chris Millar. I spoke to Ahsan this afternoon as well; he is going to get in touch with City Legal tomorrow to discuss requirements/timing to get his team on board.

Eric

From: Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
Sent: Tuesday, March 12, 2013 5:16 PM  
To: Baig, Ahsan; Eide, Cathey; Eric Napralla  
Cc: Michael O'Brien  
Subject: RE: DAC PM Interview - First Company  
Importance: High

Have we selected the PM for the DAC project and check references?? What are the next steps to get them on board??? Please advise.

-----Original Appointment-----

From: Baig, Ahsan  
Sent: Monday, March 04, 2013 5:17 PM  
To: Eide, Cathey; 'Eric Napralla'; Domingo, Renee  
Subject: DAC PM Interview - First Company  
When: Tuesday, March 05, 2013 8:30 AM-10:30 AM (GMT-08:00) Pacific Time (US & Canada).  
Where: OFD/EOC

This is just a place holder for PM interviews. We need to limit the presentations/orals to 30 mins. Renee is working on notifying the Consultants.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 10:06 AM  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC PM Interview - First Company

Hi Ahsan:

Where are we with the Contract for the DAC PM? Please advise. We need to get this contract in place asap.

Thanks

-----Original Message-----

**To:** Eric Napralla  
**To:** Ahsan Baig  
**To:** Cathey Eide  
**Cc:** Mike O'Brien  
**Subject:** Re: DAC PM Interview - First Company  
**Sent:** Mar 12, 2013 7:16 PM

Eric:

Thanks for the update.

-----Original Message-----

**From:** Eric Napralla  
**To:** Renee Domingo  
**To:** Ahsan Baig  
**To:** Cathey Eide  
**Cc:** Mike O'Brien  
**Subject:** RE: DAC PM Interview - First Company  
**Sent:** Mar 12, 2013 6:22 PM

Hi Renee -

Based on the interviews last week, our recommendation was Datastew. I was able to complete reference checks this afternoon with the Port of Long Beach and SSA Marine; each had positive remarks for Chris Millar. I spoke to Ahsan this afternoon as well; he is going to get in touch with City Legal tomorrow to discuss requirements/timing to get his team on board.

Eric

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, March 12, 2013 5:16 PM  
**To:** Baig, Ahsan; Eide, Cathey; Eric Napralla  
**Cc:** Michael O'Brien  
**Subject:** RE: DAC PM Interview - First Company  
**Importance:** High

Have we selected the PM for the DAC project and check references?? What are the next steps to get them on board???

Please advise.

-----Original Appointment-----

From: Baig, Ahsan

Sent: Monday, March 04, 2013 5:17 PM

To: Eide, Cathey; 'Eric Napralla'; Domingo, Renee

Subject: DAC PM Interview - First Company

When: Tuesday, March 05, 2013 8:30 AM-10:30 AM (GMT-08:00) Pacific Time (US & Canada).

Where: OFD/EOC

This is just a place holder for PM interviews. We need to limit the presentations/orals to 30 mins.

Renee is working on notifying the Consultants.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 26, 2013 8:57 AM  
**To:** 'tmccoy@bbiconstruction.com'; Wong, Jing  
**Cc:** Eide, Cathey; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; 'bolechnowicz@mwaarchitects.com'; 'mwillis@mwaarchitects.com'; 'cciolfi@bbiconstruction.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'bzimmerman@bbiconstruction.com'; Lau, Kenny  
**Subject:** Re: DAC Part-B EBI -- Fast-Track Support

Tim: please keep me informed on the construction project status and if you need any assistance from me or my division to ensure we meet the timelines.

Monday, April 1 is a furlough day so I have requested City staff have approvals by April 2 prior to close of business.

Best regards,

Renee

---

**From:** Tom McCoy <tmccoy@bbiconstruction.com>  
**To:** Domingo, Renee; Wong, Jing  
**Cc:** Eide, Cathey; Baig, Ahsan; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Bill Olechnowicz <bolechnowicz@mwaarchitects.com>; Michael Willis <mwillis@mwaarchitects.com>; cciolfi@bbiconstruction.com <cciolfi@bbiconstruction.com>; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Brian Zimmerman <bzimmerman@bbiconstruction.com>; Lau, Kenny  
**Sent:** Tue Mar 26 08:44:50 2013  
**Subject:** Re: DAC Part-B EBI -- Fast-Track Support

Good Morning Renee and Jing,

The plans for the EOC improvements were submitted to the buiding department yesterday. See the attached record of the permit application. The DAC schedule requires that they be approved by Monday next week. We agreed to pay an extra fee to expedite the drawing review. Both the building department and the fire department need to sign off on the drawings. Kenny Lau, plan checking engineer with the buiding department, has agreed to expedite the drawings.

We have not received any assurances from Phil Basada, the fire protection engineer with the fire department.

Please contact Mr.Basada and obtain a commitment from him to complete an expedited review of the project.

Thank you

Tom McCoy

Principal  
BBI Construction  
1155 3rd Street, Suite 230  
Oakland, CA 94607  
510.286.8200 x 216  
[www.bbiconstruction.com](http://www.bbiconstruction.com)  
Building Solutions and Exceeding Expectations

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On Mon, Mar 25, 2013 at 3:18 PM, Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)> wrote:

Renee – thanks for the call advising me the City Administrator has provided you with City staff who are assigned to “fast-track” our construction activities in working with our delivery team.

Please have those folks coordinate with Tom McCoy (BBI) and Bill Olechnowicz (MWA) directly --- their respective contact info below.

Thanks,

Taso

Tom McCoy  
Principal  
BBI Construction  
1155 3rd Street, Suite 230  
Oakland, CA 94607  
[510.286.8200](tel:510.286.8200) x 216  
[www.bbiconstruction.com](http://www.bbiconstruction.com)  
Building Solutions and Exceeding Expectations


**Bill Olechnowicz, Assoc. AIA**  
*Director of Interior Architecture*

**MWA**  
Architects



471 Ninth Street Oakland, CA 94607  
Phone: (510) 287 9710 Website: [www.mwarchitects.com](http://www.mwarchitects.com)  
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Tom McCoy  
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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 8:16 PM  
**To:** Santana, Deanna  
**Cc:** Deloach Reed, Teresa; Quan, Jean 2; Campbell-Washington, Anne; Baig, Ahsan  
**Subject:** RE: Oakland DAC Critical Near-Term Support Request

**Importance:** High

Yes, we are good to go. Connecting all the parties now. Thanks for your leadership and support to ensure we stay on track. ☺

---

**From:** Santana, Deanna  
**Sent:** Monday, March 25, 2013 8:15 PM  
**To:** Domingo, Renee  
**Cc:** Deloach Reed, Teresa; Quan, Jean 2; Campbell-Washington, Anne; Baig, Ahsan  
**Subject:** Re: Oakland DAC Critical Near-Term Support Request

Looks like you worked it out

Deanna J. Santana  
Sent from my iPhone  
Excuse typos and brevity

On Mar 25, 2013, at 3:26 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

FYI

---

**From:** Smith, Don  
**To:** Flynn, Rachel  
**Cc:** Harlan, David; Low, Tim; Derania, Ray; Domingo, Renee; Lau, Kenny  
**Sent:** Mon Mar 25 14:43:50 2013  
**Subject:** RE: Oakland DAC Critical Near-Term Support Request

Rachel,

Just finished a conversation with Ray, Ken Lau, and Dave Harlan during which Kenny indicated that about two weeks ago he met an architect and a staff person from PWA to discuss building code questions about work being done in the Emergency Operations Ctr. Kenny was not made aware of the critical path issues related to the questions posed by the architect.

As I was drafting this message I received a call from Renee Domingo who was responding to my VM. The background information related to the chain of events that generated the string of emails, is that PWA has been asking for a cost center to charge against for their work. Renee said that since this project is grant funded the EOC did not have the funds to disburse to cover the costs of the CIP. I asked if the EOC has funds for the plan check by Building Services and she said yes. She is now collecting the pertinent project information related to Building Services' plan check review. As things develop I will keep you informed as to steps taken to keep this project moving forward satisfying Planning and Building's portion of the June 30, 2013 deadline.

**Donald B. Smith**  
Department of Planning and Building  
Building Services Division  
Office 510 238-4778  
Mobile 510 453-8576  
Fax 510 238-6445

---

**From:** Flynn, Rachel  
**Sent:** Monday, March 25, 2013 1:43 PM  
**To:** Smith, Don; Derania, Ray  
**Cc:** Harlan, David; Low, Tim  
**Subject:** RE: Oakland DAC Critical Near-Term Support Request

Hi Don -- Sure, give Renee a call for clarification -- and ask her about PWA. Thanks, Rachel

---

**From:** Smith, Don  
**Sent:** Monday, March 25, 2013 1:12 PM  
**To:** Derania, Ray; Flynn, Rachel  
**Cc:** Harlan, David; Low, Tim  
**Subject:** Re: Oakland DAC Critical Near-Term Support Request

This project is totally new to me, should I give Renee a call?

-----  
Sent from my BlackBerry Wireless Handheld

---

**From:** Derania, Ray  
**To:** Flynn, Rachel  
**Cc:** Harlan, David; Low, Tim; Smith, Don  
**Sent:** Mon Mar 25 12:32:00 2013  
**Subject:** RE: Oakland DAC Critical Near-Term Support Request

Don Smith is our Process Coordinator. But, I don't recall hearing about this project before. And, would PWA also be involved (CIP)?

---

**From:** Flynn, Rachel  
**Sent:** Monday, March 25, 2013 11:42 AM  
**To:** Derania, Ray  
**Subject:** Oakland DAC Critical Near-Term Support Request  
**Importance:** High

Hi Ray -- Who do you recommend as our person for this? Thanks, Rachel

---

**From:** Domingo, Renee  
**Sent:** Friday, March 22, 2013 6:08 PM  
**To:** Flynn, Rachel  
**Subject:** FW: Oakland DAC Critical Near-Term Support Request  
**Importance:** High

Dear Rachel:

The City Administrator has asked me to contact you and request that you identify a POC to ensure that the attached critical support and timelines for the support are met for a critical City project in the City's Emergency Operations Center facility. The project is the Oakland "Domain Awareness Center" project or DAC project and we must expend and complete \$2.9 mil worth of enhancements by no later than June 30, 2013, which is a very short turnaround for the Consultants on the project.

This is ARRA funded and if the City doesn't complete the milestones set forth we will have to give back some of the grant funding which Mayor Quan and City Administrator Santana have stated is NOT an option.

If you can please review the attached document and let me know if you need any additional background information or would like to meet with me for a short project briefing, please do not hesitate to let me know.



Please let me know who our POC will be from your Agency to ensure we meet the milestones set forth in the attached document so I can contact them asap to set up a meeting with the SAIC team.

Thank you in advance for your immediate attention in this matter.

---

**From:** Orologas, Alexandra  
**Sent:** Tuesday, March 12, 2013 1:57 PM  
**To:** Domingo, Renee  
**Cc:** Deloach Reed, Teresa  
**Subject:** FW: Oakland DAC Critical Near-Term Support Request

Hi Renee,

Renee you ask Deanna who will be the point of contact to meet timelines, etc. I would suggest you contact our new Planning and Building Director about this.

Thanks,  
Alex

---

**From:** Domingo, Renee  
**Sent:** Friday, March 08, 2013 5:13 PM  
**To:** Santana, Deanna  
**Cc:** Quan, Jean 2; Campbell-Washington, Anne; Deloach Reed, Teresa; Baig, Ahsan; Orologas, Alexandra; Todd, Amber  
**Subject:** Fw: Oakland DAC Critical Near-Term Support Request

Hi Deanna:

As per your request during our meeting of February 26, 2013, regarding the ARRA funded DAC Project, Please find attached and in the email below the work processes, time lines and items that will require immediate attention, approvals and coordination to meet our June 30, 2013, to spend the \$2.9 mil ARRA grant funds.

Please advise who will be our Point of Contact(s) that can assure our meeting the time lines and that can facilitate/assist the approval of permits, inspections, etc related to this project.

BTW, the firm that was awarded this project is has one of their main offices in Oakland and the primary construction subs primary offices are in Oakland as well.

So, this is a great example for ARRA funded projects to create local economy and jobs.

Again, thank you and Mayor Quan for your continued support and leadership on this essential Public Safety project.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**To:** Baig, Ahsan; Domingo, Renee; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Eide, Cathey  
**Sent:** Fri Mar 08 15:01:15 2013  
**Subject:** Oakland DAC Critical Near-Term Support Request

Ahsan, Renee, Michael, Eric, Cathey –

Below is same as attached memo.

## MEMO

March 8, 2013

TO: Oakland DAC City-Port Oversight Team



- Ahsan Baig, Renee Domingo, Cathey Eide, Michael O'Brien, Eric Napralla

FR: Taso Zografos, SAIC Program Manager, Oakland DAC Delivery Team

RE: SAIC Team Near-Term Critical City-Port Support Need Request

Dear Ahsan, Renee, Cathey, Michael, and Eric:

In our collaborative efforts to meet the aggressive timeline for implementing and completing Oakland City-Port DAC Phase 1 delivery by June 30, 2013, we request and depend on the following near-term support along with the critical activity and milestone dates

- a) Expediting the Part-B Existing Building Improvements (EBI) Permitting/Inspection Process: We require immediate expedited permitting and inspection/approval processes facilitated by a single point of contact/representative from the City's Building Department to work with our delivery team in reviewing/approving building permits, and who will be readily available to work directly with our delivery team to expedite the inspection process facilitating EBI work scope completion by June 30, 2013. The following represents key delivery milestones and dates;
- Submitted building permits reviewed and approved within one (1) week of receipt by no later than April 12, 2013 so that site demolition can begin on April 15, 2013.
  - Building inspection to be performed/completed/accepted rough-in by May 17, 2013, and final inspections by June 14, 2013 with any remaining City identified punch-list items completed and reviewed/accepted by City no later than June 28, 2013.
- b) City-Port DAC User Participation for Technology Linkage System (TLS) Design Approvals: We require immediate identification and participation of City-Port representatives who will be users of the Oakland DAC technical solution to support the user requirements and design activities on a weekly basis, with the critical target support dates as follows:
- Half-Day User Design Workshops on March 12, 19, and 26, 2013
  - Full-Day Preliminary Design Review on April 09, 2013
  - Full-Day Final Design Review on April 23, 2013

Should you have questions in the meantime, please feel free to contact me at any time via cell 415-215-6113, or email [zografosa@saic.com](mailto:zografosa@saic.com).

Kindly,

Taso Zografos  
SAIC Oakland DAC Program Manager

---

Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 2:18 PM  
**To:** 'mobrien@portoakland.com'; Alexander, Blair; White, Darin  
**Cc:** Eide, Cathey; 'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** Re: PSG13 DAC O&M Project Discussion

Sounds good to me. ;)

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Alexander, Blair; White, Darin  
**Cc:** Eide, Cathey; Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan  
**Sent:** Mon Mar 25 14:15:18 2013  
**Subject:** RE: PSG13 DAC O&M Project Discussion

How about if we have a follow on meeting to the DAC PM check in that's tentatively scheduled for Wed morning? We could discuss the DAC O&M project after that for a half hour?

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Monday, March 25, 2013 1:58 PM  
**To:** Michael O'Brien; Alexander, Blair; White, Darin  
**Cc:** Eide, Cathey; Eric Napralla; Baig, Ahsan  
**Subject:** Re: PSG13 DAC O&M Project Discussion

I am on Furlough Thurs and Friday

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Alexander, Blair; White, Darin  
**Cc:** Domingo, Renee; Eide, Cathey; Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan  
**Sent:** Mon Mar 25 13:54:16 2013  
**Subject:** RE: PSG13 DAC O&M Project Discussion

How about this Thursday, morning or afternoon?

Mike

---

**From:** Alexander, Blair [mailto:BAlexander@oaklandnet.com]  
**Sent:** Monday, March 25, 2013 1:47 PM  
**To:** White, Darin  
**Cc:** Michael O'Brien; Domingo, Renee; Eide, Cathey; Eric Napralla; Baig, Ahsan  
**Subject:** Re: PSG13 DAC O&M Project Discussion

Later is ok with me.

B. Alexander 7990  
Lieutenant of Police  
(510) 837-1677

On Mar 25, 2013, at 1:42 PM, "White, Darin" <DWhite@oaklandnet.com> wrote:

Good afternoon all,

I am out of the office today with one day of vacation. Later in the week is better for me. Friday I will be busy at the Special Ops Show and Tell all day.

Thanks,

BC D White

Sent from my iPhone

On Mar 25, 2013, at 1:39 PM, "Michael O'Brien" <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)> wrote:

Renee, you're kind of critical to the discussion and hate to rehash everything twice. We can try to push this to later in the week if today isn't working.

Let me know...appreciate feedback from others in the group as well.

Thanks,

Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Monday, March 25, 2013 1:35 PM

**To:** Michael O'Brien; Eide, Cathey; White, Darin; Alexander, Blair; Eric Napralla; Baig, Ahsan

**Subject:** PSG13 DAC O&M Project Discussion

Hello All:

Fire Chief has just requested that I meet with her today at 3 pm to 4 pm. I will come to our meeting following my meeting with her.



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 1:59 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathy; 'enapralla@portoakland.com'  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

I thought we had it on our calendars for Fridays???

---

**From:** Baig, Ahsan  
**To:** Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; ANASTASIOS.ZOGRAFOS@saic.com <ANASTASIOS.ZOGRAFOS@saic.com>; Eide, Cathy; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Mon Mar 25 13:59:28 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

I am OK with Wed 8:30am conf. call. Are we going to have it on weekly basis?

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Monday, March 25, 2013 1:53 PM  
**To:** Domingo, Renee; ANASTASIOS.ZOGRAFOS@saic.com; Eide, Cathy; Baig, Ahsan; Eric Napralla  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

Wed morning works for me.

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Monday, March 25, 2013 1:52 PM  
**To:** ANASTASIOS.ZOGRAFOS@saic.com; Eide, Cathy; Baig, Ahsan; Eric Napralla; Michael O'Brien  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

Can we meet Wed morning?? 8:30 or 9 am?

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathy; Baig, Ahsan; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Sent:** Mon Mar 25 13:48:27 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

ALL – happy to accommodate whatever folks want. Maybe tomorrow not such a great day for this – what about a Wed option? Does that make it better for folks?

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Monday, March 25, 2013 4:28 PM  
**To:** Eide, Cathy; Zografos, Anastasios; Baig, Ahsan; enapralla@portoakland.com; mobrien@portoakland.com  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

It would have to be 3:30 pm. I have my weekly Fire Department, Executive Staff meeting on Tuesdays from 9 am to Noon.

**From:** Eide, Cathey

**To:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee

**Sent:** Mon Mar 25 13:20:40 2013

**Subject:** RE: Oakland DAC - Weekly PM Meeting

I am not available at that time. Renee and I have a walk-through scheduled for our alternate EOC from 2-3pm. How about between 11-1 or after 3:30pm for me...

Renee?

-----Original Appointment-----

**From:** Zografos, Anastasios [mailto:ANASTASIOS.ZOGRAFOS@saic.com]

**Sent:** Monday, March 25, 2013 11:58 AM

**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Eide, Cathey

**Subject:** Oakland DAC - Weekly PM Meeting

**When:** Tuesday, March 26, 2013 1:30 PM-2:30 PM (UTC-08:00) Pacific Time (US & Canada).

**Where:** TBD

Tentatively set for 1:30PM to 2:30PM

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 1:53 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; White, Darin; Alexander, Blair; 'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** Re: PSG13 DAC O&M Project Discussion

Wed afternoon works for me after 2 pm

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Eide, Cathey; White, Darin; Alexander, Blair; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan  
**Sent:** Mon Mar 25 13:39:16 2013  
**Subject:** RE: PSG13 DAC O&M Project Discussion

Renee, you're kind of critical to the discussion and hate to rehash everything twice. We can try to push this to later in the week if today isn't working.

Let me know...appreciate feedback from others in the group as well.

Thanks,  
Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Monday, March 25, 2013 1:35 PM  
**To:** Michael O'Brien; Eide, Cathey; White, Darin; Alexander, Blair; Eric Napralla; Baig, Ahsan  
**Subject:** PSG13 DAC O&M Project Discussion

Hello All:

Fire Chief has just requested that I meet with her today at 3 pm to 4 pm. I will come to our meeting following my meeting with her.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 1:52 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Eide, Cathey; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

Can we meet Wed morning?? 8:30 or 9 am?

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Eide, Cathey; Baig, Ahsan; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Sent:** Mon Mar 25 13:48:27 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

ALL – happy to accommodate whatever folks want. Maybe tomorrow not such a great day for this – what about a Wed option? Does that make it better for folks?

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Monday, March 25, 2013 4:28 PM  
**To:** Eide, Cathey; Zografos, Anastasios; Baig, Ahsan; enapralla@portoakland.com; mobrien@portoakland.com  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

It would have to be 3:30 pm. I have my weekly Fire Department, Executive Staff meeting on Tuesdays from 9 am to Noon.

---

**From:** Eide, Cathey  
**To:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee  
**Sent:** Mon Mar 25 13:20:40 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

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Renee?

-----Original Appointment-----

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Monday, March 25, 2013 11:58 AM  
**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Eide, Cathey  
**Subject:** Oakland DAC - Weekly PM Meeting  
**When:** Tuesday, March 26, 2013 1:30 PM-2:30 PM (UTC-08:00) Pacific Time (US & Canada).  
**Where:** TBD

Tentatively set for 1:30PM to 2:30PM

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 1:35 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; White, Darin; Alexander, Blair;  
'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** PSG13 DAC O&M Project Discussion

Hello All:

Fire Chief has just requested that I meet with her today at 3 pm to 4 pm. I will come to our meeting following my meeting with her.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 25, 2013 1:28 PM  
**To:** Eide, Cathey; 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** Re: Oakland DAC - Weekly PM Meeting

It would have to be 3:30 pm. I have my weekly Fire Department, Executive Staff meeting on Tuesdays from 9 am to Noon.

---

**From:** Eide, Cathey  
**To:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>; Baig, Ahsan; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee  
**Sent:** Mon Mar 25 13:20:40 2013  
**Subject:** RE: Oakland DAC - Weekly PM Meeting

I am not available at that time. Renee and I have a walk-through scheduled for our alternate EOC from 2-3pm. How about between 11-1 or after 3:30pm for me...

Renee?

-----Original Appointment-----

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
**Sent:** Monday, March 25, 2013 11:58 AM  
**To:** Baig, Ahsan; Eric Napralla; Michael O'Brien; Domingo, Renee; Eide, Cathey  
**Subject:** Oakland DAC - Weekly PM Meeting  
**When:** Tuesday, March 26, 2013 1:30 PM-2:30 PM (UTC-08:00) Pacific Time (US & Canada).  
**Where:** TBD

Tentatively set for 1:30PM to 2:30PM



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 18, 2013 3:35 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'  
**Cc:** Eide, Cathey; White, Darin; Alexander, Blair; 'enapralla@portoakland.com'  
**Subject:** Re: PSG 13 - DAC O&M Investment Justification Discussion - Change 1

Can we do it at OES or DIT offices?

The time works for me and Cathey.

---

**From:** Baig, Ahsan  
**To:** Michael O'Brien <mobrien@portoakland.com>  
**Cc:** Domingo, Renee; Eide, Cathey; White, Darin; Alexander, Blair; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Mon Mar 18 15:29:01 2013  
**Subject:** Re: PSG 13 - DAC O&M Investment Justification Discussion - Change 1

Works for me.

Ahsan Baig  
Sent from my iPad

On Mar 18, 2013, at 3:24 PM, "Michael O'Brien" <mobrien@portoakland.com> wrote:

OK, doesn't look like the time frame proposed below will work...how about meeting on Monday, March 25th from 3 to 4:30 p.m.?

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Michael O'Brien  
**Sent:** Monday, March 18, 2013 10:33 AM  
**To:** 'Baig, Ahsan'; Domingo, Renee; 'Eide, Cathey'; 'White, Darin'; Alexander, Blair; Eric Napralla  
**Subject:** PSG 13 - DAC O&M Investment Justification Discussion

All, per our meeting last Friday, I want to sked a follow on discussion ref developing the IJ for DAC O&M that we want to submit for the Port Security Grant Round 13.

My calendar is open, with some exceptions, next Tue-Thurs, 26-28 March.

So, pls give me your preferred windows of opportunity to meet next week. I think we need a two hour slot for either Tue, Wed, or Thurs.

Thanks,  
Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, March 15, 2013 9:44 PM  
**To:** Lau, David W; Lau, Danny; Baig, Ahsan  
**Cc:** Wong, Jing; Neary, Mike; Levin, Brooke A.  
**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

**Importance:** High

Hi David:

Thank you for your proposal. We will be reviewing it and discussing it with the Port and our other project partners next week and get back to you.

---

**From:** Lau, David W  
**Sent:** Friday, March 15, 2013 9:28 AM  
**To:** Lau, Danny; Baig, Ahsan  
**Cc:** Wong, Jing; Domingo, Renee; Neary, Mike; Levin, Brooke A.  
**Subject:** RE: DAC Project/Start of Work/Notice to Proceed

Renee and Ahsan:

I sent you the proposal to provide CM services on the EBI portion of the DAC project on Monday but I haven't heard back. Do you have any questions or comments? Since Project Delivery staff is 100% project funded so we need to know if staff should continue working on this urgent project.

Thanks

**David Lau, P.E.**  
Principal Civil Engineer  
Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, Suite 4344 | Oakland, CA 94612  
(510) 238-7131 | (510) 238-2085 Fax  
[dwlau@oaklandnet.com](mailto:dwlau@oaklandnet.com)

Report A Problem | Public Works Agency Call Center | (510) 615-5566  
[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | Mobile app: [SeeClickFix](#)

<< OLE Object: Picture (Device Independent Bitmap) >>

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**From:** Lau, Danny  
**Sent:** Thursday, March 14, 2013 5:30 PM  
**To:** Baig, Ahsan  
**Cc:** Lau, David W; Wong, Jing  
**Subject:** DAC Project/Start of Work/Notice to Proceed

Hi Ahsan,

Hi Ahsan,

Just to keep you up to date on the Building permit issues, Jing Wong along with Tom McCoy (BBI) and Bill (Michael Willis Associates) met with the Plan Check Engineer to review the preliminary EBI project plans. Once the plans are refined and formally submitted to the Building Department, a field inspection will be arranged to determine if any ADA/compliance deficiencies exist, and for a review by Planning. The permitting approval should not be too big of an issue to finalize, but it is important to start immediately. Jing Wong can provide additional information.

Has the contract for the overall project been executed yet, and if so has a Notice to proceed been issued? The March 4 project schedule that was provided to PWA is starting to slip, but of course the overall project deadline remains. Let us know what the status of the contract is. Thank you.

**Danny Lau, P.E.**

**Supervising Civil Engineer**

Department of Engineering and Construction, Project Delivery Division

City of Oakland | Public Works Agency | APWA Accredited Agency

250 Frank Ogawa Plaza, 4th Floor | Oakland, CA 94612

**(510) 238-7211** | (510) 238-7238 Fax

[dlau@oaklandnet.com](mailto:dlau@oaklandnet.com)

**Report A Problem | Public Works Agency Call Center | (510) 615-5566**

[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | **Mobile app:** [SeeClickFix](#)



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, March 14, 2013 4:21 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; Eide, Cathey; White, Darin; Alexander, Blair  
**Subject:** Re: Future Agenda Report and Briefing Forecast for Maritime Security

It looks good to me.

Thanks

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; White, Darin; Alexander, Blair  
**Sent:** Thu Mar 14 16:19:16 2013  
**Subject:** FW: Future Agenda Report and Briefing Forecast for Maritime Security

All, this is our rough cut on what we think we need to do on our side ref Board briefings and Agenda Reports going forward with DAC this year.

1. Joint City-Port Domain Awareness Center - Informational Briefing. Includes progress to date, DAC capabilities and demonstration. **Target Board Date: May 9, 2013**
2. Re-Program \$1M in Port Security Grant Funding for Phase 2 of DAC Implementation - Agenda Report. Includes sub-grantee MOA amendment between Port and City to add this amount and funding source (either PSG10 or PSG12) to the current sub-grantee agreement for further DAC development from July 1, 2013 to June 30, 2014. **Target Board Date: May 9, 2013**
3. Authorization to enter into MOA with the City for the Operations and Maintenance of the Joint City-Port DAC - Agenda Report. Includes operations and support responsibilities for the DAC and covers scenarios with and without grant funding. **Target Board Date: Dec, 2013**
4. Authorization to accept Port Security Grant Round 13 funding for FEMA approved projects - Agenda Report. Still in process of developing potential projects to be funded. Anticipate FEMA program guidance and decisions prior to Sep 15, 2013...depends on sequestration. **Target Board Date: Oct, 2013**

Appreciate any feedback.

Regards,  
Mike

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, March 14, 2013 11:27 AM  
**To:** 'THOMAS.A.ELLIOTT@saic.com'  
**Cc:** Baig, Ahsan; Reese, James (Jim); Chimonyo, Cynthia; Ortiz, Celso  
**Subject:** Fw: Final DAC Agreement  
**Attachments:** 2013010479 Science Application International Corporation 3-14-13(2).pdf

**Importance:** High

Please find attached the Purchase Order for your records.

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee; Peav, Paula  
**Cc:** Ogata, Eileen; Kittell-Nwuke, Denise  
**Sent:** Thu Mar 14 10:25:15 2013  
**Subject:** RE: Final DAC Agreement

Renee and Paula,

Please find attached a signed copy of the PO. Jimmy issued a signed copy of the PO last Friday.

Paula,

I will leave it to you to provide the vendor with a signed copy of the PO.

Let me know if you need anything else.

*Cynthia Chimonyo  
Sr. Emergency Planning Coordinator  
Emergency Management Services Division (E.M.S.D.)  
Office: (510) 238-6067  
Fax: (510) 238-7767*

---

**From:** Domingo, Renee  
**Sent:** Thursday, March 14, 2013 10:11 AM  
**To:** Chimonyo, Cynthia  
**Cc:** Ogata, Eileen; Kittell-Nwuke, Denise  
**Subject:** Fw: Final DAC Agreement

Please follow up on PO

---

**From:** Peav, Paula  
**To:** Elliott, Thomas A. <THOMAS.A.ELLIOTT@saic.com>; Baig, Ahsan; Ortiz, Celso  
**Cc:** Domingo, Renee; Reese, James (Jim)  
**Sent:** Thu Mar 14 10:09:04 2013  
**Subject:** RE: Final DAC Agreement

The purchase order does not need to be signed. The copy is automatically generated when there's a signed contract, and it's for your records only.

Thank you.

Paula Peav  
510.238.3190

---

**From:** Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
**Sent:** Thursday, March 14, 2013 9:56 AM  
**To:** Baig, Ahsan; Ortiz, Celso  
**Cc:** Domingo, Renee; Peav, Paula; Reese, James (Jim)  
**Subject:** RE: Final DAC Agreement

Ahsan,

What do we need to do now to get the Purchase Order approved? Currently, we have a Purchase Order but it has not been signed by the City. Attached is what we received last Friday.

Thanks,

Tom

---

**From:** Elliott, Thomas A.  
**Sent:** Thursday, March 14, 2013 12:50 PM  
**To:** Baig, Ahsan; Ortiz, Celso  
**Cc:** Domingo, Renee; Peav, Paula; James Reese  
**Subject:** RE: Final DAC Agreement

Great news. Thank you.

---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Thursday, March 14, 2013 12:40 PM  
**To:** Ortiz, Celso; Elliott, Thomas A.  
**Cc:** Domingo, Renee; Peav, Paula; James Reese  
**Subject:** Re: Final DAC Agreement

Good News!!!!

The Contract is signed, and Paula will be forwarding copies to all the parties.

Ahsan Baig  
Sent from my iPad

On Mar 13, 2013, at 4:17 PM, "Ortiz, Celso" <[COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org)> wrote:

---

Tom, thanks. Ahsan will move on getting the signed contract to you ASAP.

Sent from my iPhone

On Mar 12, 2013, at 5:12 PM, "Elliott, Thomas A." <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)> wrote:

> Celso,  
>  
>  
>



> Attached are the insurance documents that were requested. Please let me  
> know if you need anything else.

>

>

>

> Thanks,

>

>

>

> Tom

>

>

>

> From: Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]

> Sent: Friday, March 08, 2013 1:37 PM

> To: Elliott, Thomas A.

> Cc: Baig, Ahsan; Domingo, Renee; Peav, Paula

> Subject: RE: Final DAC Agreement

>

>

>

> Tom, thanks for the update. I will proceed with Ahsan and Renee to at  
> least get all the internal signatures going today as they are also  
> anxious to issue the purchase order and get the project going.

>

>

>

> Paula, please follow-up with Tom. The City can accept fax copies of the  
> revised Additional Insured.

>

>

>

> From: Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]

> Sent: Friday, March 08, 2013 10:27 AM

> To: Ortiz, Celso

> Subject: RE: Final DAC Agreement

>

>

>

> I believe that this situation is different. The bonds have been  
> executed. We just have to correct the typo and provide the six copies.  
> My folks believe that we can get the revised bonds back to you by next  
> Tuesday. Regarding insurance I will have to talk to Paula to figure out  
> what exactly she needs.

>

>

>

> From: Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]

> Sent: Friday, March 08, 2013 1:06 PM

> To: Elliott, Thomas A.

> Subject: RE: Final DAC Agreement

>

>

>

> Tom, our Chief Assistant Attorney is reluctant to do so as we had a  
> prior case where staff did not follow-up and the bond was never put in  
> place and the contractor defaulted. This matter got the attention of  
> the City Auditor and the Council. How soon can you get the revised bond  
> documents to the City? Also SAIC's insurance broker does have to  
> provide the City with the corrected document as requested by Contract  
> Compliance and the City's Risk Manager. If say you can get them to the  
> City by Monday or Tuesday, I can at least go ahead and sign-off on the  
> contracts and get them moving back to you today or Monday if I can  
> provide a date certain for the above documents to be into the City as a

> means of convincing the Chief Assistant and assure her that we will have  
> everything in place by early or mid-next week. Can you please advise?  
>  
>  
>  
> From: Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
> Sent: Friday, March 08, 2013 6:09 AM  
> To: Ortiz, Celso  
> Subject: RE: Final DAC Agreement  
> Importance: High  
>  
>  
>  
> Celso,  
>  
>  
>  
> I was following up to see if you have been given the go head to sign the  
> contract.  
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>  
> Thanks,  
>  
>  
>  
> Tom  
>  
>  
>  
> From: Elliott, Thomas A.  
> Sent: Thursday, March 07, 2013 2:45 PM  
> To: Ortiz, Celso; Baig, Ahsan  
> Cc: Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James  
> (Jim)  
> Subject: RE: Final DAC Agreement  
>  
>  
>  
> Excellent. Thank you.  
>  
>  
>  
> From: Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
> Sent: Thursday, March 07, 2013 2:43 PM  
> To: Elliott, Thomas A.; Baig, Ahsan  
> Cc: Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James  
> (Jim)  
> Subject: RE: Final DAC Agreement  
>  
>  
>  

---

> Tom, I have received the bonds. They are being reviewed by Contract  
> Compliance. We should be able to get the contract executed today.  
> Ahsan will send you an executed copy.  
>  
>  
>  
> From: Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
> Sent: Thursday, March 07, 2013 11:12 AM  
> To: Ortiz, Celso; Baig, Ahsan  
> Cc: Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James  
> (Jim)  
> Subject: RE: Final DAC Agreement

>  
>  
>  
> Celso,  
>  
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>  
> Please email a copy of the fully executed contract to me.  
>  
>  
>  
> Thanks,  
>  
>  
>  
> Tom  
>  
>  
>  
> From: Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
> Sent: Wednesday, March 06, 2013 7:58 PM  
> To: Elliott, Thomas A.; Baig, Ahsan  
> Cc: Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James  
> (Jim)  
> Subject: RE: Final DAC Agreement  
>  
>  
>  
> Tom, that is great news. Will let you know when we receive. Thanks!  
>  
>  
>  
> From: Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
> Sent: Wednesday, March 06, 2013 11:53 AM  
> To: Baig, Ahsan; Ortiz, Celso  
> Cc: Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James  
> (Jim)  
> Subject: RE: Final DAC Agreement  
>  
>  
>  
> Ahsan / Celso,  
>  
>  
>  
> Good News. SAIC Corporate is sending the signed bonds to Celso via  
> Fedex. Celso should receive them tomorrow. Attached is a copy of the  
> signed bonds. Please let me know when you receive the bonds.  
>  
>  
>  
> Thanks,  
>  
>  
>  
> Tom  
>  
>  
>  
> From: Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
> Sent: Thursday, February 28, 2013 7:34 PM  
> To: Elliott, Thomas A.; Ortiz, Celso  
> Cc: Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James  
> (Jim)



> Subject: RE: Final DAC Agreement  
>  
>  
>  
> Thanks Tom. This is the last piece we are waiting for, the contract  
> package is all prepared.  
>  
> We have our kick-off scheduled for tomorrow.  
>  
>  
>  
> -ahsan  
>  
>  
>  
> From: Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
> Sent: Thursday, February 28, 2013 2:02 PM  
> To: Baig, Ahsan; Ortiz, Celso  
> Cc: Domingo, Renee; Zografos, Anastasios  
> Subject: RE: Final DAC Agreement  
>  
>  
>  
> I am working with my corp folks to get them issued asap.  
>  
>  
>  
> From: Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
> Sent: Thursday, February 28, 2013 5:02 PM  
> To: Elliott, Thomas A.; Ortiz, Celso  
> Cc: Domingo, Renee; Zografos, Anastasios  
> Subject: RE: Final DAC Agreement  
> Importance: High  
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>  
> Tom,  
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>  
> We got the signed contract from you, but we are waiting for the  
> Performance Bond before it can be signed by the City.  
>  
>  
>  
> Thanks,  
>  
> -ahsan  
>  
>  
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> From: Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
> Sent: Wednesday, February 27, 2013 12:53 PM  
> To: Ortiz, Celso  
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> Subject: RE: Final DAC Agreement  
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>  
>  
> Thank you.  
>  
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> From: Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]

> Sent: Wednesday, February 27, 2013 3:22 PM  
> To: Elliott, Thomas A.  
> Cc: Domingo, Renee; Baig, Ahsan  
> Subject: Final DAC Agreement  
>  
>  
>  
> Tom, as discussed. Your changes are acceptable. I also corrected the  
> references to the Scope/Statement of Work ("SOW") in the contract  
> (including the cover page to the SOW that was developed for this  
> project).  
>  
>  
>  
> Please sign and overnight 5 originals to us. Thanks.  
>  
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>  
> This e-mail message is for the sole use of the intended recipient(s) and  
> may contain confidential and privileged information. Any unauthorized  
> review, use, disclosure or distribution is prohibited. If you are not  
> the intended recipient, please contact the sender by reply e-mail and  
> destroy all copies of the original message and any attachments.  
>  
> Please consider the environment before printing this email  
>  
> [v1.02]  
>  
> <cert\_7\_879803\_1.pdf>  
> <cert\_7\_879808\_1.pdf>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, March 14, 2013 9:45 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; Ortiz, Celso; 'THOMAS.A.ELLIOTT@saic.com'  
**Cc:** Peav, Paula; Reese, James (Jim)  
**Subject:** Re: Final DAC Agreement

Success!

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Baig, Ahsan; Ortiz, Celso; Elliott, Thomas A. <THOMAS.A.ELLIOTT@saic.com>  
**Cc:** Domingo, Renee; Peav, Paula; Reese, James (Jim)  
**Sent:** Thu Mar 14 09:41:30 2013  
**Subject:** RE: Final DAC Agreement

HOOORAH! No for the real fun to begin. Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Thursday, March 14, 2013 12:40 PM  
**To:** Ortiz, Celso; Elliott, Thomas A.  
**Cc:** Domingo, Renee; Peav, Paula; James Reese  
**Subject:** Re: Final DAC Agreement

Good News!!!!

The Contract is signed, and Paula will will be forwarding copies to all the parties.

Ahsan Baig  
Sent from my iPad

On Mar 13, 2013, at 4:17 PM, "Ortiz, Celso" <[COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org)> wrote:

Tom, thanks. Ahsan will move on getting the signed contract to you ASAP.

Sent from my iPhone

On Mar 12, 2013, at 5:12 PM, "Elliott, Thomas A." <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)> wrote:

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> Attached are the insurance documents that were requested. Please let me  
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> Subject: RE: Final DAC Agreement  
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> Tom,  
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> To: Elliott, Thomas A.  
> Cc: Domingo, Renee; Baig, Ahsan  
> Subject: Final DAC Agreement  
>  
>  
>  
> Tom, as discussed. Your changes are acceptable. I also corrected the  
> references to the Scope/Statement of Work ("SOW") in the contract  
> (including the cover page to the SOW that was developed for this

> project).  
>  
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>  
> Please sign and overnight 5 originals to us. Thanks.  
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> [v1.02]  
>  
> <cert\_7\_879803\_1.pdf>  
> <cert\_7\_879808\_1.pdf>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 12, 2013 9:16 PM  
**To:** Michael O'Brien; 'Eric Napralla'; Baig, Ahsan  
**Subject:** FW: Emergency Services City/Port MOU - sharing confidential information on website  
**Attachments:** ER Services City\_Port MOU - sharing confidential info on website.DOCX  
  
**Importance:** High

Just wanted to make sure I forwarded you the recommended language for the MOU we currently have.

