

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 11:32 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; 'STEVEN.S.HANDLEY@saic.com'; 'chris@datastew.com'; 'MARK.R.CARTER@saic.com'  
**Cc:** Baig, Ahsan; To, Annie; 'RONALD.L.SCHAEFER@saic.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** Re: Status of Providing City with Specific Charges that Make up the Invoice Difference of Approx \$114k and Documentation Linked to Charges- DAC Phase 1 Close Out Items-URGENT

Hi Taso:

I want to follow up with you and ensure you are on schedule with the City's request to have the Specific Charges that Make up the Invoice Difference of Approx \$114k and Documentation Linked to Charges for DAC Phase 1 Close Out.

We discussed your getting that information to us asap and we need it NO later than 4 pm today, if we are to do a reconciliation/validation and get the appropriate approvals by the end of this week and no later than early next week.

The sooner we receive this information and back up documentation, the better.

Per Chris/Annie, they have not received anything re: this item since our call yesterday morning.

Please confirm you will get us the actual documentation and specific charges that are still outstanding via email no later than 4 pm today.

Thank you for your time and cooperation.

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**Sent:** Mon Sep 23 16:18:23 2013  
**Subject:** Re: DAC Phase 1 Close Out Items

Actually, the discussion was that I would have Cathey Eide review your revised inventory and fixed asset reconciliation and verify it has been corrected and updated. We would notify SAIC.

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**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; chris@datastew.com <chris@datastew.com>; Domingo, Renee; Carter, Mark R. <MARK.R.CARTER@saic.com>  
**Cc:** Baig, Ahsan; To, Annie; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Sent:** Mon Sep 23 16:15:22 2013  
**Subject:** Re: DAC Phase 1 Close Out Items

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**From:** Handley, S. Scott  
**Sent:** Monday, September 23, 2013 02:07 PM  
**To:** Chris Millar <chris@datastew.com>; Domingo, Renee <RADomingo@oaklandnet.com>; Carter, Mark R.; Zografos, Anastasios  
**Cc:** Baig, Ahsan <ABaig@oaklandnet.com>; To, Annie <ATo@oaklandnet.com>; Schaefer, Ron; Eric Napralla

(enapralla@portoakland.com) <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>

**Subject:** RE: DAC Phase 1 Close Out Items

Item 6 – after discussing the inventory reconciliation in which Taso talked about the updates provided in June and July, the action was for the City to send a discrepancy list and then Taso would review them.

**Scott Handley** | SAIC

Operation Contracts Manager | Logistics Solutions Operation

phone: 858.826.3851 | fax 858.826.6833

mobile: 858.752.4938 | email: handleys@saic.com

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**From:** Chris Millar [mailto:chris@datastew.com]

**Sent:** Monday, September 23, 2013 10:22 AM

**To:** Domingo, Renee; Carter, Mark R.; Handley, S. Scott; Zografos, Anastasios

**Cc:** Baig, Ahsan; To, Annie; Schaefer, Ron; Eric Napralla (enapralla@portoakland.com); Michael O'Brien

**Subject:** RE: DAC Phase 1 Close Out Items

All,

Please see attached minutes for this morning's meeting. Please let me know if any items were left off or you would like to request changes.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

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**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]

**Sent:** Monday, September 23, 2013 7:58 AM

**To:** [MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com); [STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com); [ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)

**Cc:** Baig, Ahsan; To, Annie; Chris Millar

**Subject:** Fw: DAC Phase 1 Close Out Items

Here are the documents for Item #1 of today's conference call meeting at 8 am PST.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie

**Sent:** Mon Sep 23 07:50:51 2013

**Subject:** DAC Phase 1 Close Out Items

Renee,

These are the items we still show as open for DAC Phase 1 Close Out:

1. Formal Transition Plan
2. Documentation (see attached document)

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**To:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; chris@datastew.com <chris@datastew.com>; Domingo, Renee; Carter, Mark R. <MARK.R.CARTER@saic.com>  
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**Cc:** Baig, Ahsan <ABaig@oaklandnet.com>; To, Annie <ATo@oaklandnet.com>; Schaefer, Ron; Eric Napralla





3. Punch List items (see attached document)

Regards,

**Chris Millar**

President

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<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 11:47 AM  
**To:** Eide, Cathey; Baig, Ahsan  
**Cc:** Kittell-Nwuke, Denise; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** Re: DAC -ADA Waiver

Cathey:

We are waiting for PWA to finish parking lot and issue should resolve itself.

Please follow up with Contractor/who ever is doing work, to confirm the ADA slot and requirements.

Also, please follow up again after lot is completed and determine if ADA parking was done accordingly.

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**From:** Eide, Cathey  
**To:** Baig, Ahsan  
**Cc:** Domingo, Renee  
**Sent:** Tue Sep 24 09:13:53 2013  
**Subject:** DAC -ADA Waiver

Hi Ahsan,

Did we ever get the waiver for the DAC ADA construction requirement? Please advise the status. If you secured the waiver can you please forward it to us. Thanks, Cathey

Cathey Eide  
Assistant Emergency Manager  
Oakland Fire Department  
Office of Emergency Services and Homeland Security  
1605 Martin Luther King Jr. Way  
Oakland, CA 94612  
510-238-6069

## Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 12:35 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; 'MARK.R.CARTER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'; 'RONALD.L.SCHAEFER@saic.com'  
**Subject:** Re: Status of Providing City with Specific Charges that Make up the Invoice Difference of Approx \$114k and Documentation Linked to Charges- DAC Phase 1 Close Out Items-URGENT

Hi Taso:

Thank you and I will review your email in detail later today to respond to any misunderstandings or discrepancies in your interpretation.