Please forward to your attorneys for approval.

Thanks

---

**From:** Hynes, Tricia  
**Sent:** Friday, February 15, 2013 4:32 PM  
**To:** Ortiz, Celso  
**Cc:** Domingo, Renee; Moreno, Doryanna; Fierro, Rocio; Baig, Ahsan  
**Subject:** RE: Emergency Services City/Port MOU - sharing confidential information on website

Good Afternoon All:

Attached is my proposed revised language for Section II.N. Also included at the bottom is the wording for the applicable Government Code section. Thanks,

Trish

---

**From:** Ortiz, Celso  
**Sent:** Friday, February 15, 2013 10:38 AM  
**To:** Hynes, Tricia  
**Cc:** Domingo, Renee; Moreno, Doryanna; Fierro, Rocio; Baig, Ahsan  
**Subject:** Re: Emergency Services City/Port MOU - sharing confidential information on website

Yes, as we are trying to wrap up the overall project agreement by the end of next week.

Sent from my iPhone

On Feb 15, 2013, at 10:18 AM, "Hynes, Tricia" <[THynes@oaklandcityattorney.org](mailto:THynes@oaklandcityattorney.org)> wrote:

Good Morning Renee and Celso:

I'm confirming that I will be drafting language amending Section II.N to include a provision that the City will not disclose the Port's confidential information, as well as adding references to the PRA sections that allow us to do so. I'll get something to you by next week. Thanks,

Trish

---

**From:** Moreno, Doryanna  
**Sent:** Monday, January 28, 2013 12:19 PM  
**To:** Fierro, Rocio; Domingo, Renee  
**Cc:** Ortiz, Celso



**Subject:** Emergency Services City/Port MOU - sharing confidential information on website

Rocio:

- The City and Port entered into an MOU to, among other things, share access to website/data base information that contains confidential information for each agency for emergency service purposes.
- The public records act requires that public entities establish by written agreement the terms for sharing confidential information between agencies to avoid waiving any exemptions from disclosure under the PRA.
- Section II, N. sets forth a promise of confidentiality from the Port to the City, but not the other way around. We should amend the MOU to include a promise by City not to disclose Port's confidential information and clearly reference the provisions of the PRA that allow agencies to share confidential data without waiving the right to assert exemptions from disclosure.
- This should be a short (1-page?), non-controversial amendment. It's in the Port's interest in that it strengthens the City ability to deny public records requests for Port's shared confidential information.
- The timeline would be to get this done within the next month or by the time the Port begins to provide access to their confidential information to the City or City's vendor. The City (OES, IT) is hiring a vendor to build the computer system within the month.
- I don't think this amendment requires council approval.
- Renee Domingo is the contact for the MOU (Ahsan is handling the vendor contract and computer project).

Will you assign an attorney to follow up with Renee?

DMM

---

**From:** Ortiz, Celso  
**Sent:** Monday, January 28, 2013 11:29 AM  
**To:** Moreno, Doryanna  
**Subject:** FW: Port of Oakland MOU Domain Awareness 2012.pdf - Adobe Acrobat Professional

As discussed, Section II N. addresses Confidential Information but may need to be bolstered to protect the City and the Port with respect to protecting Confidential Information from disclosure under the Open Records Act. Additionally, we will need to insure that these protections are also in the IT agreement with the DAC vendor (our standard boilerplate does contain a Confidential Information provision). Please take a look and let me know if Rocio and Tricia need to provide further input.

---

**From:** Ogata, Eileen  
**Sent:** Monday, January 28, 2013 11:16 AM  
**To:** Ortiz, Celso  
**Subject:** Port of Oakland MOU Domain Awareness 2012.pdf - Adobe Acrobat Professional

See attached. Should I tell Renee to contact you?

<Port of Oakland MOU Domain Awareness 2012.pdf>

N. Confidentiality and Non-Disclosure: The Sub-Grantee agrees to furnish the Port of Oakland with certain information that may be considered confidential or sensitive relating to the grant award. The Port of Oakland agrees to review, examine, inspect or obtain such confidential and/or sensitive information only for the purposes described herein, and to otherwise hold confidential and proprietary information or trade secrets in trust and confidence. Documents and records that may be described as "sensitive security information" under prevailing definitions will be managed and controlled under application of federal regulations and guidelines. The Port of Oakland agrees not to disclose any such confidential or sensitive information to any third party, except to legitimate agents of the U.S. Government or as required by state or federal disclosure laws or by judicial order. Sub-Grantee agrees to hold confidential and proprietary information or trade secrets exchanges between Port and Sub-Grantee in trust and confidence, and further agrees not to disclose any such confidential or sensitive information to any third party, except to legitimate agents of the U.S. Government or as required by state or federal disclosure laws or by judicial order. Respective persons in charge at both the Port and Sub-Grantee shall identify in writing all personnel authorized to obtain any such confidential or sensitive information and shall not furnish or otherwise make available this information to any persons not so identified in writing, in accordance with Government Code section 6254.5(e).

6254.5. Notwithstanding any other provisions of the law, whenever a state or local agency discloses a public record which is otherwise exempt from this chapter, to any member of the public, this disclosure shall constitute a waiver of the exemptions specified in Sections 6254, 6254.7, or other similar provisions of law. For purposes of this section, "agency" includes a member, agent, officer, or employee of the agency acting within the scope of his or her membership, agency, office, or employment.

This section, however, shall not apply to disclosures:

(e) Made to any governmental agency which agrees to treat the disclosed material as confidential. Only persons authorized in writing by the person in charge of the agency shall be permitted to obtain the information. Any information obtained by the agency shall only be used for purposes which are consistent with existing law.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, March 12, 2013 7:02 PM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; Eide, Cathey  
**Cc:** 'mobrien@portoakland.com'  
**Subject:** Re: DAC PM Interview - First Company

Eric:

Thanks for the update.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan; Eide, Cathey  
**Cc:** Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Tue Mar 12 18:22:06 2013  
**Subject:** RE: DAC PM Interview - First Company

Hi Renee –

Based on the interviews last week, our recommendation was Datastew. I was able to complete reference checks this afternoon with the Port of Long Beach and SSA Marine; each had positive remarks for Chris Millar. I spoke to Ahsan this afternoon as well; he is going to get in touch with City Legal tomorrow to discuss requirements/timing to get his team on board.

Eric

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, March 12, 2013 5:16 PM  
**To:** Baig, Ahsan; Eide, Cathey; Eric Napralla  
**Cc:** Michael O'Brien  
**Subject:** RE: DAC PM Interview - First Company  
**Importance:** High

Have we selected the PM for the DAC project and check references?? What are the next steps to get them on board???

Please advise.

-----Original Appointment-----

**From:** Baig, Ahsan  
**Sent:** Monday, March 04, 2013 5:17 PM  
**To:** Eide, Cathey; 'Eric Napralla'; Domingo, Renee  
**Subject:** DAC PM Interview - First Company  
**When:** Tuesday, March 05, 2013 8:30 AM-10:30 AM (GMT-08:00) Pacific Time (US & Canada).  
**Where:** OFD/EOC

This is just a place holder for PM interviews. We need to limit the presentations/orals to 30 mins.

Renee is working on notifying the Consultants.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 11, 2013 11:48 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'; Eide, Cathey; Alexander, Blair  
**Cc:** 'AYESHAN.J.ABUELHIGA@saic.com'; 'JULIE.H.EVANS@saic.com'; 'ccosentino@vidsys.com'  
**Subject:** Re: Oakland City-Port DAC - User Group DAC Solution Introduction Webex

I have UASI AA meeting this Thursday from 10 am to noon/1 pm and then BayRICs from 1:30 pm to 3:30 pm/4 pm.

After this Thursday next 2 Thursdays would work.

Wednesday mornings will work for this week, not next week as I am on a furlough day and the following Wed works too.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** mobrien@portoakland.com <mobrien@portoakland.com>; Baig, Ahsan; Domingo, Renee; enapralla@portoakland.com <enapralla@portoakland.com>; Eide, Cathey; Alexander, Blair  
**Cc:** Abuelhiga, Ayeshah J. <AYESHAN.J.ABUELHIGA@saic.com>; Evans, Julie <JULIE.H.EVANS@saic.com>; ccosentino@vidsys.com <ccosentino@vidsys.com>  
**Sent:** Mon Mar 11 16:38:50 2013  
**Subject:** Re: Oakland City-Port DAC - User Group DAC Solution Introduction Webex

Ok

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Monday, March 11, 2013 07:36 PM  
**To:** Zografos, Anastasios; abaig@oaklandnet.com <abaig@oaklandnet.com>; radomingo@oaklandnet.com <radomingo@oaklandnet.com>; Eric Napralla <enapralla@portoakland.com>; Eide, Cathey <CEide@oaklandnet.com>; BAlexander@oaklandnet.com <BAlexander@oaklandnet.com>  
**Cc:** Abuelhiga, Ayeshah J.; Evans, Julie; Cosentino, Chris <ccosentino@vidsys.com>  
**Subject:** RE: Oakland City-Port DAC - User Group DAC Solution Introduction Webex

Taso, Thursday mornings are best for me right now for the next 3 weeks. Thursday afternoons, after 2:30 are open right now as well.

In addition to Eric and I, would like to include Desmond DeMoss from our environmental group.

Thanks,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Zografos, Anastasios [mailto:ANASTASIOS.ZOGRAFOS@saic.com]  
**Sent:** Monday, March 11, 2013 2:28 PM  
**To:** abaig@oaklandnet.com; radomingo@oaklandnet.com; Eric Napralla; Michael O'Brien; Eide, Cathey; BAlexander@oaklandnet.com  
**Cc:** Abuelhiga, Ayeshah J.; Evans, Julie; Cosentino, Chris  
**Subject:** Oakland City-Port DAC - User Group DAC Solution Introduction Webex

Ahsan, Renee, Eric, Mike, Cathey, and Blair –

We want to set-up the 1<sup>st</sup> in a series of User Group Workshops to start the work in developing the ConOps based on “use cases”.

Recall, we want to do this initial user group engagement in 2 parts; 1) get them familiar via an easy webex intro so they don't have to leave their desks, followed by 2) a face-to-face meeting the week after.

Ayeshah and Julie will set-up and lead the discussion on this webex with assistance from VIDSYS Chris Cosentino.

What we are looking for are two feedback items;

- a) What day and time is best for folks (noting that some of you may want to participate) – we are thinking Wed. or Thurs morning timeframe?
- b) Who are all the folks you want to be invited to this initial introduction – folks who will serve in the DAC User Group?

Ayeshah and Julie will take it from here.

Thanks

Taso

**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, March 08, 2013 5:14 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** Baig, Ahsan; Eide, Cathey  
**Subject:** Fw: Oakland DAC Critical Near-Term Support Request  
**Attachments:** Oakland DAC\_Memo for Critical Support\_08MAR2013.pdf

FYI.

---

**From:** Domingo, Renee  
**To:** Santana, Deanna  
**Cc:** Quan, Jean 2; Campbell-Washington, Anne; Deloach Reed, Teresa; Baig, Ahsan; Orologas, Alexandra; Todd, Amber  
**Sent:** Fri Mar 08 17:13:29 2013  
**Subject:** Fw: Oakland DAC Critical Near-Term Support Request

Hi Deanna:

As per your request during our meeting of February 26, 2013, regarding the ARRA funded DAC Project, Please find attached and in the email below the work processes, time lines and items that will require immediate attention, approvals and coordination to meet our June 30, 2013, to spend the \$2.9 mil ARRA grant funds.

Please advise who will be our Point of Contact(s) that can assure our meeting the time lines and that can facilitate/assist the approval of permits, inspections, etc related to this project.

BTW, the firm that was awarded this project is has one of their main offices in Oakland and the primary construction subs primary offices are in Oakland as well.

So, this is a great example for ARRA funded projects to create local economy and jobs.

Again, thank you and Mayor Quan for your continued support and leadership on this essential Public Safety project.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Baig, Ahsan; Domingo, Renee; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>; Eide, Cathey  
**Sent:** Fri Mar 08 15:01:15 2013  
**Subject:** Oakland DAC Critical Near-Term Support Request

Ahsan, Renee, Michael, Eric, Cathey –

Below is same as attached memo.

## MEMO

March 8, 2013

---

**TO:** Oakland DAC City-Port Oversight Team  
• Ahsan Baig, Renee Domingo, Cathey Eide, Michael O'Brien, Eric Napralla

**FR:** Taso Zografos, SAIC Program Manager, Oakland DAC Delivery Team

**RE:** SAIC Team Near-Term Critical City-Port Support Need Request

Dear Ahsan, Renee, Cathey, Michael, and Eric:



In our collaborative efforts to meet the aggressive timeline for implementing and completing Oakland City-Port DAC Phase 1 delivery by June 30, 2013, we request and depend on the following near-term support along with the critical activity and milestone dates

- a) Expediting the Part-B Existing Building Improvements (EBI) Permitting/Inspection Process: We require immediate expedited permitting and inspection/approval processes facilitated by a single point of contact/representative from the City's Building Department to work with our delivery team in reviewing/approving building permits, and who will be readily available to work directly with our delivery team to expedite the inspection process facilitating EBI work scope completion by June 30, 2013. The following represents key delivery milestones and dates;
- Submitted building permits reviewed and approved within one (1) week of receipt by no later than April 12, 2013 so that site demolition can begin on April 15, 2013.
  - Building inspection to be performed/completed/accepted rough-in by May 17, 2013, and final inspections by June 14, 2013 with any remaining City identified punch-list items completed and reviewed/accepted by City no later than June 28, 2013.
- b) City-Port DAC User Participation for Technology Linkage System (TLS) Design Approvals: We require immediate identification and participation of City-Port representatives who will be users of the Oakland DAC technical solution to support the user requirements and design activities on a weekly basis, with the critical target support dates as follows:
- Half-Day User Design Workshops on March 12, 19, and 26, 2013
  - Full-Day Preliminary Design Review on April 09, 2013
  - Full-Day Final Design Review on April 23, 2013

Should you have questions in the meantime, please feel free to contact me at any time via cell 415-215-6113, or email [zografosa@saic.com](mailto:zografosa@saic.com).

Kindly,

Taso Zografos  
SAIC Oakland DAC Program Manager

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, March 07, 2013 11:13 AM  
**To:** 'THOMAS.A.ELLIOTT@saic.com'; Ortiz, Celso; Baig, Ahsan  
**Cc:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Barnes, Deborah; Reese, James (Jim)  
**Subject:** Re: Final DAC Agreement

Have we received the Bonds by Fed X yet? We really need to get this contract executed.

---

**From:** Elliott, Thomas A. <THOMAS.A.ELLIOTT@saic.com>  
**To:** Ortiz, Celso; Baig, Ahsan  
**Cc:** Domingo, Renee; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Barnes, Deborah; Reese, James (Jim)  
**Sent:** Thu Mar 07 11:11:44 2013  
**Subject:** RE: Final DAC Agreement

Celso,

Please email a copy of the fully executed contract to me.

Thanks,

Tom

---

**From:** Ortiz, Celso [mailto:COrtiz@oaklandcityattorney.org]  
**Sent:** Wednesday, March 06, 2013 7:58 PM  
**To:** Elliott, Thomas A.; Baig, Ahsan  
**Cc:** Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James (Jim)  
**Subject:** RE: Final DAC Agreement

Tom, that is great news. Will let you know when we receive. Thanks!

---

**From:** Elliott, Thomas A. [mailto:THOMAS.A.ELLIOTT@saic.com]  
**Sent:** Wednesday, March 06, 2013 11:53 AM  
**To:** Baig, Ahsan; Ortiz, Celso  
**Cc:** Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James (Jim)  
**Subject:** RE: Final DAC Agreement

Ahsan / Celso,

Good News. SAIC Corporate is sending the signed bonds to Celso via Fedex. Celso should receive them tomorrow. Attached is a copy of the signed bonds. Please let me know when you receive the bonds.

Thanks,

Tom

---

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Thursday, February 28, 2013 7:34 PM  
**To:** Elliott, Thomas A.; Ortiz, Celso  
**Cc:** Domingo, Renee; Zografos, Anastasios; Barnes, Deborah; Reese, James (Jim)  
**Subject:** RE: Final DAC Agreement

Thanks Tom. This is the last piece we are waiting for, the contract package is all prepared.



We have our kick-off scheduled for tomorrow.

-ahsan

---

**From:** Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
**Sent:** Thursday, February 28, 2013 2:02 PM  
**To:** Baig, Ahsan; Ortiz, Celso  
**Cc:** Domingo, Renee; Zografos, Anastasios  
**Subject:** RE: Final DAC Agreement

I am working with my corp folks to get them issued asap.

---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Thursday, February 28, 2013 5:02 PM  
**To:** Elliott, Thomas A.; Ortiz, Celso  
**Cc:** Domingo, Renee; Zografos, Anastasios  
**Subject:** RE: Final DAC Agreement  
**Importance:** High

Tom,

We got the signed contract from you, but we are waiting for the Performance Bond before it can be signed by the City.

Thanks,  
-ahsan

---

**From:** Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
**Sent:** Wednesday, February 27, 2013 12:53 PM  
**To:** Ortiz, Celso  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** RE: Final DAC Agreement

Thank you.

---

**From:** Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
**Sent:** Wednesday, February 27, 2013 3:22 PM  
**To:** Elliott, Thomas A.  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

Tom, as discussed. Your changes are acceptable. I also corrected the references to the Scope/Statement of Work ("SOW") in the contract (including the cover page to the SOW that was developed for this project).

Please sign and overnight 5 originals to us. Thanks.

---

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[v1.02]



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, March 06, 2013 1:10 PM  
**To:** Jenkins, Dawn; Chimonyo, Cynthia; Baig, Ahsan; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Kueh, Sally  
**Subject:** Re: Final DAC Agreement

Thanks much!

---

**From:** Jenkins, Dawn  
**To:** Chimonyo, Cynthia; Domingo, Renee; Baig, Ahsan; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Kueh, Sally  
**Sent:** Wed Mar 06 13:08:54 2013  
**Subject:** RE: Final DAC Agreement

Hello everyone,

I have prepared the BCR and it has been posted in Oracle based on the information provided. Additionally, there was a balance of \$247,903.66 that was remaining after the allocations below were funded so that balance was included in account 54919 per Renee's e-mail request. Attached is the funds available spreadsheet after posting of the BCR for reference. As always, please feel free to contact me if there are any questions.

Thanks,  
Dawn

*Dawn Jenkins*  
*Oakland Fire Department*  
*150 Frank Ogawa Plaza*  
*Oakland, CA 94612*  
(510) 238-7802  
(510) 238-7924 (fax)  
**MANDATORY BUSINESS CLOSURE DAYS:**  
**Sept. 7, Oct. 8, Dec. 26 - 31 2012.**  
**Feb. 11, Apr. 1, May 3, June 14 2013.**

---

**From:** Chimonyo, Cynthia  
**Sent:** Thursday, February 28, 2013 11:18 AM  
**To:** Domingo, Renee; Baig, Ahsan; Jenkins, Dawn; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Kueh, Sally  
**Subject:** RE: Final DAC Agreement  
**Importance:** High

Dawn,

Below are the funding code accounts/costs table for the professional service agreement for the DAC project. Please move funds from the carry forward account into the accounts as indicated in the table below. Any funding balance can remain in the carry forward account until further notice. Please note that its urgent that we establish the funding accounts ASAP.

### Part A - Design/Build/Maintain Technology Linkage System

| Item Description Total (Lump Sum)                                              | <u>Funding Codes</u> |
|--------------------------------------------------------------------------------|----------------------|
| • 1 Professional Services \$ 988,718                                           | 54919                |
| • 2 Hardware (servers, storage, network, audio/visual system, etc.) \$ 832,637 | 57711                |
| • 3 Software \$ 307,452                                                        | 57712                |
| • 4 Training \$ 126,133                                                        | 54915                |
| • 5 Support and Maintenance                                                    | 54619                |
| Year 1 \$ 134,808                                                              |                      |

**Part B - Design/Build Existing Building Improvements**

- 1 Professional Services \$ 67,612 54919
- 2 Construction (Labor, Tools, Appliances, Equipment, Transportation and Services) \$ 172,795 57212
- 3 Furniture \$ 5,297 57511

Thanks in advance for your cooperation.

*Cynthia Chimonyo*

*Sr. Emergency Planning Coordinator*

*Emergency Management Services Division (FEMSD)*

*Office: (510) 238-6067*

*Fax: (510) 238-7761*

---

**From:** Domingo, Renee

**Sent:** Wednesday, February 27, 2013 2:45 PM

**To:** Chimonyo, Cynthia; Baig, Ahsan; Jackson, Jimmie

**Cc:** Ogata, Eileen; Jenkins, Dawn

**Subject:** Re: Final DAC Agreement

Thanks Cynthia

---

**From:** Chimonyo, Cynthia

**To:** Domingo, Renee; Baig, Ahsan; Jackson, Jimmie

**Cc:** Ogata, Eileen; Jenkins, Dawn

**Sent:** Wed Feb 27 14:41:24 2013

**Subject:** RE: Final DAC Agreement

The funding codes for the DAC RFP are as follows:

2613. 2071.78811. G445510. PS21

Please note that the funds are in the carry forward account until we articulate the specific accounts for the BCR. Dawn is on alert to complete a BCR ASAP once we provide the account information. I am reviewing the RFP for the fiscal breakdown so as to provide her with the specifics.

*Cynthia Chimonyo*

*Sr. Emergency Planning Coordinator*

*Emergency Management Services Division (FEMSD)*

*Office: (510) 238-6067*

*Fax: (510) 238-7761*

---

**From:** Domingo, Renee

**Sent:** Wednesday, February 27, 2013 1:33 PM

**To:** Baig, Ahsan; Jackson, Jimmie

**Cc:** Chimonyo, Cynthia; Ogata, Eileen

**Subject:** Re: Final DAC Agreement

Hi Jimmie:

Thank you in advance for your assistance.

At your suggestion, we are sending the contract at the same time we are obtaining signatures so we can get the PO in place.

Ahsan:

I believe the contract for now is set at \$2.6 mil because \$300k is for the PM contract. Is that correct?

Cynthia:

Please provide Jimmy with the funding codes for this project.

Eileen:

Please put in the information required to generate the POR and PO.

Thanks much to everyone for their efforts.

---

**From:** Baig, Ahsan  
**To:** Jackson, Jimmie  
**Cc:** Domingo, Renee; Chimonyo, Cynthia  
**Sent:** Wed Feb 27 13:15:01 2013  
**Subject:** FW: Final DAC Agreement

Hi Jimmie,

We are ready to sign the Domain Awareness Center (DAC) contract with SAIC, and we will start receiving the services and equipment from the Contractor next week. This is a high-profile fast track project, requiring us to fully utilize the grant funding for City services. We need to make sure that the Contract PO, in the amount of \$2.9m, is in place so that we can start paying SAIC. I have spoken with Renee about it, and Cynthia should be able to work with you in accomplishing it. The final version of the Contract is attached; I will send you the fully executed signature pages later.

Thanks,  
-ahsan

---

**From:** Ortiz, Celso  
**Sent:** Wednesday, February 27, 2013 12:22 PM  
**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

Tom, as discussed. Your changes are acceptable. I also corrected the references to the Scope/Statement of Work ("SOW") in the contract (including the cover page to the SOW that was developed for this project).

Please sign and overnight 5 originals to us. Thanks.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, March 04, 2013 4:55 PM  
**To:** Baig, Ahsan; Lau, David W  
**Cc:** Wong, Jing; Lau, Danny; Neary, Mike  
**Subject:** Re: DAC - EBI Meeting

Can we shoot for Thursday as I have a workshop in Dublin that I will be attending most of Wednesday.

---

**From:** Baig, Ahsan  
**To:** Lau, David W; Domingo, Renee  
**Cc:** Wong, Jing; Lau, Danny; Neary, Mike  
**Sent:** Mon Mar 04 16:43:43 2013  
**Subject:** RE: DAC - EBI Meeting

Hi David,

Thanks for your follow-up. My Outlook is online and up to date. How about Wed or Thursday at 4pm?

Thanks,  
-ahsan

---

**From:** Lau, David W  
**Sent:** Monday, March 04, 2013 2:12 PM  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Wong, Jing; Lau, Danny; Neary, Mike  
**Subject:** FW: DAC - EBI Meeting

Renee and Ahsan:

I attended the kick off meeting for the DAC project last Friday. It is my understanding that the City is entering into a D/B contract with SAIC to complete the project by June 30, 2012 in order to meet the grant deadline. Since last time we met on this project was June last year and IT is taking the lead, I would like to meet with you to discuss PWA's role, schedule and budget as soon as possible. Please schedule the meeting or let me know what is earliest time that you can meet so I can schedule it through Outlook.

In the meantime, can you send me a copy of the D/B contract and the MOU with the Port so we know what parameters we are working with?

Thanks.

**David Lau, P.E.**  
Principal Civil Engineer  
Project Delivery Division  
City of Oakland | Public Works Agency | APWA Accredited Agency  
250 Frank Ogawa Plaza, Suite 4344 | Oakland, CA 94612  
(510) 238-7131 | (510) 238-2085 Fax  
[dwlau@oaklandnet.com](mailto:dwlau@oaklandnet.com)

Report A Problem | Public Works Agency Call Center | (510) 615-5566  
[www.oaklandpw.com](http://www.oaklandpw.com) | [pwacallcenter@oaklandnet.com](mailto:pwacallcenter@oaklandnet.com) | Mobile app: [SeeClickFix](#)



**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Monday, March 04, 2013 8:50 AM

**To:** Tom McCoy; Bill Olechnowicz; Denis Beaman; Andrew Kanik; Charlie McCarrel; Eide, Cathey; [kmiller@guidepostsolutions.com](mailto:kmiller@guidepostsolutions.com); [jdesai@skarc.com](mailto:jdesai@skarc.com); Lau, David W; Michael Willis

**Cc:** Abuelhiga, Ayesha J.; Ahmad, Tony K.; Evans, Julie; Chung, Neil A.

**Subject:** RE: DAC - EBI Meeting

Thanks TOM – ALL.

We also had a good TLS ( technology Linkage System) break-out session.  
Attached are the notes for overall general and TLS break-out – with action items.  
This is a DRAFT doc.

Feedback welcome.

TOM/ALL –

Any action items for ourselves and the CITY-PORT from your break—out?

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

**From:** Tom McCoy [<mailto:tmccoy@bbiconstruction.com>]

**Sent:** Monday, March 04, 2013 11:43 AM

**To:** Bill Olechnowicz; Denis Beaman; Andrew Kanik; Charlie McCarrel; [Ceide@oaklandnet.com](mailto:Ceide@oaklandnet.com); [kmiller@guidepostsolutions.com](mailto:kmiller@guidepostsolutions.com); [jdesai@skarc.com](mailto:jdesai@skarc.com); David W Lau; Michael Willis; Zografos, Anastasios

**Subject:** DAC - EBI Meeting

Dear DAC - EBI team,

We had a good kick off meeting Friday. We determined that the critical path for the project depends on:

- 1) Team members executing subcontracts for the project (or a minimum obtaining Notices to Proceed from the SAIC).
- 2) Getting a structural engineer on board to design a support wall for the LCD wall displays.

As built drawings in a .pdf format for the existing facility shall be available later today. Cris Ciolfi, with BBI Construction, will send you a link to the drawings.

Cris will also distribute a project directory that provides contact info for all of the team members. I will distribute a project schedule by tomorrow.

Call me if you have any questions.

--

Tom McCoy  
Principal  
BBI Construction  
1155 3rd Street, Suite 230  
Oakland, CA 94607  
510.286.8200 x 216  
[www.bbiconstruction.com](http://www.bbiconstruction.com)  
Building Solutions and Exceeding Expectations

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Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Friday, March 01, 2013 2:10 PM  
**To:** 'Kevin.Groves@fema.dhs.gov'  
**Cc:** 'Lurranda.Phillips@fema.dhs.gov'; Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Follow up Questions from Today's Conference Call

Thanks much!

---

**From:** Groves, Kevin <Kevin.Groves@fema.dhs.gov>  
**To:** Domingo, Renee  
**Cc:** Phillips, Lurranda <Lurranda.Phillips@fema.dhs.gov>; Baig, Ahsan; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>  
**Sent:** Wed Feb 20 06:41:52 2013  
**Subject:** RE: Follow up Questions from Today's Conference Call

Hello Renee,

Responses below in red

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Tuesday, February 19, 2013 6:21 PM  
**To:** Groves, Kevin  
**Cc:** Phillips, Lurranda; Baig, Ahsan; mobrien@portoakland.com; enapralla@portoakland.com  
**Subject:** Re: Follow up Questions from Today's Conference Call

Hi Kevin:

Thanks again to you and Ms. Phillips for your time today on our call.

There were a few questions that I had related to the ARRA DAC project (\$2.9 mil) which is the joint Port/City project.

Performance Bond

The Port/City will require a performance bond. From a technical perspective relative to FEMA, does the performance bond allow the contractor to work through the end of the Performance Period (09/30/13)? Please advise. No, all work paid for by the ARRA grant must stop by 6/30/13. Any work undertaken past that date, with the exclusion of close-out related tasks, must be paid for by funding sources outside of the ARRA grant.

Fixed Priced Contract

Is a Fixed Priced Contract acceptable and if yes, are there any FEMA requirements relative to invoicing, etc? Please advise. Yes, they are acceptable. You can find the 44 CFR regulations here:  
<http://cfr.vlex.com/vid/13-36-procurement-19833982>

Thank you.

---

**From:** Groves, Kevin <Kevin.Groves@fema.dhs.gov>  
**To:** Domingo, Renee  
**Cc:** Phillips, Lurranda <Lurranda.Phillips@fema.dhs.gov>  
**Sent:** Tue Feb 19 08:37:41 2013  
**Subject:** RE: Port of Oakland Discussion

Yes, 1:30 PST, 4:30 EST.

Thanks Renee

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, February 19, 2013 11:34 AM  
**To:** Groves, Kevin  
**Cc:** Phillips, Lurranda  
**Subject:** Re: Port of Oakland Discussion

Hi Kevin:

Thanks much!

Just to confirm, we will be calling you at 1:30 pm California time.

It will be 4:30 pm on the East Coast.

I look forward to our call today.

---

**From:** Groves, Kevin <[Kevin.Groves@fema.dhs.gov](mailto:Kevin.Groves@fema.dhs.gov)>  
**To:** Domingo, Renee  
**Sent:** Tue Feb 19 06:14:53 2013  
**Subject:** RE: Port of Oakland Discussion

Renee,

I sent the invite this morning since I was out of the office on Friday.

Thanks,

Kevin

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Friday, February 15, 2013 9:42 PM  
**To:** Groves, Kevin  
**Cc:** Phillips, Lurranda  
**Subject:** Re: Port of Oakland Discussion

Hi Kevin:

Can you please send me the call in information for our Conference call on Tuesday, Feb 19th-4:30 pm EST and 1:30 pm (california time)?

I need to get it out to our participants.

Thanks

---

-----Original Message-----

To: Groves, Kevin  
Cc: Phillips, Lurranda  
Subject: Re: Port of Oakland Discussion  
Sent: Feb 14, 2013 1:38 PM

Ok

---

-----Original Message-----

From: Groves, Kevin

To: Renee Domingo  
Cc: Phillips, Lurranda  
Subject: RE: Port of Oakland Discussion  
Sent: Feb 14, 2013 1:18 PM

No, I need to set up a new call.

Kevin

From: Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
Sent: Thursday, February 14, 2013 4:15 PM  
To: Groves, Kevin  
Cc: Phillips, Lurranda  
Subject: Re: Port of Oakland Discussion

Can we use the information below for the call in????

From: Groves, Kevin <Kevin.Groves@fema.dhs.gov>  
To: Domingo, Renee  
Cc: Phillips, Lurranda <Lurranda.Phillips@fema.dhs.gov>  
Sent: Thu Feb 14 11:34:34 2013  
Subject: RE: Port of Oakland Discussion  
Renee,

The call-in # is 1-800-320-4330  
Pin# - 475141

Thanks,

Kevin Groves

From: Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
Sent: Thursday, February 14, 2013 2:27 PM  
To: Groves, Kevin  
Cc: Phillips, Lurranda  
Subject: Re: Port of Oakland Discussion

Hi Kevin:

2:30 pm PST works for all of us. Success!!!

Please send me the call in information so I can send it out to our Port partners and Ahsan Baig from the City Department of Information Technology.

Thank you and look forward to speaking with you and Ms. Phillips this afternoon.

From: Groves, Kevin <Kevin.Groves@fema.dhs.gov>  
To: Domingo, Renee  
Cc: Phillips, Lurranda <Lurranda.Phillips@fema.dhs.gov>  
Sent: Thu Feb 14 09:38:18 2013  
Subject: RE: Port of Oakland Discussion  
You're welcome.

If 2:30 doesn't work we can always set something up for early next week at a time that's convenient for everyone involved.

Please let me know and I will arrange the call-in information.

Thanks,

Kevin Groves

From: Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
Sent: Thursday,



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, March 01, 2013 2:00 PM  
**To:** 'gboyega@aeko.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'enapralla@portoakland.com'; Ogata, Eileen  
**Subject:** Re: Panel Interview for RFQ 4367-PM Services for Oakalnd and Port of Oakland Joint DAC Project- Tuesday March 5, 2013 at 9:15 am

Hello Mr Aladegbami:

To address your questions:

1) is there a preference on the acceptable medium for the presentation?

This is up to you. No preference has been indicated.

2) If we plan to use projector, do you have one at the site or we should ours?

If you want to use a projector you must bring your own projector.

3) Are there some specific areas of our proposal that we need further clarification at the interview?

Not to my knowledge.

4) Do we have a limit on the number of representatives?

No limit

5) How many panelists are going to be there?

3 panelists.

6) Can you provide the identification of the panelists?

We do not customarily identify panelists in advance.

7) Is there a phone number you can be reached for quick clarifications?

Please contact the person listed in the RFP for questions. I am just coordinating the panel interviews.

Thank you. I hope my responses will provide some clarity.

Thanks

---

**From:** Gboyega Aladegbami <[gboyega@aeko.com](mailto:gboyega@aeko.com)>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Ogata, Eileen

**Sent:** Fri Mar 01 13:43:06 2013

**Subject:** RE: Panel Interview for RFQ 4367-PM Services for Oakalnd and Port of Oakland Joint DAC Project- Tuesday March 5, 2013 at 9:15 am

Hello Renee,

Thanks for the notification and please note that we are still interested in the project and plan to make the 9:15am slot on March 5, 2013.

To prepare for the presentation, please endeavor to clarify the following for us:

- 1) is there a preference on the acceptable medium for the presentation?
- 2) If we plan to use projector, do you have one at the site or we should ours?
- 3) Are there some specific areas of our proposal that we need further clarification at the interview?
- 4) Do we have a limit on the number of representatives?
- 5) How many panelists are going to be there?
- 6) Can you provide the identification of the panelists?
- 7) Is there a phone number you can be reached for quick clarifications?

Finally, please know that I can be reached at 510-798-7034 for additional clarifications.

Thanks.

Gboyega Aladegbami  
Principal, AEKO Consulting, Inc.

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, February 27, 2013 6:30 PM

**To:** Gboyega Aladegbami

**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla; Ogata, Eileen

**Subject:** Panel Interview for RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project- Tuesday March 5, 2013 at 9:15 am

**Importance:** High

Dear Gboyega Aladegbami:

Your firm, AEKO Consulting Solutions Integrators, has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 9:15 am. The Interview will be 30 minutes.

The Interview will take place at:

Oakland Fire Department, OES Division  
1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

Please allow time to find parking, as public parking availability can be challenging during this time of day.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 9:15 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 28, 2013 12:12 PM  
**To:** Chimonyo, Cynthia; Baig, Ahsan; Jenkins, Dawn; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Kueh, Sally  
**Subject:** Re: Final DAC Agreement

Please place any remaining funds in 54919 as there is a Project Mgmt contract that will be executed soon and other professional services that will be needed soon.

Thanks

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee; Baig, Ahsan; Jenkins, Dawn; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Kueh, Sally  
**Sent:** Thu Feb 28 11:17:56 2013  
**Subject:** RE: Final DAC Agreement

Dawn,

Below are the funding code accounts/costs table for the professional service agreement for the DAC project. Please move funds from the carry forward account into the accounts as indicated in the table below. Any funding balance can remain in the carry forward account until further notice. Please note that its urgent that we establish the funding accounts ASAP.

### Part A - Design/Build/Maintain Technology Linkage System

| Item Description Total (Lump Sum)                                              | Funding Codes |
|--------------------------------------------------------------------------------|---------------|
| • 1 Professional Services \$ 988,718                                           | 54919         |
| • 2 Hardware (servers, storage, network, audio/visual system, etc.) \$ 832,637 | 57711         |
| • 3 Software \$ 307,452                                                        | 57712         |
| • 4 Training \$ 126,133                                                        | 54915         |
| • 5 Support and Maintenance                                                    | 54619         |
| Year 1 \$ 134,808                                                              |               |
| Year 2 \$ 23,235                                                               |               |

### Part B - Design/Build Existing Building Improvements

|                                                                                                |       |
|------------------------------------------------------------------------------------------------|-------|
| • 1 Professional Services \$ 67,612                                                            | 54919 |
| • 2 Construction (Labor, Tools, Appliances, Equipment, Transportation and Services) \$ 172,795 | 57212 |
| • 3 Furniture \$ 5,297                                                                         | 57511 |

Thanks in advance for your cooperation.

*Cynthia Chimonyo*  
*Sr. Emergency Planning Coordinator*  
*Emergency Management Services Division (FEMSD)*  
*Office: (510) 238-6067*  
*Fax: (510) 238-7761*

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 2:45 PM  
**To:** Chimonyo, Cynthia; Baig, Ahsan; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Jenkins, Dawn  
**Subject:** Re: Final DAC Agreement



Thanks Cynthia

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee; Baig, Ahsan; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Jenkins, Dawn  
**Sent:** Wed Feb 27 14:41:24 2013  
**Subject:** RE: Final DAC Agreement

The funding codes for the DAC RFP are as follows:  
2613. 2071.78811. G445510. PS21

Please note that the funds are in the carry forward account until we articulate the specific accounts for the BCR. Dawn is on alert to complete a BCR ASAP once we provide the account information. I am reviewing the RFP for the fiscal breakdown so as to provide her with the specifics.

*Cynthia Chimonyo  
Sr. Emergency Planning Coordinator  
Emergency Management Services Division (EMSD)  
Office: (510) 238-6067  
Fax: (510) 238-7761*

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:33 PM  
**To:** Baig, Ahsan; Jackson, Jimmie  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen  
**Subject:** Re: Final DAC Agreement

Hi Jimmie:

Thank you in advance for your assistance.

At your suggestion, we are sending the contract at the same time we are obtaining signatures so we can get the PO in place.

Ahsan:

I believe the contract for now is set at \$2.6 mil because \$300k is for the PM contract. Is that correct?

Cynthia:

Please provide Jimmy with the funding codes for this project.

Eileen:

Please put in the information required to generate the POR and PO.

Thanks much to everyone for their efforts.

---

**From:** Baig, Ahsan  
**To:** Jackson, Jimmie  
**Cc:** Domingo, Renee; Chimonyo, Cynthia  
**Sent:** Wed Feb 27 13:15:01 2013  
**Subject:** FW: Final DAC Agreement

Hi Jimmie,

We are ready to sign the Domain Awareness Center (DAC) contract with SAIC, and we will start receiving the services and equipment from the Contractor next week. This is a high-profile fast track project, requiring us to fully utilize the grant funding for City services. We need to make sure that the Contract PO, in the amount of \$2.9m, is in place so that we can start paying SAIC. I have spoken with Renee about it, and Cynthia should be able to work with you in accomplishing it. The final version of the Contract is attached; I will send you the fully executed signature pages later.

Thanks,  
-ahsan

---

**From:** Ortiz, Celso  
**Sent:** Wednesday, February 27, 2013 12:22 PM  
**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

Tom, as discussed. Your changes are acceptable. I also corrected the references to the Scope/Statement of Work ("SOW") in the contract (including the cover page to the SOW that was developed for this project).

Please sign and overnight 5 originals to us. Thanks.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 28, 2013 12:02 PM  
**To:** 'chris@datastew.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'IMCEAMAILTO-enapralla+40portoakland+2Ecom@oaklandnet.com'  
**Subject:** Re: Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 10:00 am

Thank you

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla <[IMCEAMAILTO-enapralla+40portoakland+2Ecom@oaklandnet.com](mailto:IMCEAMAILTO-enapralla+40portoakland+2Ecom@oaklandnet.com)>  
**Sent:** Thu Feb 28 09:22:14 2013  
**Subject:** RE: Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 10:00 am

Renee,

We are confirming the interview time of Tuesday March 5<sup>th</sup> at 10am. Thank you for extending an invitation to present.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, February 27, 2013 6:43 PM  
**To:** [info@datastew.com](mailto:info@datastew.com)  
**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla  
**Subject:** Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 10:00 am  
**Importance:** High

Dear Chris Millar:

Your firm, DataStew LLC, has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 10:00 am. The Interview will be 30 minutes.

The Interview will take place at:

Oakland Fire Department, OES Division



1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

Please allow time to find parking, as public parking availability can be challenging during this time of day.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 10:00 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 28, 2013 8:15 AM  
**To:** 'CKrehmeyer@MACRO.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'enapralla@portoakland.com'; 'abeatty@macro.com'  
**Subject:** Re: Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 8:30 am

Mr. Krehmeyer:

Thank you.

---

**From:** Krehmeyer, Christopher <CKrehmeyer@MACRO.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla <enapralla@portoakland.com>; Beatty, Allen <abeatty@macro.com>  
**Sent:** Thu Feb 28 06:07:15 2013  
**Subject:** RE: Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 8:30 am

Hi Ms Domingo,

Thank you for your notification and Macro is please to accept your invitation for the interview. We will look forward to seeing you at 8:30 am on Tuesday March 5<sup>th</sup> at the Oakland Fire Department, OES Division located at 1605 Martin Luther King Jr Way, on the 2<sup>nd</sup> floor.

Best regards,

**Christopher Krehmeyer**

*Principal Consultant, Public Safety / Telecommunications*

Experience  
you can trust.

### Macro Corporation

A KEMA Company

155 Grand Avenue, Suite 500

Oakland, CA 94612

Direct (510) 763.5020

Main (510) 763.5000 Ext. 44218

Fax (510) 285.4243

<mailto:ckrehmeyer@macro.com>

Website: [www.macro.com](http://www.macro.com)

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Please consider the environment before printing this email.

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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, February 27, 2013 6:35 PM  
**To:** Krehmeyer, Christopher  
**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla  
**Subject:** Panel Interview: RFQ 4367-PM Services for Oakalnd and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 8:30 am  
**Importance:** High

Dear Chris Krehmeyer:

Your firm, Macro Corp. has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 8:30 am. The Interview will be 30 minutes.

The Interview will take place at:

Oakland Fire Department, OES Division  
1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

Please allow time to find parking, as public parking availability can be challenging during this time of day.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 8:30 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:44 PM  
**To:** 'Eric Napralla'; 'Eric Napralla '  
**Cc:** Ogata, Eileen; Eide, Cathey; Baig, Ahsan  
**Subject:** FW: Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 10:00 am

**Importance:** High

The email bounced back. Here is the email again.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:43 PM  
**To:** 'info@datastew.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'Eric Napralla '  
**Subject:** Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project-Tuesday, March 5, 2013 at 10:00 am  
**Importance:** High

Dear Chris Millar:

Your firm, DataStew LLC, has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 10:00 am. The Interview will be 30 minutes.

The Interview will take place at:

Oakland Fire Department, OES Division  
1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

Please allow time to find parking, as public parking availability can be challenging during this time of day.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 10:00 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:43 PM  
**To:** 'info@datastew.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'Eric Napralla '  
**Subject:** Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project- Tuesday, March 5, 2013 at 10:00 am

**Importance:** High

Dear Chris Millar:

Your firm, DataStew LLC, has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

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Oakland Fire Department, OES Division  
1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

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Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 10:00 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:35 PM  
**To:** 'ckrehmeyer@macro.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'Eric Napralla'  
**Subject:** Panel Interview: RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project- Tuesday, March 5, 2013 at 8:30 am

**Importance:** High

Dear Chris Krehmeyer:

Your firm, Macro Corp. has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 8:30 am. The Interview will be 30 minutes.

The Interview will take place at:

Oakland Fire Department, OES Division  
1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

Please allow time to find parking, as public parking availability can be challenging during this time of day.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 8:30 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:30 PM  
**To:** 'Gboyega@aeko.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; 'Eric Napralla'; Ogata, Eileen  
**Subject:** Panel Interview for RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project- Tuesday March 5, 2013 at 9:15 am

**Importance:** High

Dear Gboyega Aladegbami:

Your firm, AEKO Consulting Solutions Integrators, has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 9:15 am. The Interview will be 30 minutes.

The Interview will take place at:

Oakland Fire Department, OES Division  
1605 Martin Luther King Jr Way, 2<sup>nd</sup> floor  
Oakland, CA 94612

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Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

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Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:30 PM  
**To:** 'Gboyega@aeko.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla; Ogata, Eileen  
**Subject:** RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project  
  
**Importance:** High

Dear Gboyega Aladegbami:

Your firm, AEKO Consulting Solutions Integrators, has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 9:15 am. The Interview will be 30 minutes.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 8:30 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:26 PM  
**To:** 'ckrehmeyer@macro.com'  
**Cc:** Baig, Ahsan; Eide, Cathey; Eric Napralla  
**Subject:** RFQ 4367-PM Services for Oakland and Port of Oakland Joint DAC Project

**Importance:** High

Dear Chris Krehmeyer:

Your firm, Macro Corp. has advanced to the next stage of the RFQ process which is a panel interview.

Due to the project start date of March 1, 2013, for the DAC project, the City of Oakland and Port of Oakland are scheduling the panel interviews for Tuesday, March 5, 2013.

Your interview is scheduled for 8:30 am. The Interview will be 30 minutes.

Please be prepared to do a brief presentation (15 minutes max) and be ready to answer any questions that the panel members may have.

Please confirm that your firm is still interested in this project and will be able to make the interview at 8:30 am.

Sincerely,

Renee A. Domingo  
Director, Emergency Services and Homeland Security



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 5:18 PM  
**To:** Baig, Ahsan  
**Subject:** Re: City and Port of Oakland DAC - Kick-Off Meeting

Yes

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Wed Feb 27 17:10:44 2013  
**Subject:** RE: City and Port of Oakland DAC - Kick-Off Meeting

Who do we invite for Building construction piece? The building permit approval process needs to be fast track.

David Lau?

-----Original Appointment-----

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 5:01 PM  
**To:** Baig, Ahsan  
**Subject:** Accepted: City and Port of Oakland DAC - Kick-Off Meeting  
**When:** Friday, March 01, 2013 1:30 PM-4:00 PM (UTC-08:00) Pacific Time (US & Canada).  
**Where:** SAIC, 1000 Broadway Street, Suite 675

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 5:01 PM  
**To:** Baig, Ahsan  
**Subject:** Accepted: City and Port of Oakland DAC - Kick-Off Meeting

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 2:45 PM  
**To:** Chimonyo, Cynthia; Baig, Ahsan; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Jenkins, Dawn  
**Subject:** Re: Final DAC Agreement

Thanks Cynthia

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee; Baig, Ahsan; Jackson, Jimmie  
**Cc:** Ogata, Eileen; Jenkins, Dawn  
**Sent:** Wed Feb 27 14:41:24 2013  
**Subject:** RE: Final DAC Agreement

The funding codes for the DAC RFP are as follows:  
2613. 2071.78811. G445510. PS21

Please note that the funds are in the carry forward account until we articulate the specific accounts for the BCR. Dawn is on alert to complete a BCR ASAP once we provide the account information. I am reviewing the RFP for the fiscal breakdown so as to provide her with the specifics.

*Cynthia Chimonyo  
Sr. Emergency Planning Coordinator  
Emergency Management Services Division (FMSD)  
Office: (510) 238-6067  
Fax: (510) 238-7761*

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:33 PM  
**To:** Baig, Ahsan; Jackson, Jimmie  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen  
**Subject:** Re: Final DAC Agreement

Hi Jimmie:

Thank you in advance for your assistance.

At your suggestion, we are sending the contract at the same time we are obtaining signatures so we can get the PO in place.

Ahsan:

I believe the contract for now is set at \$2.6 mil because \$300k is for the PM contract. Is that correct?

Cynthia:

Please provide Jimmy with the funding codes for this project.

Eileen:  
Please put in the information required to generate the POR and PO.

Thanks much to everyone for their efforts.



**From:** Baig, Ahsan  
**To:** Jackson, Jimmie  
**Cc:** Domingo, Renee; Chimonyo, Cynthia  
**Sent:** Wed Feb 27 13:15:01 2013  
**Subject:** FW: Final DAC Agreement

Hi Jimmie,

We are ready to sign the Domain Awareness Center (DAC) contract with SAIC, and we will start receiving the services and equipment from the Contractor next week. This is a high-profile fast track project, requiring us to fully utilize the grant funding for City services. We need to make sure that the Contract PO, in the amount of \$2.9m, is in place so that we can start paying SAIC. I have spoken with Renee about it, and Cynthia should be able to work with you in accomplishing it. The final version of the Contract is attached; I will send you the fully executed signature pages later.

Thanks,  
-ahsan

---

**From:** Ortiz, Celso  
**Sent:** Wednesday, February 27, 2013 12:22 PM  
**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

Tom, as discussed. Your changes are acceptable. I also corrected the references to the Scope/Statement of Work ("SOW") in the contract (including the cover page to the SOW that was developed for this project).

Please sign and overnight 5 originals to us. Thanks.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:40 PM  
**To:** Baig, Ahsan  
**Cc:** Jackson, Jimmie; Chimonyo, Cynthia; Ogata, Eileen  
**Subject:** Re: Final DAC Agreement

Okay. Thanks.

So \$2.7 mil for the DAC Contract with SAIC.

Thanks for the clarification.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Jackson, Jimmie; Chimonyo, Cynthia; Ogata, Eileen  
**Sent:** Wed Feb 27 13:36:38 2013  
**Subject:** Re: Final DAC Agreement

Renee,

The Grant amount is \$2.9m and the SAIC proposal is about \$2.7m(approx), so that PO should be based on the proposal cost.

Ahsan Baig  
Sent from my iPad

On Feb 27, 2013, at 1:32 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Jimmie:

Thank you in advance for your assistance.

At your suggestion, we are sending the contract at the same time we are obtaining signatures so we can get the PO in place.

Ahsan:

I believe the contract for now is set at \$2.6 mil because \$300k is for the PM contract. Is that correct?

Cynthia:

Please provide Jimmy with the funding codes for this project.

Eileen:

Please put in the information required to generate the POR and PO.

Thanks much to everyone for their efforts.

---

**From:** Baig, Ahsan  
**To:** Jackson, Jimmie  
**Cc:** Domingo, Renee; Chimonyo, Cynthia  
**Sent:** Wed Feb 27 13:15:01 2013  
**Subject:** FW: Final DAC Agreement

Hi Jimmie,

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Thanks,  
-ahsan

---

**From:** Ortiz, Celso  
**Sent:** Wednesday, February 27, 2013 12:22 PM  
**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

Tom, as discussed. Your changes are acceptable. I also corrected the references to the Scope/Statement of Work ("SOW") in the contract (including the cover page to the SOW that was developed for this project).

Please sign and overnight 5 originals to us. Thanks.



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:38 PM  
**To:** Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: Project Management Meeting - DAC - Discussions about the Schedule and Spending Forecast...

Sure. That works.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'enapralla@portoakland.com' <enapralla@portoakland.com>; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Eide, Cathey; 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>  
**Sent:** Wed Feb 27 13:23:40 2013  
**Subject:** RE: Project Management Meeting - DAC - Discussions about the Schedule and Spending Forecast...

Renee,

I have a 3-4 meeting. How about we start at 1:30pm at EOC, and you and Cathey join us at 2:15. We can have the PM discussions in the first part. Is it OK?

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:07 PM  
**To:** Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Project Management Meeting - DAC - Discussions about the Schedule and Spending Forecast...

Ahsan:

Cathey and I already have a meeting from 1-2 pm. If we can meet at the OES offices, we can meet with you from 2:15 pm to 4:15 pm.

Thanks

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:33 PM  
**To:** Ogata, Eileen  
**Cc:** Jackson, Jimmie; Chimonyo, Cynthia; Baig, Ahsan  
**Subject:** Fw: Final DAC Agreement  
**Attachments:** 1105089\_1.DOCX.docx

**Importance:** High

Here is the Contract. Project is Domain Awareness Center, ARRA/PSGP grant funding.

---

**From:** Baig, Ahsan  
**To:** Jackson, Jimmie  
**Cc:** Domingo, Renee; Chimonyo, Cynthia  
**Sent:** Wed Feb 27 13:15:01 2013  
**Subject:** FW: Final DAC Agreement

Hi Jimmie,

We are ready to sign the Domain Awareness Center (DAC) contract with SAIC, and we will start receiving the services and equipment from the Contractor next week. This is a high-profile fast track project, requiring us to fully utilize the grant funding for City services. We need to make sure that the Contract PO, in the amount of \$2.9m, is in place so that we can start paying SAIC. I have spoken with Renee about it, and Cynthia should be able to work with you in accomplishing it. The final version of the Contract is attached; I will send you the fully executed signature pages later.

Thanks,  
-ahsan

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**From:** Ortiz, Celso  
**Sent:** Wednesday, February 27, 2013 12:22 PM  
**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

Tom, as discussed. Your changes are acceptable. I also corrected the references to the Scope/Statement of Work ("SOW") in the contract (including the cover page to the SOW that was developed for this project).

Please sign and overnight 5 originals to us. Thanks.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:33 PM  
**To:** Baig, Ahsan; Jackson, Jimmie  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen  
**Subject:** Re: Final DAC Agreement

Hi Jimmie:

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At your suggestion, we are sending the contract at the same time we are obtaining signatures so we can get the PO in place.

Ahsan:

I believe the contract for now is set at \$2.6 mil because \$300k is for the PM contract. Is that correct?

Cynthia:

Please provide Jimmy with the funding codes for this project.

Eileen:

Please put in the information required to generate the POR and PO.

Thanks much to everyone for their efforts.

---

**From:** Baig, Ahsan  
**To:** Jackson, Jimmie  
**Cc:** Domingo, Renee; Chimonyo, Cynthia  
**Sent:** Wed Feb 27 13:15:01 2013  
**Subject:** FW: Final DAC Agreement

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Thanks,  
-ahsan

---

**From:** Ortiz, Celso  
**Sent:** Wednesday, February 27, 2013 12:22 PM  
**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))  
**Cc:** Domingo, Renee; Baig, Ahsan  
**Subject:** Final DAC Agreement

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Please sign and overnight 5 originals to us. Thanks.



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 1:07 PM  
**To:** Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Project Management Meeting - DAC - Discussions about the Schedule and Spending Forecast...

Ahsan:

Cathey and I already have a meeting from 1-2 pm. If we can meet at the OES offices, we can meet with you from 2:15 pm to 4:15 pm.

Thanks

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 27, 2013 6:54 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Final City/SAIC Agreement

Okay. Let's shoot for 3:30 pm. Please call me on my cell.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Ortiz, Celso  
**Sent:** Tue Feb 26 22:17:43 2013  
**Subject:** RE: Final City/SAIC Agreement

I have a meeting from 10 to Noon with the Network/Telecom Team on the DAC project. How about 9:30?  
Or late afternoon? 3:00?

---

**From:** Domingo, Renee  
**Sent:** Tue 2/26/2013 5:25 PM  
**To:** Baig, Ahsan; Ortiz, Celso  
**Subject:** Re: Final City/SAIC Agreement

Let's talk tomorrow morning after 10 am if your available.

Thanks

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Ortiz, Celso  
**Cc:** Domingo, Renee  
**Sent:** Tue Feb 26 14:23:18 2013  
**Subject:** RE: Final City/SAIC Agreement

No problem, I was wondering about it. Thanks Celso. The Bill of Materials will be attached to the SOW.

Renee: Please call me when you get a chance today afternoon , we need to talk about setting up a Contract PO in Oracle.

Thanks,  
-ahsan

-----Original Message-----

**From:** Ortiz, Celso  
**Sent:** Tuesday, February 26, 2013 1:38 PM  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee  
**Subject:** RE: Final City/SAIC Agreement

Ahsan, sorry, I saw the maintenance obligations in the SOW. And we included baseline obligations in the Agreement itself, Exhibit 8.

-----Original Message-----

**From:** Ortiz, Celso  
**Sent:** Tuesday, February 26, 2013 1:27 PM  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee  
**Subject:** Re: Final City/SAIC Agreement

Ahsan, ok. Will you be negotiating a Maintenance Agreement with SAIC?

Sent from my iPhone

On Feb 26, 2013, at 11:29 AM, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)> wrote:

> Thanks Celso. Here is the final version of SOW for your review.

>

> Please let me know if we need to talk about any of the issues.

>

>

>

> -ahsan

>

>

>

> From: Ortiz, Celso

> Sent: Tuesday, February 26, 2013 10:22 AM

> To: Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com))

> Cc: Domingo, Renee; Baig, Ahsan

> Subject: Final City/SAIC Agreement

>

>

>

> Tom, as requested. I eliminated all the colored and italicized lettering and inserted a provision for attorneys' fee in Section 31 which was inadvertently omitted but which originally appeared in the sample agreement that was in the RFP. I did retain the ability to see all the marked changes so if it acceptable, please accept all changes and print out and sign three copies and send it back to me.

>

>

>

> Thanks for your cooperation in getting this Agreement finalized. Please call me if you have any questions.

>

> <OaklandDAC20710-1\_SAIC Technical SOW\_r8\_TASO Updated Version 3\_14FEB2013.doc>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, February 26, 2013 8:15 AM  
**To:** 'THOMAS.A.ELLIOTT@saic.com'; Ortiz, Celso  
**Cc:** Baig, Ahsan  
**Subject:** Re: Revised DAC Agreement

Excellent! Can we finalize the agreement today so we can get SAIC to get signatures today and tomorrow and Fed X to us by tomorrow, COB?

We will need 3 copies of the original signed by all parties.

Thank you.

---

**From:** Elliott, Thomas A. <THOMAS.A.ELLIOTT@saic.com>  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Sent:** Tue Feb 26 08:10:01 2013  
**Subject:** RE: Revised DAC Agreement

Celso,

SAIC agrees with this language.

Tom

---

**From:** Ortiz, Celso [mailto:CORTIZ@oaklandcityattorney.org]  
**Sent:** Monday, February 25, 2013 6:57 PM  
**To:** Elliott, Thomas A.  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: Revised DAC Agreement

Tom:

Per our discussion, here is the revised LD section. I have highlighted the changes:

Accordingly, City and Contractor agree that liquidated damages shall be assessed. For each consecutive calendar week in excess of the time specified for the completion of a Deliverable, Contractor shall pay to the City or the City may deduct from monies due the Contractor, the liquidated damages in the amount of \$250.00 per day for the items not delivered in accordance with the schedule set forth in the SOW. The maximum amount to be deducted shall not exceed \$60,000 between March 1, 2013 and June 30, 2012. After July 1, 2013 through June 30, 2014, liquidated damages will be calculated at \$250 per week, not to exceed \$12,000. The contractor shall not be liable for liquidated damages for delays caused by the City, or circumstances beyond its control and without its fault or negligence.

Please call us tomorrow and let us know as we are ready to move forward and get the contract executed in the next couple of days.

---

**From:** Elliott, Thomas A. [mailto:THOMAS.A.ELLIOTT@saic.com]  
**Sent:** Monday, February 25, 2013 10:49 AM  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: Revised DAC Agreement

Celso,

Attached are my recommended changes related to the license clauses and liquidated damages clauses. Please review and let me know if they are acceptable to the city.

Thanks,

Tom

---

**From:** Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
**Sent:** Friday, February 22, 2013 3:25 PM  
**To:** Elliott, Thomas A.  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: Revised DAC Agreement

Tom, great. We look forward to talking to you on Monday.

---

**From:** Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
**Sent:** Friday, February 22, 2013 11:14 AM  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: Revised DAC Agreement

Celso,

Attached is updated draft contract where I accepted all the items that were mutually agreed upon. The following are the remaining open items:

1. Software license clauses - I am working to get your questions answered related to the software licenses.
2. Liquidated damages clause - I am working alternative language for the liquidated damages clause.
3. As I mentioned in our conversation today, I did add exhibits for the software license agreement and the city travel policies and net 30 payment terms.

I will touch base with you on Monday and appreciate everyone's time working these discussions.

We are extremely close.

Thank you,

Tom

---

**From:** Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
**Sent:** Thursday, February 21, 2013 2:59 PM  
**To:** Elliott, Thomas A.  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** Revised DAC Agreement

Tom:

Ahsan and I reviewed your proposed revisions to the DAC agreement. We accepted most but we had some questions and changes to some of your revisions which are embedded and highlighted in yellow in the attached revised draft of the Agreement. These have to do with:



- (1) Licensing Sections 8(a), 10 (h) -Does the City negotiate terms of the license (#of users, set fees for future additional users, training, etc. directly with VIDSYS)? If not, these issues need to be negotiated and resolved between SAIC and the City.
- (2) Maintenance fees Section 11- . Will SAIC offer some cap on maintenance fees for renewal or extension of the maintenance agreement?
- (3) Liquidated Damages Section 13-LDs are under review by the City Administrator. We will be meeting with the City Administrator tomorrow afternoon.
- (4) Limitation of Liability Section 14- The amount has been revised to the greater of the compensation paid to SAIC or \$5million (which is the amount originally proposed by SAIC in its proposal to the City).
- (5) Indemnification Section 16 (a) 4. We believe that your proposed revision was meant to apply only to infringement claims. If so, this is acceptable with that qualification/limitation which we have made to that section.

Please review and let's discuss as needed. I think we are very close to wrapping up the Agreement. I think that the Scope of Work is also nearly finished.

I believe that we had discussed in our prior phone call but wanted to make sure that SAIC was aware that the construction and remodeling of the space for the DAC at the City's Emergency Operations Center is a "public improvement" and is subject to the City's and State's public contracting laws with respect to bonding (which is covered in the Agreement), competitive bidding (unless waived by the Oakland City Council), payment of prevailing wages, Local Business utilization, Local Hire, etc. These programs and policies are administered by the City's Contract Compliance Office. I have copied Debbie Barnes on this email who can answer any questions that SAIC may have on these programs.

This e-mail message is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message and any attachments.

Please consider the environment before printing this email



## Ogata, Eileen

---

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**Sent:** Monday, February 25, 2013 6:36 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey; White, Darin; 'enapralla@portoakland.com'; Alexander, Blair; 'mdavis@portoakland.com'  
**Subject:** Re: DAC Briefing for 2.26.2013 - DRAFT

I found one more on slide 12 pends should be pending

---

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See you all tomorrow morning.  
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If you walk thru the brief and you notice something, please shout out at me.

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Taso Zografos

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**Subject:** RE: DAC Briefing for 2.26.2013 - DRAFT

Ok – I will send out updated brief shortly -- Taso

Taso Zografos

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I like this Taso - thanks.

Mike

---

**From:** Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]

**Sent:** Saturday, February 23, 2013 12:55 PM

**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Eide, Cathey; White, Darin; Eric Napralla; Alexander, Blair; Matthew Davis

**Subject:** RE: DAC Briefing for 2.26.2013 - DRAFT

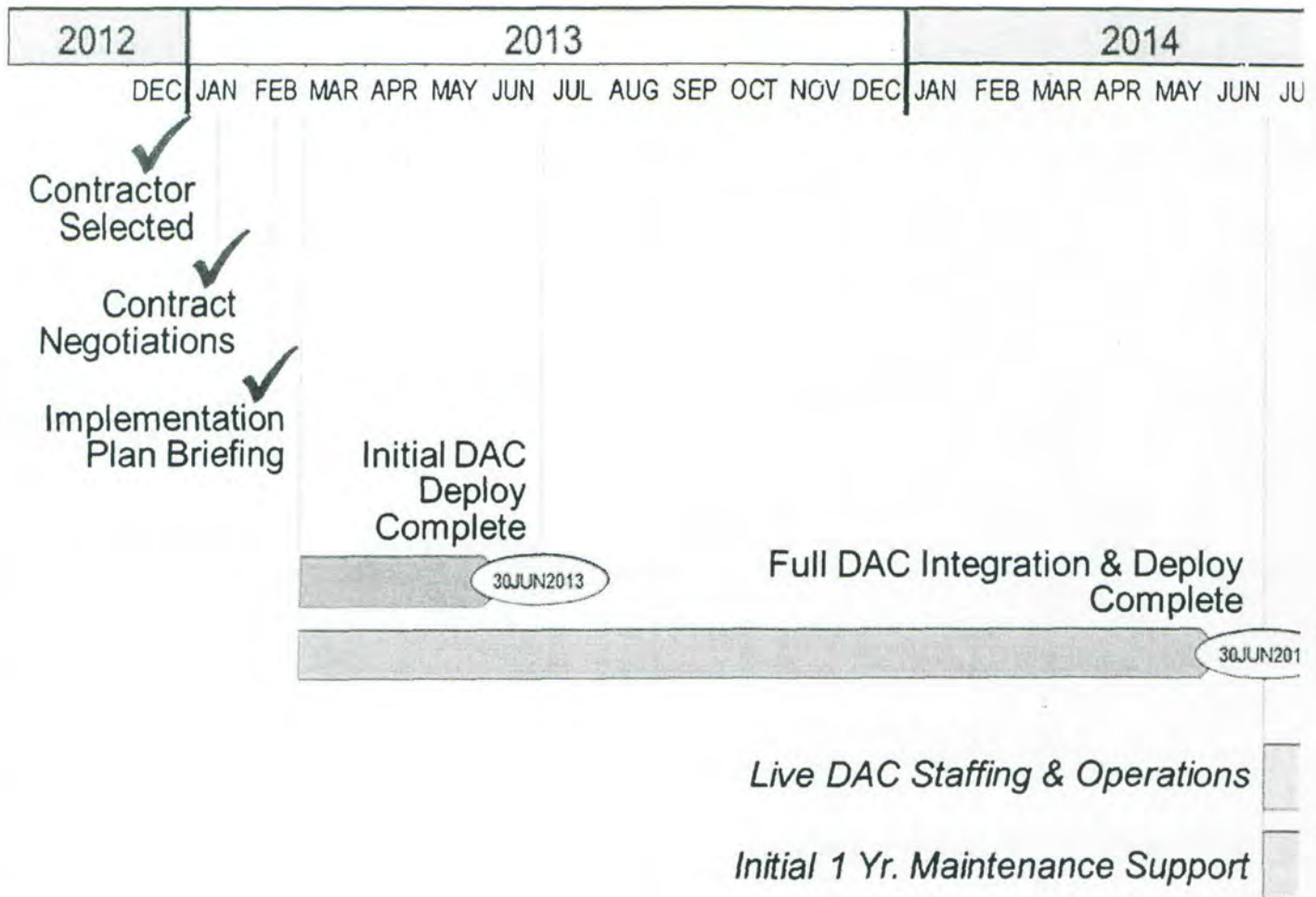
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Taso





Taso Zografos

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**Sent:** Friday, February 22, 2013 8:27 PM

**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; White, Darin; Eric Napralla; Alexander, Blair; Matthew Davis; Zografos, Anastasios

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Some other changes in slides 11 - 16 and new slide 17 to highlight hurdles/concerns going forward.

Appreciate feedback - have a great weekend!!

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

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**Subject:** Re: DAC Briefing for 2.26.2013 - DRAFT

Sure. Sorry I could review earlier...in meetings til just now. Now its the time for urgent paperwork and reviews.

---

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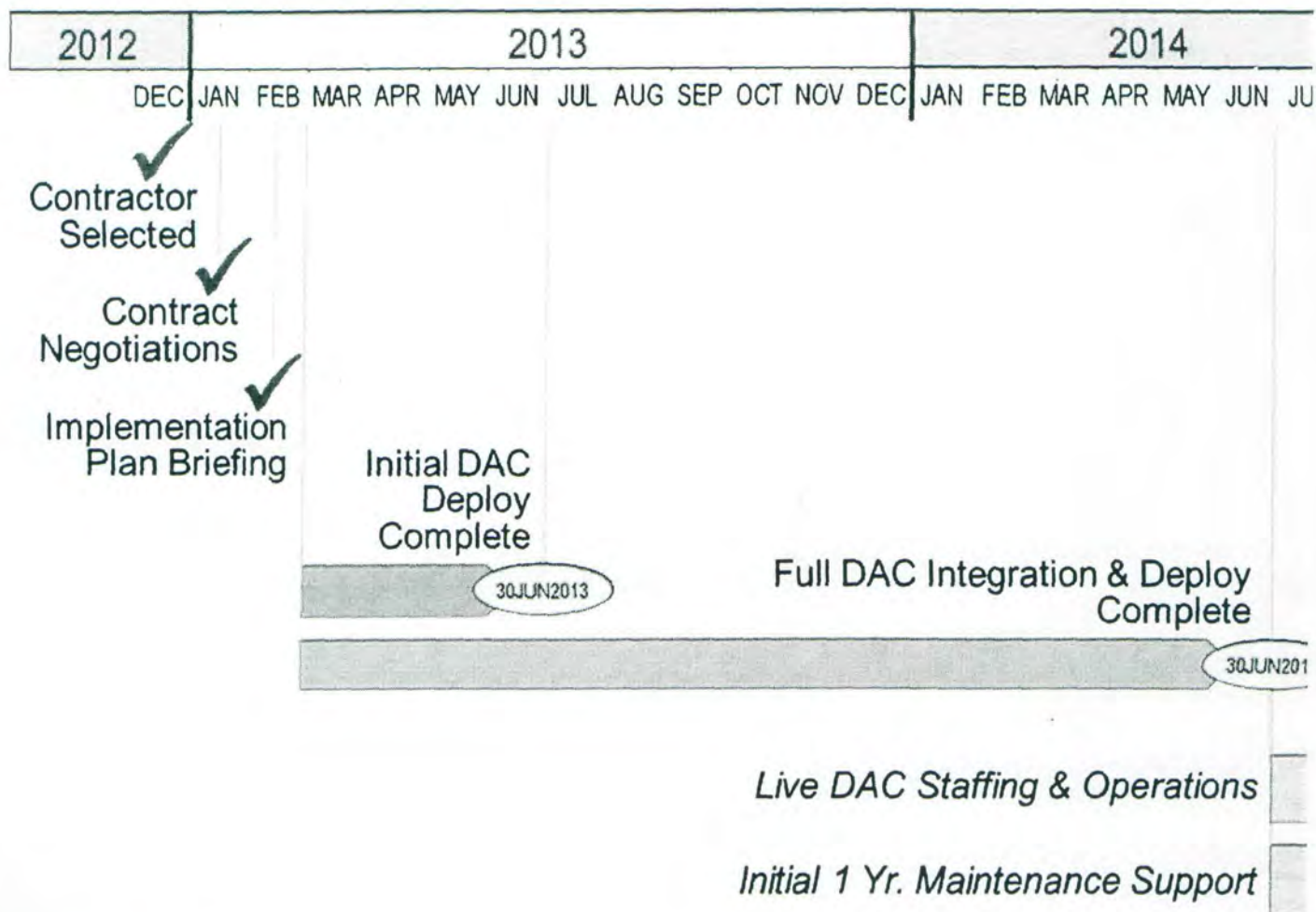
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Hopefully they haven't started printing yet

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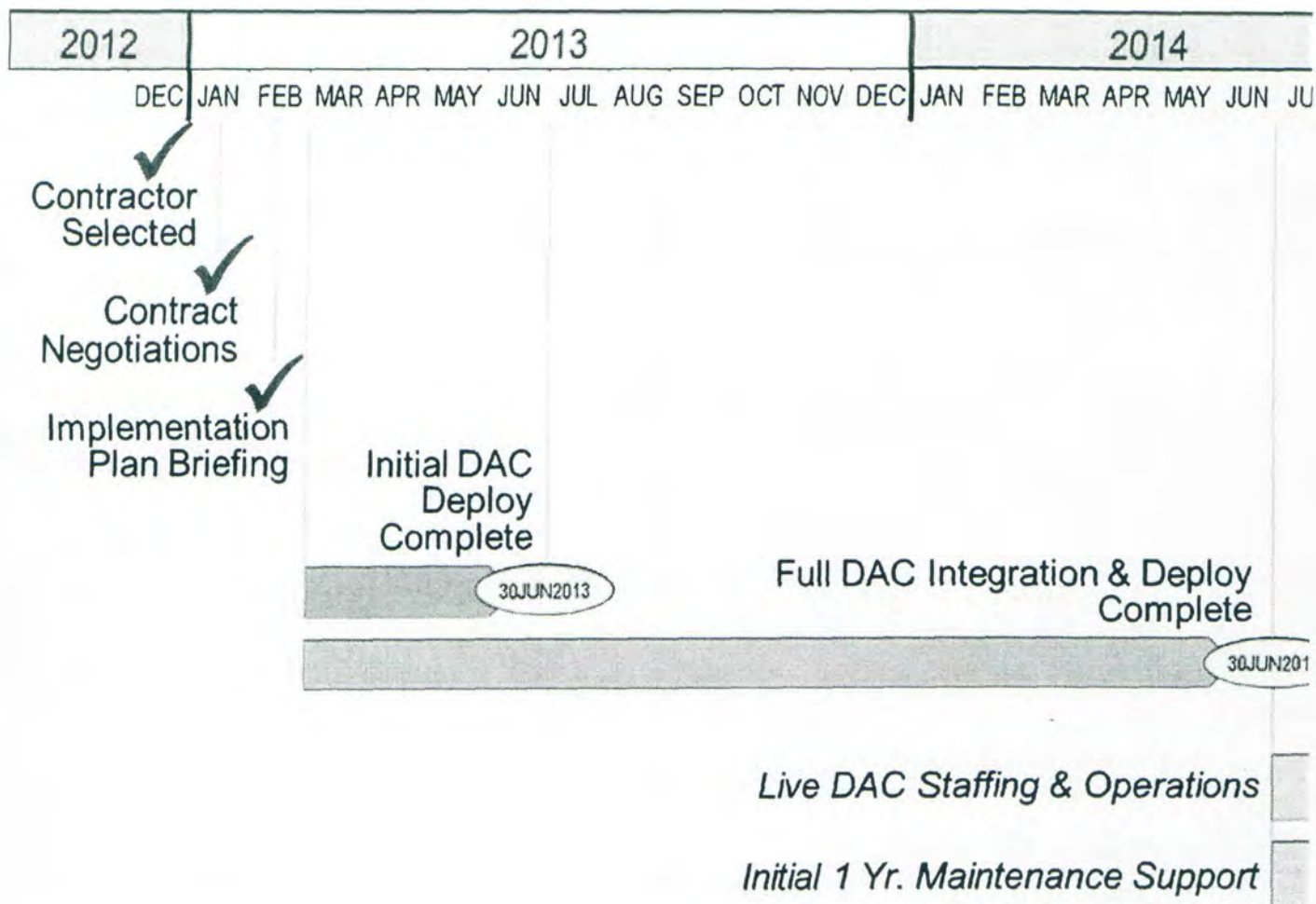
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**To:** 'mobrien@portoakland.com'; Baig, Ahsan; White, Darin; 'enapralla@portoakland.com'; Eide, Cathey; Alexander, Blair  
**Subject:** Re: Revised DAC Brief to Mayor/City Admin

Thanks much!

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; White, Darin; Domingo, Renee; Eric Napralla <enapralla@portoakland.com>; Eide, Cathey; Alexander, Blair  
**Sent:** Fri Feb 22 08:30:25 2013  
**Subject:** Revised DAC Brief to Mayor/City Admin

All, I revised the last slide...how does this look?

Renee, when we are done making our revisions, will make color copies for Tue as requested.

Regards,  
Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, February 22, 2013 1:25 AM  
**To:** 'Michael O'Brien'  
**Cc:** 'Zografos, Anastasios'; Eide, Cathey; Baig, Ahsan; White, Darin; Alexander, Blair  
**Subject:** RE: DAC ppt Draft for Mayor's Brief on Feb 26

**Importance:** High

Hi Mike:

Looks good to me. Please send the final PPT version.

As we agreed, the Mayor/City Administrator Brief will be a limited team effort (Mike, Eric, Ahsan and Renee) for the sake of time constraints and the fact that Taso will do his piece before we get into the politically sensitive issues and details of the project timeline and funding.

Ahsan and Taso will get to conference room early for set up.

Mike: If you can bring a 14 color copies of the PPT handouts that would be great!

Thanks all.

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Wednesday, February 20, 2013 2:27 PM  
**To:** Baig, Ahsan; Domingo, Renee; Eric Napralla; White, Darin; Alexander, Blair  
**Subject:** DAC ppt Draft for Mayor's Brief on Feb 26

All, appreciate your review and comments back to the group tomorrow so we can get this finalized by Friday. This version is a combination of the briefings we gave on Nov 19th and on Jan 9th.

The last slide needs attention for sure.

Thanks,  
Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 21, 2013 10:40 PM  
**To:** Barnes, Deborah; Ortiz, Celso  
**Cc:** Baig, Ahsan  
**Subject:** RE: City/Port Domain Awareness Center (DAC) project at the EOC (remodeling/construction+IT integration)

Yes, it is. ☺

Thanks all.

---

**From:** Barnes, Deborah  
**Sent:** Thursday, February 21, 2013 2:59 PM  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: City/Port Domain Awareness Center (DAC) project at the EOC (remodeling/construction+IT integration)

Hi there Celso,

I think these are homeland security funds. We checked and found that our local preference policies were prohibited. Renee, is this the one ?

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

*Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s3f>*



---

**From:** Ortiz, Celso  
**Sent:** Thursday, February 21, 2013 2:56 PM



**To:** Barnes, Deborah  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** FW: City/Port Domain Awareness Center (DAC) project at the EOC (remodeling/construction+IT integration)

Debbie, please see email below. There will be construction/remodeling work to be done by SAIC at the EOC for the Domain Awareness Center to be implemented there (a City/Port project to coordinate first responders and integrate several City/Port emergency communications systems into one). I have informed SAIC that they will need to comply with the City's contracting requirements as it is considered a "public improvement." They may be calling to discuss. Call me if you have any questions. Thank you.

---

**From:** Elliott, Thomas A. [mailto:THOMAS.A.ELLIOTT@saic.com]  
**Sent:** Thursday, February 21, 2013 2:24 PM  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** RE: Revised DAC Agreement

Thank you for the update. I will review with my management and get back to you ASAP.

---

**From:** Ortiz, Celso [mailto:COrtiz@oaklandcityattorney.org]  
**Sent:** Thursday, February 21, 2013 2:59 PM  
**To:** Elliott, Thomas A.  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Subject:** Revised DAC Agreement

Tom:

Ahsan and I reviewed your proposed revisions to the DAC agreement. We accepted most but we had some questions and changes to some of your revisions which are embedded and highlighted in yellow in the attached revised draft of the Agreement. These have to do with:

- (1) Licensing Sections 8(a), 10 (h) -Does the City negotiate terms of the license (#of users, set fees for future additional users, training, etc. directly with VIDSYS)? If not, these issues need to be negotiated and resolved between SAIC and the City.
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- (4) Limitation of Liability Section 14- The amount has been revised to the greater of the compensation paid to SAIC or \$5million (which is the amount originally proposed by SAIC in its proposal to the City).
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[v1.02]



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 21, 2013 7:40 PM  
**To:** 'THOMAS.A.ELLIOTT@saic.com'; Ortiz, Celso  
**Cc:** Baig, Ahsan  
**Subject:** Re: Revised DAC Agreement

Hi Thomas:

Thank you for your call this afternoon at approximately 2:45 pm PST.

As we discussed, the City of Oakland would like to resolve the Liquidated Damages (L.D.) clause and proposes that SAIC provide Oakland with alternative language tomorrow so we can hopefully get the contract completed and SAIC can execute the agreement on Monday, February 24, 2013.

As we discussed, the City of Oakland is looking for assurances of work performance according to deliverables specifications in a timely manner.

The L.D. is provide to ensure that the City has some leverage to ensure contractor performance in a acceptable and timely manner.

The City is willing to reduce the L.D. Damages amount by 50% to \$250/\$500 And/or some other leverage proposal/alternative language that accomplishes similar results.

As we discussed, the City and SAIC want to move this project further and waivers will require us to go back to City Council and/or our City Administrator.

We don't have time to go back to City Council as the process is time intensive and it takes approx. 6-8 weeks to get things on the Council calendar and our City Administrator has requested "we" you and our team come to an equitable and mutually agreeable resolution on this matter.

We appreciate your time and attention in this matter.

We look forward to your proposal related to the L.D. issue tomorrow morning.

I know you stated you would also call me between 11 am and noon your time.

Thank you!

Renee

---

**From:** Elliott, Thomas A. <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)>  
**To:** Ortiz, Celso  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Sent:** Thu Feb 21 14:23:36 2013  
**Subject:** RE: Revised DAC Agreement

Thank you for the update. I will review with my management and get back to you ASAP.

---

**From:** Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
**Sent:** Thursday, February 21, 2013 2:59 PM  
**To:** Elliott, Thomas A.  
**Cc:** Baig, Ahsan; Domingo, Renee  
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[v1.02]

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 21, 2013 3:48 PM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Subject:** Re: Revised DAC Agreement

Celso are you available now????

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso  
**Sent:** Thu Feb 21 15:42:39 2013  
**Subject:** Re: Revised DAC Agreement

Can we talk right now?

-ahsan  
Sent from my iPhone

On Feb 21, 2013, at 3:41 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Can you provide a call in number and can we do the call at 4:15 pm?