As far as 09/30/13, is our deadline for the City not SAIC's re: the potential additional payment.

September 30th is SAIC deadline for the licenses, raw documentation and other closeout items.

For today, 9/24/13, you agreed to deliver the passwords, IP addresses and other documentation needed for the City to move forward on the VDI project. My understanding is you are delivering that to Terry Allen at the City of Oakland this afternoon before 5 pm PST.

In various emails sent to SAIC the deadline for invoices submission of charges above the \$2.7 mil was today by 4 pm. I can forward those emails again.

We also need a new invoice for the \$114k that shows the charges related to labor and equipment, per Annie To of our City Administrator's office and former audit/accounting manager.

We are willing to give you another 24 hours from now to produce the new invoice and the documentation/back up to substantiate the charges, which would be by 12:45 pm PST.

Please confirm that you plan to meet our timeline and fulfill the invoice/documentation request you agreed to yesterday, so we can plan accordingly.

Thank you for your time, immediate and serious attention in this matter.

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**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Carter, Mark R. <MARK.R.CARTER@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>

**Sent:** Tue Sep 24 12:16:19 2013

**Subject:** RE: Status of Providing City with Specific Charges that Make up the Invoice Difference of Approx \$114k and Documentation Linked to Charges- DAC Phase 1 Close Out Items-URGENT

Thanks Renee - yesterday's City distributed meeting notes and action items which states a deadline of Sep 30 and preferably soonest possible.

To clarify, the outstanding balance still due SAIC is \$114K per our final invoices submitted SEP16.

We have already agreed that the labor component remains same between the SEP11 and the SEP16 invoices.

SAIC is compiling the information regarding the remaining components – and we will provide soonest possible.

Here below is a snapshot on final SAIC Action Items from yesterday's meeting – please accept as our formal replacement text below for the SAIC assigned action items per yesterday's City distributed notes

CITY REF. #	DESCRIPTION	DATE OPENED	CITY ECD	DISPOSITION
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2	SAIC to provide the DAC Phase 1 documentation developed by SAIC in original file format artifacts produced –this effort will not require any further work/content changes by SAIC	23SEP	30SEP or sooner	In progress
3	SAIC to transition to City custody the DAC Phase 1 access password/account credentials in a protected manner	23SEP	30SEP or sooner	We contacted City and they have i email – now preparing hardcopy fc
4	Same as item 2	23SEP	30SEP	Consolidated – same #2
5	SAIC to transition to City the DAC Phase 1 license ownership and equipment warranties	23SEP	30SEP or sooner	
6	SAIC has no further action as the DAC Asset Inventory is completed per City requirements under the DAC Phase 1 and last submitted version remains unchanged; follows 3 months City review, and no known verified discrepancies at this time.	23SEP	30SEP	If City sends a discrepancy list, SA
10	SAIC to provide City changes from SEP12 and SEP16 invoices and/or additions/back-up for DAC Phase 1 balance payment due SAIC	23SEP	30SEP or sooner	In progress

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

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**Cc:** Baig, Ahsan; To, Annie; Schaefer, Ron; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com)

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Operation Contracts Manager | Logistics Solutions Operation  
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mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

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**Subject:** RE: DAC Phase 1 Close Out Items

All,  
Please see attached minutes for this morning's meeting. Please let me know if any items were left off or you would like to request changes.

Regards,

**Chris Millar**  
President  
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Renee,

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1. Formal Transition Plan
2. Documentation (see attached document)
3. Punch List items (see attached document)

Regards,

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President

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**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

Hi Taso:

Thank you for the items submitted thus far.

When can you send us a new invoice for the difference you projected at \$114k?

---

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**Sent:** Tue Sep 24 16:18:27 2013  
**Subject:** DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

**DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED**

SAIC provides City with changes from SEP11 invoice (that City used to send recent payment) and that of SEP16 invoice (that SAIC submitted as complete final with all back-up detail City requested from SAIC).

- There are no changes for labor between SEP11 and SEP 16 invoices

**PART 1 (PKG 1):** Resolves the discrepancy in the draft SEP11 June invoice **ODC Minor Comp Equipment** Total (\$465,739.37 - \$417,164.67 = **\$48,574.70** delta)

1. Attachment **Package 1** contains the following:
  - a. Copy of the ODC Minor Comp Equip spreadsheet from the original submission (City provided picture showing discrepancy)
  - b. Copy of the corrected ODC Minor Comp Equip spreadsheet from the revised submission with costs showing
  - c. Receipts from the original submission showing the missing amounts highlighted (with boxes around them for clarity)

**PART 2 (PKG 2):** Identifies the differences between the draft SEP11 and revised final SEP16 submissions of the June invoices (\$2,683,717.28 - \$2,655,287.41 = **\$28,429.87** delta.)

2. Attachment **Package 2** contains the following:
  - a. Spreadsheet detailing the categories which were affected by the resubmission, the amounts of the revisions to each category, the amount of the effect to the bottom line Cumulative (matches the sum of the category amounts), and the list of charges which were added or removed to create these differences.
  - b. Receipts for each cost which was added to the revised June invoice (no receipts are available for Goods Received, and these amounts were removed from the invoice)

**PART 3 (PKG 3):** Identifies the differences between the draft SEP11 and revised final SEP16 submissions of the July invoices

3. Attachment **Package 3** contains the following:
  - c. Spreadsheet detailing the categories which were affected by the resubmission, the amounts of the revisions to each category, the amount of the effect to the bottom line Cumulative (matches the sum of the category amounts), and the list of charges which were added or removed to create these differences.

SAIC action item list updated below.