---

**From:** Domingo, Renee  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso  
**Sent:** Thu Feb 21 13:55:34 2013  
**Subject:** Re: Revised DAC Agreement

Let's do 4 pm? Probably at 10-15 min check in.

I am pushing SAIC from my end too as any FYI. We have had several contracts with them recently and have a small one now.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso  
**Sent:** Thu Feb 21 13:48:47 2013  
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On Feb 21, 2013, at 1:40 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Okay. Thanks for the clarification and update.

Do you have a few minutes after 3 pm today so we can chat?



**From:** Ortiz, Celso  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Thu Feb 21 13:28:17 2013  
**Subject:** RE: Revised DAC Agreement

Renee, SAIC has not offered a compromise to date. Ahsan and I discussed whether we should reduce the LDs by half but I have not shared this with SAIC yet and we were going to discuss with the City Administrator.

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 21, 2013 12:32 PM  
**To:** Ortiz, Celso; Baig, Ahsan  
**Subject:** Re: Revised DAC Agreement

Hi Celso and Ahsan:

Thanks for keeping me in the loop.

When Ahsan and I met with the SAIC staff on Tuesday afternoon, we asked that they provide us with a compromise (more specifics in the clause) related to the Liquidated Damages.

We let them know we could not waive the Liquidated Damages.

Has our position changed or has SAIC not provide a compromise OR is this a combination of both????

Please advise.

I am in meetings til 3 pm but if possible perhaps we can also do a brief call, regarding where we are and your meeting tomorrow with Deanna.

Thanks!

---

**From:** Ortiz, Celso  
**To:** Elliott, Thomas A. (THOMAS.A.ELLIOTT@saic.com) <THOMAS.A.ELLIOTT@saic.com>  
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## Ogata, Eileen

---

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---

**From:** Ortiz, Celso

**To:** Elliott, Thomas A. ([THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)) <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)>

**Cc:** Baig, Ahsan; Domingo, Renee

**Sent:** Thu Feb 21 11:59:17 2013

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 20, 2013 2:39 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Subject:** Re: fema

I am available on Monday in am from 9 to 11 am in the afternoon from 1 pm to 2:30 pm.

Feel free to proceed without me.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Baig, Ahsan; Domingo, Renee; Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**Sent:** Wed Feb 20 13:34:27 2013  
**Subject:** FW: fema

Ahsan, Renee, I'm getting ready to give our interim Exec Director an update on where we are with projects and coord with the City on DAC. I'm going to let her know about the briefing to the Mayor, et al on Tue. She may, if she can fit it on her calendar, want a briefing on Monday....or see if she can also be briefed on Tue with the Mayor. I'm not sure that is possible or desired though. My preference is to brief her separately on Monday. I know this is incredibly short notice, but do you think that is possible if she floats the idea?

Mike

---

**From:** Deborah Ale Flint  
**Sent:** Wednesday, February 20, 2013 11:54 AM  
**To:** Michael O'Brien; Jean Banker  
**Subject:** fema

Hi Mike - please give me an update on the FEMA grants and status of the city. I also want to understand what the city will be spending for and how much, if they get the contract exercised by xx date (what is the drop date in order to spend \$\$x?).

THanks

Deborah

Deborah Ale Flint  
Acting Executive Director  
The Port of Oakland  
510 627-1133

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 20, 2013 8:01 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; Alexander, Blair; 'enapralla@portoakland.com'; White, Darin  
**Subject:** Re: PSG Funding for Ops

Sounds good.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan; Alexander, Blair; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; White, Darin  
**Sent:** Wed Feb 20 07:56:11 2013  
**Subject:** FW: PSG Funding for Ops

All, I still think we should put forth an IJ to get our DAC staff bridging plan funded through the PSG13. Still looking for examples of what Port has exercised this criteria in the program.

Regards,  
Mike

---

**From:** Rooney, Bethann [<mailto:berooney@panynj.gov>]  
**Sent:** Wednesday, February 20, 2013 3:31 AM  
**To:** Michael O'Brien  
**Subject:** RE: PSG Funding for Ops

Hi Mike

Hope all is well. We never did move forward with staff costs under PSGP funding. The language was changed so that new positions would be covered by the grant and we could pay for contract employees but I never taped into it.

Beth

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Tuesday, February 19, 2013 1:47 PM  
**To:** Rooney, Bethann  
**Subject:** PSG Funding for Ops

Beth, I recall NYNJ having desire or intent to utilize PSG funding for operational/staff costs...did you ever move forward with that and if you did, what activities were you going to support? Like overtime for specific security events or funding contract staff for a Domain Awareness or Maritime Ops Center or.....?

Thanks,  
*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, February 19, 2013 3:21 PM  
**To:** 'Kevin.Groves@fema.dhs.gov'  
**Cc:** 'Lurranda.Phillips@fema.dhs.gov'; Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Follow up Questions from Today's Conference Call

Hi Kevin:

Thanks again to you and Ms. Phillips for your time today on our call.

There were a few questions that I had related to the ARRA DAC project (\$2.9 mil) which is the joint Port/City project.

Performance Bond

The Port/City will require a performance bond. From a technical perspective relative to FEMA, does the performance bond allow the contractor to work through the end of the Performance Period (09/30/13)? Please advise.

Fixed Priced Contract

Is a Fixed Priced Contract acceptable and if yes, are there any FEMA requirements relative to invoicing, etc? Please advise.

Thank you.

---

**From:** Groves, Kevin <[Kevin.Groves@fema.dhs.gov](mailto:Kevin.Groves@fema.dhs.gov)>  
**To:** Domingo, Renee  
**Cc:** Phillips, Lurranda <[Lurranda.Phillips@fema.dhs.gov](mailto:Lurranda.Phillips@fema.dhs.gov)>  
**Sent:** Tue Feb 19 08:37:41 2013  
**Subject:** RE: Port of Oakland Discussion

Yes, 1:30 PST, 4:30 EST.

Thanks Renee

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, February 19, 2013 11:34 AM  
**To:** Groves, Kevin  
**Cc:** Phillips, Lurranda  
**Subject:** Re: Port of Oakland Discussion

Hi Kevin:

Thanks much!

Just to confirm, we will be calling you at 1:30 pm California time.

It will be 4:30 pm on the East Coast.

I look forward to our call today.

---

**From:** Groves, Kevin <[Kevin.Groves@fema.dhs.gov](mailto:Kevin.Groves@fema.dhs.gov)>  
**To:** Domingo, Renee  
**Sent:** Tue Feb 19 06:14:53 2013  
**Subject:** RE: Port of Oakland Discussion

Renee,

I sent the invite this morning since I was out of the office on Friday.

Thanks,

Kevin

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Friday, February 15, 2013 9:42 PM  
**To:** Groves, Kevin  
**Cc:** Phillips, Lurranda  
**Subject:** Re: Port of Oakland Discussion

Hi Kevin:

Can you please send me the call in information for our Conference call on Tuesday, Feb 19th-4:30 pm EST and 1:30 pm (california time)?

I need to get it out to our participants.

Thanks

-----Original Message-----

To: Groves, Kevin  
Cc: Phillips, Lurranda  
Subject: Re: Port of Oakland Discussion  
Sent: Feb 14, 2013 1:38 PM

Ok

-----Original Message-----

From: Groves, Kevin  
To: Renee Domingo  
Cc: Phillips, Lurranda  
Subject: RE: Port of Oakland Discussion  
Sent: Feb 14, 2013 1:18 PM

No, I need to set up a new call.

Kevin

From: Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
Sent: Thursday, February 14, 2013 4:15 PM  
To: Groves, Kevin  
Cc: Phillips, Lurranda  
Subject: Re: Port of Oakland Discussion

Can we use the information below for the call in????

---

From: Groves, Kevin <[Kevin.Groves@fema.dhs.gov](mailto:Kevin.Groves@fema.dhs.gov)>  
To: Domingo, Renee  
Cc: Phillips, Lurranda <[Lurranda.Phillips@fema.dhs.gov](mailto:Lurranda.Phillips@fema.dhs.gov)>  
Sent: Thu Feb 14 11:34:34 2013  
Subject: RE: Port of Oakland Discussion  
Renee,

The call-in # is 1-800-320-4330  
Pin# - 475141



Thanks,

Kevin Groves

From: Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
Sent: Thursday, February 14, 2013 2:27 PM  
To: Groves, Kevin  
Cc: Phillips, Lurranda  
Subject: Re: Port of Oakland Discussion

Hi Kevin:

2:30 pm PST works for all of us. Success!!!

Please send me the call in information so I can send it out to our Port partners and Ahsan Baig from the City Department of Information Technology.

Thank you and look forward to speaking with you and Ms. Phillips this afternoon.

From: Groves, Kevin <[Kevin.Groves@fema.dhs.gov](mailto:Kevin.Groves@fema.dhs.gov)>  
To: Domingo, Renee  
Cc: Phillips, Lurranda <[Lurranda.Phillips@fema.dhs.gov](mailto:Lurranda.Phillips@fema.dhs.gov)>  
Sent: Thu Feb 14 09:38:18 2013  
Subject: RE: Port of Oakland Discussion  
You're welcome.

If 2:30 doesn't work we can always set something up for early next week at a time that's convenient for everyone involved.

Please let me know and I will arrange the call-in information.

Thanks,

Kevin Groves

From: Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
Sent: Thursday,

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Tuesday, February 19, 2013 3:05 PM  
**To:** Baig, Ahsan  
**Cc:** Eide, Cathey  
**Subject:** PM for DAC Project

When will you do the interviews for the PM for DAC? We should do it by next week, so you can make a selection by March 1 and contract by March 15th.

We desperately need a PM for the DAC project asap.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, February 19, 2013 11:18 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: Grant Programming

Can you cc us?

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; Domingo, Renee  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Tue Feb 19 10:42:49 2013  
**Subject:** FW: Grant Programming

Ahsan, Renee, we would like to send this to Kevin Groves prior to our telecon at 1:30 this afternoon. This spreadsheet accounts for funding to complete four projects that we have in process right now using ARRA, PSG 9 and 10 funding. The DAC is one of those projects. Extensions to PSG 9 and 10 are critical to accomplishing the goal of utilizing all available grant funds and completing the projects.

Appreciate any comments you might have before we push this to FEMA reps.

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Eric Napralla  
**Sent:** Tuesday, February 19, 2013 10:35 AM  
**To:** Michael O'Brien  
**Subject:** Grant Programming

Mike –

See attached spreadsheet. Specifically, please look at my revised paragraph description for DAC Phase 1. If you don't mind, please push to Renee and Ahsan. Thanks.

---

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, February 19, 2013 7:34 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

Ok. I hope the Mayor's schedule will align with this.

If her schedule does not, we will do a separate meeting with her and her staff.

Thanks

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Tue Feb 19 07:31:03 2013  
**Subject:** RE: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

Renee, Eric and I are both booked with travel to Sacto for the Maritime Leadership Symposium this Thursday the 21st...already registered and bought Amtrak tickets.

Tue the 26th is more open for us if that is still possible.

Thanks,  
Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Monday, February 18, 2013 11:30 AM  
**To:** Baig, Ahsan  
**Cc:** Eric Napralla; Michael O'Brien  
**Subject:** Re: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

Yes. I am on it! ;)

I will follow up again with Mayor's office on Tuesday.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Mon-Feb 18 11:16:47 2013  
**Subject:** Re: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

I am good Thursday 9am. Small group would be OK. We need to meet with CA soon, SAIC will be seeking the Waiver for LDs. We need her approval plus her support for fast tracking the project.

-ahsan  
Sent from my iPhone

On Feb 18, 2013, at 10:58 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

I need your assistance in identifying two dates and time slots where the Mayor and City Administrator have 45-60 minutes available over the next 2 weeks to provide them with a Important briefing that would include DIT staff, Port Staff, OPD, OFD key staff on the \$2.9 mil ARRA Port Security grant project that is a joint project between the Port/City for the Domain Awareness Center.

We need to give them a executive level briefing on the project, deliverables, project status, and future funding requirements as soon as possible as this project is on a "critical path" and we made require their assistance with fast tracking certain phases of the project, etc as we must spend or return my unspent grant funds by June 30, 2013.

Thank you in advance for your immediate attention and assistance.

Best Regards always,

Renee ☺

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, February 18, 2013 11:30 AM  
**To:** Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** Re: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

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FYI.

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Do you think should we have the entire group Or just us as the grant issues and funding issues will be discussed.

Please advise.

---

**From:** Todd, Amber  
**To:** Domingo, Renee; Dillard, Ellen; Everhart, Maisha; Orologas, Alexandra  
**Cc:** Quan, Jean 2; Deloach Reed, Teresa  
**Sent:** Fri Feb 15 15:38:22 2013  
**Subject:** RE: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

Good Afternoon Renee,

Deanna's availability is as follows:

- Thursday, February 21<sup>st</sup> 9-10am
- Thursday, February 21<sup>st</sup> 6-7pm
- Tuesday, February 26<sup>th</sup> from 9-10am



Please let us know what works best for the group. If additional options are needed I will do my best to find alternatives.

Thank you,

*Amber Todd*

Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)

<image001.jpg>

---

**From:** Domingo, Renee  
**Sent:** Friday, February 15, 2013 12:01 AM  
**To:** Dillard, Ellen; Everhart, Maisha; Todd, Amber; Orologas, Alexandra  
**Cc:** Santana, Deanna; Quan, Jean 2; Deloach Reed, Teresa  
**Subject:** IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding  
**Importance:** High

Hello Ellen, Amber, Maisha and Alexandra:

I need your assistance in identifying two dates and time slots where the Mayor and City Administrator have 45-60 minutes available over the next 2 weeks to provide them with a Important briefing that would include DIT staff, Port Staff, OPD, OFD key staff on the \$2.9 mil ARRA Port Security grant project that is a joint project between the Port/City for the Domain Awareness Center.

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Thank you in advance for your immediate attention and assistance.

Best Regards always,

Renee ☺

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, February 18, 2013 10:59 AM  
**To:** Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** Fw: IMPORTANT- Briefing Meeting RE: ARRA-Port/City Port Security Grant project- Domain Awareness Center Briefing and Project status - \$2.9 mil Grant funding

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Thank you in advance for your immediate attention and assistance.

Best Regards always,

Renee ☺



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, February 15, 2013 6:29 PM  
**To:** Fierro, Rocio; Moreno, Doryanna; Hynes, Tricia  
**Cc:** Baig, Ahsan; Ortiz, Celso  
**Subject:** Re: Emergency Services City/Port MOU - sharing confidential information on website

Hi Tricia, Rocio and Doryanna:

I will send it to the Port for review.

Thank you all for your assistance.

Have a great 3 day weekend.

---

**From:** Fierro, Rocio  
**To:** Moreno, Doryanna; Hynes, Tricia; Domingo, Renee  
**Cc:** Baig, Ahsan; Ortiz, Celso  
**Sent:** Fri Feb 15 18:15:12 2013  
**Subject:** RE: Emergency Services City/Port MOU - sharing confidential information on website

I agree.

---

**From:** Moreno, Doryanna  
**Sent:** Friday, February 15, 2013 5:09 PM  
**To:** Hynes, Tricia; Domingo, Renee  
**Cc:** Fierro, Rocio; Baig, Ahsan; Ortiz, Celso  
**Subject:** RE: Emergency Services City/Port MOU - sharing confidential information on website

Renee, Rocio: I reviewed Tricia's revisions and have no edits. The revisions should be included in the city/port grant agreement.

---

**From:** Hynes, Tricia  
**Sent:** Friday, February 15, 2013 4:32 PM  
**To:** Ortiz, Celso  
**Cc:** Domingo, Renee; Moreno, Doryanna; Fierro, Rocio; Baig, Ahsan  
**Subject:** RE: Emergency Services City/Port MOU - sharing confidential information on website

Good Afternoon All:

Attached is my proposed revised language for Section II.N. Also included at the bottom is the wording for the applicable Government Code section. Thanks,

Trish

---

**From:** Ortiz, Celso  
**Sent:** Friday, February 15, 2013 10:38 AM  
**To:** Hynes, Tricia  
**Cc:** Domingo, Renee; Moreno, Doryanna; Fierro, Rocio; Baig, Ahsan  
**Subject:** Re: Emergency Services City/Port MOU - sharing confidential information on website

Yes, as we are trying to wrap up the overall project agreement by the end of next week.

Sent from my iPhone

On Feb 15, 2013, at 10:18 AM, "Hynes, Tricia" <[THynes@oaklandcityattorney.org](mailto:THynes@oaklandcityattorney.org)> wrote:

Good Morning Renee and Celso:

I'm confirming that I will be drafting language amending Section II.N to include a provision that the City will not disclose the Port's confidential information, as well as adding references to the PRA sections that allow us to do so. I'll get something to you by next week. Thanks,

Trish

---

**From:** Moreno, Doryanna  
**Sent:** Monday, January 28, 2013 12:19 PM  
**To:** Fierro, Rocio; Domingo, Renee  
**Cc:** Ortiz, Celso  
**Subject:** Emergency Services City/Port MOU - sharing confidential information on website

Rocio:

- The City and Port entered into an MOU to, among other things, share access to website/data base information that contains confidential information for each agency for emergency service purposes.
- The public records act requires that public entities establish by written agreement the terms for sharing confidential information between agencies to avoid waving any exemptions from disclosure under the PRA.
- Section II, N. sets forth a promise of confidentiality from the Port to the City, but not the other way around. We should amend the MOU to include a promise by City not to disclose Port's confidential information and clearly reference the provisions of the PRA that allow agencies to share confidential data without waiving the right to assert exemptions from disclosure.
- This should be a short (1-page?), non-controversial amendment. It's in the Port's interest in that it strengthens the City ability to deny public records requests for Port's shared confidential information.
- The timeline would be to get this done within the next month or by the time the Port begins to provide access to their confidential information to the City or City's vendor. The City (OES, IT) is hiring a vendor to build the computer system within the month.
- I don't think this amendment requires council approval.
- Renee Domingo is the contact for the MOU (Ahsan is handling the vendor contract and computer project).

Will you assign an attorney to follow up with Renee?

DMM

---

**From:** Ortiz, Celso  
**Sent:** Monday, January 28, 2013 11:29 AM  
**To:** Moreno, Doryanna

**Subject:** FW: Port of Oakland MOU Domain Awareness 2012.pdf - Adobe Acrobat Professional

As discussed, Section II N. addresses Confidential Information but may need to be bolstered to protect the City and the Port with respect to protecting Confidential Information from disclosure under the Open Records Act. Additionally, we will need to insure that these protections are also in the IT agreement with the DAC vendor (our standard boilerplate does contain a Confidential Information provision). Please take a look and let me know if Rocio and Tricia need to provide further input.

---

**From:** Ogata, Eileen

**Sent:** Monday, January 28, 2013 11:16 AM

**To:** Ortiz, Celso

**Subject:** Port of Oakland MOU Domain Awareness 2012.pdf - Adobe Acrobat Professional

See attached. Should I tell Renee to contact you?

<Port of Oakland MOU Domain Awareness 2012.pdf>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 5:37 PM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Cc:** Baig, Ahsan  
**Subject:** Fw: Public Records Request - Sensitive Security Information

Fyi

---

**From:** Moreno, Doryanna  
**To:** Mayberry, Mary  
**Cc:** Flores-Medina, Arlette; Ortiz, Celso; Domingo, Renee; Baig, Ahsan  
**Sent:** Thu Feb 14 15:30:44 2013  
**Subject:** RE: Public Records Request - Sensitive Security Information

Mary: State law requires that the City disclose the document(s) requested. But I'm unclear on exactly what document(s) city has pertaining to the request.

- If the document is the City/Port Request for Proposals, the City and Port must redact confidential information and then disclose the document. The City cannot redact the whole document – only the confidential information described below.  
To respond within the statutory timeframes (10 days) City should redact 1) all Port supplied information, 2) all City information that qualifies as the type of "confidential" information described below, and disclose the remainder of the document. Port can disclose its part later.
- If the city also has proposals, the City and Port must redact confidential information and then disclose the proposals. The City cannot redact the whole document – only the confidential information described below – regardless of how the vendor has marked the documents. The City should have included a standard statement in the RFP/Q that the City is subject to the public records act and would disclose any proposals, parts of proposals and other documentation submitted when required by law. But even if city did not notify vendors, city must still comply with state law.  
To respond within the statutory timeframes City should redact 1) all Port supplied information, 2) all City information that qualifies as the type of "confidential" information described below, and all vendor proprietary, trademarked and financial information, and disclose the remainder of the proposals. Port can disclose its redacted version later.
- Confidential City/Port information includes 1) facility plans, security plans, security protocols – any information the disclosure of which could compromise City's safety/security systems, and, possibly, 2) proprietary or trademarked information such as customer lists or computer source codes – however, city doesn't produce products or have customers. The latter is more for business records of a third party.
- Confidential vendor information really only includes proprietary or trademarked information such as customer lists or computer source codes or financial information about the company such as tax returns and other tax information. Prices/costs, general descriptions of proposed work, personnel/team, resumes, responses to general RFP questions, Schedules and most information in proposals must be disclosed.

IT and OES should review for City and vendor redactions. They should contact Celso if they need legal assistance.

The city is required to respond to the requestor in writing and provide the statutory basis for any information or records withheld. Arly can assist with preparing the written response and I will review.

*Doryanna Moreno*  
Chief Assistant City Attorney  
City Attorney's Office  
1 Frank H. Ogawa Plaza, 6th Floor

Oakland, CA 94612  
(510) 238-3492  
(510) 238-6500 (fax)

---

**From:** Flores-Medina, Arlette  
**Sent:** Thursday, February 14, 2013 10:31 AM  
**To:** Moreno, Doryanna  
**Subject:** FW: Public Records Request - Sensitive Security Information

Let's talk!

---

**From:** Mayberry, Mary  
**Sent:** Thursday, February 14, 2013 10:24 AM  
**To:** Flores-Medina, Arlette  
**Subject:** RE: Public Records Request - Sensitive Security Information

Hi Arly,

Happy Valentine's Day to you as well!

I discussed this matter with Debbie and she thinks that perhaps we should hand this over to the Port since they are the "joint owners" of the documents and were instrumental in preparing the RFP. Is there a Port PRR liaison?

Mary Mayo Mayberry  
Administrative Services Manager  
City of Oakland  
City Administrator's Office  
Contracts and Compliance Division  
250 Frank H. Ogawa Plaza, Suite 3341  
Oakland, CA 94612  
(510) 238-3970 - Main  
(510) 238-3363 - Facsimile  
(510) 238-7324 - Voice



---

**From:** Flores-Medina, Arlette  
**Sent:** Thursday, February 14, 2013 10:15 AM  
**To:** Mayberry, Mary  
**Subject:** RE: Public Records Request - Sensitive Security Information

Hi Mary

Happy Valentine's Day!

Today is the 10<sup>th</sup>, and I just wanted to check in with you to see if you still need legal advice from our office to respond to this request.



My understanding last Monday was that your office was going to mark the sections of the responsive records that contain the sensitive information, and as soon as I receive them, I was going to follow up with the attorneys.

Does your office still need legal advice?

Let me know if there's anything else we can provide assistance.

We will keep in touch.

---

**From:** Mayberry, Mary  
**Sent:** Monday, February 04, 2013 10:58 AM  
**To:** Flores-Medina, Arlette  
**Subject:** Public Records Request - Sensitive Security Information

Hi Arly,

I received a public records request for copies of an RFP for the City of Oakland and Port of Oakland Joint Domain Awareness Center. These RFP responses contain sensitive security information and are marked as such with disclaimers by the proposers. The disclaimers clearly state that the information contained in the documents cannot be reproduced without permission. How should I respond to the requestor? Please advise.

Mary Mayo Mayberry  
Administrative Services Manager  
City of Oakland  
City Administrator's Office  
Contracts and Compliance Division  
250 Frank H. Ogawa Plaza, Suite 3341  
Oakland, CA 94612  
(510) 238-3970 - Main  
(510) 238-3363 - Facsimile  
(510) 238-7324 - Voice





Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 2:10 PM  
**To:** Baig, Ahsan  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

I think 30 mins is fine we can do call from the saic offices

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 13:57:32 2013  
**Subject:** RE: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Does it mean that I push the kick-off to 3pm?

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 1:10 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Yes. Sorry for any confusion.

; ) 1:30 pm our time

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Baig, Ahsan; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 13:04:59 2013  
**Subject:** RE: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Need to get aligned on the time...4:30 east coast time is 1:30 pacific time. Is that it?

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, February 14, 2013 12:57 PM  
**To:** Baig, Ahsan; Michael O'Brien; Eric Napralla  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

It is 4:30 pm Our time, 1:30 pm their time on the East Coast.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 12:52:09 2013  
**Subject:** RE: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Hi Renee,

On Feb 19<sup>th</sup> it is OK. You mean 1:30 PST?

-ahsan

---

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**Sent:** Thursday, February 14, 2013 12:11 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Hello all:

FEMA, Kevin Groves misspoke when he suggested the 2:30 pm PST today.

So we are now proposing Tuesday, Feb 19th at 4:30 PST/1:30 pm EST for the call.

Does that work for all of you?

---

**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <mobrien@portoakland.com>  
**Cc:** 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 11:35:35 2013  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

I also invited Ahsan to join us too since he is a KEY City player too. ;)

A Happy and Love-Filled Valentines Day.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 10:00:25 2013  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

We are available.

Mike

Sent from my iPhone

On Feb 14, 2013, at 9:29 AM, "Domingo, Renee" <RADomingo@oaklandnet.com> wrote:

Hi Mike and Eric:

Are you available for a conference call at 2:30 pm PST today with Kevin Groves and his supervisor Renee Phillips?

Please advise as soon as possible.



## Ogata, Eileen

---

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 12:57 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

It is 4:30 pm Our time, 1:30 pm their time on the East Coast.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'mobrien@portoakland.com' <mobrien@portoakland.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 12:52:09 2013  
**Subject:** RE: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Hi Renee,

On Feb 19<sup>th</sup> it is OK. You mean 1:30 PST?

-ahsan

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 12:11 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Hello all:

FEMA, Kevin Groves misspoke when he suggested the 2:30 pm PST today.

So we are now proposing Tuesday, Feb 19th at 4:30 PST/1:30 pm EST for the call.

Does that work for all of you?

---

**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <mobrien@portoakland.com>  
**Cc:** 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 11:35:35 2013  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

I also invited Ahsan to join us too since he is a KEY City player too. ;)

A Happy and Love-Filled Valentines Day.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Eric Napralla <enapralla@portoakland.com>  
**Sent:** Thu Feb 14 10:00:25 2013  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

We are available.

Mike

Sent from my iPhone

On Feb 14, 2013, at 9:29 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Mike and Eric:

Are you available for a conference call at 2:30 pm PST today with Kevin Groves and his supervisor Renee Phillips?

Please advise as soon as possible.



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 12:31 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: Oakland City-Port DAC --- Updated SAIC SOW, Post Award REV 3, dated 14FEB2014

Thanks!

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Thu Feb 14 12:21:47 2013  
**Subject:** Oakland City-Port DAC --- Updated SAIC SOW, Post Award REV 3, dated 14FEB2014

All – attached is the revised SAIC SOW, Post Award REV3, dated 14FEB2013.

I did one last review-scrub of the document and did find one minor change from phrase “proof concept” (missing –of-) and changed to system integration model (pretty certain I have now changed all such references).

I confirm that our current SOW addresses our design approach to be an incremental-agile methodology that maintains the formal prelim. and final design reviews (PDR and FDR) as we moved incrementally with implementation in major phases (4A and 4B).

The other item was to address API/SDK with other field technologies/systems where no API/SDK exists. So below is the language I have inserted into the document on Page 19, last paragraph on that page.

*In the case where a standard API/SDK does not exist for any of the field technology/system end points, the SAIC team will develop a unique API/SDK for that field technology/system end point in a manner that will minimize any impact to the field technologies/systems to the extent that the field technologies/systems do not adversely constrain or prohibit our API/SDK integration efforts. If such were to occur, SAIC team will define and present alternative options for the City-Port consideration to accomplish a data exchange interface capability for the DAC at no additional cost to the City-Port.*

On the issue of the Bill of Materials (BOM), I am going to submit separately, and also add to this SOW as an Attachment – A.

If you wish anymore changes to this SOW, please let me know.

Thanks again,

Taso

Taso Zografos

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 12:31 PM  
**To:** Ortiz, Celso; Baig, Ahsan; 'THOMAS.A.ELLIOTT@saic.com'  
**Subject:** Re: E copy in word of DAC agreement

I have meetings in the morning so that won't work for me but please feel free to proceed without me.

----- Original Message -----

**From:** Ortiz, Celso  
**To:** Baig, Ahsan; Domingo, Renee; 'THOMAS.A.ELLIOTT@saic.com' <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)>  
**Sent:** Thu Feb 14 12:16:23 2013  
**Subject:** RE: E copy in word of DAC agreement

I am also available from 8:30 to 10am PST by phone although I will be in my car.

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Thursday, February 14, 2013 11:58 AM  
**To:** Domingo, Renee; Ortiz, Celso; 'THOMAS.A.ELLIOTT@saic.com'  
**Subject:** RE: E copy in word of DAC agreement

Same here. I am booked from 2 to 4 in another contracts negotiation meeting. Can we do at 4pm?

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 11:51 AM  
**To:** Ortiz, Celso; 'THOMAS.A.ELLIOTT@saic.com'  
**Cc:** Baig, Ahsan  
**Subject:** Re: E copy in word of DAC agreement

Hi Celso and Tom:

I have a workshop tomorrow from 2 pm to 4 pm. Can we do 4:30 pm?

----- Original Message -----

**From:** Ortiz, Celso  
**To:** 'Elliott, Thomas A.' <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)>  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Sent:** Thu Feb 14 11:49:29 2013  
**Subject:** RE: E copy in word of DAC agreement

Tom, yes, I am available between 2 and 5pm PST. I would like Ahsan and possibly Renee Domingo to participate. Let us know. Thanks.

-----Original Message-----

**From:** Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
**Sent:** Thursday, February 14, 2013 9:36 AM  
**To:** Ortiz, Celso  
**Subject:** RE: E copy in word of DAC agreement



Celso,

Can we set up a time to discuss the draft contract tomorrow?

Thanks,

Tom

-----Original Message-----

From: Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
Sent: Thursday, February 07, 2013 8:22 PM  
To: Zografos, Anastasios; Elliott, Thomas A.  
Cc: Ortiz, Celso  
Subject: RE: E copy in word of DAC agreement

Taso and Tom,

Here are the three documents for your review and consideration:

1. Marked up Copy of the Contract
2. Clean Copy of the Contract
3. City edits on Section 7 of SAIC Proposal

Please let me know if we need to meet next week to go over the changes.

Thanks,  
-ahsan

-----Original Message-----

From: Zografos, Anastasios [<mailto:ANASTASIOS.ZOGRAFOS@saic.com>]  
Sent: Thursday, January 31, 2013 1:55 PM  
To: Ortiz, Celso; Baig, Ahsan  
Cc: Elliott, Thomas A.  
Subject: RE: E copy in word of DAC agreement

Great - fantastic. Let me know how else I can help. Ready to do. Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

-----Original Message-----

From: Ortiz, Celso [<mailto:COrtiz@oaklandcityattorney.org>]  
Sent: Thursday, January 31, 2013 4:40 PM  
To: Zografos, Anastasios; Baig, Ahsan  
Cc: Elliott, Thomas A.  
Subject: RE: E copy in word of DAC agreement

Mr. Zografors:

Thanks, Thomas and I had a chance to discuss in our conference call this morning.



-----Original Message-----

From: Zografos, Anastasios [mailto:[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)]  
Sent: Wednesday, January 30, 2013 5:23 PM  
To: Baig, Ahsan; Ortiz, Celso  
Cc: Elliott, Thomas A.  
Subject: RE: E copy in word of DAC agreement

Ahsan and Celso --- attached is the VIDSYS License Agreement (Master). Best regards, Taso

Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

-----Original Message-----

From: Baig, Ahsan [mailto:[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)]  
Sent: Wednesday, January 30, 2013 8:16 PM  
To: Ortiz, Celso; Zografos, Anastasios  
Subject: Re: E copy in word of DAC agreement

Taso,

Please send us the soft copy.

-ahsan  
Sent from my iPhone

On Jan 30, 2013, at 5:12 PM, "Ortiz, Celso" <[COrtiz@oaklandcityattorney.org](mailto:COrtiz@oaklandcityattorney.org)> wrote:

> Per my voicemail, may I get a soft copy ASAP?  
>  
> Sent from my iPhone

This e-mail message is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message and any attachments.

Please consider the environment before printing this email

[v1.02]

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 12:11 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; 'enapralla@portoakland.com'  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Hello all:

FEMA, Kevin Groves misspoke when he suggested the 2:30 pm PST today.

So we are now proposing Tuesday, Feb 19th at 4:30 PST/1:30 pm EST for the call.

Does that work for all of you?

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**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
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**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Thu Feb 14 10:00:25 2013  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

We are available.

Mike

Sent from my iPhone

On Feb 14, 2013, at 9:29 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Mike and Eric:

Are you available for a conference call at 2:30 pm PST today with Kevin Groves and his supervisor Renee Phillips?

Please advise as soon as possible.

## Ogata, Eileen

---

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**Sent:** Thursday, February 14, 2013 11:51 AM  
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**Cc:** Baig, Ahsan  
**Subject:** Re: E copy in word of DAC agreement

Hi Celso and Tom:

I have a workshop tomorrow from 2 pm to 4 pm. Can we do 4:30 pm?

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**From:** Ortiz, Celso  
**To:** 'Elliott, Thomas A.' <[THOMAS.A.ELLIOTT@saic.com](mailto:THOMAS.A.ELLIOTT@saic.com)>  
**Cc:** Baig, Ahsan; Domingo, Renee  
**Sent:** Thu Feb 14 11:49:29 2013  
**Subject:** RE: E copy in word of DAC agreement

Tom, yes, I am available between 2 and 5pm PST. I would like Ahsan and possibly Renee Domingo to participate. Let us know. Thanks.

-----Original Message-----

**From:** Elliott, Thomas A. [<mailto:THOMAS.A.ELLIOTT@saic.com>]  
**Sent:** Thursday, February 14, 2013 9:36 AM  
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Please let me know if we need to meet next week to go over the changes.



Thanks,  
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Taso Zografos  
SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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This e-mail message is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message and any attachments.

Please consider the environment before printing this email

[v1.02]

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 11:28 AM  
**To:** Baig, Ahsan  
**Subject:** Re: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Ok

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Feb 14 11:29:32 2013  
**Subject:** RE: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

I will not be at the BayRICS Meeting, I will be staying in the office. Sorry.  
However, I will be available for your 2:30 call.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 9:29 AM  
**To:** Baig, Ahsan  
**Subject:** Fw: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

I know you will be a BayRICS at 1:30 pm but could you possibly call in at 2:30 pm PST for this call?

That way you, I, Mike and Eric are all on the same page.

Please advise asap.

----- Original Message -----

**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; 'enapralla@portoakland.com' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Thu Feb 14 09:27:40 2013  
**Subject:** Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

Hi Mike and Eric:

Are you available for a conference call at 2:30 pm PST today with Kevin Groves and his supervisor Renee Phillips?

Please advise as soon as possible.



Ogata, Eileen

---

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**Sent:** Thursday, February 14, 2013 9:29 AM  
**To:** Baig, Ahsan  
**Subject:** Fw: Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

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Please advise asap.

----- Original Message -----

**From:** Domingo, Renee  
**To:** 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; 'enapralla@portoakland.com' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
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**Subject:** Availability at 2:30 pm PST Today for Conference Call with FEMA National staff on ARRA PSGP DAC project

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Please advise as soon as possible.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 14, 2013 9:26 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Thanks for the update. We understand and appreciate all your work.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Thu Feb 14 09:22:41 2013  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Hi all – apologize for delay, but had a little unexpected family issue to address last night. Will get updated SOW doc in a separate email shortly. Again, my apologies.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

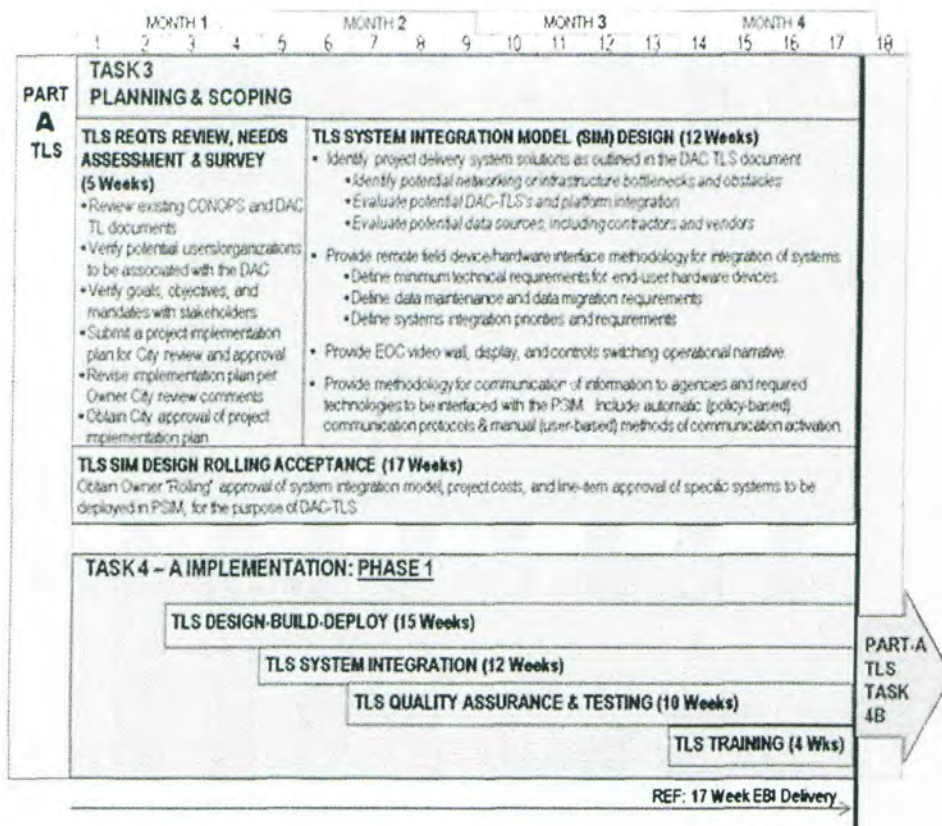
**From:** Zografos, Anastasios  
**Sent:** Wednesday, February 13, 2013 6:34 PM  
**To:** Eric Napralla; Domingo, Renee; Baig, Ahsan; Michael O'Brien; Eide, Cathey  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Folks – I have updated the SOW doc again, replacing the term “Proof-of-Concept” – with ---“System Integration Model”. I also updated the schedule pics.

Talk to you all at 4:30PM today.

Taso

Dial: 1-800-366-7242, pass code 724-5151



Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Wednesday, February 13, 2013 3:56 PM

**To:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eide, Cathey

**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Renee -

Thanks for the email. In lieu of using the term "proof of concept", we should use "system integration model" or something of that nature. Though we were not necessarily aware of what systems could be integrated into the PSIM software with our timeline and budget, system integration into a PSIM is not a new science/technology. A true proof of concept would be to fund SAIC to develop a new idea or concept that isn't necessarily available for purchase because it has not been tried and tested.....the federal government doesn't want to pay for that development cost. Make sense?

As per office furniture, I will clarify with our grant manager. I think a desk and an office chair in the DAC would be fine. However, putting a new leather couch in your lobby would not be acceptable. As I mention above, I think we need to eliminate the phrase "proof of concept" in the SAIC agreement to prevent future confusion. I will get back to you on the furniture item.

Eric



---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]

**Sent:** Wednesday, February 13, 2013 12:39 PM

**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey

**Subject:** FW: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

**Importance:** High

Hi All:

I did a thorough review of the FY2009 ARRA Port Security Grant Guidance last Tuesday night.

Here is the pertinent section of the grant guidance that would be applicable to the SOW that we are working on.

Please note the unallowable costs page and especially that office furniture (that does not provide a direct security benefit) and "proof of concept" projects are unallowable costs under the grant.

Thanks much!

---

**From:** Ogata, Eileen

**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 9:28 PM  
**To:** 'Eric Napralla'; ANASTASIOS.ZOGRAFOS@saic.com; Baig, Ahsan; Michael O'Brien; Eide, Cathey  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

**Importance:** High

Hi Eric:

I really like your ideas. I think we should discuss doing both, that way all bases are covered.

Thanks.

---

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Wednesday, February 13, 2013 9:26 PM  
**To:** Domingo, Renee; ANASTASIOS.ZOGRAFOS@saic.com; Baig, Ahsan; Michael O'Brien; Eide, Cathey  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Hi Renee –

Thanks for greasing this skid. I suggest that in our "soft" kick off next week, we identify representatives from City departments that will have involvement in the project (reviews, permits, etc.) and either 1) send them a canned communication via email describing importance of immediate attention of what crosses their desk for the DAC project and/or 2) have an additional kick off with them to outline our predicament and needs from them and their respective departments in the next couple of months.

Eric

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, February 13, 2013 6:24 PM  
**To:** ANASTASIOS.ZOGRAFOS@saic.com; Eric Napralla; Baig, Ahsan; Michael O'Brien; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Hi All:

Sorry I missed the call. Cathey briefed me.

FYI. City Administrator and Mayor will assist us with facilitating or ensuring a reasonable process for permits, etc on the project.

Thanks all.

---

**From:** Domingo, Renee  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>; Baig, Ahsan; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Wed Feb 13 15:38:18 2013  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Do we have a call today???

I don't recall receiving any info about it.

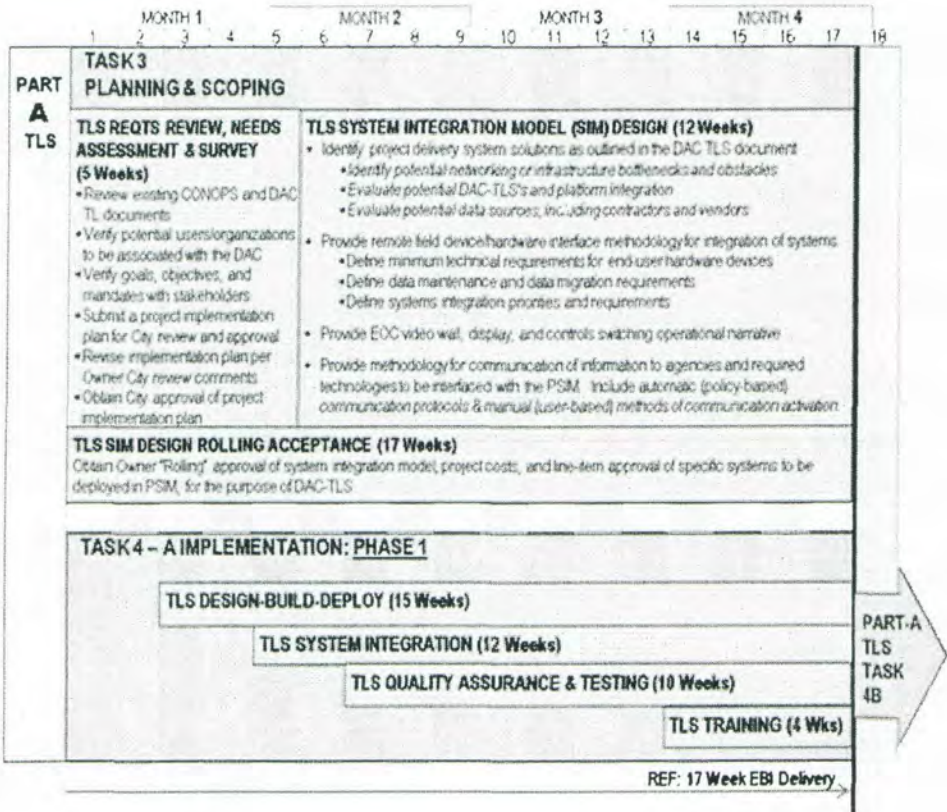
Please advise.



**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
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Folks – I have updated the SOW doc again, replacing the term “Proof-of-Concept” – with ---“System Integration Model”. I also updated the schedule pics.  
 Talk to you all at 4:30PM today.  
 Taso

Dial: 1-800-366-7242, pass code 724-5151



Taso Zografos  
 SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Wednesday, February 13, 2013 3:56 PM  
**To:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eide, Cathey  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Renee –

Thanks for the email. In lieu of using the term “proof of concept”, we should use “system integration model” or something of that nature. Though we were not necessarily aware of what systems could be integrated into the PSIM software with our timeline and budget, system integration into a PSIM is not a new science/technology. A true proof of concept would be to



fund SAIC to develop a new idea or concept that isn't necessarily available for purchase because it has not been tried and tested.....the federal government doesn't want to pay for that development cost. Make sense?

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Eric

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, February 13, 2013 12:39 PM

**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey

**Subject:** FW: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

**Importance:** High

Hi All:

I did a thorough review of the FY2009 ARRA Port Security Grant Guidance last Tuesday night.

Here is the pertinent section of the grant guidance that would be applicable to the SOW that we are working on.

Please note the unallowable costs page and especially that office furniture (that does not provide a direct security benefit) and "proof of concept" projects are unallowable costs under the grant.

Thanks much!

---

**From:** Ogata, Eileen

**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 6:24 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Hi All:

Sorry I missed the call. Cathey briefed me.

FYI. City Administrator and Mayor will assist us with facilitating or ensuring a reasonable process for permits, etc on the project.

Thanks all.

---

**From:** Domingo, Renee  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>; Baig, Ahsan; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Wed Feb 13 15:38:18 2013  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Do we have a call today???

I don't recall receiving any info about it.

Please advise.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Wed Feb 13 15:33:44 2013  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

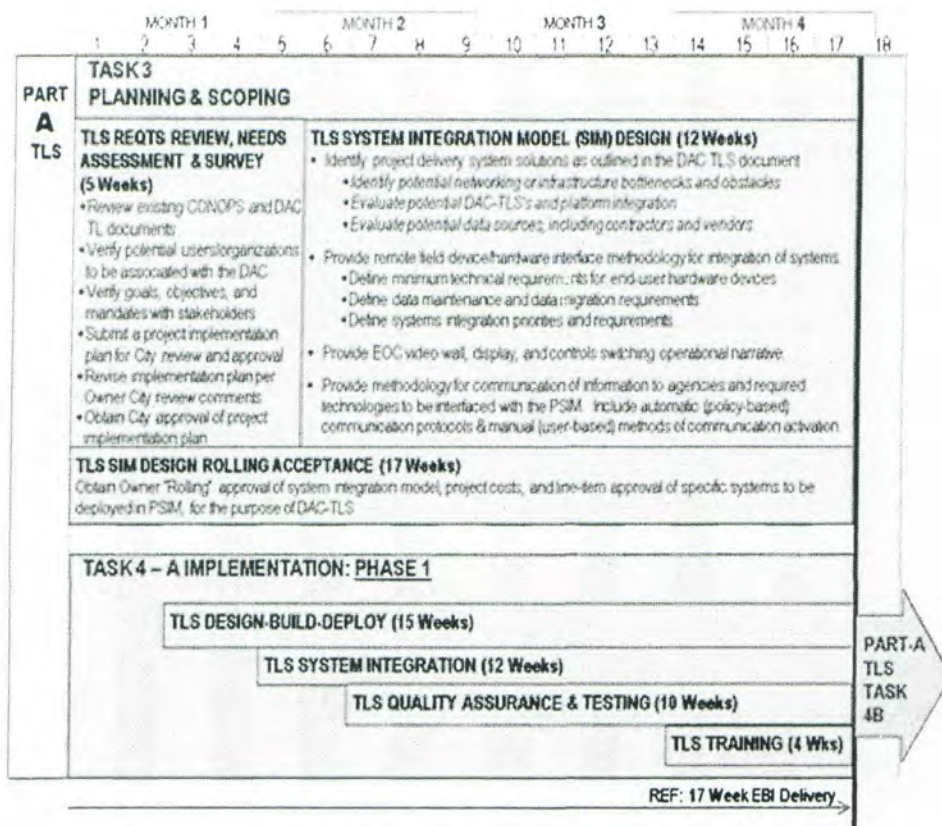
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Taso Zografos

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**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Wednesday, February 13, 2013 3:56 PM

**To:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eide, Cathey

**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Renee –

Thanks for the email. In lieu of using the term "proof of concept", we should use "system integration model" or something of that nature. Though we were not necessarily aware of what systems could be integrated into the PSIM software with our timeline and budget, system integration into a PSIM is not a new science/technology. A true proof of concept would be to fund SAIC to develop a new idea or concept that isn't necessarily available for purchase because it has not been tried and tested.....the federal government doesn't want to pay for that development cost. Make sense?

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Eric



---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]

**Sent:** Wednesday, February 13, 2013 12:39 PM

**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey

**Subject:** FW: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

**Importance:** High

Hi All:

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**Please note the unallowable costs page and especially that office furniture (that does not provide a direct security benefit) and "proof of concept" projects are unallowable costs under the grant.**

Thanks much!

---

**From:** Ogata, Eileen

**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 3:57 PM  
**To:** Baig, Ahsan; 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Great!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Wed Feb 13 15:53:11 2013  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

We have the EBO certificate.

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 3:48 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Hi Anastasios:

We also need the EBO Certification that SAIC would obtain from contract compliance as soon as possible.

Thank you!

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Wed Feb 13 15:33:44 2013  
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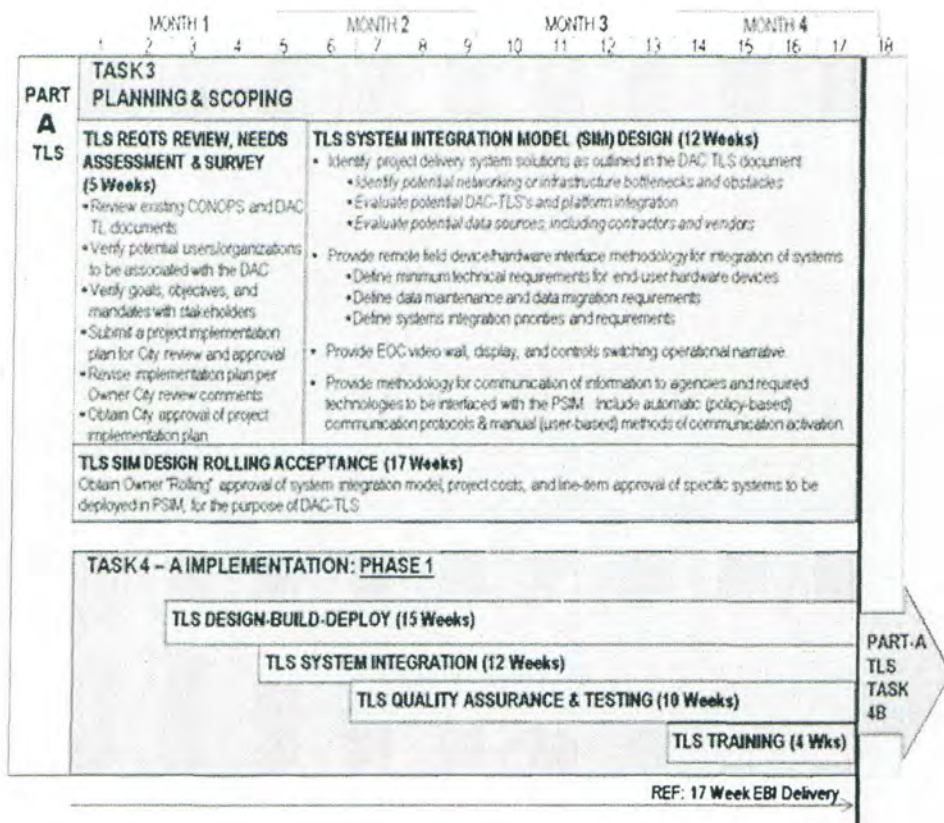
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**Sent:** Wednesday, February 13, 2013 3:56 PM

**To:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eide, Cathey

**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

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**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey

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Thanks much!

---

**From:** Ogata, Eileen

**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 3:48 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
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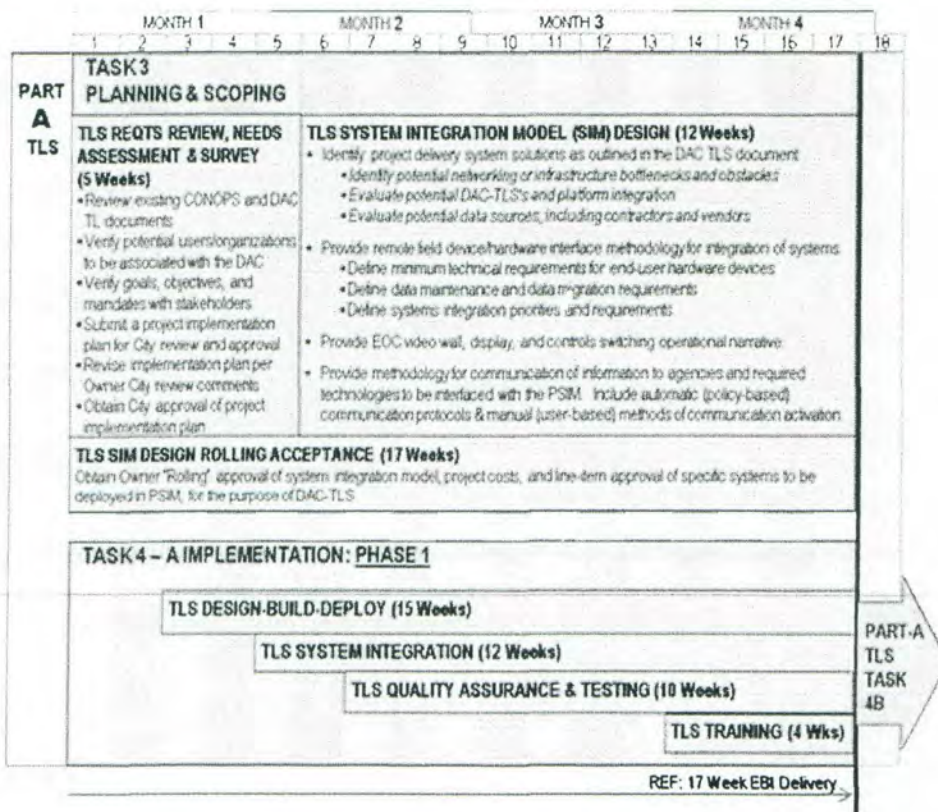
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**Sent:** Wednesday, February 13, 2013 12:39 PM

**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey

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**From:** Ogata, Eileen

**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional



## Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 3:38 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

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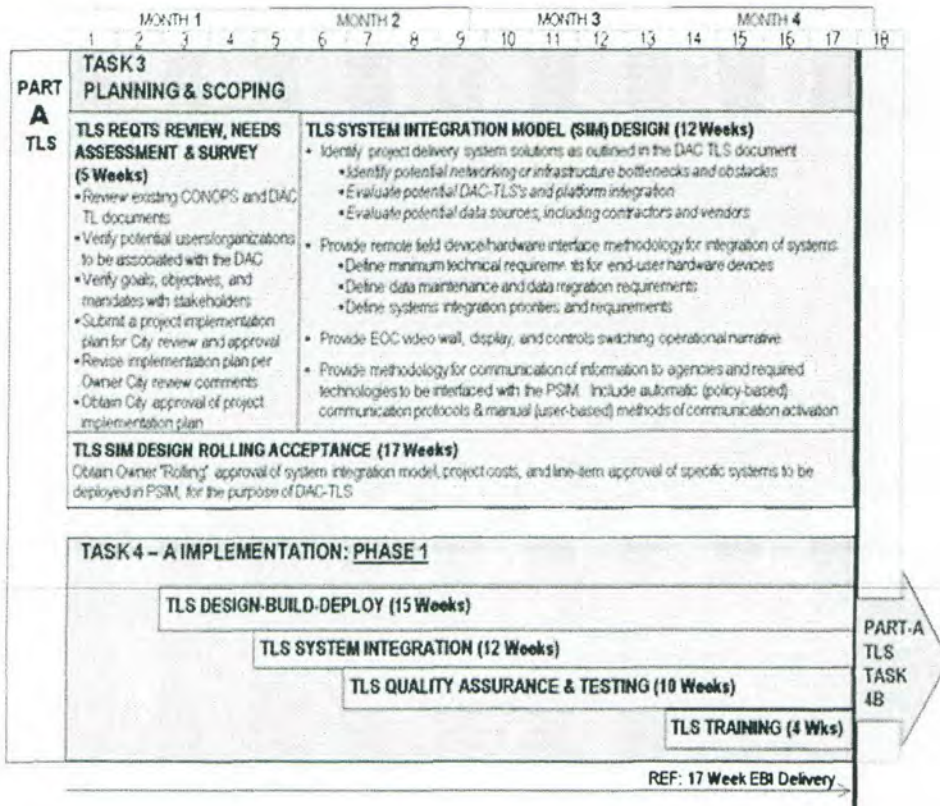
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**To:** Eric Napralla <enapralla@portoakland.com>; Domingo, Renee; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
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**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Wednesday, February 13, 2013 3:56 PM

**To:** Domingo, Renee; Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eide, Cathey

**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, February 13, 2013 12:39 PM

**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey

**Subject:** FW: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

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**From:** Ogata, Eileen

**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 1:26 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Eide, Cathey; Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks for the update!

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Baig, Ahsan; mobrien@portoakland.com <mobrien@portoakland.com>; enapralla@portoakland.com <enapralla@portoakland.com>  
**Sent:** Wed Feb 13 13:24:45 2013  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Most forms submitted; and SOW Updated provided so if no other changes, those are done. I am now trying to get the non-nuclear reqt resolved. After that really just minor stuff btwn city attorney and my contracts person.

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, February 13, 2013 03:45 PM  
**To:** Zografos, Anastasios  
**Cc:** Eide, Cathey <CEide@oaklandnet.com>; Baig, Ahsan <ABaig@oaklandnet.com>; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Subject:** FW: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hello Anastasios:

FYI.

We can't obtain waivers on the following: Living Wage, Nuclear Freeze, and Prompt payment without going back to City Council which is not an option. Can SAIC fulfill these requirements?? We can discuss further.

Also, where are we on the final SOW and Contract Execution???

Just trying to keep us all on track.

Thanks! ☺

---

**From:** Barnes, Deborah  
**Sent:** Thursday, February 07, 2013 1:28 PM  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa



**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Renee,

Only council can waive these policies.

For Living Wage, the vendor requests to city admin, city admin recommends action to council. Financial Hardship and on the job students or trainees may be considered.

Sent from my iPad

On Feb 7, 2013, at 12:13 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Debbie:

As we discussed last Friday afternoon, we are willing to request approvals for waivers on the contract for Living Wage, Nuclear Freeze, and Prompt payment.

On the Waiver requests re: Living Wage, Nuclear Freeze, and Prompt Payment, would you ask for this or is there something Ahsan needs to do to request waiver from City Administrator?

Please advise.

----- Original Message -----

From: Ortiz, Celso

To: Domingo, Renee

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Sent: Thu Jan 31 12:31:23 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Renee, I finished my conference call with SAIC. I think we are not too far apart with SAIC but would like to set up an internal conference call/meeting to discuss any outstanding contract issues with the goal of getting this contract finished by the end of next week.

We need to discuss Liquidated Damages, Limitation of Liability, Indemnification and Warranty. I have some proposed compromise language after I discuss internally. Please let me know your availability tomorrow or Monday or Tuesday and who should be on the call/meeting.

Do we have everything else in place with respect to Schedules, the Insurance/Additional Insured Certificate and the Equal Benefits clearance/approval by Contract Compliance? If so, please compile as a package and submit for my review and approval.

Ahsan, did you get to talk to (1) Debbie about SAIC's issues (Living Wage, Nuclear Freeze, and Prompt Payment) with Debbie, and (2) the City Auditor's Office with respect to SAIC's proposed change to Section 38 Right to Audit provision?

Please advise. Thanks.

-----Original Message-----

From: Domingo, Renee

Sent: Thursday, January 31, 2013 12:01 PM

To: Ortiz, Celso

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks much!

----- Original Message -----

From: Ortiz, Celso  
To: Domingo, Renee  
Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
Sent: Thu Jan 31 11:55:21 2013  
Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

I am on a conference call with SAIC right now. Should have an update later today.

-----Original Message-----

From: Domingo, Renee  
Sent: Thursday, January 31, 2013 11:54 AM  
To: Ortiz, Celso  
Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Celso:

Just following up to inquire about the status of the DAC Contract for Services.

Has you office completed the your review and approval?

We are past our timeline and I wanted to request an update.

Please advise.

-----Original Message-----

To: Ahsan Baig  
To: Doryanna Moreno  
To: Celso Ortiz  
Cc: Deborah Barnes  
Cc: James (Jim) Reese  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Sent: Jan 23, 2013 12:50 PM

Hello Celso and Oakland/Port Team:

We MUST have the contract approved by the Oakland City Attorney's office by no later than (ideally-Friday 1/25/13) and no later than Monday, 1/28/13.

We must have a fully executed Contract for the DAC Project by no later than 2/1/13.

As we discussed the Port/City is at risk to lose \$2.9 mil of grant funding.

What can we do to make the due dates provided?

This project is a highly visible project in Washington DC by FEMA and our Federal legislators.

I also know Mayor Quan is adamant that the City make this project happen.

Please advise.

Thank you all in advance for your expertise, time and assistance.

-----Original Message-----

From: Ahsan Baig  
To: Renee Domingo  
To: Doryanna Moreno  
To: Celso Ortiz  
Cc: Deborah Barnes  
Cc: James (Jim) Reese  
Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Sent: Jan 23, 2013 9:33 AM

Good Morning Celso,

I got your voice mail message last week. Any update on assigning an attorney to this project, as you know we are on a very short timeline.

I am getting daily inquiries from the Port and Executive Management about it.

Thanks,  
-ahsan

-----Original Message-----

From: Ogata, Eileen  
Sent: Wednesday, January 09, 2013 2:36 PM  
To: Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
Cc: Barnes, Deborah  
Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See attached MOU

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

-----Original Message-----

From: Domingo, Renee  
Sent: Wednesday, January 09, 2013 1:54 PM  
To: Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
Cc: Ogata, Eileen; Barnes, Deborah  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks Ahsan.

Eileen: please pull the MOA between the City and Port for the DAC project and PDF to Celso, Ahsan and Doryanna.

Please cc me.

----- Original Message -----

From: Baig, Ahsan  
To: Moreno, Doryanna; Ortiz, Celso



Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah

Sent: Wed Jan 09 13:36:05 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 1:15 PM  
**To:** 'enapralla@portoakland.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Eide, Cathey  
**Subject:** Re: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Great! Thanks. ;)

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee; Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Eide, Cathey  
**Sent:** Wed Feb 13 12:56:17 2013  
**Subject:** RE: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional

Renee –

Thanks for the email. In lieu of using the term “proof of concept”, we should use “system integration model” or something of that nature. Though we were not necessarily aware of what systems could be integrated into the PSIM software with our timeline and budget, system integration into a PSIM is not a new science/technology. A true proof of concept would be to fund SAIC to develop a new idea or concept that isn't necessarily available for purchase because it has not been tried and tested.....the federal government doesn't want to pay for that development cost. Make sense?

As per office furniture, I will clarify with our grant manager. I think a desk and an office chair in the DAC would be fine. However, putting a new leather couch in your lobby would not be acceptable. As I mention above, I think we need to eliminate the phrase “proof of concept” in the SAIC agreement to prevent future confusion. I will get back to you on the furniture item.

Eric

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, February 13, 2013 12:39 PM  
**To:** Zografos, Anastasios; Baig, Ahsan; Michael O'Brien; Eric Napralla; Eide, Cathey  
**Subject:** FW: 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional  
**Importance:** High

Hi All:

I did a thorough review of the FY2009 ARRA Port Security Grant Guidance last Tuesday night.

Here is the pertinent section of the grant guidance that would be applicable to the SOW that we are working on.

Please note the unallowable costs page and especially that office furniture (that does not provide a direct security benefit) and “ proof of concept” projects are unallowable costs under the grant.

Thanks much!

---

**From:** Ogata, Eileen  
**Sent:** Wednesday, February 13, 2013 12:08 PM

**To:** Domingo, Renee

**Subject:** 2009 ARRA PSGP Guidance Funding Restrictions Section.pdf - Adobe Acrobat Professional



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 12:45 PM  
**To:** 'Zografos, Anastasios'  
**Cc:** Eide, Cathey; Baig, Ahsan; Michael O'Brien; Eric Napralla  
**Subject:** FW: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

**Importance:** High

Hello Anastasios:

FYI.

We can't obtain waivers on the following: Living Wage, Nuclear Freeze, and Prompt payment without going back to City Council which is not an option. Can SAIC fulfill these requirements?? We can discuss further.

Also, where are we on the final SOW and Contract Execution???

Just trying to keep us all on track.

Thanks! ☺

---

**From:** Barnes, Deborah  
**Sent:** Thursday, February 07, 2013 1:28 PM  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Renee,

Only council can waive these policies.

For Living Wage, the vendor requests to city admin, city admin recommends action to council. Financial Hardship and on the job students or trainees may be considered.

Sent from my iPad

On Feb 7, 2013, at 12:13 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Debbie:

As we discussed last Friday afternoon, we are willing to request approvals for waivers on the contract for Living Wage, Nuclear Freeze, and Prompt payment.

On the Waiver requests re: Living Wage, Nuclear Freeze, and Prompt Payment, would you ask for this or is there something Ahsan needs to do to request waiver from City Administrator?

Please advise.

----- Original Message -----

From: Ortiz, Celso

To: Domingo, Renee

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Sent: Thu Jan 31 12:31:23 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Renee, I finished my conference call with SAIC. I think we are not too far apart with SAIC but would like to set up an internal conference call/meeting to discuss any outstanding contract issues with the goal of getting this contract finished by the end of next week.

We need to discuss Liquidated Damages, Limitation of Liability, Indemnification and Warranty. I have some proposed compromise language after I discuss internally. Please let me know your availability tomorrow or Monday or Tuesday and who should be on the call/meeting.

Do we have everything else in place with respect to Schedules, the Insurance/Additional Insured Certificate and the Equal Benefits clearance/approval by Contract Compliance? If so, please compile as a package and submit for my review and approval.

Ahsan, did you get to talk to (1) Debbie about SAIC's issues (Living Wage, Nuclear Freeze, and Prompt Payment) with Debbie, and (2) the City Auditor's Office with respect to SAIC's proposed change to Section 38 Right to Audit provision?

Please advise. Thanks.

-----Original Message-----

From: Domingo, Renee

Sent: Thursday, January 31, 2013 12:01 PM

To: Ortiz, Celso

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks much!

----- Original Message -----

From: Ortiz, Celso

To: Domingo, Renee

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Sent: Thu Jan 31 11:55:21 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

I am on a conference call with SAIC right now. Should have an update later today.

-----Original Message-----

From: Domingo, Renee

Sent: Thursday, January 31, 2013 11:54 AM

To: Ortiz, Celso

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts



Hi Celso:

Just following up to inquire about the status of the DAC Contract for Services.

Has your office completed your review and approval?

We are past our timeline and I wanted to request an update.

Please advise.

-----Original Message-----

To: Ahsan Baig

To: Doryanna Moreno

To: Celso Ortiz

Cc: Deborah Barnes

Cc: James (Jim) Reese

Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Sent: Jan 23, 2013 12:50 PM

Hello Celso and Oakland/Port Team:

We MUST have the contract approved by the Oakland City Attorney's office by no later than (ideally-Friday 1/25/13) and no later than Monday, 1/28/13.

We must have a fully executed Contract for the DAC Project by no later than 2/1/13.

As we discussed the Port/City is at risk to lose \$2.9 mil of grant funding.

What can we do to make the due dates provided?

This project is a highly visible project in Washington DC by FEMA and our Federal legislators.

I also know Mayor Quan is adamant that the City make this project happen.

Please advise.

Thank you all in advance for your expertise, time and assistance.

-----Original Message-----

From: Ahsan Baig

To: Renee Domingo

To: Doryanna Moreno

To: Celso Ortiz

Cc: Deborah Barnes

Cc: James (Jim) Reese

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Sent: Jan 23, 2013 9:33 AM

Good Morning Celso,

I got your voice mail message last week. Any update on assigning an attorney to this project, as you know we are on a very short timeline.

I am getting daily inquiries from the Port and Executive Management about it.



Thanks,  
-ahsan

-----Original Message-----

From: Ogata, Eileen  
Sent: Wednesday, January 09, 2013 2:36 PM  
To: Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
Cc: Barnes, Deborah  
Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See attached MOU

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

-----Original Message-----

From: Domingo, Renee  
Sent: Wednesday, January 09, 2013 1:54 PM  
To: Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
Cc: Ogata, Eileen; Barnes, Deborah  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks Ahsan.

Eileen: please pull the MOA between the City and Port for the DAC project and PDF to Celso, Ahsan and Doryanna.

Please cc me.

----- Original Message -----

From: Baig, Ahsan  
To: Moreno, Doryanna; Ortiz, Celso  
Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah  
Sent: Wed Jan 09 13:36:05 2013  
Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, February 13, 2013 10:43 AM  
**To:** Baig, Ahsan  
**Subject:** Fw: SAIC-DAC Soft Kick Off Meeting 2/19

Hi Ahsan:

Gentle reminder to send out Outlook invite for 2/19 SAIC-DAC Soft Kick Off mtg from 2 pm to 4:30 pm

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Feb 07 20:48:09 2013  
**Subject:** Re: SAIC-DAC Soft Kick Off Meeting 2/19

Sure.

Ahsan Baig  
Sent from my iPad

On Feb 7, 2013, at 8:39 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Can we start at 2 pm? I have a 1 pm-2 pm that day.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, February 11, 2013 11:15 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; White, Darin; Eide, Cathey; Alexander, Blair; 'enapralla@portoakland.com'  
**Subject:** Re: Port Security Grant Round 13 Discussion

Hi Mike:

Can you let us know when we need to have the submission in?

Mar 5 is good for my schedule currently. I rather we meet sooner than later due to work demands and limited resources but I will do my best to go with the consensus of our group majority, for meeting dates.

For Mar 11-15, available as follows:

Mar 12 1:30 pm to 4:30 pm  
Mar 13 9 am to Noon  
Mar 15 9 am to Noon

Thanks

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan; White, Darin; Eide, Cathey; Alexander, Blair; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Mon Feb 11 10:57:52 2013  
**Subject:** Port Security Grant Round 13 Discussion

All, PSG 13 submission are probably going to be around the corner and it would be good if we could get together and ensure we have a sound strategy for what our respective agencies might be submitting by way of Investment Justifications. I'm thinking DAC operations and future upgrades might be at the top of our prioritized lists.

From what we understand, the award criteria and time frame will be pretty much what it was last year.

I'm looking at a 2-3 hour session sometime around 4-5 March or the week of 11-15 March.

Do any of you have dates during those proposed time frames that WON'T work for you? I'll try to schedule around that.

Thanks,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641



Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Friday, February 08, 2013 6:43 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'mobrien@portoakland.com'; Eide, Cathey;  
'enapralla@portoakland.com'; Baig, Ahsan  
**Subject:** Re: UPDATED Overall New DAC Timeline Milestones

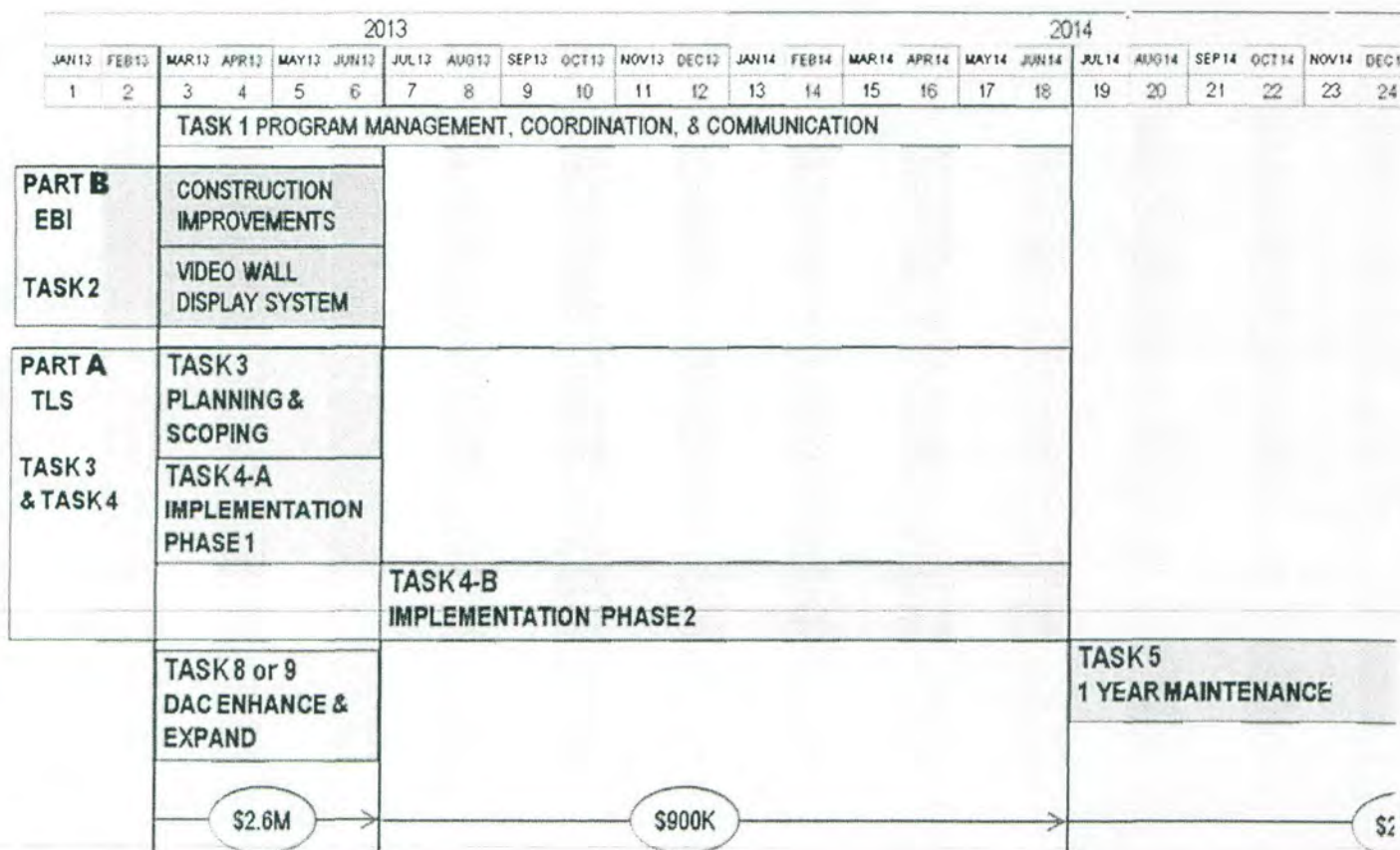
Thanks

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eide, Cathey; Domingo, Renee; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan  
**Sent:** Fri Feb 08 18:36:10 2013  
**Subject:** UPDATED Overall New DAC Timeline Milestones

Folks –  
Took the liberty of creating a better picture of what I took away from the white board following our discussion yesterday. The Updated SOW I sent out last night was based on the milestones I took away.  
Anyway, thought this might be helpful to make sure I am on the right page with you all.

Please send me your thoughts if you see something OFF or needs a correction-adjustment.

Have a great weekend.  
Taso



Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 07, 2013 8:41 PM  
**To:** 'enapralla@portoakland.com'; 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Eide, Cathey; Baig, Ahsan; 'mobrien@portoakland.com'  
**Subject:** Re:

Looks good to me

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Zografos, Anastasios (ANASTASIOS.ZOGRAFOS@saic.com) <ANASTASIOS.ZOGRAFOS@saic.com>  
**Cc:** Domingo, Renee; Eide, Cathey; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Thu Feb 07 19:37:19 2013  
**Subject:**

Taso et all – below is my crack at defining the “catch all” task. Feel free to mark up as necessary.

**TASK X- Technology Linkage System (TLS) and Existing Building Improvements (EBI) - Enhancements/Upgrades**

Per direction of the City, complete, in entirety, any enhancements and/or upgrades, including but not limited to, procurement and installation of new/additional equipment (professional services, hardware, software, network equipment, peripherals, etc.) to the Domain Awareness Center (DAC) Technology Linkage System (TLS). Additionally, per direction of the City, complete, in entirety, any enhancements and/or upgrades, including but not limited to, procurement and installation of new/additional materials and/or equipment (professional services, construction (labor, tools, appliances, equipment, transportation, services, etc.)) to the DAC Existing Building Improvements (EBI). Written authorization from the City outlining scope and cost, must be obtained prior to performing any work defined in this Task.

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 07, 2013 8:40 PM  
**To:** Baig, Ahsan  
**Subject:** SAIC-DAC Soft Kick Off Meeting 2/19

Can we start at 2 pm? I have a 1 pm-2 pm that day.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 07, 2013 11:50 AM  
**To:** Ortiz, Celso; Baig, Ahsan  
**Subject:** Re: SAIC's proposal-requested revisions to DAC contract

Thanks.

Can we date the contract start of work for February 11, 2013 as we are 2 weeks behind SOW?

Please advise.

---

**From:** Ortiz, Celso  
**To:** Baig, Ahsan; Domingo, Renee  
**Sent:** Thu Feb 07 11:31:07 2013  
**Subject:** SAIC's proposal-requested revisions to DAC contract

Here are SAIC's requested revisions to the DAC contract which we discussed. I have included the City's responses in blue text in the document and which I will send to SAIC with respect to what changes were made and not made per their requested revisions.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, February 07, 2013 10:43 AM  
**To:** Ortiz, Celso  
**Cc:** Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Celso:

I totally understand.

Thank you for your continued time, expertise and diligence on this matter.

Hopefully, you'll be able to wrap it up today.

----- Original Message -----

**From:** Ortiz, Celso  
**To:** Domingo, Renee  
**Cc:** Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Sent:** Thu Feb 07 10:33:26 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Renee, I did have a conference call with the vendor and as you know we met internally to discuss their proposed changes. However, it was a lot more work that I had anticipated. Additionally, I encountered some substantial difficulties getting the agreement document that was used in the RFP (in PDF form) and to which the vendor proposed his changes to, among other errors, format correctly in Word. This has delayed getting out the revised Agreement which, after discussing further changes and additions with Ahsan, I plan to get to the vendor later today for review and possible additional negotiation. Hope we can wrap this up soon but I cannot make any promises until I get the vendor's response.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, February 07, 2013 10:15 AM  
**To:** Ortiz, Celso  
**Cc:** Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Celso:

Just a follow up from our conference call and meeting last Friday afternoon.

I believe you had stated we would have the final agreement by Monday, February 4, 2013.

Please advise as to the status of the agreement.

Ahsan, I and the Port have a meeting with SAIC this morning and will follow up with them on the contract schedules that are pending.

Thanks much for all your assistance.



----- Original Message -----

From: Ortiz, Celso

To: Domingo, Renee

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Sent: Thu Jan 31 12:31:23 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Renee, I finished my conference call with SAIC. I think we are not too far apart with SAIC but would like to set up an internal conference call/meeting to discuss any outstanding contract issues with the goal of getting this contract finished by the end of next week.

We need to discuss Liquidated Damages, Limitation of Liability, Indemnification and Warranty. I have some proposed compromise language after I discuss internally. Please let me know your availability tomorrow or Monday or Tuesday and who should be on the call/meeting.

Do we have everything else in place with respect to Schedules, the Insurance/Additional Insured Certificate and the Equal Benefits clearance/approval by Contract Compliance? If so, please compile as a package and submit for my review and approval.

Ahsan, did you get to talk to (1) Debbie about SAIC's issues (Living Wage, Nuclear Freeze, and Prompt Payment) with Debbie, and (2) the City Auditor's Office with respect to SAIC's proposed change to Section 38 Right to Audit provision?

Please advise. Thanks.

-----Original Message-----

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Sent: Thursday, January 31, 2013 12:01 PM

To: Ortiz, Celso

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks much!

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Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa

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To: Ahsan Baig

To: Doryanna Moreno

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Hello Celso and Oakland/Port Team:

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Thank you all in advance for your expertise, time and assistance.

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From: Ahsan Baig

To: Renee Domingo

To: Doryanna Moreno

To: Celso Ortiz

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From: Ogata, Eileen

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To: Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso

Cc: Barnes, Deborah

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See attached MOU

Eileen Ogata

Office Manager

City of Oakland

Emergency Management Services Division

510-238-4764

Fax: 510-986-2821

-----Original Message-----

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Cc: Ogata, Eileen; Barnes, Deborah

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Thanks Ahsan.

Eileen: please pull the MOA between the City and Port for the DAC project and PDF to Celso, Ahsan and Doryanna.

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To: Moreno, Doryanna; Ortiz, Celso

Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah

Sent: Wed Jan 09 13:36:05 2013

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## Ogata, Eileen

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Please advise. Thanks.

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**To:** Ortiz, Celso

Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

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Cc: Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
Sent: Thu Jan 31 11:55:21 2013  
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Sent: Wednesday, January 09, 2013 2:36 PM

To: Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso

Cc: Barnes, Deborah

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See attached MOU

Eileen Ogata

Office Manager

City of Oakland

Emergency Management Services Division

510-238-4764

Fax: 510-986-2821

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Cc: Ogata, Eileen; Barnes, Deborah

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Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah

Sent: Wed Jan 09 13:36:05 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited

**Ogata, Eileen**

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**From:** Domingo, Renee  
**Sent:** Friday, February 01, 2013 8:46 AM  
**To:** Baig, Ahsan  
**Cc:** Ortiz, Celso; Barnes, Deborah  
**Subject:** Re: DAC Contract Review - Internal Meeting

Also, I have a 3:30 pm mtg so I will be available from 2:30 pm to 3:30 pm. Just let me know what number I need to call into.

Thanks!