Taso

CITY REF. #	DESCRIPTION	DATE OPENED	CITY ECD	DISPOSITION
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3	SAIC to transition to City custody the DAC Phase 1 access password/account credentials in a protected manner	23SEP	30SEP or sooner	Transition complete; hand confirmation
4	Same as item 2	23SEP	30SEP	Consolidated – same #2
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**Taso Zografos**

SAIC | Office: 650.343.8276 | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.



## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 5:04 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

Thank you!

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**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; Carter, Mark R. <MARK.R.CARTER@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>  
**Sent:** Tue Sep 24 16:50:27 2013  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

I will get back with you on this. Taso

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**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Tuesday, September 24, 2013 07:38 PM  
**To:** Zografos, Anastasios; Baig, Ahsan <ABaig@oaklandnet.com>; To, Annie <ATo@oaklandnet.com>; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Cc:** Handley, S. Scott; Carter, Mark R.; Schaefer, Ron  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

Hi Taso:

Thank you for the items submitted thus far.

When can you send us a new invoice for the difference you projected at \$114k?

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; Carter, Mark R. <MARK.R.CARTER@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>  
**Sent:** Tue Sep 24 16:18:27 2013  
**Subject:** DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

### DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

SAIC provides City with changes from SEP11 invoice (that City used to send recent payment) and that of SEP16 invoice (that SAIC submitted as complete final with all back-up detail City requested from SAIC).

- There are no changes for labor between SEP11 and SEP 16 invoices

**PART 1 (PKG 1):** Resolves the discrepancy in the draft SEP11 June invoice **ODC Minor Comp Equipment** Total (\$465,739.37 - \$417,164.67 = **\$48,574.70** delta)

1. Attachment **Package 1** contains the following:
  - a. Copy of the ODC Minor Comp Equip spreadsheet from the original submission (City provided picture showing discrepancy)
  - b. Copy of the corrected ODC Minor Comp Equip spreadsheet from the revised submission with costs showing

- c. Receipts from the original submission showing the missing amounts highlighted (with boxes around them for clarity)

**PART 2 (PKG 2):** Identifies the differences between the draft SEP11 and revised final SEP16 submissions of the June invoices (\$2,683,717.28 - \$2,655,287.41 = **\$28,429.87** delta.)

2. Attachment **Package 2** contains the following:

- a. Spreadsheet detailing the categories which were affected by the resubmission, the amounts of the revisions to each category, the amount of the effect to the bottom line Cumulative (matches the sum of the category amounts), and the list of charges which were added or removed to create these differences.
- b. Receipts for each cost which was added to the revised June invoice (no receipts are available for Goods Received, and these amounts were removed from the invoice)

**PART 3 (PKG 3):** Identifies the differences between the draft SEP11 and revised final SEP16 submissions of the July invoices

3. Attachment **Package 3** contains the following:

- c. Spreadsheet detailing the categories which were affected by the resubmission, the amounts of the revisions to each category, the amount of the effect to the bottom line Cumulative (matches the sum of the category amounts), and the list of charges which were added or removed to create these differences.

SAIC action item list updated below.

Taso

CITY REF. #	DESCRIPTION	DATE OPENED	CITY ECD	DISPOSITION
2	SAIC to provide the DAC Phase 1 documentation developed by SAIC in original file format artifacts produced –this effort will not require any further work/content changes by SAIC	23SEP	30SEP or sooner	In progress
3	SAIC to transition to City custody the DAC Phase 1 access password/account credentials in a protected manner	23SEP	30SEP or sooner	Transition complete; hand confirmation
4	Same as item 2	23SEP	30SEP	Consolidated – same #2
5	SAIC to transition to City the DAC Phase 1 license ownership	23SEP	30SEP or sooner	
6	SAIC has no further action as the DAC Asset Inventory is completed per City requirements under the DAC Phase 1 and last submitted version remains unchanged; follows 3 months City review, and no known verified discrepancies at this time.	23SEP	30SEP	If City sends a discrepancy li
10	SAIC to provide City changes from SEP11 and SEP16 invoices and/or additions/back-up for DAC Phase 1 balance payment due SAIC	23SEP	30SEP or sooner	In progress

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 5:41 PM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'; Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Cc:** 'STEVEN.S.HANDLEY@saic.com'; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

Hi Taso:

Speak with Annie To. From an audit and accounting stand point, we need a new invoice since we need to obtain approval for either an amended increased Purchase Order or a new PO for the amount over the Contract Amount of \$2.7 mil.

The new invoice can be dated tomorrow and it will be additional services/equipment for DAC Phase I project.

If we receive complete, accurate documentation to verify and validate the equipment/supplies, location, etc- we can request payment approval; if services provided are delineated and there is appropriate documentation/back up for City staff to review and validate, City staff can request payment approval.

Annie and Chris are working on sending you a reconciliation of where we are and will again, request a new invoice.

Thanks again!

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**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee; Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; Carter, Mark R. <MARK.R.CARTER@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>  
**Sent:** Tue Sep 24 17:07:26 2013  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

Renee - technically, given the reconciliation detail now provided and all the supporting docs City requires, and that you have a final SEP16 set of invoices containing same, and City has already defined items it short paid SAIC, City should be able to process a payment against the SEP16 June Invoice for the remaining outstanding balance. And should for whatever reason, City still wants SAIC to create a new invoice (given we already submitted June and July) what would we call this NEW invoice? I need to think about this and impact for both parties involved. Just to be clear, the SEP16 invoices for June and July and total project sum still show an unpaid balance of \$114K. I think the simplest way is to just cut the check given you have all the same supporting detail in your hands now that SAIC would be forced to create a special invoice. I am going to think about this some more and get back with more thoughts. Taso

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**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Tuesday, September 24, 2013 07:38 PM  
**To:** Zografos, Anastasios; Baig, Ahsan <ABaig@oaklandnet.com>; To, Annie <ATo@oaklandnet.com>; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>  
**Cc:** Handley, S. Scott; Carter, Mark R.; Schaefer, Ron  
**Subject:** Re: DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

Hi Taso:

Thank you for the items submitted thus far.

When can you send us a new invoice for the difference you projected at \$114k?

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>

**To:** Domingo, Renee; Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>

**Cc:** Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>; Carter, Mark R. <MARK.R.CARTER@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>

**Sent:** Tue Sep 24 16:18:27 2013

**Subject:** DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED

**DAC Phase 1 Close Out - SEP23 SAIC Action Item #10 CLOSED**

SAIC provides City with changes from SEP11 invoice (that City used to send recent payment) and that of SEP16 invoice (that SAIC submitted as complete final with all back-up detail City requested from SAIC).

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- c. Receipts from the original submission showing the missing amounts highlighted (with boxes around them for clarity)

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2. Attachment **Package 2** contains the following:

- a. Spreadsheet detailing the categories which were affected by the resubmission, the amounts of the revisions to each category, the amount of the effect to the bottom line Cumulative (matches the sum of the category amounts), and the list of charges which were added or removed to create these differences.
- b. Receipts for each cost which was added to the revised June invoice (no receipts are available for Goods Received, and these amounts were removed from the invoice)

**PART 3 (PKG 3):** Identifies the differences between the draft SEP11 and revised final SEP16 submissions of the July invoices

3. Attachment **Package 3** contains the following:

- c. Spreadsheet detailing the categories which were affected by the resubmission, the amounts of the revisions to each category, the amount of the effect to the bottom line Cumulative (matches the sum of the category amounts), and the list of charges which were added or removed to create these differences.

SAIC action item list updated below.

Taso

CITY REF. #	DESCRIPTION	DATE OPENED	CITY ECD	DISPOSITION
2	SAIC to provide the DAC Phase 1 documentation developed by SAIC in original file format artifacts produced –this effort will not require any further work/content changes by SAIC	23SEP	30SEP or sooner	In progress
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Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 5:52 PM  
**To:** 'jake.nicol@oaklandnorth.net'  
**Cc:** Baig, Ahsan; Breshears, Eric  
**Subject:** Re: Domain Awareness Center

Hi Jake:

From the Technical side of the DAC operations, Ahsan Baig would be the Subject Matter Expert to speak with about this project.

---

**From:** [jake.r.nicol@gmail.com](mailto:jake.r.nicol@gmail.com) <[jake.r.nicol@gmail.com](mailto:jake.r.nicol@gmail.com)>  
**To:** Domingo, Renee  
**Sent:** Tue Sep 24 17:43:05 2013  
**Subject:** Domain Awareness Center

Hi Renee,

I'm a reporter with Oakland North and I'm looking into a story about Oakland's Domain Awareness Center. A lot has been reported about the controversy around it, but what I'm interested in is how it would actually work. How it would integrate with the various partners and organizations, the technology used, the scale. I've seen some of the reports, and I know many aspects have not yet been finalized, but would you be willing to talk to me about the technical side of the operation? Or recommend some resources or someone else I should talk with? I'm reaching out to Deputy Chief Breshears as well as Ahsan Baig. I'd appreciate any assistance you could provide. Thank you.

Take care,

Jake

--

Jake Nicol

Politics/Government Reporter  
Oakland North  
[www.oaklandnorth.net](http://www.oaklandnorth.net)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, September 24, 2013 7:25 PM  
**To:** Eide, Cathey  
**Cc:** Chris Millar; To, Annie; Baig, Ahsan  
**Subject:** FW: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling  
**Attachments:** Oakland DAC ARRA Inventory Form\_completed\_30June2013\_rev9\_Color\_Coded\_with\_images.pdf  
**Importance:** High

Hi Cathey:

This is the final inventory list we had received from Taso. As we discussed, please review and validate that the SN and Fixed Asset numbers match and all the inventory is accounted for.

I believe you were going to speak with Chris and James about this and have them work with you and/or Ted to validate this by the end of this week.

Thanks much!

---

**From:** Zografos, Anastasios [mailto:ANASTASIOS.ZOGRAFOS@saic.com]  
**Sent:** Monday, July 29, 2013 5:14 PM  
**To:** Baig, Ahsan; Domingo, Renee; Eide, Cathey; Michael O'Brien; Bender, Ted; Eric Napralla; Ortiz, Celso; Chris Millar  
**Cc:** Chung, Neil A.; Ahmad, Tony K.; Handley, S. Scott; Schaefer, Ron; Harrell, Jerri L.; McLafferty, Sharnell; Lewis, Barbara A.; Feldman, Michael  
**Subject:** RE: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Ahsan, Renee, Cathey, Cynthia, Mike, Eric, Ted, Celso, and Chris –

Per the final update requirements spelled out in the email of July 23 (highlighted in yellow below for easy reference) please find attached another final asset inventory spreadsheet that the SAIC technical staff spent time and energy to create/provide which also satisfies the previously provided Oakland City direction/requirements (via separate email).

The following will guide you as to how the spreadsheet satisfies the below requirements as well.