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**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ortiz, Celso; Barnes, Deborah  
**Sent:** Thu Jan 31 18:30:24 2013  
**Subject:** Re: DAC Contract Review - Internal Meeting

We can start at 3pm if you want?

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Sent from my iPad

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**Cc:** Ogata, Eileen  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

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Eileen can send them to her but we need you to do email intros, etc.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Ogata, Eileen  
**Sent:** Thu Jan 31 13:21:23 2013  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Sure. Can Eileen help? You know our situation, no admin staff.

-ahsan  
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I got your voice mail message last week. Any update on assigning an attorney to this project, as you know we are on a very short timeline.

I am getting daily inquiries from the Port and Executive Management about it.

Thanks,

-ahsan

-----Original Message-----

From: Ogata, Eileen

Sent: Wednesday, January 09, 2013 2:36 PM

To: Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso

Cc: Barnes, Deborah

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See attached MOU

Eileen Ogata

Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

-----Original Message-----

From: Domingo, Renee  
Sent: Wednesday, January 09, 2013 1:54 PM  
To: Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
Cc: Ogata, Eileen; Barnes, Deborah  
Subject: Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks Ahsan.

Eileen: please pull the MOA between the City and Port for the DAC project and PDF to Celso, Ahsan and Doryanna.

Please cc me.

----- Original Message -----

From: Baig, Ahsan  
To: Moreno, Doryanna; Ortiz, Celso  
Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah  
Sent: Wed Jan 09 13:36:05 2013  
Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, January 31, 2013 12:01 PM  
**To:** Ortiz, Celso  
**Cc:** Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks much!

----- Original Message -----

**From:** Ortiz, Celso  
**To:** Domingo, Renee  
**Cc:** Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Sent:** Thu Jan 31 11:55:21 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

I am on a conference call with SAIC right now. Should have an update later today.

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, January 31, 2013 11:54 AM  
**To:** Ortiz, Celso  
**Cc:** Barnes, Deborah; Reese, James (Jim); Moreno, Doryanna; Baig, Ahsan; Deloach Reed, Teresa  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Celso:

Just following up to inquire about the status of the DAC Contract for Services.

Has you office completed the your review and approval?

We are past our timeline and I wanted to request an update.

Please advise.

-----Original Message-----

**To:** Ahsan Baig  
**To:** Doryanna Moreno  
**To:** Celso Ortiz  
**Cc:** Deborah Barnes  
**Cc:** James (Jim) Reese  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts  
**Sent:** Jan 23, 2013 12:50 PM

Hello Celso and Oakland/Port Team:

We MUST have the contract approved by the Oakland City Attorney's office by no later than (ideally-Friday 1/25/13) and no later than Monday, 1/28/13.



We must have a fully executed Contract for the DAC Project by no later than 2/1/13.

As we discussed the Port/City is at risk to lose \$2.9 mil of grant funding.

What can we do to make the due dates provided?

This project is a highly visible project in Washington DC by FEMA and our Federal legislators.

I also know Mayor Quan is adamant that the City make this project happen.

Please advise.

Thank you all in advance for your expertise, time and assistance.

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From: Ahsan Baig

To: Renee Domingo

To: Doryanna Moreno

To: Celso Ortiz

Cc: Deborah Barnes

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Sent: Wednesday, January 09, 2013 2:36 PM

To: Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso

Cc: Barnes, Deborah

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See attached MOU

Eileen Ogata

Office Manager

City of Oakland

Emergency Management Services Division

510-238-4764

Fax: 510-986-2821

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Cc: Ogata, Eileen; Barnes, Deborah

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Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah

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Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah

Sent: Wed Jan 09 13:36:05 2013

Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, January 29, 2013 8:45 PM  
**To:** 'mobrien@portoakland.com'  
**Cc:** Baig, Ahsan  
**Subject:** Fw: Emergency Services City/Port MOU - sharing confidential information on website

FYI

---

**From:** Fierro, Rocio  
**To:** Moreno, Doryanna; Domingo, Renee  
**Cc:** Ortiz, Celso  
**Sent:** Tue Jan 29 20:44:48 2013  
**Subject:** RE: Emergency Services City/Port MOU - sharing confidential information on website

It's been assigned to Caryl Casden. Rocio

---

**From:** Moreno, Doryanna  
**Sent:** Monday, January 28, 2013 12:19 PM  
**To:** Fierro, Rocio; Domingo, Renee  
**Cc:** Ortiz, Celso  
**Subject:** Emergency Services City/Port MOU - sharing confidential information on website

Rocio:

- The City and Port entered into an MOU to, among other things, share access to website/data base information that contains confidential information for each agency for emergency service purposes.
- The public records act requires that public entities establish by written agreement the terms for sharing confidential information between agencies to avoid waving any exemptions from disclosure under the PRA.
- Section II, N. sets forth a promise of confidentiality from the Port to the City, but not the other way around. We should amend the MOU to include a promise by City not to disclose Port's confidential information and clearly reference the provisions of the PRA that allow agencies to share confidential data without waiving the right to assert exemptions from disclosure.
- This should be a short (1-page?), non-controversial amendment. It's in the Port's interest in that it strengthens the City ability to deny public records requests for Port's shared confidential information.
- The timeline would be to get this done within the next month or by the time the Port begins to provide access to their confidential information to the City or City's vendor. The City (OES, IT) is hiring a vendor to build the computer system within the month.
- I don't think this amendment requires council approval.
- Renee Domingo is the contact for the MOU (Ahsan is handling the vendor contract and computer project).

Will you assign an attorney to follow up with Renee?

DMM

---

**From:** Ortiz, Celso  
**Sent:** Monday, January 28, 2013 11:29 AM  
**To:** Moreno, Doryanna  
**Subject:** FW: Port of Oakland MOU Domain Awareness 2012.pdf - Adobe Acrobat Professional

As discussed, Section II N. addresses Confidential Information but may need to be bolstered to protect the City and the Port with respect to protecting Confidential Information from disclosure under the Open Records Act. Additionally, we will need to insure that these protections are also in the IT agreement with the DAC vendor (our standard boilerplate



does contain a Confidential Information provision). Please take a look and let me know if Rocio and Tricia need to provide further input.

---

**From:** Ogata, Eileen

**Sent:** Monday, January 28, 2013 11:16 AM

**To:** Ortiz, Celso

**Subject:** Port of Oakland MOU Domain Awareness 2012.pdf - Adobe Acrobat Professional

See attached. Should I tell Renee to contact you?

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, January 28, 2013 12:53 PM  
**To:** Baig, Ahsan  
**Subject:** Re: UASI/BayRICS

Okay. ;)

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Mon Jan 28 12:44:40 2013  
**Subject:** Re: UASI/BayRICS

Sounds good, will call you at 3pm.

Ahsan Baig  
Sent from my iPad

On Jan 28, 2013, at 12:43 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

No worries. Let's talk on the phone so you can stay where u are. ;)

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Mon Jan 28 12:34:24 2013  
**Subject:** Re: UASI/BayRICS

Yikes, may be I didn't update my schedule. Sorry, I can come to EOC at 3pm, if you want or talk on the phone. I am at the 911 Center, getting ready for CAD upgrade. Let me know.

Ahsan Baig  
Sent from my iPad

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Are we still meeting??? This was meeting to discuss DAC, VDI, BayRICS. We may not need meeting anymore or we can do it over the phone.

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Mon Jan 28 12:30:42 2013  
**Subject:** Re: UASI/BayRICS

What is happening?

Ahsan Baig  
Sent from my iPad

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, January 23, 2013 1:03 PM  
**To:** Baig, Ahsan  
**Cc:** Reese, James (Jim)  
**Subject:** Fw: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

See email below.

---

**From:** Reese, James (Jim)  
**To:** Domingo, Renee  
**Sent:** Wed Jan 23 13:01:18 2013  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Ahsan,

Could we lose this money?

Jim

Sent from my iPhone

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Please advise.

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**From:** Baig, Ahsan  
**To:** Domingo, Renee; Moreno, Doryanna; Ortiz, Celso  
**Cc:** Barnes, Deborah; Reese, James (Jim)  
**Sent:** Wed Jan 23 09:33:54 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

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Eileen Ogata  
Office Manager  
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510-238-4764  
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To: Moreno, Doryanna; Ortiz, Celso  
Cc: Ogata, Eileen; Domingo, Renee; Barnes, Deborah  
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Subject: RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Celso,

Thanks a lot for joining the meeting. Based on our conference call meeting on Monday, here are the documents you requested for the DAC contract development:

1. City Council Resolution for the spending plan 2. DAC RFP 3. DAC Proposal from SAIC, including the proposed changes/edits to the IT Boiler Plate Contract

I will request Renee or Eileen to forward you the Port and City MOA, I couldn't find the soft copy.



Please let me know, if you need to go over with me before a conf. call with SAIC Legal. Based on the Grant deadlines, we need to get this Agreement in place before the end of January. SAIC Team is on standby to start working with us.

Thanks,  
-ahsan

-----Original Message-----

From: Domingo, Renee  
Sent: Thursday, January 03, 2013 1:31 PM  
To: Moreno, Doryanna  
Cc: Baig, Ahsan; Ogata, Eileen; Reese, James (Jim); Deloach Reed, Teresa  
Subject: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Doryanna:

As you know DIT (Ken Gordon and Ahsan Baig) notified your offices in late November/early December 2012 about the DAC project and the need for City Attorney services for development and approval of the contract.

You informed us that you had to secure outside counsel services for this project.

Do you have any time available today before 3 pm or tomorrow after 1:30 pm for a brief conference call (30 mins max) with Ahsan and I re; the DAC contract(s) project?

We want to provide you with all the details of this project contracts (\$2.9 mil) and the urgency to get the contracts approved by the City Attorney's office no later than 1/31/13.

We would also like to discuss how we can work with your office to expedite the attorney services for the two contracts.

Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Saturday, January 19, 2013 6:04 PM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Baig, Ahsan; Alexander, Blair  
**Cc:** 'mdavis@portoakland.com'  
**Subject:** Re: Fwd: mayor follow up on fema

Hi Mike:

I didn't see that paper. Will see if I can find something in Daphne's old files.

Look forward to chatting on Tuesday.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan; Domingo, Renee; Alexander, Blair  
**Cc:** Matthew Davis <mdavis@portoakland.com>  
**Sent:** Sat Jan 19 13:05:52 2013  
**Subject:** Fwd: mayor follow up on fema

Well, looks like we have visibility in the front office now. I see this as an opportunity to brief the benefits of the DAC and the need to fast track the contracting process.

Renee, a couple years ago we put together a briefing paper for Mayor Dellums for the mayors conference. Do you happen to have a copy of that write up? I think Daphne and Yolanda helped craft it.

Will talk more about this on Tuesday.

Regards,  
Mike

Sent from my iPhone

Begin forwarded message:

**From:** Deborah Ale Flint <dale@portoakland.com>  
**Date:** January 18, 2013, 9:55:06 PM PST  
**To:** Michael O'Brien <mobrien@portoakland.com>, Matthew Davis <mdavis@portoakland.com>  
**Cc:** Jean Banker <jbanker@portoakland.com>, Genevieve Jackson <gjackson@portoakland.com>, Allecia Sanford <asanford@portoakland.com>  
**Subject:** mayor follow up on fema

Mike - Please prep to meet with the City staff regarding the FEMA deadline and project/funding impacts next week or week after. We should get a request from Deanna for the meeting. The mayor confirmed FEMA is sticking with the June 30 deadline. They encouraged to spend as much as we can on cameras etc.

Please prepare write up on the spending strategies include impacts on city expected work and our list of alternatives and the substitute projects and substitute funds for those items that won't meet the deadline.

Thanks  
Deborah

Deborah Ale Flint  
Acting Executive Director





## Ogata, Eileen

---

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**To:** Ogata, Eileen; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
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**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks Eileen for your prompt response!

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**From:** Ogata, Eileen  
**To:** Domingo, Renee; Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
**Cc:** Barnes, Deborah  
**Sent:** Wed Jan 09 14:35:50 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

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We would also like to discuss how we can work with your office to expedite the attorney services for the two contracts.

Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, January 09, 2013 1:54 PM  
**To:** Baig, Ahsan; Moreno, Doryanna; Ortiz, Celso  
**Cc:** Ogata, Eileen; Barnes, Deborah  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Thanks Ahsan.

Eileen: please pull the MOA between the City and Port for the DAC project and PDF to Celso, Ahsan and Doryanna.

Please cc me.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Moreno, Doryanna; Ortiz, Celso  
**Cc:** Ogata, Eileen; Domingo, Renee; Barnes, Deborah  
**Sent:** Wed Jan 09 13:36:05 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Celso,

Thanks a lot for joining the meeting. Based on our conference call meeting on Monday, here are the documents you requested for the DAC contract development:

1. City Council Resolution for the spending plan 2. DAC RFP 3. DAC Proposal from SAIC, including the proposed changes/edits to the IT Boiler Plate Contract

I will request Renee or Eileen to forward you the Port and City MOA, I couldn't find the soft copy.

Please let me know, if you need to go over with me before a conf. call with SAIC Legal. Based on the Grant deadlines, we need to get this Agreement in place before the end of January. SAIC Team is on standby to start working with us.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 1:31 PM  
**To:** Moreno, Doryanna  
**Cc:** Baig, Ahsan; Ogata, Eileen; Reese, James (Jim); Deloach Reed, Teresa  
**Subject:** ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Doryanna:

As you know DIT (Ken Gordon and Ahsan Baig) notified your offices in late November/early December 2012 about the DAC project and the need for City Attorney services for development and approval of the contract.



You informed us that you had to secure outside counsel services for this project.

Do you have any time available today before 3 pm or tomorrow after 1:30 pm for a brief conference call (30 mins max) with Ahsan and I re; the DAC contract(s) project?

We want to provide you with all the details of this project contracts (\$2.9 mil) and the urgency to get the contracts approved by the City Attorney's office no later than 1/31/13.

We would also like to discuss how we can work with your office to expedite the attorney services for the two contracts.

Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, January 09, 2013 11:10 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Re: DAC Presentation for OPD Command Staff for 1/9/13

Great news! Congratulations.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Wed Jan 09 11:08:47 2013  
**Subject:** RE: DAC Presentation for OPD Command Staff for 1/9/13

The presentation went well today I thought. The Chief and Asst Chief seemed engaged and could actually see the utility in the system and the applications and the availability of the info to managers.

Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, January 09, 2013 10:48 AM  
**To:** Michael O'Brien; Baig, Ahsan  
**Subject:** Re: DAC Presentation for OPD Command Staff for 1/9/13

Thanks much!!!

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Wed Jan 09 07:33:15 2013  
**Subject:** RE: DAC Presentation for OPD Command Staff for 1/9/13

Will do - thanks Renee.

Also, the next AMSC meeting is at Pier 35 in SF at 1000 on Tue, April 9th. (Just in case Paul doesn't get the info to you!)

Regards,  
Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, January 08, 2013 11:53 PM  
**To:** Baig, Ahsan  
**Cc:** Michael O'Brien  
**Subject:** DAC Presentation for OPD Command Staff for 1/9/13

Hi Ahsan and Mike:

I received an assignment from the Fire Chief this evening and will have to opt out of attending tomorrow's meeting.

I believe you don't really need me there and that you have it well under control.

I hope it goes great!!!

Break a leg as they say in show business!!!!!!

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, January 09, 2013 10:48 AM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Re: DAC Presentation for OPD Command Staff for 1/9/13

Thanks much!!!

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Wed Jan 09 07:33:15 2013  
**Subject:** RE: DAC Presentation for OPD Command Staff for 1/9/13

Will do - thanks Renee.

Also, the next AMSC meeting is at Pier 35 in SF at 1000 on Tue, April 9th. (Just in case Paul doesn't get the info to you!)

Regards,  
Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Tuesday, January 08, 2013 11:53 PM  
**To:** Baig, Ahsan  
**Cc:** Michael O'Brien  
**Subject:** DAC Presentation for OPD Command Staff for 1/9/13

Hi Ahsan and Mike:

I received an assignment from the Fire Chief this evening and will have to opt out of attending tomorrow's meeting.

I believe you don't really need me there and that you have it well under control.

I hope it goes great!!!

Break a leg as they say in show business!!!!!!



Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, January 08, 2013 11:57 PM  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'  
**Subject:** Re: DAC Presentation for OPD Command Staff for 1/9/13

One last thing.....

Please.....when you speak with the SAIC team remind them we need to Statement/Scope of Work and their mark up of the contract by Friday, 1/11/13 as per our City Attorney conference call yesterday so they can meet our timeline for contracts review and execution.

Thanks much!!

----- Original Message -----

**From:** Domingo, Renee  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Tue Jan 08 23:52:54 2013  
**Subject:** DAC Presentation for OPD Command Staff for 1/9/13

Hi Ahsan and Mike:

I received an assignment from the Fire Chief this evening and will have to opt out of attending tomorrow's meeting.

I believe you don't really need me there and that you have it well under control.

I hope it goes great!!!

Break a leg as they say in show business!!!!!!

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, January 08, 2013 11:53 PM  
**To:** Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'  
**Subject:** DAC Presentation for CPD Command Staff for 1/9/13

Hi Ahsan and Mike:

I received an assignment from the Fire Chief this evening and will have to opt out of attending tomorrow's meeting.

I believe you don't really need me there and that you have it well under control.

I hope it goes great!!!

Break a leg as they say in show business!!!!!!

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 2:23 PM  
**To:** Walther, Deborah  
**Cc:** Moreno, Doryanna; Baig, Ahsan  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

That works for me. Ahsan??

Also, what is the best number to reach Doryanna on for the call?

----- Original Message -----

**From:** Walther, Deborah  
**To:** Domingo, Renee  
**Cc:** Moreno, Doryanna  
**Sent:** Thu Jan 03 13:50:11 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Monday, January 7 between 1:30 to 2:30 is open. Let me know.

Deborah Walther  
Legal Administrative Assistant  
One Frank H. Ogawa Plaza, 6th Floor  
Oakland, CA 94612  
(510) 238-3446 direct office  
(510) 238-6500 fax  
[dwalth@oaklandcityattorney.org](mailto:dwalth@oaklandcityattorney.org)

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 1:37 PM  
**To:** Walther, Deborah  
**Cc:** Baig, Ahsan  
**Subject:** Fw: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Deborah:

Doryanna's out of office referred us to Cynthia Andrada and her email refers us to you.

We would like to schedule a conference call with Doryanna on Monday, January 7th when she returns to the office on the matter referenced below which is urgent.

Can you provide us with a 30 min time slot to have a conference call with Doryanna?

Thanks much!



----- Original Message -----

From: Domingo, Renee

To: Andrada, Cynthia

Cc: Baig, Ahsan

Sent: Thu Jan 03 13:33:44 2013

Subject: Fw: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Cynthia:

We would like to schedule a conference call with Doryanna on Monday, January 7th when she returns to the office on the matter referenced below which is urgent.

Can you provide us with a 30 min time slot to have a conference call with Doryanna?

Thanks much!

----- Original Message -----

From: Domingo, Renee

To: Moreno, Doryanna

Cc: Baig, Ahsan; Ogata, Eileen; Reese, James (Jim); Deloach Reed, Teresa

Sent: Thu Jan 03 13:30:47 2013

Subject: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Doryanna:

As you know DIT (Ken Gordon and Ahsan Baig) notified your offices in late November/early December 2012 about the DAC project and the need for City Attorney services for development and approval of the contract.

You informed us that you had to secure outside counsel services for this project.

Do you have any time available today before 3 pm or tomorrow after 1:30 pm for a brief conference call (30 mins max) with Ahsan and I re; the DAC contract(s) project?

We want to provide you with all the details of this project contracts (\$2.9 mil) and the urgency to get the contracts approved by the City Attorney's office no later than 1/31/13.

We would also like to discuss how we can work with your office to expedite the attorney services for the two contracts.

Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 1:41 PM  
**To:** Baig, Ahsan  
**Subject:** Re: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

YEP.....LOL. :) We are trying.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Thu Jan 03 13:40:13 2013  
**Subject:** RE: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

WOW!!!!

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 1:37 PM  
**To:** Walther, Deborah  
**Cc:** Baig, Ahsan  
**Subject:** Fw: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Deborah:

Doryanna's out of office referred us to Cynthia Andrada and her email refers us to you.

We would like to schedule a conference call with Doryanna on Monday, January 7th when she returns to the office on the matter referenced below which is urgent.

Can you provide us with a 30 min time slot to have a conference call with Doryanna?

Thanks much!

----- Original Message -----

**From:** Domingo, Renee  
**To:** Andrada, Cynthia  
**Cc:** Baig, Ahsan  
**Sent:** Thu Jan 03 13:33:44 2013  
**Subject:** Fw: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Cynthia:

We would like to schedule a conference call with Doryanna on Monday, January 7th when she returns to the office on the matter referenced below which is urgent.

Can you provide us with a 30 min time slot to have a conference call with Doryanna?



Thanks much!

----- Original Message -----

From: Domingo, Renee

To: Moreno, Doryanna

Cc: Baig, Ahsan; Ogata, Eileen; Reese, James (Jini); Deloach Reed, Teresa

Sent: Thu Jan 03 13:30:47 2013

Subject: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Doryanna:

As you know DIT (Ken Gordon and Ahsan Baig) notified your offices in late November/early December 2012 about the DAC project and the need for City Attorney services for development and approval of the contract.

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We would also like to discuss how we can work with your office to expedite the attorney services for the two contracts.

Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 1:34 PM  
**To:** Andrada, Cynthia  
**Cc:** Baig, Ahsan  
**Subject:** Fw: ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Cynthia:

We would like to schedule a conference call with Doryanna on Monday, January 7th when she returns to the office on the matter referenced below which is urgent.

Can you provide us with a 30 min time slot to have a conference call with Doryanna?

Thanks much!

----- Original Message -----

**From:** Domingo, Renee  
**To:** Moreno, Doryanna  
**Cc:** Baig, Ahsan; Ogata, Eileen; Reese, James (Jim); Deloach Reed, Teresa  
**Sent:** Thu Jan 03 13:30:47 2013  
**Subject:** ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Doryanna:

As you know DIT (Ken Gordon and Ahsan Baig) notified your offices in late November/early December 2012 about the DAC project and the need for City Attorney services for development and approval of the contract.

You informed us that you had to secure outside counsel services for this project.

Do you have any time available today before 3 pm or tomorrow after 1:30 pm for a brief conference call (30 mins max) with Ahsan and I re; the DAC contract(s) project?

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Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 1:31 PM  
**To:** Moreno, Doryanna  
**Cc:** Baig, Ahsan; Ogata, Eileen; Reese, James (Jim); Deloach Reed, Teresa  
**Subject:** ARRA Domain Awareness Center (DAC)- City EOC enhancements \$2.9 mil contract(s)-Urgent need for expedited Attorney services for contracts

Hi Doryanna:

As you know DIT (Ken Gordon and Ahsan Baig) notified your offices in late November/early December 2012 about the DAC project and the need for City Attorney services for development and approval of the contract.

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Do you have any time available today before 3 pm or tomorrow after 1:30 pm for a brief conference call (30 mins max) with Ahsan and I re; the DAC contract(s) project?

We want to provide you with all the details of this project contracts (\$2.9 mil) and the urgency to get the contracts approved by the City Attorney's office no later than 1/31/13.

We would also like to discuss how we can work with your office to expedite the attorney services for the two contracts.

Please advise as to your availability.

Thank you in advance for your immediate attention and time in this matter.



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 11:04 AM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'  
**Cc:** Ogata, Eileen  
**Subject:** Re: City of Oakland/Port of Oakland - Joint Domain Awareness Center

I am in meetings til noon but if you send info, I will call in asap following meeting, as I am enroute back to my office.

Thanks!

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>  
**Cc:** Domingo, Renee  
**Sent:** Thu Jan 03 11:00:40 2013  
**Subject:** RE: City of Oakland/Port of Oakland - Joint Domain Awareness Center

Noon today works. Renee, please let us know if you are able to join us and I can send a conference link. If not, I will go to Mike's office and we can call you Ahsan. Thanks.

Eric

---

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Thursday, January 03, 2013 10:00 AM  
**To:** Eric Napralla; Michael O'Brien  
**Cc:** Domingo, Renee  
**Subject:** RE: City of Oakland/Port of Oakland - Joint Domain Awareness Center

How about Noon today? Or after 1:30pm tomorrow?

---

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Thursday, January 03, 2013 9:51 AM  
**To:** Baig, Ahsan; Michael O'Brien  
**Cc:** Domingo, Renee  
**Subject:** RE: City of Oakland/Port of Oakland - Joint Domain Awareness Center

Hi Ahsan -

Per below, how about a conference call today or tomorrow so we can all get on the same page? Thanks.

Eric

---

**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Wednesday, January 02, 2013 3:27 PM  
**To:** Eric Napralla; Michael O'Brien  
**Cc:** Domingo, Renee; Alexander, Blair; Reese, James (Jim)  
**Subject:** FW: City of Oakland/Port of Oakland - Joint Domain Awareness Center

Mike and Eric,

As we talked on 12/27, we are set for a Demo on Jan 9<sup>th</sup> for OPD Chiefs, at the Police Admin Building. The meeting/demo will start at 9am.



In addition, we need to talk about the following items, plus this will help to bring Jim and Renee up to speed:

1. Hiring a PM and relevant discussions
2. Informational Staff Report for the PSC
3. Presentation to the City Administrator
4. City Legal Assistance for Contract
5. Online Webinar for stakeholders

I will call Taso, so that we can talk about the presentation content and logistic details for Jan 9<sup>th</sup>.

Thanks,  
-ahsan

---

**From:** Toribio, Anthony  
**Sent:** Wednesday, January 02, 2013 2:07 PM  
**To:** Baig, Ahsan; Jordan, Howard  
**Subject:** RE: City of Oakland/Port of Oakland - Joint Domain Awareness Center

Okay, how long is this demo?

Anthony Toribio  
Assistant Chief of Police  
Oakland Police Department  
510.238.3958  
Fax: 510. 986.2887

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, January 02, 2013 1:58 PM  
**To:** Jordan, Howard; Toribio, Anthony  
**Subject:** Fwd: City of Oakland/Port of Oakland - Joint Domain Awareness Center

Chiefs,

As you recall, Port and City staff gave an overview of the DAC project. We have selected SAIC as the System Integrator to put the system together. It is important that you see a demo of the PSIM(Physical Security Information Management) software and its capabilities to integrate various City and Port video and data systems, like CAD, RMS, ShotSpotter, LPR, GIS, Cameras, etc. It could be a critical piece in your crime fighting strategy.

-ahsan  
Sent from my iPhone

Begin forwarded message:

**From:** "Zografos, Anastasios" <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**Date:** December 21, 2012, 12:32:56 PM PST  
**To:** "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
**Subject:** RE: City of Oakland/Port of Oakland - Joint Domain Awareness Center

Ahsan – call me back, I have a quick question for you. Taso 650-343-8276

Taso Zografos  
SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Friday, December 21, 2012 3:10 PM  
**To:** Elliott, Thomas A.; Zografos, Anastasios

**Cc:** Peav, Paula; Eric Napralla

**Subject:** RE: City of Oakland/Port of Oakland - Joint Domain Awareness Center

**Importance:** High

Hi Taso and Tom,

Thank you very much for submitting a proposal for the City of Oakland/Port of Oakland Joint Domain Awareness Center Project. A multi-agency review panel, consisting of subject matter experts, carefully reviewed/evaluated each of the proposals and consultant interview sessions. We are glad to inform you that your team's score ranked the highest and your proposal will advance in the selection process.

We will be contacting you shortly for next steps.

Thank you for interest in City of Oakland projects.

Regards,

**Ahsan Baig, MSEE, PMP**

Division Manager, Public Safety Services

Department of Information Technology

City of Oakland, CA

[abaig@oaklandnet.com](mailto:abaig@oaklandnet.com)

Ph. (510) 238-3010

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Friday, December 14, 2012 5:08 PM

**To:** [thomas.a.elliott@saic.com](mailto:thomas.a.elliott@saic.com); [ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)

**Cc:** Baig, Ahsan; Peav, Paula

**Subject:** City of Oakland/Port of Oakland - Joint Domain Awareness Center

**Importance:** High

Thank you for submitting a proposal in response to the City of Oakland/Port of Oakland Joint Domain Awareness Center Project RFP. A panel performed a detailed assessment of all proposals submitted. Your company has been selected for the next phase. You are invited to provide a presentation to be held at the City of Oakland next Tuesday.

Location: 150 Frank H. Ogawa Plaza, 2<sup>nd</sup> Floor-Classroom 4, Oakland, CA 94612

Contact: Ahsan Baig, 510.238.3010

Date: Tuesday, December 18, 2012

Time: 2pm

Duration: One Hour Including Q&A

Please review the attached DAC Presentation Guidelines. A projector will be available in the conference room.

Please call or email me with any questions.

Eric Napralla

Maritime Security Project Administrator

Port of Oakland

p) 510.627.1403

c) 650.622.2114



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, January 03, 2013 8:35 AM  
**To:** Everhart, Maisha; 'ddebeaumont@townsendpa.com'  
**Cc:** Santana, Deanna; Deloach Reed, Teresa; Jordan, Howard; Baig, Ahsan; 'ndeluca@TownsendPA.com'; Quan, Jean 2; Campbell-Washington, Anne  
**Subject:** Fw: GAN #1 for Grant 2009-PU-R1-0189  
**Attachments:** 2009PUR10189\_GAN1 pdf

Hello Maisha and Dana:

FYI. Here is the latest on the ARRA funding.

As per our recent conversations Re: the ARRA Port Security Grant funds for the Domain Awareness Center (City of Oakland Emergency Operations Center).

If we can look at developing a strategy to request additional time and continue to keep the funding intact for the City's project as we approach the June 2013 deadline. We actually would need until May 2014 to complete the project.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Thu Jan 03 07:33:23 2013  
**Subject:** FW: GAN #1 for Grant 2009-PU-R1-0189

Renee, Ahsan, we got the extension on the ARRA funds to Jun 30, 2013. The full amount of the grant appears to be intact. This amount includes our TWIC infrastructure project as well.

This does not preclude us from requesting another extension to get the full 5 years out of the grant, as authorized, but that may be a remote option. We would likely go ahead with our intentions to reprogram Round 12 funds to keep the DAC project whole.

We will talk about this soon.

Mike

---

**From:** Suarez, Rery (CTR) [<mailto:Rery.Suarez@associates.fema.dhs.gov>]  
**Sent:** Monday, December 31, 2012 7:01 AM  
**To:** Michael O'Brien  
**Cc:** 'ask-gmd@dhs.gov'; Rubino, Mary (CTR); Hendrick, Melanie (CTR); Groves, Kevin  
**Subject:** GAN #1 for Grant 2009-PU-R1-0189

Dear Sir/Madam:

Please find the attached Grant Adjustment Notice (GAN) for FEMA Grant **2009-PU-R1-0189**. Please print the attached documents for your official records. If you have any questions or concerns, please contact [ASK-GMD@dhs.gov](mailto:ASK-GMD@dhs.gov) or 1-866-927-5646 option 3.

Thank you,

**Rery Suarez**

Business Analyst (contractor)  
Federal Emergency Management Agency  
Grant Operations




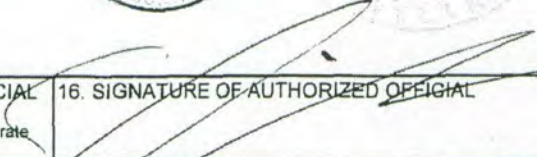


o: 202.786.9770

e: [rery.suarez@associates.fema.dhs.gov](mailto:rery.suarez@associates.fema.dhs.gov)

**TERACORE | Business – IT – Consulting**  
Service-Disabled Veteran-Owned (SDVOSB)

Nancy Cannon for  
Vincent Spears  
12-26-12

|                                                                                                                                                                                                                                                                                                                                                                                                            |  | U.S. Department of Homeland Security<br>Grant Programs Directorate                                                           |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|------------------------------------------------------------------------------------------------------------------------------|--|
| GRANT ADJUSTMENT NOTICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |                                                                                                                              |  |
| 1. GRANTEE NAME AND ADDRESS (Including Zip Code)<br>PORT OF OAKLAND<br>530 WATER STREET<br>OAKLAND, CA 94607-3524                                                                                                                                                                                                                                                                                                                                                                           |  | 3. GRANT NUMBER<br>2009-PU-R1-0189                                                                                           |  |
| 1A. GRANTEE IRS/VENDOR NUMBER<br>941746312                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  | 4. ADJUSTMENT NUMBER<br><u>1</u>                                                                                             |  |
| 2. PROJECT TITLE<br>FY 2009 ARRA                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | 5. DATE<br>DEC 27 2012                                                                                                       |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  | 6. GRANT MANAGER<br>Kevin Groves                                                                                             |  |
| SECTION I. DEOBLIGATIONS & REOBLIGATIONS                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |                                                                                                                              |  |
| 7. ACCOUNTING CLASSIFICATION CODE<br><br>FISCAL YEAR    FUND CODE    BUD. ACT.    OFC.    DIV. REG.    SUB.    MBO                                                                                                                                                                                                                                                                                                                                                                          |  | 9. PREVIOUS GRANT AWARD AMOUNT    \$    7,620,950.00                                                                         |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  | 10. DEOBLIGATION AMOUNT    \$                                                                                                |  |
| DOCUMENT CONTROL NUMBER                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  | 11. ADJUSTED AWARD AMOUNT    \$    7,620,950.00                                                                              |  |
| SECTION II. CHANGES                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |                                                                                                                              |  |
| 12. CHANGE GRANT MANAGER                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  | FROM: _____ TO: _____                                                                                                        |  |
| 13. CHANGE GRANT PERIOD                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  | FROM: 09/01/2009-08/31/2012 TO: 09/01/2009-06/30/2013                                                                        |  |
| SECTION III. OTHER ADJUSTMENTS & INFORMATION                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |                                                                                                                              |  |
| 14 This Grant Adjustment Notice (GAN) extends the grant period as stated above. The grantee requires additional time to start and complete homeland security projects. The grantee is reminded to submit all financial status reports and project progress reports to facilitate the drawdown of funds. Please note that this will be the final extension granted for this award and the grantee will be prohibited from obligating, expending or drawing down remaining unallocated funds. |  |                                                                                                                              |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |                                           |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |                                         |  |
| 15. TYPED NAME AND TITLE OF AUTHORIZED OFFICIAL<br>David Kaufman, Acting Asst. Administrator, Grant Programs Directorate                                                                                                                                                                                                                                                                                                                                                                    |  | 16. SIGNATURE OF AUTHORIZED OFFICIAL<br> |  |

Document and line item(s) verified.

IFMIS Obligation - Modify

(C) DSG, Inc.

Doc

Obligation ID: 2009PUR10189

Type: GRANT

Status: OPEN

CCR Exempt: ☐

Vendor: 941746312

PORT OF OAKLAND

Amendment ID: 0000 Effective

Performance Dates

Expiration

Date: 09/29/09 Date: 09/01/09 From: 09/01/09 To: 06/30/13 Date: 06/30/13

Prompt Pay Terms: 00 Disc Rate 0.000 Days 0 Net 0

|          | New    | Previous       | Available Balance |
|----------|--------|----------------|-------------------|
| Amount:  | \$0.00 | \$7,507,038.84 | \$7,507,038.84    |
| Freight: | \$0.00 | \$0.00         | \$0.00            |
| Total :  | \$0.00 | \$7,507,038.84 | \$7,507,038.84    |

Comment:

Transaction Date: 12/31/12 Accounting Period: 3 Transfer Fund:

F2 COMM F3 VER F4 REVHLD F5 ADDR F6 SAVE F7 ACCS F8 HOLD F9 EXIT

12/31/2012 CPHP011



Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Wednesday, January 02, 2013 12:07 PM  
**To:** 'Eric Napralla'; Ben Wu; Michael O'Brien; Chandler, Ron; Baig, Ahsan; Eide, Cathey; White, Darin  
**Cc:** Alexander, Blair; Poirier, Michael  
**Subject:** RE: DAC Proposal Cost Comparison

**Importance:** High

Thanks much!

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Wednesday, December 19, 2012 3:47 PM  
**To:** Ben Wu; Michael O'Brien; Chandler, Ron; Baig, Ahsan; Eide, Cathey; White, Darin  
**Cc:** Domingo, Renee; Alexander, Blair; Poirier, Michael  
**Subject:** DAC Proposal Cost Comparison

All -

For your review, please see attached DAC Proposal Cost Comparison. I've also indicated the PSIM solution identified by each of the respondents.

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, December 12, 2012 12:46 PM  
**To:** Baig, Ahsan; Gordon, Ken; 'Eric Napralla' <enapralla@portoakland.com>; Eide, Cathey; 'mobrien@portoakland.com'  
**Subject:** Re: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Thanks much

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Gordon, Ken; 'Eric Napralla' <enapralla@portoakland.com>; Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Wed Dec 12 12:32:02 2012  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Here is the update:

1. L/SLBE is applicable - three local companies responded to the request
2. Ad will run in the local newspaper on 12/16/12
3. Pre-bid meeting on 01/04/13
4. Proposals due on 01/11/13
5. Interviews and selection by 01/18/13

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, December 11, 2012 9:32 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken; Eide, Cathey; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Thanks much for the update.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Gordon, Ken; Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Tue Dec 11 17:58:28 2012  
**Subject:** Re: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Renee,

Yes, I have been working with Contracts in finalizing the RFQ and developing the Availability Analysis. Today was the deadline for local firms to respond back to the request. I will have a better idea about the timelines tomorrow.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Dec 11, 2012, at 5:35 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

> Hi Ahsan:

>

> Have we sent the RFQ to contract Compliance yet for the PM??? I am getting concerned as the clock is ticking.....please advise.

>

> Thanks much.

>

> -----Original Message-----

> From: Baig, Ahsan

> Sent: Monday, November 05, 2012 9:11 AM

> To: Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'

> Subject: RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

> Importance: High

>

> Renee: Sorry for the delay.

>

> Good Morning Everyone,

>

> Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.

>

> Thanks,

> -ahsan

>

> -----Original Message-----

> From: Domingo, Renee

> Sent: Tuesday, October 30, 2012 1:28 PM

> To: Baig, Ahsan

> Cc: Gordon, Ken

> Subject: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

>

> Hi Ahsan:

>

> As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

>

> Thanks



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, December 11, 2012 9:32 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken; Eide, Cathey; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Thanks much for the update.

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Gordon, Ken; Eide, Cathey; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Tue Dec 11 17:58:28 2012  
**Subject:** Re: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Renee,

Yes, I have been working with Contracts in finalizing the RFQ and developing the Availability Analysis. Today was the deadline for local firms to respond back to the request. I will have a better idea about the timelines tomorrow.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Dec 11, 2012, at 5:35 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

> Hi Ahsan:  
>  
> Have we sent the RFQ to contract Compliance yet for the PM??? I am getting concerned as the clock is ticking.....please advise.  
>  
> Thanks much.  
>  
> -----Original Message-----  
> **From:** Baig, Ahsan  
> **Sent:** Monday, November 05, 2012 9:11 AM  
> **To:** Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
> **Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12  
> **Importance:** High  
>  
> Renee: Sorry for the delay.  
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> Good Morning Everyone,  
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> Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.  
>

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> -ahsan

>

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> From: Domingo, Renee

> Sent: Tuesday, October 30, 2012 1:28 PM

> To: Baig, Ahsan

> Cc: Gordon, Ken

> Subject: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

>

> Hi Ahsan:

>

> As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

>

> Thanks

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, December 11, 2012 5:36 PM  
**To:** Baig, Ahsan; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

**Importance:** High

Hi Ahsan:

Have we sent the RFQ to contract Compliance yet for the PM??? I am getting concerned as the clock is ticking.....please advise.

Thanks much.

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Monday, November 05, 2012 9:11 AM  
**To:** Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12  
**Importance:** High

Renee: Sorry for the delay.

Good Morning Everyone,

Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, October 30, 2012 1:28 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Ahsan:

As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

Thanks



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 29, 2012 4:00 PM  
**To:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Eide, Cathey; Baig, Ahsan; Gordon, Ken; White, Darin; Alexander, Blair  
**Subject:** Re: Port Of Oakland Implementation and Planning Conference Call Request

Hi Mike:

Yes, I had mentioned it to you recently. We will have it in the EOC but I think it would be good for the Port to also get a system as well as talk with them about the DAC project.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee; Eric Napralla <enapralla@portoakland.com>; Eide, Cathey; Baig, Ahsan; Gordon, Ken; White, Darin; Alexander, Blair  
**Sent:** Thu Nov 29 15:18:23 2012  
**Subject:** RE: Port Of Oakland Implementation and Planning Conference Call Request

Thanks Renee - I thought I'd heard that the City was incorporating this...will it automatically be incorporated in the DAC? I don't recall that we specifically called it out as a system that needed to be integrated in the RFP.

Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Thursday, November 29, 2012 3:04 PM  
**To:** Eric Napralla; Michael O'Brien; Eide, Cathey; Baig, Ahsan; Gordon, Ken; White, Darin; Alexander, Blair  
**Subject:** Re: Port Of Oakland Implementation and Planning Conference Call Request

Hi Mike:

City of Oakland is already part of the program.