1. Any item that cost The City over \$1k gets an asset tag. **COMPLETE: SAIC created and supplied asset tags with unique numbering for all visible physical equipment and all data has been provided in a detailed spreadsheet submitted by SAIC.**
  - a. Items above \$1k receive an EOC asset tag **COMPLETE: Same as above**
  - b. Items above \$5k also receive a City asset tag and require a "Fixed Asset Record" form; **COMPLETE: SAIC previously prepared and submitted these necessary separate "Fixed Asset Record" files and are provided here again in 1 single consolidated PDF file (all inclusive).**
2. There is no requirement for tracking the items that are under \$1k (as invoiced to us). Please remember, we are using invoices as our basis for deciding what needs tagging, as the invoices are what the auditors reference. So the exact cost to us (The City) is needed to determine tagging. Invoiced value means what is on the invoice to the City from SAIC (including markup). **COMPLETE: SAIC invoices submitted to the City include all the necessary back-up detail (e.g. copies of all POs) that provide with extensive and complete equipment cost visibility and the equipment inventory cross-references purchased items with the PO numbers and also color codes which equipment item cost are less than \$1K, between \$1K and \$5K, and over \$5K. Color coding as follows; items under \$1K are color coded light green, items between \$1K to \$5K are color coded turquoise blue, and items over \$5K are color coded orange.**

3. If you identify the items on the spreadsheet that are over \$5k, we will arrange getting the City tags and placing them on the items (and update you with those numbers for your records). **COMPLETE: The cost items over \$5K are clearly identified and color coded (ORANGE) as requested for easy identification in the spreadsheet prepared and submitted, along with all the required individual forms "Fixed Asset Records" (all included).**
4. **Grouping** – For any item that is too small to be tagged, or is software, or part of a larger assembly: In the spreadsheet those items should be grouped together and assigned one asset tag according to combined value of all items in the group. There is still one spreadsheet line for each item, but they are shown to be in a group under one asset tag. **COMPLETE: The SAIC prepared spreadsheet provides more detail than being requested for the benefit of Oakland, and thus SAIC has exceeded what is being described here for auditing purposes ---- and we have grouped items appropriately as requested.**
5. The main changes we need are:
  - a. Identify invoiced cost to City in a column (items over \$1k) **COMPLETE: SAIC has identified the items (as stated above) that are over \$1K in cost; items color coded turquoise (over \$1K to \$5K) and orange (over \$5K)**
  - b. Group items as discussed; **COMPLETE: Per Above**

Lastly, as was previously requested, we have also included pictures of assets over \$1K, wherever possible.  
Again, SAIC has happy to complete this final update change to satisfy your final update change requirements.  
Best regards,  
Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

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---

**From:** Zografos, Anastasios

**Sent:** Thursday, July 25, 2013 2:52 AM

**To:** Baig, Ahsan; Domingo, Renee; 'Eide, Cathey'; Michael O'Brien; Eric Napralla; [Cortiz@oaklandcityattorney.org](mailto:Cortiz@oaklandcityattorney.org); Chris Millar

**Cc:** Chung, Neil A.; Ahmad, Tony K.; Handley, S. Scott; Schaefer, Ron; Harrell, Jerri L.

**Subject:** RE: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Ahsan, Renee, Cathey, Cynthia, Mike, Eric, Ted, Celso, and Chris –

The "administrative functions" noted in our contract gives two examples: "preparing invoices and expense reports". Believe those functions and the staff who support those functions are overhead, as is our contracts and subcontracts support staff provided by SAIC for this project.  
I will confirm this with our Contracts Rep. Scott Handley who can verify-confirm with Celso Ortiz.

The support requests from Chris Millar require work performed by direct charge personnel on the contract – and by personnel whose labor categories were proposed, accepted and included in the contract.  
These are allowable billable costs.

As such, we continue to incur costs on this project to address the various support requests beyond June 30 Phase 1 completion – something that we also need to address.

Appreciate Chris' clarification that no longer seeking to have SAIC re-create the example file spreadsheet or provide break-out detail of tax/shipping allocations for some 590 individual items as the example file spreadsheet portrays.

We will take a look at these final set of listed requirements 1 thru 5 spelled out by Chris Millar's email below on July 23 and see how we can cost-effectively address each of them.

Best regards,



Taso

Taso Zografos

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---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Wednesday, July 24, 2013 12:09 AM  
**To:** Chris Millar; Zografos, Anastasios; Chung, Neil A.  
**Cc:** Domingo, Renee  
**Subject:** Re: Oakland DAC Phase 1 30JUN2013 Equipment Inventory and Asset Labeling

Thanks Chris.

Taso and Neil: Please help us to bring this item to a closure so that we can move forward.

Ahsan Baig  
Sent from my iPad

On Jul 23, 2013, at 10:38 AM, "Chris Millar" <[chris@datastew.com](mailto:chris@datastew.com)> wrote:

Neil, Taso,

Ahsan and I have discussed and this information is required for the City's needs. Please take a minute to re-read the email thread to understand what is being asked of SAIC. We have not asked SAIC to convert to the sample spreadsheet, the sample was submitted as an example to Tony to illustrate item grouping. I will repeat what we need to get us back on the same page:

1. Any item that cost The City over \$1k gets an asset tag.
  - a. Items above \$1k receive an EOC asset tag
  - b. Items above \$5k also receive a City asset tag and require a "Fixed Asset Record" form
2. There is no requirement for tracking the items that are under \$1k (as invoiced to us). Please remember, we are using invoices as our basis for deciding what needs tagging, as the invoices are what the auditors reference. So the exact cost to us (The City) is needed to determine tagging. Invoiced value means what is on the invoice to the City from SAIC (including markup).
3. If you identify the items on the spreadsheet that are over \$5k, we will arrange getting the City tags and placing them on the items (and update you with those numbers for your records).
4. **Grouping** – For any item that is too small to be tagged, or is software, or part of a larger assembly: In the spreadsheet those items should be grouped together and assigned one asset tag according to combined value of all items in the group. There is still one spreadsheet line for each item, but they are shown to be in a group under one asset tag.
5. The main changes we need are:
  - a. Identify invoiced cost to City in a column (items over \$1k)
  - b. Group items as discussed

This task falls under administrative task which per the T&M section of your City contract is not billable time. Also, it really should not take much time as we are only concerned with items over \$1k. Please refrain from mass-email broadcast, if you still have issues with this, we will work it out between us.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 7:38 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

We need a new invoice or we cannot request payment.