We hope the Port of Oakland will also participate.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Eide, Cathey; Baig, Ahsan; Gordon, Ken; White, Darin; Alexander, Blair  
**Sent:** Thu Nov 29 14:57:04 2012  
**Subject:** RE: Port Of Oakland Implementation and Planning Conference Call Request

Hi Mike -

This works for me.

---

**From:** Michael O'Brien  
**Sent:** Thursday, November 29, 2012 12:37 PM  
**To:** Domingo, Renee; Eide, Cathey; Baig, Ahsan; Gordon, Ken; DWhite@oaklandnet.com; Alexander, Blair; Eric Napralla  
**Subject:** FW: Port Of Oakland Implementation and Planning Conference Call Request

DAC Steering Group, I'm getting this out a bit late, but wanted to see if there was interest in getting information on the CAL IRAP program. I think this program has some play with our DAC concept of common operating picture and interoperable comms.

The venue would be a teleconference on the 11th of Dec from 10 to 11 a.m.

Are you interested in participating in the telecon and are you available on the 11th?

Regards,  
Mike

---

**From:** Steve Scott [<mailto:sscott@mutualink.net>]

**Sent:** Friday, November 02, 2012 5:10 PM

**To:** Michael O'Brien

**Subject:** Port Of Oakland Implementation and Planning Conference Call Request

Security Director O'Brien:

I enjoyed our call earlier this week. Thank you for your interest in getting your team spun up on the CAL IRAP program. I'm looking forward to our conference call and meeting with your Team's Planners, Operations and Network Implementation Teams that will be responsible for the implementation of the California Interoperable Responsiveness and Alliance Platform (CAL IRAP).

We discussed a few times that might work and are noted below. The call duration will be approximately sixty-minutes (60). I always allocate a ninety-minute (90) time block for additional questions and interaction.

**Typical Agenda:**

1. CAL IRAP Overview with Advantages for Operational Readiness and Effectiveness
2. Existing CAL IRAP Participating Agencies and Private Sector Partners
3. Architectural Overview
4. Network Elements: Command and Monitoring Point, Approach for Interfacing Video, Radio and Telephony
5. Static Demonstration from Operational Perspective
6. Overview of Project and Implementation Plan
7. Questions and Answers throughout Call

**Suggested Conference Call In time Option:**

Wednesday, November 28th at 10AM

Wednesday, November 28th at 1:00PM

Thursday, November 29th at 10AM

**Conference Bridge Logistics:**

Once we finalize our call we'll use the following number for our conference call; 866-939-8416, access code 626-6429 #.

Once we receive everyone's comments, we'll finalize a time or group of times to hold our call. Then, I'll send out the calendar request and include a link to support our Web enabled meeting.

I've also attached an overview of the CAL IRAP concept to share with your team members.

That's it for now. I look forward to your and everyone's comments.

Best Regards,

Steve



Steve Scott  
Corporate and Business Development  
CAL IRAP Program Manager  
310-791-8798 Office  
[sscott@mutualink.net](mailto:sscott@mutualink.net)



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 29, 2012 3:04 PM  
**To:** 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Eide, Cathey; Baig, Ahsan; Gordon, Ken; White, Darin; Alexander, Blair  
**Subject:** Re: Port Of Oakland Implementation and Planning Conference Call Request

Hi Mike:

City of Oakland is already part of the program.

We hope the Port of Oakland will also participate.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Eide, Cathey; Baig, Ahsan; Gordon, Ken; White, Darin; Alexander, Blair  
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Hi Mike -

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---

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Are you interested in participating in the telecon and are you available on the 11th?

Regards,  
Mike

---

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I've also attached an overview of the CAL IRAP concept to share with your team members.

That's it for now. I look forward to your and everyone's comments.

Best Regards,

Steve

Steve Scott  
Corporate and Business Development  
CAL IRAP Program Manager  
310-791-8798 Office  
[sscott@mutualink.net](mailto:sscott@mutualink.net)



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 28, 2012 9:45 PM  
**To:** 'enapralla@portoakland.com'  
**Cc:** Baig, Ahsan; Eide, Cathey  
**Subject:** Re: DAC RFP Q/A and Draft Addendum #2

Thanks Eric. I am on vacation that day but Cathey Eide will sit on the panel for interviews.

---

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan  
**Sent:** Wed Nov 28 20:01:15 2012  
**Subject:** RE: DAC RFP Q/A and Draft Addendum #2

Hi Renee -

See revised schedule on the attached Addendum #1. Most importantly, proposals are due on 12/10 and firm interviews are on 12/18.

Eric

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, November 28, 2012 6:45 PM  
**To:** Baig, Ahsan  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** RE: DAC RFP Q/A and Draft Addendum #2

Thanks ☺

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, November 28, 2012 6:45 PM  
**To:** Domingo, Renee  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** Re: DAC RFP Q/A and Draft Addendum #2

Sure. Will call you in the morning.

Ahsan Baig  
Sent from my iPad

On Nov 28, 2012, at 6:40 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Okay. Let's chat tomorrow if you have a few minutes, so we are all on the same page.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, November 28, 2012 6:39 PM  
**To:** Domingo, Renee  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** Re: DAC RFP Q/A and Draft Addendum #2



Renee,

We are still working on finalizing the answers, and I am already coordinating with Contracts Compliance for posting on the website.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Nov 28, 2012, at 6:33 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks Eric.

Any further comments on the RFQ that Ahsan developed for the PM for the project? If not, we want to send it to Contract Compliance by COB tomorrow. So if you still want to comment, please provide any comments or edits by tomorrow at noon.

Thanks much.

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Tuesday, November 27, 2012 11:44 PM

**To:** Inman, Vivian; Michael O'Brien; Gordon, Ken; Baig, Ahsan; Alexander, Blair; Poirier, Michael; White, Darin; Domingo, Renee; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah

**Subject:** DAC RFP Q/A and Draft Addendum #2

All -

Attached is the latest DAC RFP Q/A Log and Draft Addendum #2. Per RFP schedule, we are required to issue the Q/A log this Friday; I would like to send Addendum #2 as well.

Per the Q/A, the following questions and answers need to be reviewed by the following):

**Pre-Proposal Meeting Questions**

Q11-Ahsan

**Questions Submitted 11/5/2012**

Q5 - Contracts & Compliance

**Questions Submitted 11/13/2012**

Q7 - Cathey

Q8 - Cathey

Q14 - Ahsan

Q17 - Ron and Ahsan

Q22 - Ahsan

Q23 - Ahsan

**Questions Submitted 11/14/2012**

Q3 - Contracts & Compliance

Q4 - Ahsan

**Questions Submitted 11/20/2012**

Q1 - Mike O'Brien

Q2 - Ron

Q3 - Ahsan

Q4 - Ahsan

Q5 - Ahsan

**Questions Submitted 11/21/2012**

Q1 - Ray (Check as-built drawings of existing EOC)

Q2 - Cathey

Q3 - Cathey

**Questions Submitted 11/26/2012**

Q3-Ahsan

Q4 -Ahsan

Q9 - Ahsan

Q11 - Ahsan

Q13 - Ahsan

Q15 - Ahsan

Q18 - Contracts & Compliance

Q21 - Kelly

Q22 - Kelly

Q23 - Kelly

If possible, please respond and submit back to me by COB tomorrow, Wed 11/28.

As per the Addendum, I have attached the draft form and documents that will need to be distributed as an attachment to. Thanks.

**Eric Napralla**

**Maritime Security Project Administrator**

**Port of Oakland**

**p) 510.627.1403**

**c) 650.622.2114**

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 28, 2012 6:45 PM  
**To:** Baig, Ahsan  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** RE: DAC RFP Q/A and Draft Addendum #2

Thanks ☺

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, November 28, 2012 6:45 PM  
**To:** Domingo, Renee  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** Re: DAC RFP Q/A and Draft Addendum #2

Sure. Will call you in the morning.

Ahsan Baig  
Sent from my iPad

On Nov 28, 2012, at 6:40 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Okay. Let's chat tomorrow if you have a few minutes, so we are all on the same page.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, November 28, 2012 6:39 PM  
**To:** Domingo, Renee  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** Re: DAC RFP Q/A and Draft Addendum #2

Renee,

We are still working on finalizing the answers, and I am already coordinating with Contracts Compliance for posting on the website.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Nov 28, 2012, at 6:33 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks Eric.

Any further comments on the RFQ that Ahsan developed for the PM for the project? If not, we want to send it to Contract Compliance by COB tomorrow. So if you still want to comment, please provide any comments or edits by tomorrow at noon.

Thanks much.



**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Tuesday, November 27, 2012 11:44 PM

**To:** Inman, Vivian; Michael O'Brien; Gordon, Ken; Baig, Ahsan; Alexander, Blair; Poirier, Michael; White, Darin; Domingo, Renee; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah

**Subject:** DAC RFP Q/A and Draft Addendum #2

All -

Attached is the latest DAC RFP Q/A Log and Draft Addendum #2. Per RFP schedule, we are required to issue the Q/A log this Friday; I would like to send Addendum #2 as well.

Per the Q/A, the following questions and answers need to be reviewed by the following):

**Pre-Proposal Meeting Questions**

Q11-Ahsan

**Questions Submitted 11/5/2012**

Q5 - Contracts & Compliance

**Questions Submitted 11/13/2012**

Q7 - Cathey

Q8 - Cathey

Q14 - Ahsan

Q17 - Ron and Ahsan

Q22 - Ahsan

Q23 - Ahsan

**Questions Submitted 11/14/2012**

Q3 - Contracts & Compliance

Q4 - Ahsan

**Questions Submitted 11/20/2012**

Q1 - Mike O'Brien

Q2 - Ron

Q3 - Ahsan

Q4 - Ahsan

Q5 - Ahsan

**Questions Submitted 11/21/2012**

Q1 - Ray (Check as-built drawings of existing EOC)

Q2 - Cathey

Q3 - Cathey

**Questions Submitted 11/26/2012**

Q3-Ahsan

Q4 -Ahsan

Q9 - Ahsan

Q11 - Ahsan

Q13 - Ahsan

Q15 - Ahsan

Q18 - Contracts & Compliance

Q21 - Kelly

Q22 - Kelly

Q23 - Kelly

If possible, please respond and submit back to me by COB tomorrow, Wed 11/28.

As per the Addendum, I have attached the draft form and documents that will need to be distributed as an attachment to. Thanks.

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 28, 2012 6:41 PM  
**To:** Baig, Ahsan  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** RE: DAC RFP Q/A and Draft Addendum #2  
**Importance:** High

Okay. Let's chat tomorrow if you have a few minutes, so we are all on the same page.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, November 28, 2012 6:39 PM  
**To:** Domingo, Renee  
**Cc:** Eric Napralla; Inman, Vivian; Michael O'Brien; Gordon, Ken; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** Re: DAC RFP Q/A and Draft Addendum #2

Renee,

We are still working on finalizing the answers, and I am already coordinating with Contracts Compliance for posting on the website.

Thanks,  
Ahsan Baig  
Sent from my iPad

On Nov 28, 2012, at 6:33 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Thanks Eric.

Any further comments on the RFQ that Ahsan developed for the PM for the project? If not, we want to send it to Contract Compliance by COB tomorrow. So if you still want to comment, please provide any comments or edits by tomorrow at noon.

Thanks much.

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Tuesday, November 27, 2012 11:44 PM  
**To:** Inman, Vivian; Michael O'Brien; Gordon, Ken; Baig, Ahsan; Alexander, Blair; Poirier, Michael; White, Darin; Domingo, Renee; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** DAC RFP Q/A and Draft Addendum #2

All -

Attached is the latest DAC RFP Q/A Log and Draft Addendum #2. Per RFP schedule, we are required to issue the Q/A log this Friday; I would like to send Addendum #2 as well.

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Q22 - Ahsan

Q23 - Ahsan

**Questions Submitted 11/14/2012**

Q3 - Contracts & Compliance

Q4 - Ahsan

**Questions Submitted 11/20/2012**

Q1 - Mike O'Brien

Q2 - Ron

Q3 - Ahsan

Q4 - Ahsan

Q5 - Ahsan

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Q1 - Ray (Check as-built drawings of existing EOC)

Q2 - Cathey

Q3 - Cathey

**Questions Submitted 11/26/2012**

Q3-Ahsan

Q4 -Ahsan

Q9 - Ahsan

Q11 - Ahsan

Q13 - Ahsan

Q15 - Ahsan

Q18 - Contracts & Compliance

Q21 - Kelly

Q22 - Kelly

Q23 - Kelly

If possible, please respond and submit back to me by COB tomorrow, Wed 11/28.

As per the Addendum, I have attached the draft form and documents that will need to be distributed as an attachment to. Thanks.

Eric Napralla

Maritime Security Project Administrator

Port of Oakland

p) 510.627.1403

c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 28, 2012 6:33 PM  
**To:** 'Eric Napralla'; Inman, Vivian; Michael O'Brien; Gordon, Ken; Baig, Ahsan; Alexander, Blair; Poirier, Michael; White, Darin; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah  
**Subject:** RE: DAC RFP Q/A and Draft Addendum #2  
**Importance:** High

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Thanks much.

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**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Tuesday, November 27, 2012 11:44 PM

**To:** Inman, Vivian; Michael O'Brien; Gordon, Ken; Baig, Ahsan; Alexander, Blair; Poirier, Michael; White, Darin; Domingo, Renee; Eide, Cathey; Kolodzieczak, Raymond; Miller, Kelly; Chandler, Ron; Peav, Paula; Barnes, Deborah

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If possible, please respond and submit back to me by COB tomorrow, Wed 11/28.

As per the Addendum, I have attached the draft form and documents that will need to be distributed as an attachment to.  
Thanks.

**Eric Napralla**

**Maritime Security Project Administrator**

**Port of Oakland**

**p) 510.627.1403**

**c) 650.622.2114**



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, November 19, 2012 10:07 AM  
**To:** 'mobrien@portoakland.com'  
**Cc:** Baig, Ahsan  
**Subject:** Re: DAC ppt Final Version

Sure

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Sent:** Mon Nov 19 10:02:30 2012  
**Subject:** RE: DAC ppt Final Version

Renee, you good with doing the talking for slides 4-6 and 13-16 (with Ahsan)? We will chime in as needed or referred to.

Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Monday, November 19, 2012 10:00 AM  
**To:** Michael O'Brien; Baig, Ahsan; Gordon, Ken; Eide, Cathey; Alexander, Blair; Eric Napralla; White, Darin; Miller, Nicolas; [cath3y@gmail.com](mailto:cath3y@gmail.com); [abaig@ieee.org](mailto:abaig@ieee.org)  
**Subject:** RE: DAC ppt Final Version

Thanks

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Monday, November 19, 2012 9:55 AM  
**To:** Baig, Ahsan; Gordon, Ken; Eide, Cathey; Domingo, Renee; Alexander, Blair; Eric Napralla; White, Darin; Miller, Nicolas; [cath3y@gmail.com](mailto:cath3y@gmail.com); [abaig@ieee.org](mailto:abaig@ieee.org)  
**Subject:** DAC ppt Final Version

All, here is the final version of the ppt. Thanks to Eric for making the changes. He will be manipulating the slide show for the speakers and making sure the "fly in" components match with your comments.

I've attached the pdf version as well in case you can't open the ppt.

Ahsan, Eric and I will be at PAB at 1130 to get set up. We will bring copies of the presentation to hand out.

See you there!

Regards,

*Mike O'Brien*

---

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, November 19, 2012 10:00 AM  
**To:** 'Michael O'Brien'; Baig, Ahsan; Gordon, Ken; Eide, Cathey; Alexander, Blair; Eric Napralla; White, Darin; Miller, Nicolas; cath3y@gmail.com; abaig@ieee.org  
**Subject:** RE: DAC ppt Final Version

Thanks

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Monday, November 19, 2012 9:55 AM  
**To:** Baig, Ahsan; Gordon, Ken; Eide, Cathey; Domingo, Renee; Alexander, Blair; Eric Napralla; White, Darin; Miller, Nicolas; [cath3y@gmail.com](mailto:cath3y@gmail.com); [abaig@ieee.org](mailto:abaig@ieee.org)  
**Subject:** DAC ppt Final Version

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See you there!

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, November 16, 2012 9:07 AM  
**To:** Michael O'Brien; Baig, Ahsan; Gordon, Ken; Alexander, Blair; Eide, Cathey; White, Darin; Eric Napralla; Miller, Nicolas  
**Subject:** RE: DAC PPT - Potential Questions  
**Importance:** High

Thanks

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Fri 11/16/2012 7:28 AM  
**To:** Michael O'Brien; Baig, Ahsan; Gordon, Ken; Alexander, Blair; Domingo, Renee; Eide, Cathey; White, Darin; Eric Napralla; Miller, Nicolas  
**Subject:** RE: DAC PPT - Potential Questions

Sorry, forgot the attachement!

Mike

---

**From:** Michael O'Brien  
**Sent:** Thursday, November 15, 2012 4:50 PM  
**To:** Michael O'Brien; 'Baig, Ahsan'; 'Gordon, Ken'; 'Alexander, Blair'; 'Domingo, Renee'; 'Eide, Cathey'; 'White, Darin'; Eric Napralla; 'Miller, Nicolas'  
**Subject:** DAC PPT - Potential Questions

OK, last thing I'm sending out today on DAC...here are some potential questions we may be asked on Monday and should be prepared to answer. You all may have others. We'll talk tomorrow.

Regards,

**Mike O'Brien**  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 15, 2012 2:59 PM  
**To:** 'Eric Napralla'; Baig, Ahsan; Gordon, Ken; Eide, Cathey; Michael O'Brien  
**Cc:** Chimonyo, Cynthia  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Thanks Eric

-----Original Message-----

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Thursday, November 15, 2012 1:40 PM  
**To:** Domingo, Renee; Baig, Ahsan; Gordon, Ken; Eide, Cathey; Michael O'Brien  
**Cc:** Chimonyo, Cynthia  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

I provided Ahsan with a couple of minor comments.

Eric

-----Original Message-----

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, November 14, 2012 9:54 PM  
**To:** Baig, Ahsan; Gordon, Ken; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Cc:** Chimonyo, Cynthia  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12  
**Importance:** High

Hello All:

Have you already responded to Ahsan with any comments or feedback on the PM for the DAC Project??? We want to get this RFQ issued as soon as possible. Please advise.

Thanks all.

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Monday, November 05, 2012 9:11 AM  
**To:** Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12  
**Importance:** High

Renee: Sorry for the delay.

Good Morning Everyone,

Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.

Thanks,  
-ahsan

-----Original Message-----

From: Domingo, Renee

Sent: Tuesday, October 30, 2012 1:28 PM

To: Baig, Ahsan

Cc: Gordon, Ken

Subject: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Ahsan:

As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

Thanks

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 15, 2012 12:44 PM  
**To:** Baig, Ahsan; 'Michael O'Brien'; 'Miller, Nicolas'; Eide, Cathey; 'Kolodzieczak, Raymond'; 'Eric Napralla'; Gordon, Ken; White, Darin; Alexander, Blair  
**Cc:** 'Kolodzieczak, Raymond'; 'Benton, Nicole'  
**Subject:** RE: DAC Slide Deck - GPS Update

Thanks Ahsan

---

**From:** Baig, Ahsan  
**Sent:** Thursday, November 15, 2012 10:12 AM  
**To:** Michael O'Brien; Domingo, Renee; Miller, Nicolas; Eide, Cathey; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin; Alexander, Blair  
**Cc:** Kolodzieczak, Raymond; Benton, Nicole  
**Subject:** RE: DAC Slide Deck - GPS Update

Mike,

I will take care of the PPT setup in COP conf. room. Please bring the final version of PPT on a flash drive, in Power Point 97-2003 format as well as 2007 format.

Thanks,  
-ahsan

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Thursday, November 15, 2012 7:42 AM  
**To:** Domingo, Renee; Miller, Nicolas; Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin; Alexander, Blair  
**Cc:** Kolodzieczak, Raymond; Benton, Nicole  
**Subject:** RE: DAC Slide Deck - GPS Update

Renee, not sure what's up with the city's network that you can't open the files we send up. Both Cathey and Ahsan could open the ppt on their private email address while Blair could open it on his oakland net address. If you give me an alternate email I can send it there for you to review.

As far as the presentation, I'd like to have City of Oakland team representation and assistance on at least some of the slides that we present. Will discuss in tomorrow's review sessions and see who feels comfortable presenting the different parts of this. I will be prepared however to give the presentation and refer questions to the team as needed.

We will make handouts and bring to the meeting. Does anyone have an estimate of the number of attendees? Will 25 suffice?

Can DIT or OPD have us set up for the ppt in the conference room?

Thanks,  
Mike

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, November 14, 2012 10:04 PM  
**To:** Michael O'Brien; Miller, Nicolas; Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin; Alexander, Blair  
**Cc:** Kolodzieczak, Raymond; Benton, Nicole  
**Subject:** RE: DAC Slide Deck - GPS Update  
**Importance:** High



Hi Mike:

I haven't been able to open any of the DAC Slide decks sent today or yesterday. Can you try to re-send so I can review prior to your Friday meeting since I am already committed to UASI projects.

Also, who and how will we do the presentation??? Will you be doing the talking and all slides??? What is the proposed format for the presentation??? Who will make copies of the handouts and how many do we need, etc.???

Please advise.

thanks

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]

**Sent:** Wednesday, November 14, 2012 7:28 AM

**To:** Miller, Nicolas; Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; Domingo, Renee; White, Darin; Alexander, Blair

**Cc:** Kolodzieczak, Raymond; Benton, Nicole

**Subject:** RE: DAC Slide Deck - GPS Update

Nick, check slide 13 - that's the one with the manning vs capability.

Will check in with Cathey today to see if she has additional input to the dynamic photos.

Regards,  
Mike

---

**From:** Miller, Nicolas [<mailto:NMiller@guidepostsolutions.com>]

**Sent:** Wednesday, November 14, 2012 7:05 AM

**To:** Michael O'Brien; Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; Domingo, Renee; White, Darin; Alexander, Blair

**Cc:** Kolodzieczak, Raymond; Benton, Nicole

**Subject:** RE: DAC Slide Deck - GPS Update

Michael,

We will make the changes you have requested. Please send the missing slide. I am traveling through Thursday, but have engaged Ray and Nicole in our office to help with these final edits. If the team has some dynamic photos that would better express the project deliverable, please send

Best Regards,

Nick

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]

**Sent:** Tuesday, November 13, 2012 10:52 AM

**To:** Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Miller, Nicolas; Gordon, Ken; Domingo, Renee; White, Darin; Alexander, Blair

**Subject:** FW: DAC Slide Deck - GPS Update

Nick, thanks for this effort - I think the graphics are much improved and paint a more comprehensive picture of what we are trying to accomplish with this system. A couple items we spoke about on Friday that don't appear....

1. Slide 8/Benefits of DAC...there is the "futuristic" view of one work station with multiple screens to show the leverage we will have with a consolidated and centralized system, but I thought we were going to show a "current" EOC view with this futuristic view "flying" in to superimpose over the first view.

2. Slide 9/Benefits of DAC...we were going to put in a map of the area and have images on the sides that portrayed these different type of "all hazards/multi-agency" response events....was that too difficult to accomplish?

3. The last slide for the Next Steps should have the three bullets:

- Complete RFP Process
- DAC Construction and Technology Implementation
- City/Port O&M MOA

I can work on #2 and also put back in slide #13 ref manning vs capability....

Anyone else have comments on this?

Regards,  
Mike

---

**From:** Miller, Nicolas [<mailto:NMiller@guidepostsolutions.com>]

**Sent:** Monday, November 12, 2012 6:14 PM

**To:** Michael O'Brien

**Cc:** [ceide@oaklandnet.com](mailto:ceide@oaklandnet.com); [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); Kolodzieczak, Raymond; Eric Napralla

**Subject:** DAC Slide Deck - GPS Update

Michael,

I made a review edit of the slide deck and added animations, shortened some text to be fewer words, and added more graphics. I was missing the page 13 slide (Manning vs. capability) in the slides I had received prior to Friday's meeting. Please review and let me know how I can provide additional assistance.

Best Regards,

Nick

Nicolas Miller

Regional Vice President, TDC  
Guidepost Solutions

Technology | Design | Consulting



GUIDEPOST SOLUTIONS LLC

T 510.250.6234

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C 510.529.5416

[NMiller@guidepostsolutions.com](mailto:NMiller@guidepostsolutions.com)

**A SolutionPoint International, Inc. Company**[www.solutionpoint-intl.com](http://www.solutionpoint-intl.com)

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 15, 2012 11:49 AM  
**To:** Baig, Ahsan  
**Cc:** Michael O'Brien; Miller, Nicolas; Eide, Cathey; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin; Alexander, Blair; Benton, Nicole  
**Subject:** Re: DAC Slide Deck - GPS Update

ok

Sent from my iPad

On Nov 15, 2012, at 10:02 AM, "Baig, Ahsan" <ABaig@oaklandnet.com> wrote:

> Please try it...

>

>

>

> -ahsan

>

>

>

> From: Domingo, Renee

> Sent: Thursday, November 15, 2012 9:38 AM

> To: Michael O'Brien; Miller, Nicolas; Eide, Cathey; Baig, Ahsan;

> Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin;

> Alexander, Blair

> Cc: Kolodzieczak, Raymond; Benton, Nicole

> Subject: RE: DAC Slide Deck - GPS Update

> Importance: High

>

>

>

> Hi Mike:

>

>

>

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> From: Michael O'Brien [mailto:mobrien@portoakland.com]

> Sent: Thu 11/15/2012 7:42 AM

> To: Domingo, Renee; Miller, Nicolas; Eide, Cathey; Baig, Ahsan;

> Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin;

> Alexander, Blair

> Cc: Kolodzieczak, Raymond; Benton, Nicole

> Subject: RE: DAC Slide Deck - GPS Update

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> To: Michael O'Brien

> Cc: ceide@oaklandnet.com; abaig@oaklandnet.com; Kolodzieczak, Raymond;

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 > Guidepost Solutions  
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 >  
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 > T 510.250.6234  
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 > F 510.839.4791  
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 > C 510.529.5416  
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 > NMiller@guidepostsolutions.com  
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 > <<http://www.guidepostsolutions.com/vcards/NicolasMiller.vcf>> <<http://guidepostsolutions.com/tdc/>>  
 <[http://guidepostsolutions.com/tdc/about\\_leadership\\_Nicolas\\_Miller.php](http://guidepostsolutions.com/tdc/about_leadership_Nicolas_Miller.php)>  
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> <City Port DAC info brief 121111 GPS Edits (2) (2).ppt> <image001.png>

> <image002.png> <image003.png> <image004.png>

Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, November 15, 2012 10:02 AM  
**To:** Baig, Ahsan  
**Subject:** Out of Office AutoReply: DAC Slide Deck - GPS Update

I will be away from my desk all day today, Thursday November 15, 2012, in meetings.

My Work Blackberry is non-functional so I will have limited access to email and have no work cell phone coverage.

Therefore, I will not be available to quickly respond to emails or receive any phone calls during this time.

If your call is urgent, please call me on my personal cell phone number at (510)599-9100.

If you require immediate assistance, please contact the Assistant Emergency Services Manager, Cathey Eide at (510) 238-6069 or on her cell at (510) 334-4183 or by email at [ceide@oaklandnet.com](mailto:ceide@oaklandnet.com).

Wishing you a positive and productive day!

Best Regards,  
Renee Domingo

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 15, 2012 9:38 AM  
**To:** Michael O'Brien; Miller, Nicolas; Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin; Alexander, Blair  
**Cc:** Kolodzieczak, Raymond; Benton, Nicole  
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**To:** Domingo, Renee; Miller, Nicolas; Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; White, Darin; Alexander, Blair  
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T 510.250.6234  
F 510.839.4791  
C 510.529.5416

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[NMiller@guidepostsolutions.com](mailto:NMiller@guidepostsolutions.com)

[vCard](#)

[website](#)

[bio](#)

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[www.solutionpoint-intl.com](http://www.solutionpoint-intl.com)

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Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, November 15, 2012 9:35 AM  
**To:** Gordon, Ken; Help Desk; Chan, George; Everett, TC  
**Cc:** Baig, Ahsan; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Subject:** RE: DAC Slide Deck - GPS Update

Thanks Ken. :)

---

**From:** Gordon, Ken  
**Sent:** Thu 11/15/2012 8:41 AM  
**To:** Help Desk; Chan, George; Everett, TC  
**Cc:** Domingo, Renee; Baig, Ahsan; Eide, Cathey; Michael O'Brien; Eric Napralla  
**Subject:** FW: DAC Slide Deck - GPS Update

Help Desk,

Take a look at this file and determine what the problems are with opening it. The file is being sent to the City from the Port of Oakland (see sender's email address below). It is important that Renee Domingo, Ahsan Baig, Cathey Eide and I are able to open this file when updates are made to it by the Port.

The file may be affected by our internal security systems.

Report back as soon as possible on your findings.

**Ken Gordon, Interim Director**  
City of Oakland  
Department of Information Technology  
150 Frank Ogawa Plaza, Suite 7335  
Oakland, California 94612  
Office Phone: (510) 238-2023  
Email: kgordon@oaklandnet.com

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**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Tuesday, November 13, 2012 11:28 AM  
**To:** Eide, Cathey; Domingo, Renee; Gordon, Ken; Baig, Ahsan; Eric Napralla; White, Darin  
**Subject:** FW: DAC Slide Deck - GPS Update

All, this one should come through.

Mike

---

**From:** Michael O'Brien  
**Sent:** Tuesday, November 13, 2012 11:22 AM  
**To:** 'Alexander, Blair'; Baig, Ahsan  
**Subject:** RE: DAC Slide Deck - GPS Update

Can you read this one?

---

**From:** Alexander, Blair [mailto:BAlexander@oaklandnet.com]  
**Sent:** Tuesday, November 13, 2012 11:11 AM  
**To:** Michael O'Brien  
**Subject:** RE: DAC Slide Deck - GPS Update

Can't open

Blair Alexander 7990  
Lieutenant of Police  
Commander, Special Operations Section  
O: (510) 777-8765  
C: (510) 385-8911  
E: [balexander@oaklandnet.com](mailto:balexander@oaklandnet.com)

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F 510.839.4791

C 510.529.5416

[NMiller@guidepostsolutions.com](mailto:NMiller@guidepostsolutions.com)

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[website](#)

[bio](#)

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 14, 2012 9:59 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken; Ogata, Eileen; Eide, Cathey  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

**Importance:** High

Hi Ahsan:

The RFQ looks good. From a City of Oakland perspective.....as I cant speak for the Port>>>>>I would add that the PM will work in DIT but will be on site at the City's EOC and also will be required to interface with the Fire Department, Emergency Management Services Division staff on a daily basis along with DIT leadership to ensure that the end users' requirements are being met in addition to the design, build, maintain and system integration components of this project.

You may have a more eloquent way of wording this but I think it needs to be spelled out.

Please let me know your thoughts.

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Monday, November 05, 2012 9:11 AM  
**To:** Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12  
**Importance:** High

Renee: Sorry for the delay.

Good Morning Everyone,

Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, October 30, 2012 1:28 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Ahsan:

As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

Thanks

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 14, 2012 9:54 PM  
**To:** Baig, Ahsan; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
**Cc:** Chimonyo, Cynthia  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

**Importance:** High

Hello All:

Have you already responded to Ahsan with any comments or feedback on the PM for the DAC Project??? We want to get this RFQ issued as soon as possible. Please advise.

Thanks all.

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Monday, November 05, 2012 9:11 AM  
**To:** Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien'; 'Eric Napralla'  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12  
**Importance:** High

Renee: Sorry for the delay.

Good Morning Everyone,

Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, October 30, 2012 1:28 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Ahsan:

As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

Thanks



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, November 14, 2012 8:50 AM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; 'NMiller@guidepostsolutions.com'; Baig, Ahsan; 'RKolodzieczak@guidepostsolutions.com'; 'enapralla@portoakland.com'; Gordon, Ken; White, Darin; Alexander, Blair; 'NBenton@guidepostsolutions.com'  
**Subject:** Re: DAC Slide Deck - GPS Update

I am booked solid both days. I think who ever is able to meet, if needed, we should be good to go.

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Eide, Cathey; Miller, Nicolas <NMiller@guidepostsolutions.com>; Baig, Ahsan; Kolodzieczak, Raymond <RKolodzieczak@guidepostsolutions.com>; Eric Napralla <enapralla@portoakland.com>; Gordon, Ken; Domingo, Renee; White, Darin; Alexander, Blair; Benton, Nicole <NBenton@guidepostsolutions.com>  
**Sent:** Wed Nov 14 08:09:47 2012  
**Subject:** RE: DAC Slide Deck - GPS Update

All, when we make the final edits to the slide deck, would like to get together as many as can make it to go over the presentation one more time this week. Obviously we are running out of days...suggest Thursday afternoon or possibly Friday afternoon latest.

Do you all have any availability on Thurs (preferred) or Fri afternoon to go over the presentation one final time?

Thanks,  
Mike

---

**From:** Eide, Cathey [mailto:CEide@oaklandnet.com]  
**Sent:** Wednesday, November 14, 2012 7:50 AM  
**To:** Miller, Nicolas  
**Cc:** Michael O'Brien; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Gordon, Ken; Domingo, Renee; White, Darin; Alexander, Blair; Benton, Nicole  
**Subject:** Re: DAC Slide Deck - GPS Update

I'll get you my review by noon and will look at the pics as well.

Sent from my iPhone

On Nov 14, 2012, at 7:04 AM, "Miller, Nicolas" <NMiller@guidepostsolutions.com> wrote:

Michael,

We will make the changes you have requested. Please send the missing slide. I am traveling through Thursday, but have engaged Ray and Nicole in our office to help with these final edits. If the team has some dynamic photos that would better express the project deliverable, please send

Best Regards,

Nick

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Tuesday, November 13, 2012 10:52 AM  
**To:** Eide, Cathey; Baig, Ahsan; Kolodzieczak, Raymond; Eric Napralla; Miller, Nicolas; Gordon, Ken; Domingo,

Renee; White, Darin; Alexander, Blair

**Subject:** FW: DAC Slide Deck - GPS Update

Nick, thanks for this effort - I think the graphics are much improved and paint a more comprehensive picture of what we are trying to accomplish with this system. A couple items we spoke about on Friday that don't appear....

1. Slide 8/Benefits of DAC...there is the "futuristic" view of one work station with multiple screens to show the leverage we will have with a consolidated and centralized system, but I thought we were going to show a "current" EOC view with this futuristic view "flying" in to superimpose over the first view.
2. Slide 9/Benefits of DAC...we were going to put in a map of the area and have images on the sides that portrayed these different type of "all hazards/multi-agency" response events....was that too difficult to accomplish?
3. The last slide for the Next Steps should have the three bullets:
  - Complete RFP Process
  - DAC Construction and Technology Implementation
  - City/Port O&M MOA

I can work on #2 and also put back in slide #13 ref manning vs capability....

Anyone else have comments on this?

Regards,  
Mike

---

**From:** Miller, Nicolas [<mailto:NMiller@guidepostsolutions.com>]

**Sent:** Monday, November 12, 2012 6:14 PM

**To:** Michael O'Brien

**Cc:** [ceide@oaklandnet.com](mailto:ceide@oaklandnet.com); [abaig@oaklandnet.com](mailto:abaig@oaklandnet.com); Kolodzieczak, Raymond; Eric Napralla

**Subject:** DAC Slide Deck - GPS Update

Michael,

I made a review edit of the slide deck and added animations, shortened some text to be fewer words, and added more graphics. I was missing the page 13 slide (Manning vs. capability) in the slides I had received prior to Friday's meeting. Please review and let me know how I can provide additional assistance.

Best Regards,

Nick

---

Nicolas Miller

Regional Vice President, TDC  
Guidepost Solutions

Technology | Design | Consulting  
<image001.png>



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<image002.png> <image003.png> <image004.png>

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Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, November 05, 2012 12:01 PM  
**To:** 'mobrien@portoakland.com'; Baig, Ahsan; Eide, Cathey; Gordon, Ken; White, Darin; Alexander, Blair; 'enapralla@portoakland.com'; 'cpeterson@portoakland.com'; 'ldunnigan@portoakland.com'; 'jbanker@portoakland.com'  
**Subject:** Re: DAC and TWIC Projects - Request for Extension Status

Thanks

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Gordon, Ken; White, Darin; Alexander, Blair; Eric Napralla <enapralla@portoakland.com>; Chris Peterson <cpeterson@portoakland.com>; Lawrence Dunnigan <ldunnigan@portoakland.com>; Jean Banker <jbanker@portoakland.com>  
**Sent:** Mon Nov 05 11:44:39 2012  
**Subject:** DAC and TWIC Projects - Request for Extension Status

All, Eric and I queried our FEMA grant project manager, Kevin Groves, on Friday ref the status of the performance period extension request we submitted in July of this year to extend the ARRA funded projects (Joint City Port Domain Awareness Center - DAC, and Transportation Worker Identification Credential - TWIC) through Aug 31, 2013. We were informed that initially, the extension request was denied by senior leadership and that there was a draft letter coming our way that should be signed to that effect this week.

We have engaged our Government Affairs chief, Matt Davis, who has been in discussion with Susan Monteverde of the American Association of Port Authorities (AAPA) and our own lobbyists in DC. We will be fighting this and asking for a reversal of that decision. We may need to involve our elected officials and I have no doubt we will be engaged in some teleconferences with various staffs over the next couple weeks as we press this issue.

We may need assistance from the City as well...to be determined after our initial call with our lobbyists on Thurs or Fri this week...the election is tying everyone up now so we are delayed a couple days in our engagement effort.

Just wanted to keep you in the loop. We have good arguments for the extensions, but with Congressional pressure on FEMA to have spent grant funds within the initially stated time frame, they are suddenly taking a hard line on extension requests that they routinely granted 6 months ago for less compelling and urgent projects. We have verified this is 5 year money and that extensions are possible.

We'll keep you posted.

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, November 05, 2012 11:59 AM  
**To:** Gordon, Ken; Baig, Ahsan  
**Cc:** 'mobrien@portoakland.com'  
**Subject:** Re: Tentative: Review DAC Presentation

I am conferencing in as I am on vacation this week and out of the area with limited access to email and phone but willing to call in as to participate. I will have 30 mins to 1 hour per my vacation planners/family.

---

**From:** Gordon, Ken  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Mon Nov 05 10:09:19 2012  
**Subject:** Re: Tentative: Review DAC Presentation

You are correct....sorry I added to the confusion.

Ken Gordon  
Interim Director  
City of Oakland, California  
Department of Information Technology  
Office: 510-238-2023

----- Original message -----

**Subject:** Re: Tentative: Review DAC Presentation  
**From:** "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
**To:** "Gordon, Ken" <[KGordon@oaklandnet.com](mailto:KGordon@oaklandnet.com)>  
**CC:** Re: Tentative: Review DAC Presentation

Ken,

It is not a Furlough, there was a confusion about it. Please double check with Esther.

Thanks,  
Ahsan Baig  
Sent from my iPad

---

On Nov 5, 2012, at 8:07 AM, "Gordon, Ken" <[KGordon@oaklandnet.com](mailto:KGordon@oaklandnet.com)> wrote:

>  
> Renee/Ahsan,  
>  
> Friday, November 9th is a furlough day (all offices closed but public safety) for the City but I would be willing to come in for the meeting if you guys have not made any special plans for the day off.  
> <Review DAC Presentation>



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, November 05, 2012 11:54 AM  
**To:** Baig, Ahsan; Gordon, Ken; Eide, Cathey; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Thanks

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Gordon, Ken; Eide, Cathey; 'Michael O'Brien' <mobrien@portoakland.com>; 'Eric Napralla' <enapralla@portoakland.com>  
**Sent:** Mon Nov 05 09:11:16 2012  
**Subject:** RE: Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Renee: Sorry for the delay.

Good Morning Everyone,

Here is the Draft RFQ for PM Services, only in the first three pages. Please review and send your feedback by COB Tuesday. I will work with Eric in finalizing it.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Tuesday, October 30, 2012 1:28 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Ahsan:

As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

Thanks



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 30, 2012 1:28 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Gentle Reminder: RFQ Requirements for Consultant PM and Coordinator for DIT/OES for DAC Project Due 11/2/12

Hi Ahsan:

As per our conference call approx. 2 weeks ago, just a gentle reminder that you stated you would have the RFQ requirements for the Consultant PM and Coordinator for DIT/OES for DAC Project by 11/02/12.

Thanks

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 26, 2012 3:17 PM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; 'enapralla@portoakland.com'; Alexander, Blair; White, Darin; Baig, Ahsan; Gordon, Ken  
**Subject:** Re: DAC ppt for Nov 19th meeting

Thanks Mike. Will take a look at it again next week.

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee; Eide, Cathey; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Alexander, Blair; White, Darin; Baig, Ahsan; Gordon, Ken  
**Sent:** Fri Oct 26 15:13:32 2012  
**Subject:** DAC ppt for Nov 19th meeting

All, I've added a few more bones to this skeleton and would appreciate your comments. I haven't really added graphics and will need to fine tune the points a bit, but I think it's more fleshed out than it was two weeks ago.