Thank you.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Chimonyo, Cynthia; Carter, Mark R. <MARK.R.CARTER@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Wed Sep 25 07:05:24 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

City has now received from SAIC all the back-up receipts it required from SAIC – along with a reconciliation between the following sets of DAC Project June and July invoices;

- SEP11 provided set of invoices that City elected to use for payment processing
- SEP16 revised final set of invoices containing all the back-up detail City requested and not included in previous set

Specific to this comment that “City will deduct this item” cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.

City has all the information it needs to process another payment to SAIC for the outstanding balance remaining calculated as follows;

SAIC Invoice Total DAC Project	City Payment To Date	Outstanding Balance/Over Current SAIC PO
\$2,809,956.34	\$2,695,603.20	\$114,353.14

The \$114,353.14 balance due SAIC includes approx. \$60,056 in costs summarized as follows;

- 1) \$16,067 for the recorded time SAIC staff worked beyond an “8 hour work day” to get Phase 1 delivery completed in 3.5 months to meet the City’s June 30 deadline;

- 2) \$15,852 because the City IT imposed rules denying data exchange from a Port system to the DAC after SAIC delivered an integrated/tested solution, consistent with the foundational tenet of the DAC (to integrate external data sources for incident/response management);
- 3) \$9,363 for the use by SAIC of part-time staff resources with unique specialized technical talent and rightfully billed at the appropriate labor rate, as specified in the contract and commensurate with their respective qualifications;
- 4) \$8,154 for a purchased asset management solution required by the City to address the need to appropriately sustain the DAC investment to be installed under Phase 2;
- 5) \$6,960 for HP training credits procured by SAIC specifically requested for City IT staff; and
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Taso

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**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]

**Sent:** Wednesday, September 25, 2013 12:32 AM

**To:** chris@datastew.com; Zografos, Anastasios; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott

**Cc:** Baig, Ahsan; To, Annie; enapralla@portoakland.com; mobrien@portoakland.com; Chimonyo, Cynthia

**Subject:** Re: DAC Phase 1 Close Out Invoicing

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Thank you.

I want to be clear that we will request approval for payment of the item(s) delineated in Chris's email below.

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We are working to set up a meeting with her and/or her designee for Thursday morning to review the invoices, documentation and hopefully secure her approvals, so we can get a PO issued and check out.

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**From:** Chris Millar <chris@datastew.com>

**To:** Taso Zografos (zografosa@saic.com) <zografosa@saic.com>; Mark Carter (MARK.R.CARTER@saic.com) <MARK.R.CARTER@saic.com>; Ron Schaefer (RONALD.L.SCHAEFER@saic.com) <RONALD.L.SCHAEFER@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>

**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla (enapralla@portoakland.com) <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Chimonyo, Cynthia

**Sent:** Tue Sep 24 21:23:04 2013

**Subject:** DAC Phase 1 Close Out Invoicing

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ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99
33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89
	TOTAL				\$ 24,093.11	\$ 4,336.75

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

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**Cc:** Baig, Ahsan; To, Annie; enapralla@portoakland.com; mobrien@portoakland.com; Chimonyo, Cynthia

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Chris:

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## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 7:54 AM  
**To:** 'enapralla@portoakland.com'  
**Cc:** 'mobrien@portoakland.com'; Baig, Ahsan  
**Subject:** Fw: DAC Phase 1 Close Out Invoicing

Hi Eric:

If Taso continues to refuse to provide the required documentation for the \$95, 113.85, as you know, we cannot pay this amount with back-up.

We have tried every way possible to garner SAIC's cooperation.

Thanks for your continued support and understanding.

---

**From:** Domingo, Renee  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com' <ANASTASIOS.ZOGRAFOS@saic.com>  
**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com' <chris@datastew.com>; 'enapralla@portoakland.com' <enapralla@portoakland.com>; 'mobrien@portoakland.com' <mobrien@portoakland.com>; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com' <MARK.R.CARTER@saic.com>; 'RONALD.L.SCHAEFER@saic.com' <RONALD.L.SCHAEFER@saic.com>; 'STEVEN.S.HANDLEY@saic.com' <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Wed Sep 25 07:48:27 2013  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

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## Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 9:37 AM  
**To:** To, Annie; Baig, Ahsan; 'chris@datastew.com'  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie  
**To:** Domingo, Renee; Baig, Ahsan; chris@datastew.com <chris@datastew.com>  
**Sent:** Wed Sep 25 09:02:58 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
Deduct Labor Overcharge for Exceeding 8 Hour a Day Limit	\$ 16,067.20
Deduct Fluensee Charge for TMS Integration	\$ 15,852.00
Deduct IES for Subcontractor (\$61,278.17 and add 18%) \$51,914.28	\$ 9,363.88
Deduct SysAid IT Management Software	\$ 8,153.80
Deduct HP Proliant Training	\$ 6,960.11
Deduct Trish's Overbilling	\$ 3,658.91
Total per City	\$ 111,975.90
Total per SAIC	\$114,353.14
Unknown charges	\$2,377.24

There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?

### Annie To

Administrative Services Manager  
City of Oakland  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

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<[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Ron Schaefer ([RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)) <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>

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3. The item "City will pay this item\*" is a new charge with new backing information that was not previously submitted on the 9/12 invoice. City will pay this item\*
4. The final item "No receipts provided" (Goods Received) was rescinded by SAIC, so no further action will be taken.

\*In order for us to consider payment, we will need a new invoice from SAIC reflecting only these charges. We need this invoice no later than **September 25, 2013 (12:45 pm PST)**. Since these charges were submitted after the invoicing deadline, payment is dependent on City staff having the ability to process the new invoices within the City's grant deadlines. Payment of these charges is pending SAIC submitting the invoice by the **September 25, 2013 (12:45 pm PST) deadline and city being able to process within deadlines.**

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99
33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89
	TOTAL				\$ 24,093.11	\$ 4,336.76

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 9:49 AM  
**To:** 'chris@datastew.com'; To, Annie; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <chris@datastew.com>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]  
**Sent:** Wednesday, September 25, 2013 9:37 AM  
**To:** To, Annie; Baig, Ahsan; Chris Millar  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie  
**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Sent:** Wed Sep 25 09:02:58 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
-------------	--------

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 9:47 AM  
**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'  
**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Thank you for your table but the invoice and final items punch list are not completed as outlined in your email.

We have consistently delineated in writing and verbally to you as an agent of SAIC and SAIC management what we need to request the approval to pay the amount over the contracted amount of \$2.7 mil, to issue a change order/amendment and/or a new PO. Mark Carter asked you if you could provide this on the Monday telcomm at 8 am PST, you stated, "yes, it is no problem".

It is now Wednesday morning, 48 hours plus later and we are still asking you for the documentation and yesterday we asked for a new invoice to meet the City's/Grantor's accounting requirements.

I am not sure what it is that you don't wish to understand and hear, related to our requirements and requests.

Your failure and SAIC's failure to provide the required documentation, receipts, etc for the \$95k charges, places the City in a position where we cannot pay you for any documented services and/or equipment.

Additionally, we are still awaiting the final punchlist items, Chris Millar, can once again delineate what has been received/satified and what has not.

We have made every good faith effort to resolve this matter equitably and expeditiously, but as we stated before, we need your full cooperation.

We must close out the books on the invoicing today by 12:45 pm PST, this is our final request to you on the billing.

We must close out the SAIC punchlist items that have not been fulfilled by SAIC by 09/30/13. Again, we are NOT asking for any new services or additional scope.

We have paid SAIC for approx \$2.65 mil in services and we require the documentation, manuals, etc for the systems, licenses, etc.

Thank you in advance for your time and attention.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; To, Annie; chris@datastew.com <chris@datastew.com>; enapralla@portoakland.com <enapralla@portoakland.com>; mobrien@portoakland.com <mobrien@portoakland.com>; Chimonyo, Cynthia; Carter, Mark R. <MARK.R.CARTER@saic.com>; Schaefer, Ron <RONALD.L.SCHAEFER@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>  
**Sent:** Wed Sep 25 08:46:10 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

Current City PO to SAIC has a T&M ceiling of \$2,695,603.

As such, SAIC cannot provide the City with any further technical support beyond that amount.

And, as our invoices show, SAIC has provided City with T&M technical support that has surpassed that City PO ceiling amount by an amount of \$114,353.14.



At the Mon. SEP23 telecom City rejected any SAIC input in regards to City providing SAIC with a full accounting of what items City is electing to not pay SAIC for against the SAIC submitted SEP16 revised final June and July invoices. Instead, City insisted that all SAIC had to do now was merely explain to City the differences between the SEP12 invoices and the SEP16 invoices.

We have completed this action.

And per City response, City now has a full and complete understanding of the differences between these 2 sets of invoices and has all the back-up detail it requires supporting a total SAIC incurred cost of \$2,809,956.34.

SAIC cannot issue City another invoice as current City PO to SAIC has a ceiling of \$2,695,603 and our invoice totals have exceeded that amount.

I believe we could have accommodated this new request had the City not changed from PO#9 \$2,868,398.20 ceiling issued on June 26 – AND City would have retained the same governance AND flexibility to make payment determinations as City felt appropriate.

We still do not understand nor has City explained to SAIC why it unilaterally issued the July 10 PO#10 reduced ceiling of \$2,695,603.

But the other bigger problem I believe still needs to be resolved is City providing SAIC with a accurate full accounting of what items City is electing to not pay SAIC for against the SAIC submitted SEP16 revised final June and July invoices.

While the \$2,062,160 payment did specify a break-out for June and July, it did not include payment instructions providing an exact detailing of cost items City was paying for since it reflected only a partial payment against the SEP16 invoices.

It is the revised final SEP16 invoices for June and July containing all the City required back-up that SAIC accounting/reconciling against.

While we can only recommend City do same, our completed action gives City the ability to use the SEP16 June and July invoices (or SEP12 with our submitted reconciliation) in order to make an auditable complete payment to SAIC.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 10:48 AM

**To:** Zografos, Anastasios

**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com); [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Chimonyo, Cynthia; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.



## Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:05 PM  
**To:** 'Eric Napralla'  
**Cc:** 'chris@datastew.com'; Baig, Ahsan; To, Annie; 'Michael O'Brien'; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

Hi Eric:

As you, I and Mike discussed at approx. 3:45 pm today, I have asked Cynthia Chimonyo to prepare the request for ARRA/PSGP reimbursement for the License for the Software per Annie/Chris email below, first thing tomorrow morning.