Still need help with graphics/photo inserts and appreciate any creative genius assistance (Cathey....?)

Hope you all have a great weekend!

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Friday, October 26, 2012 1:49 AM  
**To:** Gordon, Ken  
**Cc:** Baig, Ahsan  
**Subject:** Gentle reminder: you were to set up a meeting with City Attorney so we can provide them the RFP and do a briefing on DAC Project so they can start working on contract asap

Hi Ken:

Don't know if you have had a chance yet but can we get something on the calendar before next Friday? I go on vacation for a week the following week.

Please let me know.

Thanks



Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 25, 2012 6:36 PM  
**To:** Baig, Ahsan; 'mobrien@portoakland.com'; 'enapralla@portoakland.com'  
**Subject:** Re: Microsoft Joint Domain Awareness (NYPD): More info

Thanks

---

**From:** Baig, Ahsan  
**To:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Domingo, Renee  
**Sent:** Thu Oct 25 16:53:05 2012  
**Subject:** FW: Microsoft Joint Domain Awareness (NYPD): More info

Check this out for our Domain Awareness Center....Watch the Video.....Real slick....

---

**From:** Bjorn Salvesen [<mailto:bjornsal@microsoft.com>]  
**Sent:** Thursday, October 25, 2012 11:25 AM  
**To:** Baig, Ahsan  
**Subject:** Microsoft Joint Domain Awareness (NYPD): More info

Hello Ahsan

I hope that you are well.

You inquired about our work with NYPD, and how Microsoft coordinated its Joint Domain Awareness Center. Here's some more info:

[http://www.nyc.gov/portal/site/nycgov/menuitem.c0935b9a57bb4ef3daf2f1c701c789a0/index.jsp?pagelD=mayor\\_press\\_release&catID=1194&doc\\_name=http%3A%2F%2Fwww.nyc.gov%2Fhtml%2Fom%2Fhtml%2F2012b%2Fpr291-12.html&cc=unused1978&rc=1194&ndi=1](http://www.nyc.gov/portal/site/nycgov/menuitem.c0935b9a57bb4ef3daf2f1c701c789a0/index.jsp?pagelD=mayor_press_release&catID=1194&doc_name=http%3A%2F%2Fwww.nyc.gov%2Fhtml%2Fom%2Fhtml%2F2012b%2Fpr291-12.html&cc=unused1978&rc=1194&ndi=1)

Notice on the top right corner, there's a prompt, 'watch the video'. Check that out. Finally, I attached a simple overview (1-page summary) of our offering. Feel free to share this with Scott, Deanna, the Chief of Police, or anyone else involved in this project.

Questions? Please let me know.

Sincerely,

Bjorn

**Bjorn Salvesen**

Account Manager | State & Local Government | Microsoft Corporation  
(c) 415.939.3216 | [bjornsal@microsoft.com](mailto:bjornsal@microsoft.com) | [www.microsoft.com/government](http://www.microsoft.com/government)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 17, 2012 9:50 AM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Re: Tentative: Updated: Mtg re: DAC PM for IT and OES

Ok

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Gordon, Ken  
**Sent:** Wed Oct 17 09:33:44 2012  
**Subject:** Re: Tentative: Updated: Mtg re: DAC PM for IT and OES

Thanks. I will be in Ken's office.

Ahsan Baig  
Sent from my iPad

On Oct 17, 2012, at 9:12 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Okay. 10 am it is. Either come to OES or I can patch u in via conference, which is how Ken would like to join.

Let me know.

Thanks

Ogata, Eileen

---

From: Domingo, Renee  
Sent: Wednesday, October 17, 2012 9:13 AM  
To: Baig, Ahsan; Gordon, Ken  
Subject: Tentative: Updated: Mtg re: DAC PM for IT and OES

Okay. 10 am it is. Either come to OES or I can patch u in via conference, which is how Ken would like to join.

Let me know.

Thanks



## Ogata, Eileen

---

**Subject:** Mtg re: DAC PM for IT and OES  
**Location:** OES offices

**Start:** Tue 10/16/2012 9:30 AM  
**End:** Tue 10/16/2012 10:30 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Domingo, Renee

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 15, 2012 8:35 PM  
**To:** 'Eric Napralla'; Michael O'Brien; Alexander, Blair; Baig, Ahsan; Poirier, Michael; Gordon, Ken; White, Darin; Eide, Cathey  
**Cc:** Kolodzieczak, Raymond  
**Subject:** RE: RFP Joint Domain Awareness Center

Thanks

-----Original Message-----

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Monday, October 15, 2012 8:34 PM  
**To:** Michael O'Brien; Domingo, Renee; Alexander, Blair; Baig, Ahsan; Poirier, Michael; Gordon, Ken; White, Darin; Eide, Cathey  
**Cc:** Kolodzieczak, Raymond  
**Subject:** FW: RFP Joint Domain Awareness Center

All -

Attached is the final version of the DAC RFP; should now be accessible on City website/isupplier.

Eric

-----Original Message-----

**From:** Peav, Paula [<mailto:PPeav@oaklandnet.com>]  
**Sent:** Monday, October 15, 2012 10:24 AM  
**To:** Eric Napralla  
**Subject:** RE: RFP Joint Domain Awareness Center

Hi Eric,

Please review the changes as requested.

Thanks

-----Original Message-----

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Monday, October 15, 2012 9:10 AM  
**To:** Peav, Paula  
**Subject:** RE: RFP Joint Domain Awareness Center

Hi Paula -

I am reviewing this now.

-----Original Message-----

**From:** Peav, Paula [<mailto:PPeav@oaklandnet.com>]  
**Sent:** Friday, October 12, 2012 4:31 PM  
**To:** Eric Napralla; Baig, Ahsan  
**Subject:** RFP Joint Domain Awareness Center

Importance: High

Attached is the final RFP. Please take one last look before I upload and publish in iSupplier, Monday.

Thank you



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 10, 2012 3:54 PM  
**To:** Baig, Ahsan  
**Cc:** Gordon, Ken  
**Subject:** Re: DAC PM for DIT/OES and internal RFP discussion

Thanks Ahsan. Ken?

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Cc:** Gordon, Ken  
**Sent:** Wed Oct 10 15:50:46 2012  
**Subject:** Re: DAC PM for DIT/OES and internal RFP discussion

Next Wed 10am is fine with me.

Ahsan Baig  
Sent from my iPad

On Oct 10, 2012, at 3:46 PM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Hi Ken and Ahsan:

I never heard from Ken about a meeting.

Can we either meeting this Friday at 9 am or next week on Wednesday at 10 am?

Please advise.

----- Original Message -----

**From:** Domingo, Renee  
**To:** Baig, Ahsan; Gordon, Ken  
**Sent:** Thu Oct 04 10:50:36 2012  
**Subject:** Re: DAC PM for DIT/OES and internal RFP discussion

Can we do 3:30 pm on Tuesday?

Ken???

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Gordon, Ken  
**Sent:** Thu Oct 04 10:47:50 2012  
**Subject:** RE: DAC PM for DIT/OES and internal RFP discussion

Hi Renee,

I am available on either days, Tue after 3pm or Wed 9am.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee

Sent: Thursday, October 04, 2012 10:41 AM  
To: Baig, Ahsan; Gordon, Ken  
Subject: DAC PM for DIT/OES and internal RFP discussion

Hi Ahsan and Ken:

Can we meet next Tues or Wed to discuss the PM RFP and also latest RFP next Tuesday pm or Wednesday am?

Please provide a few dates and times.

Thanks much!!

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 10, 2012 3:46 PM  
**To:** Gordon, Ken; Baig, Ahsan  
**Subject:** Fw: DAC PM for DIT/OES and internal RFP discussion

Hi Ken and Ahsan:

I never heard from Ken about a meeting.

Can we either meeting this Friday at 9 am or next week on Wednesday at 10 am?

Please advise.

----- Original Message -----

**From:** Domingo, Renee  
**To:** Baig, Ahsan; Gordon, Ken  
**Sent:** Thu Oct 04 10:50:36 2012  
**Subject:** Re: DAC PM for DIT/OES and internal RFP discussion

Can we do 3:30 pm on Tuesday?

Ken???

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee; Gordon, Ken  
**Sent:** Thu Oct 04 10:47:50 2012  
**Subject:** RE: DAC PM for DIT/OES and internal RFP discussion

Hi Renee,

I am available on either days, Tue after 3pm or Wed 9am.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, October 04, 2012 10:41 AM  
**To:** Baig, Ahsan; Gordon, Ken  
**Subject:** DAC PM for DIT/OES and internal RFP discussion

Hi Ahsan and Ken:

Can we meet next Tues or Wed to discuss the PM RFP and also latest RFP next Tuesday pm or Wednesday am?

Please provide a few dates and times.

Thanks much!!



Ogata, Eileen

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From: Domingo, Renee  
Sent: Thursday, October 04, 2012 10:51 AM  
To: Baig, Ahsan; Gordon, Ken  
Subject: Re: DAC PM for DIT/OES and internal RFP discussion

Can we do 3:30 pm on Tuesday?

Ken???

----- Original Message -----

From: Baig, Ahsan  
To: Domingo, Renee; Gordon, Ken  
Sent: Thu Oct 04 10:47:50 2012  
Subject: RE: DAC PM for DIT/OES and internal RFP discussion

Hi Renee,

I am available on either days, Tue after 3pm or Wed 9am.

Thanks,  
-ahsan

-----Original Message-----

From: Domingo, Renee  
Sent: Thursday, October 04, 2012 10:41 AM  
To: Baig, Ahsan; Gordon, Ken  
Subject: DAC PM for DIT/OES and internal RFP discussion

Hi Ahsan and Ken:

Can we meet next Tues or Wed to discuss the PM RFP and also latest RFP next Tuesday pm or Wednesday am?

Please provide a few dates and times.

Thanks much!!

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 04, 2012 10:41 AM  
**To:** Baig, Ahsan; Gordon, Ken  
**Subject:** DAC PM for DIT/OES and internal RFP discussion

Hi Ahsan and Ken:

Can we meet next Tues or Wed to discuss the PM RFP and also latest RFP next Tuesday pm or Wednesday am?

Please provide a few dates and times.

Thanks much!!

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, October 04, 2012 10:25 AM  
**To:** Barnes, Deborah; 'enapralla@portoakland.com'; Baig, Ahsan  
**Cc:** Peav, Paula  
**Subject:** Re: DAC - City Project #

We can use the OES Org number 20710-1

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**From:** Barnes, Deborah  
**To:** Domingo, Renee; 'enapralla@portoakland.com' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan  
**Cc:** Peav, Paula  
**Sent:** Thu Oct 04 10:18:35 2012  
**Subject:** RE: DAC - City Project #

Hi Renee, Eric, Ahsan,

Numbers are assigned by the using agency/agencies as a way of tracking the project. In this case, OES/IT/Port make up the "using agency".

If either of you do not have an existing number tracking system, you have the flexibility to number it to suit your own project tracking needs and by the way it does not have to be numerical.

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

**Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012** <http://bit.ly/GB3s8f>





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**From:** Domingo, Renee  
**Sent:** Thursday, October 04, 2012 9:35 AM  
**To:** 'enapralla@portoakland.com'; Barnes, Deborah  
**Subject:** Re: DAC - City Project #

Hi Eric:

I don't have a project number and not sure where I would get this.

Deborah: any idea where I could get this or do make one up?

Please advise.

---

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Domingo, Renee  
**Sent:** Thu Oct 04 07:37:18 2012  
**Subject:** DAC - City Project #

Good Morning Renee -

Can you please provide me with a project # for the DAC project? I need this to 1) include in the RFP and 2) to complete a request for contract compliance services with the City. My apologies if Ahsan has already reached out to you in this regard. Thanks. Have a great Day!

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 02, 2012 4:38 PM  
**To:** 'enapralla@portoakland.com'; Eide, Cathey; White, Darin; Poirier, Michael; Baig, Ahsan; 'mobrien@portoakland.com'; 'bwu@portoakland.com'; Gordon, Ken  
**Subject:** Re: Revised DAC RFP

Hi Eric:

Thanks for the comprehensive update. Look forward to receiving the hard copies for review.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee; Eide, Cathey; White, Darin; Poirier, Michael; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Ben Wu <bwu@portoakland.com>; Gordon, Ken  
**Sent:** Tue Oct 02 16:30:46 2012  
**Subject:** Revised DAC RFP

All -

Attached, please find the latest draft version of the DAC RFP; the RFP is the only document that will be accessible for public viewing. All other documents (CONOPS, Scope of Work Supplement, etc.) will be restricted documents; those interested in bidding as a prime will have to sign the documents out and provide a \$ deposit.

Ahsan and I met with Debbie Barnes and her staff yesterday. We all have action items to work on. Most importantly, the RFP document is with the City of Oakland and being reviewed to ensure compliance with policy, etc. Some of the known issues to be addressed, which you will identify in the attached, are:

- 1) Adding a requirement for a performance bond in the agreement; we will probably utilize a different template agreement in Attachment A.
- 2) Attachments E and F are tailored to the Port; will have to amend for City.
- 3) We are still discussing local/small business enterprise program (i.e. - conducting an evaluation of local market to reduce or waive requirement or potentially utilizing Port policy).

Also based on the outcome of our meeting, we believe we can meet all dates identified in the document; this means the RFP will most likely be advertised in the local paper on Sunday, 10/14.

If you have an opportunity, please review the attached; I've also included the Scope of Work Supplement. This document is considered "Restricted" but wanted you to have an opportunity to review as it further elaborates on the scope of work which contractors will be bidding upon.

Finally, I will drop of a hard copy set of the entire package to you tomorrow or Thursday. The other documents (CONOPS and Tech Linkage) have been updated based on feedback received in our meetings.

Thanks.

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 26, 2012 2:38 PM  
**To:** 'enapralla@portoakland.com'; Eide, Cathey; 'mobrien@portoakland.com'; Gordon, Ken; Baig, Ahsan; White, Darin; Alexander, Blair  
**Subject:** Re: DAC RFP

Thanks

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee; Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>; Gordon, Ken; Baig, Ahsan; White, Darin; Alexander, Blair  
**Sent:** Wed Sep 26 13:46:49 2012  
**Subject:** DAC RFP

All -

I wanted to send you a quick status update regarding the development of the DAC RFP as it has been a few weeks since we have spoken about the project.

Based on the feedback from the project team, I've given the document a significant makeover. I have a meeting this afternoon to pass the RFP package back to the consultant team for their final review/comments of the modifications I have made. On Monday 10/1, I am scheduled to meet with Debbie Barnes to go through the RFP package. I've modified the RFP release date to 10/15; *hoping this is enough time for Debbie and I to coordinate any additional changes we may have.* Early next week, I will distribute a hard copy of the RFP package to each project team member for a final review. I will email or call each of you when I, or the consultant, plan to drop by your office.

Thank you for your continued support.

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, August 23, 2012 5:28 PM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; Alexander, Blair; 'bwu@portoakland.com'; White, Darin; Eide, Cathey; 'mobrien@portoakland.com'; Poirier, Michael; Domingo, Renee; Gordon, Ken; Poulson, Edward; 'RKolodzieczak@guidepostsolutions.com'  
**Subject:** Conceptual Design Domain Awareness Center Meeting

Did you mean to send this for Sept?

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Thursday, August 23, 2012 9:48 AM  
**To:** Gordon, Ken; Baig, Ahsan  
**Subject:** Re: Trip to Long Beach DAC- 09/14/12

Perhaps. Good idea. Who did you have in mind? Names please. ;) What about David Cruise? Just a suggestion.

----- Original Message -----

**From:** Gordon, Ken  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Thu Aug 23 09:43:32 2012  
**Subject:** RE: Trip to Long Beach DAC- 09/14/12

Would it be appropriate to invite someone from the Mayor's Office (public safety advisor) or Kernighan's (Public Safety Chairperson) office?

Just asking.

Ken Gordon, Interim Director  
City of Oakland Department of Information Technology  
150 Frank Ogawa Plaza, Suite 7335  
Oakland, California 94612  
Office Phone: (510) 238-2023  
Email: [kgordon@oaklandnet.com](mailto:kgordon@oaklandnet.com)

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Thursday, August 23, 2012 9:30 AM  
**To:** Gordon, Ken; Baig, Ahsan  
**Subject:** Fw: Trip to Long Beach DAC- 09/14/12

FYI

----- Original Message -----

**From:** Alexander, Blair  
**To:** Domingo, Renee  
**Cc:** Allison, Darren; 'mobrien@portoakland.com' <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Thu Aug 23 07:02:45 2012  
**Subject:** RE: Trip to Long Beach DAC- 09/14/12

Renee - thx for the offer, but don't think I'll be able to make a trip to Long Beach.

I am meeting with Mike O'Brien on Fri at 1100 to go over the CONOPS and other details of the DAC RFP.

Thx.

Blair Alexander 7990  
Lieutenant of Police  
Commander, Special Operations Section

O: (510) 777-8765  
C: (510) 385-8911  
E: [balexander@oaklandnet.com](mailto:balexander@oaklandnet.com)

-----Original Message-----

From: Domingo, Renee

Sent: Wednesday, August 22, 2012 11:32 PM

To: Alexander, Blair

Cc: 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Gordon, Ken; Baig, Ahsan; 'dwhitefyr@sbcglobal.net'

Subject: Trip to Long Beach DAC- 09/14/12

Hi Lieutenant Alexander:

City of Oakland is in the process of planning a day trip to LB DAC on 9/14/12.

Ken Gordon and Ahsan Baig will be attending.

You are welcome to join them and OES will play for Coach class airfare to and from OAK to LB.

Please let me know if you would like to go.

As soon as Mike OBrien confirms 9/14/12 is a good date for the LB DAC rep, please book your flights asap to ensure a reasonable airfare.

As a suggestions, JetBlue as good airfares from OAK to LB.

Thanks much.



**Ogata, Eileen**

---

From: Domingo, Renee  
Sent: Thursday, August 23, 2012 9:30 AM  
To: Gordon, Ken; Baig, Ahsan  
Subject: Fw: Trip to Long Beach DAC- 09/14/12

FYI

----- Original Message -----

From: Alexander, Blair  
To: Domingo, Renee  
Cc: Allison, Darren; 'mobrien@portoakland.com' <mobrien@portoakland.com>  
Sent: Thu Aug 23 07:02:45 2012  
Subject: RE: Trip to Long Beach DAC- 09/14/12

Renee - thx for the offer, but don't think I'll be able to make a trip to Long Beach.

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Thx.

Blair Alexander 7990  
Lieutenant of Police  
Commander, Special Operations Section  
O: (510) 777-8765  
C: (510) 385-8911  
E: [baalexander@oaklandnet.com](mailto:baalexander@oaklandnet.com)

-----Original Message-----

From: Domingo, Renee  
Sent: Wednesday, August 22, 2012 11:32 PM  
To: Alexander, Blair  
Cc: 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Gordon, Ken; Baig, Ahsan; 'dwhitefyr@sbcglobal.net'  
Subject: Trip to Long Beach DAC- 09/14/12

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Please let me know if you would like to go.

As soon as Mike OBrien confirms 9/14/12 is a good date for the LB DAC rep, please book your flights asap to ensure a reasonable airfare.

As a suggestions, JetBlue as good airfares from OAK to LB.

Thanks much.

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, August 22, 2012 11:34 PM  
**To:** Baig, Ahsan  
**Subject:** Re: Out of Office AutoReply: Trip to Long Beach DAC- 09/14/12

Enjoy your well deserved vacation!

----- Original Message -----

**From:** Baig, Ahsan  
**To:** Domingo, Renee  
**Sent:** Wed Aug 22 23:32:03 2012  
**Subject:** Out of Office AutoReply: Trip to Long Beach DAC- 09/14/12

I am currently out of the office on vacation. I will return to the office on Tuesday, 08/27/12.

Please contact following people in my absence:

Abdullah Ahmed-Falol at 510.238.2024 for Public Safety Applications, Servers/Desktops and Client Software; Greg Tanner at 510.238.5783 for Public Safety Radios, Wireless, Laptops and Handhelds.

For any urgent management and/or administration related issues, please contact Ken Gordon at 510-238-2023.

Please refer your trouble ticket calls to the help desk (510)238-2000.



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, August 22, 2012 11:32 PM  
**To:** Alexander, Blair  
**Cc:** 'mobrien@portoakland.com'; 'enapralla@portoakland.com'; Gordon, Ken; Baig, Ahsan; 'dwhitefyr@sbcglobal.net'  
**Subject:** Trip to Long Beach DAC- 09/14/12

Hi Lieutenant Alexander:

City of Oakland is in the process of planning a day trip to LB DAC on 9/14/12.

Ken Gordon and Ahsan Baig will be attending.

*You are welcome to join them and OES will play for Coach class airfare to and from OAK to LB.*

Please let me know if you would like to go.

As soon as Mike OBrien confirms 9/14/12 is a good date for the LB DAC rep, please book your flights asap to ensure a reasonable airfare.

As a suggestions, JetBlue as good airfares from OAK to LB.

Thanks much.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, August 10, 2012 10:04 AM  
**To:** Eide, Cathey; 'mobrien@portoakland.com'; Poirier, Michael; 'enapralla@portoakland.com'; Baig, Ahsan; Alexander, Blair; White, Darin  
**Cc:** 'RKolodzieczak@guidepostsolutions.com'  
**Subject:** Re: Status

Thanks Mike

---

**From:** Eide, Cathey  
**To:** Michael O'Brien <mobrien@portoakland.com>; Poirier, Michael; Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan; Alexander, Blair; White, Darin; Domingo, Renee  
**Cc:** Kolodzieczak, Raymond <RKolodzieczak@guidepostsolutions.com>  
**Sent:** Fri Aug 10 09:19:43 2012  
**Subject:** RE: Status

Great! Thanks Mike

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Fri 8/10/2012 8:49 AM  
**To:** Poirier, Michael; Eric Napralla; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey; Domingo, Renee  
**Cc:** Kolodzieczak, Raymond  
**Subject:** RE: Status

All, I've attached some comments and considerations for our discussion next week. I think the CONOPS and Tech Linkage are looking better and are flowing together pretty well. I'm not sure there is good enough linkage from the RFQ to those documents at this point. Look forward to the discussion next week. I hope you all have time to dive into the documents before the meeting.

For reference, I've made the assumption that our group is the interim Governance Council (GC) for the purposes of pushing this plan forward.

Have a great weekend!

Regards,

**Mike O'Brien**  
Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Poirier, Michael [mailto:MPoirier@oaklandnet.com]  
**Sent:** Saturday, August 04, 2012 7:32 PM  
**To:** Eric Napralla; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey; Michael O'Brien; Domingo, Renee  
**Cc:** Kolodzieczak, Raymond  
**Subject:** RE: Status

Eric and all,



I picked up the binder regarding the RFQ for the DAC. Most of the technical specs and building requirements are beyond me so I studied the Introduction, Project Overview, Project Goals.

As I have stated before, these items are too Port 'specific'. The DAC needs to be an operational component as well as a central repository for information. While the DAC will of course serve the Port, I see the majority of information in/out will be 'live' on City streets. This RFQ does not have the focus of 'live' operational information center. The whole Project Overview portion is solely focused on the Port of Oakland – there is nothing about the ability for the DAC to push information to police/fire on a 'routine' basis as 911 (or other) calls are received. In the last paragraph of Project Overview there is reference that the DAC will supply responders with info to respond to threats – agreed the DAC should do this, but it seems that this is a threat against the Port or that only a 'terrorist threat' would reach the level of the DAC. I believe the DAC, if staffed properly can be used for analysis of all types of crimes, just not the implied 'terrorist threats'. The DAC needs to be an part of the operational side of things, not a local "NCRIC".

In the Project Goals section (#10) I see the 'bi-directional' communications paragraph. This idea should be the focus of the DAC – not #10. I see that all of the PORT security technologies are to be included but I don't see City resources included in this section. (LE data base information is contained in a later table , should be in this section) – All technology should be included in this section (ie: any City camera, shotspotter, LPR, City Databases (planning, permits, business tax, city GIS etc).

I know we have spoken about the 'output' of the DAC in many meetings and some of it was captured in the ConOps, but it seems the RFQ does not convey the needs of the City in general and specifically OPD/OFD. If the RFQ goes out as is, I think the vendor will be 'surprised' when the true nature/function (operational mode) of the DAC is requested.

Michael Poirier  
Lieutenant of Police  
Patrol Division BFO-2  
Oakland Police Department

510-777-8601  
[mpoirier@oaklandnet.com](mailto:mpoirier@oaklandnet.com)

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Thursday, August 02, 2012 1:37 PM

**To:** Baig, Ahsan; Alexander, Blair; Ben Wu; White, Darin; Eide, Cathey; Michael O'Brien; Poirier, Michael; Domingo, Renee; Eric Napralla

**Cc:** Kolodzieczak, Raymond

**Subject:** FW: Status

All -

Per below, consultant will deliver bound hard copies of the final draft DAC documents to you tomorrow. Mike P and Blair A, please be advised your copies will go to PAB, to the information desk. Thanks.

Eric

---

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

---

**From:** Eric Napralla

**Sent:** Thursday, August 02, 2012 1:33 PM



**To:** 'Kolodzieczak, Raymond'; Miller, Nicolas

**Subject:** RE: Status

Hi Ray -

Thanks for the update.

Please deliver to the following:

- 1 copy to Renee Domingo and 1 copy to Cathey Eide  
1605 Martin Luther King Jr Way  
Oakland, CA
- 1 copy to Eric Napralla, 1 copy to Ben Wu, and 1 copy to Mike O'Brien  
530 Water St  
Oakland, CA
- 1 copy to Darin White and 1 copy to Ahsan Baig  
150 Frank Ogawa Plaza  
Oakland, CA
- 1 copy for Blair Alexander and 1 copy for Mike Poirier (I will let them know to pick them up tomorrow)  
455 7th St  
Oakland, CA

Thanks.

Eric

---

**From:** Kolodzieczak, Raymond [<mailto:RKolodzieczak@guidepostsolutions.com>]

**Sent:** Thursday, August 02, 2012 11:44 AM

**To:** Eric Napralla; Miller, Nicolas

**Subject:** RE: Status

Eric,

We are putting the final touches on the RFQ requirements and will be done this afternoon. I will print these and sent them for bound copies tonight so that I can deliver them tomorrow morning. Can you provide me a list of Addresses for the deliverers?

Thanks,

Ray

Raymond Kolodzieczak

Senior Project Manager

Guidepost Solutions

Technology | Design | Consulting



GUIDEPOST SOLUTIONS LLC

T 510.250.6237

F 510.839.4791

C 510.301.8537

vCard

website

A SolutionPoint International, Inc. Company  
[www.solutionpoint-intl.com](http://www.solutionpoint-intl.com)

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---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Thursday, August 02, 2012 9:23 AM  
**To:** Kolodzieczak, Raymond; Miller, Nicolas  
**Subject:** Status

Ray/Nick -

In recent weeks, I communicated to my team the deliverable would be distributed yesterday or today. Can you please confirm when the documents will be available? I am getting inquiries from my team. Thanks.

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, August 08, 2012 1:32 PM  
**To:** 'enapralla@portoakland.com'  
**Cc:** Eide, Cathey; 'mobrien@portoakland.com'; Baig, Ahsan; White, Darin  
**Subject:** Re: Conceptual Design Domain Awareness Center - Project Status Update

Hi Eric:

I just spoke with Ahsan and he is in a similar position.

We were wondering if we can meet on Thursday August 16th at 3 pm?

---

**From:** Domingo, Renee  
**To:** 'enapralla@portoakland.com' <enapralla@portoakland.com>  
**Cc:** Eide, Cathey; 'mobrien@portoakland.com' <mobrien@portoakland.com>  
**Sent:** Wed Aug 08 13:12:25 2012  
**Subject:** Re: Conceptual Design Domain Awareness Center - Project Status Update

Hi Eric:

I have not had time this week to review the documents that were delivered on Friday afternoon.

I was off duty on Monday and yesterday and today have been meeting filled days.

I would like to request additional time to review and provide my comments to you.

If we can set up a time to meet either on August 15 or 16 to discuss and perhaps BC White can join us too.

Please let me know.

I will not plan to come to today's meeting at 3 pm.

Thank you in advance for your consideration and understanding.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Thu Jul 26 13:55:39 2012  
**Subject:** FW: Conceptual Design Domain Awareness Center - Project Status Update

Renee -

Per below, I expect delivery of the complete bid package, including up to date versions of CONOPS, Technology Linkage, and Architectural Programming documents next Wednesday, 8/1 from the consultant team. I will deliver complete packages to each member of the project team. Also, the consensus from the team to meet and review/discuss the final package is Wednesday, 8/8 in the afternoon; I will send an outlook invite after this email. If you cannot make it, please provide me with a time and date after 8/1 that you and I can meet to discuss the final package of documents. I will be doing the same thing with Darin White as he is headed out on vacation the end of next week. Thanks.

Eric

Eric Napralla  
Maritime Security Project Administrator



Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

---

**From:** Eric Napralla  
**Sent:** Wednesday, July 25, 2012 2:23 PM  
**To:** 'Baig, Ahsan'; 'balexander@oaklandnet.com'; Ben Wu; 'dwhite@oaklandnet.com'; 'Eide, Cathey'; Michael O'Brien; 'mpoirier@oaklandnet.com'  
**Subject:** Conceptual Design Domain Awareness Center - Project Status Update  
**Importance:** High

Team -

It has been a week or so since our last communication. I wanted to provide you with a project status update:

Task 1 - CONOPS: We are currently on our 3rd version of the draft. Please let me know immediately if you have any additional comments.

Task 2 - Technology Linkage: We are currently on our 2nd draft version of the document. Please let me know immediately if you have any additional comments.

Task 3 - Architectural Programming: We received one set of drawings and specifications; I think they are adequate for bidding purposes. Please let me know if you have any additional comments.

RFP/RFQ/Bid Document - I received a draft bid document a couple of weeks ago; I did not release this to the project management team as it was not adequate. The consultant has committed to submit the new draft RFP to the project team on August 1. The consultant team would also like to meet with us on August 8, 9, or 10 for a couple of hours to present and discuss the document. Please let me know your availability and I will send out a outlook invite. Thanks.

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, August 06, 2012 12:59 PM  
**To:** Baig, Ahsan; 'RKolodzieczak@guidepostsolutions.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Poirier, Michael; Alexander, Blair; White, Darin; Eide, Cathey  
**Subject:** Re: Status

Me too

---

**From:** Baig, Ahsan  
**To:** Kolodzieczak, Raymond <RKolodzieczak@guidepostsolutions.com>; Eric Napralla <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Poirier, Michael; Alexander, Blair; White, Darin; Eide, Cathey  
**Sent:** Mon Aug 06 12:59:27 2012  
**Subject:** RE: Status

Thanks Ray, I will follow up today.

Eric: Can we start the Wed meeting at 3pm? I need to be at another meeting till 3pm with the CA and Chiefs for the radio system.

-ahsan

---

**From:** Kolodzieczak, Raymond [mailto:RKolodzieczak@guidepostsolutions.com]  
**Sent:** Monday, August 06, 2012 12:54 PM  
**To:** Eric Napralla; Baig, Ahsan; Michael O'Brien; Domingo, Renee; Poirier, Michael; Alexander, Blair; White, Darin; Eide, Cathey  
**Subject:** RE: Status

Ahsan,

I delivered it to the Fire Department Receptionist on the third floor along with Darin White's copy on Friday at noon. She assured me that since you were on the eighth floor and I did not have access to the eighth floor that she would see that you received the binder.

Best Regards,  
Ray

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**Cc:** Kolodzieczak, Raymond  
**Subject:** RE: Status

Ray, please advise Ahsan. Thanks.

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**From:** Baig, Ahsan [mailto:ABaig@oaklandnet.com]  
**Sent:** Monday, August 06, 2012 12:45 PM  
**To:** Michael O'Brien; Domingo, Renee; Poirier, Michael; Eric Napralla; Alexander, Blair; White, Darin; Eide, Cathey  
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**Cc:** [RKolodzieczak@guidepostsolutions.com](mailto:RKolodzieczak@guidepostsolutions.com)

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*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641

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**Sent:** Saturday, August 04, 2012 8:19 PM

**To:** Poirier, Michael; Eric Napralla; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey; Michael O'Brien

**Cc:** [RKolodzieczak@guidepostsolutions.com](mailto:RKolodzieczak@guidepostsolutions.com)

**Subject:** Re: Status

Thanks Lieutenant Poirier for your valuable feedback and input.

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**To:** 'Eric Napralla' <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Domingo, Renee

**Cc:** Kolodzieczak, Raymond <[RKolodzieczak@guidepostsolutions.com](mailto:RKolodzieczak@guidepostsolutions.com)>

**Sent:** Sat Aug 04 19:31:59 2012

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Michael Poirier  
Lieutenant of Police  
Patrol Division BFO-2  
Oakland Police Department

510-777-8601  
[mpoirier@oaklandnet.com](mailto:mpoirier@oaklandnet.com)

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**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Thursday, August 02, 2012 1:37 PM

**To:** Baig, Ahsan; Alexander, Blair; Ben Wu; White, Darin; Eide, Cathey; Michael O'Brien; Poirier, Michael; Domingo, Renee; Eric Napralla

**Cc:** Kolodzieczak, Raymond

**Subject:** FW: Status

All -

Per below, consultant will deliver bound hard copies of the final draft DAC documents to you tomorrow. Mike P and Blair A, please be advised your copies will go to PAB, to the information desk. Thanks.

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

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**Subject:** RE: Status

Hi Ray -

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150 Frank Ogawa Plaza  
Oakland, CA
- 1 copy for Blair Alexander and 1 copy for Mike Poirier (I will let them know to pick them up tomorrow)  
455 7th St  
Oakland, CA

Thanks.

Eric

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**From:** Kolodzieczak, Raymond [<mailto:RKolodzieczak@guidepostsolutions.com>]

**Sent:** Thursday, August 02, 2012 11:44 AM

**To:** Eric Napralla; Miller, Nicolas

**Subject:** RE: Status

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Thanks,  
Ray

Raymond Kolodzieczak

Senior Project Manager  
Guidepost Solutions

Technology | Design | Consulting



GUIDEPOST SOLUTIONS LLC

T 510.250.6237

F 510.839.4791

C 510.301.8537

[RKolodzieczak@guidepostsolutions.com](mailto:RKolodzieczak@guidepostsolutions.com)

vCard

website

A SolutionPoint International, Inc. Company  
[www.solutionpoint-intl.com](http://www.solutionpoint-intl.com)

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**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Thursday, August 02, 2012 9:23 AM

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**Subject:** Status

Ray/Nick -

In recent weeks, I communicated to my team the deliverable would be distributed yesterday or today. Can you please confirm when the documents will be available? I am getting inquiries from my team. Thanks.

**Eric Napralla**

**Maritime Security Project Administrator**

**Port of Oakland**

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Ogata, Eileen

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**Sent:** Monday, August 06, 2012 12:57 PM  
**To:** 'RKolodzieczak@guidepostsolutions.com'; 'enapralla@portoakland.com'; Baig, Ahsan; 'mobrien@portoakland.com'; Poirier, Michael; Alexander, Blair; White, Darin; Eide, Cathey  
**Cc:** Jenkins, Dawn; Miller, June T.  
**Subject:** Re: Status

Hi Ahsan:

You may want to go down stairs or call them to see if they sent it inter office.

---

**From:** Kolodzieczak, Raymond <RKolodzieczak@guidepostsolutions.com>  
**To:** Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee; Poirier, Michael; Alexander, Blair; White, Darin; Eide, Cathey  
**Sent:** Mon Aug 06 12:54:06 2012  
**Subject:** RE: Status

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**Cc:** Kolodzieczak, Raymond <[RKolodzieczak@guidepostsolutions.com](mailto:RKolodzieczak@guidepostsolutions.com)>  
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**Cc:** Kolodzieczak, Raymond

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Oakland, CA

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Raymond Kolodzieczak

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Sounds good

---

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**To:** Domingo, Renee; Poirier, Michael; Eric Napralla <enapralla@portoakland.com>; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey  
**Cc:** RKolodzieczak@guidepostsolutions.com <RKolodzieczak@guidepostsolutions.com>  
**Sent:** Mon Aug 06 11:26:48 2012  
**Subject:** RE: Status

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---

**From:** Kolodzieczak, Raymond [<mailto:RKolodzieczak@guidepostsolutions.com>]  
**Sent:** Thursday, August 02, 2012 11:44 AM  
**To:** Eric Napralla; Miller, Nicolas  
**Subject:** RE: Status

Eric,

We are putting the final touches on the RFQ requirements and will be done this afternoon. I will print these and sent them for bound copies tonight so that I can deliver them tomorrow morning. Can you provide me a list of Addresses for the deliverers?

Thanks,  
Ray

Raymond Kolodzieczak

Senior Project Manager  
Guidepost Solutions

Technology | Design | Consulting



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**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Thursday, August 02, 2012 9:23 AM

**To:** Kolodzieczak, Raymond; Miller, Nicolas

**Subject:** Status

Ray/Nick -

In recent weeks, I communicated to my team the deliverable would be distributed yesterday or today. Can you please confirm when the documents will be available? I am getting inquiries from my team. Thanks.

Eric Napralla

Maritime Security Project Administrator

Port of Oakland

p) 510.627.1403

c) 650.622.2114



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Saturday, August 04, 2012 8:19 PM  
**To:** Poirier, Michael; 'enapralla@portoakland.com'; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey; 'mobrien@portoakland.com'  
**Cc:** 'RKolodzieczak@guidepostsolutions.com'  
**Subject:** Re: Status

Thanks Lieutenant Poirier for your valuable feedback and input.

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**From:** Poirier, Michael  
**To:** 'Eric Napralla' <enapralla@portoakland.com>; Baig, Ahsan; Alexander, Blair; White, Darin; Eide, Cathey; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee  
**Cc:** Kolodzieczak, Raymond <RKolodzieczak@guidepostsolutions.com>  
**Sent:** Sat Aug 04 19:31:59 2012  
**Subject:** RE: Status

Eric and all,

I picked up the binder regarding the RFQ for the DAC. Most of the technical specs and building requirements are beyond me so I studied the Introduction, Project Overview, Project Goals.

As I have stated before, these items are too Port 'specific'. The DAC needs to be an operational component as well as a central repository for information. While the DAC will of course serve the Port, I see the majority of information in/out will be 'live' on City streets. This RFQ does not have the focus of 'live' operational information center. The whole Project Overview portion is solely focused on the Port of Oakland – there is nothing about the ability for the DAC to push information to police/fire on a 'routine' basis as 911 (or other) calls are received. In the last paragraph of Project Overview there is reference that the DAC will supply responders with info to respond to threats – agreed the DAC should do this, but it seems that this is a threat against the Port or that only a 'terrorist threat' would reach the level of the DAC. I believe the DAC, if staffed properly can be used for analysis of all types of crimes, just not the implied 'terrorist threats'. The DAC needs to be an part of the operational side of things, not a local "NCRIC".

In the Project Goals section (#10) I see the 'bi-directional' communications paragraph. This idea should be the focus of the DAC – not #10. I see that all of the PORT security technologies are to be included but I don't see City resources included in this section. (LE data base information is contained in a later table, should be in this section) – All technology should be included in this section (ie: any City camera, shotspotter, LPR, City Databases (planning, permits, business tax, city GIS etc).

I know we have spoken about the 'output' of the DAC in many meetings and some of it was captured in the ConOps, but it seems the RFQ does not convey the needs of the City in general and specifically OPD/OFD. If the RFQ goes out as is, I think the vendor will be 'surprised' when the true nature/function (operational mode) of the DAC is requested.

Michael Poirier  
Lieutenant of Police  
Patrol Division BFO-2  
Oakland Police Department

510-777-8601  
mpoirier@oaklandnet.com

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**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Thursday, August 02, 2012 1:37 PM  
**To:** Baig, Ahsan; Alexander, Blair; Ben Wu; White, Darin; Eide, Cathey; Michael O'Brien; Poirier, Michael; Domingo, Renee; Eric Napralla

**Cc:** Kolodzieczak, Raymond  
**Subject:** FW: Status

All -

Per below, consultant will deliver bound hard copies of the final draft DAC documents to you tomorrow. Mike P and Blair A, please be advised your copies will go to PAB, to the information desk. Thanks.

Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**

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**From:** Eric Napralla  
**Sent:** Thursday, August 02, 2012 1:33 PM  
**To:** 'Kolodzieczak, Raymond'; Miller, Nicolas  
**Subject:** RE: Status

Hi Ray -

Thanks for the update.

Please deliver to the following:

- 1 copy to Renee Domingo and 1 copy to Cathey Eide  
1605 Martin Luther King Jr Way  
Oakland, CA
- 1 copy to Eric Napralla, 1 copy to Ben Wu, and 1 copy to Mike O'Brien  
530 Water St  
Oakland, CA
- 1 copy to Darin White and 1 copy to Ahsan Baig  
150 Frank Ogawa Plaza  
Oakland, CA
- 1 copy for Blair Alexander and 1 copy for Mike Poirier (I will let them know to pick them up tomorrow)  
455 7th St  
Oakland, CA

Thanks.

Eric

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