38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
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**Less the credits due to the City reflected below, For a Net amount due to SAIC of \$47691.88**

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99	
33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)	\$
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89	
	<b>TOTAL</b>				<b>\$ 24,093.11</b>	<b>\$ 4,336.76</b>	

ANNIE:

IF YOU CAN FIND OUT HOW WE DO THIS AND GET A CHECK BY 09-30-13.

THANKS ALL

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Wednesday, September 25, 2013 1:52 PM  
**To:** Domingo, Renee  
**Cc:** chris@datastew.com; Baig, Ahsan; To, Annie; Michael O'Brien  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

Kevin Groves and I have been joined at the hip this week regarding ARRA Grant close out. He's advised me that the Port needs to submit a reimbursement request ASAP; they will not be accepted beyond 12 PM tomorrow. Therefore, I am planning to submit a reimbursement request in the next hour or so. And, I need to know if this will be the final? Sorry to beat the dead horse, but, will a check be cut by City no later than 9/30 for any additional SAIC expenses? If so, we need to package this into a

reimbursement request immediately. If not, we'll have to strategize further regarding funding available for reimbursement, etc. Thanks and please advise.

Eric

---

**From:** To, Annie [<mailto:ATo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 1:24 PM  
**To:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan  
**Cc:** Eric Napralla  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

From: "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>  
Date: 09/25/2013 9:48 AM (GMT-08:00)  
To: [chris@datastew.com](mailto:chris@datastew.com), "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
Cc: [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
Subject: Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 9:37 AM

**To:** To, Annie; Baig, Ahsan; Chris Millar

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie

**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>

**Sent:** Wed Sep 25 09:02:58 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
Deduct Labor Overcharge for Exceeding 8 Hour a Day Limit	\$ 16,067.20
Deduct Fluensee Charge for TMS Integration	\$ 15,852.00
Deduct IES for Subcontractor (\$61,278.17 and add 18%)	\$ 9,363.88
\$51,914.28	
Deduct SysAid IT Management Software	\$ 8,153.80
Deduct HP Proliant Training	\$ 6,960.11
Deduct Trish's Overbilling	\$ 3,658.91
Total per City	\$ 111,975.90
Total per SAIC	\$114,353.14
Unknown charges	\$2,377.24

**There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?**

## **Annie To**

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee

**Sent:** Wednesday, September 25, 2013 7:48 AM

**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'

**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott

Sent: Wed Sep 25 07:05:24 2013

Subject: RE: DAC Phase 1 Close Out Invoicing

Renee –

City has now received from SAIC all the back-up receipts it required from SAIC – along with a reconciliation between the following sets of DAC Project June and July invoices;

SEP11 provided set of invoices that City elected to use for payment processing

SEP16 revised final set of invoices containing all the back-up detail City requested and not included in previous set

Specific to this comment that “City will deduct this item” cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.

City has all the information it needs to process another payment to SAIC for the outstanding balance remaining calculated as follows;

SAIC Invoice Total DAC Project	City Payment To Date	Outstanding Balance/Over Current SAIC PO
\$2,809,956.34	\$2,695,603.20	\$114,353.14

The \$114,353.14 balance due SAIC includes approx. \$60,056 in costs summarized as follows;

\$16,067 for the recorded time SAIC staff worked beyond an "8 hour work day" to get Phase 1 delivery completed in 3.5 months to meet the City's June 30 deadline;

\$15,852 because the City IT imposed rules denying data exchange from a Port system to the DAC after SAIC delivered an integrated/tested solution, consistent with the foundational tenet of the DAC (to integrate external data sources for incident/response management);

\$9,363 for the use by SAIC of part-time staff resources with unique specialized technical talent and rightfully billed at the appropriate labor rate, as specified in the contract and commensurate with their respective qualifications;

\$8,154 for a purchased asset management solution required by the City to address the need to appropriately sustain the DAC investment to be installed under Phase 2;

\$6,960 for HP training credits procured by SAIC specifically requested for City IT staff; and

\$3,658 for a full-time, on-site staff member at the EOC, specifically requested by the City to avoid disrupting normal operations with escorting of on-site contractors, documenting and distributing meeting notes, and providing daily-weekly activity reports to EOC staff, etc.

SAIC considers all the above costs (and all costs incurred) to be legitimately incurred costs, allowable under the terms of our contract.

Notwithstanding the City's determination to make the above deductions from our invoice, SAIC expressly reserves its rights to claim full reimbursement of all properly incurred costs.

SAIC's last invoice amount (July) results in an excess of the current contract PO ceiling amount of \$2,695,603.

As previously communicated, SAIC cannot perform any further technical work nor generate another invoice to the City.

City has all the information it requires to appropriately make payment to SAIC.

Please call if you have any further questions.

Taso

Taso Zografos

SAIC | Mobile: 415 215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 12:32 AM  
**To:** [chris@datastew.com](mailto:chris@datastew.com); Zografos, Anastasios; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott  
**Cc:** Baig, Ahsan; To, Annie; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Chimonyo, Cynthia  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Chris:

Thank you.

I want to be clear that we will request approval for payment of the item(s) delineated in Chris's email below.

I cannot guarantee the approval across the board as the final determination and decision is made by the City Administrator.

We are working to set up a meeting with her and/or her designee for Thursday morning to review the invoices, documentation and hopefully secure her approvals, so we can get a PO issued and check cut.

So we really need the new invoice and any additional documentation to substantiate the items on the spreadsheet where we did not receipt the appropriate documentation by tomorrow at 12:45 pm PST.

Thank you Taso and SAIC management team.

We will also await the written document from SAIC on transition of the remaining close out items by 09/30/13.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Taso Zografos ([zografosa@saic.com](mailto:zografosa@saic.com)) <[zografosa@saic.com](mailto:zografosa@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)) <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Ron Schaefer ([RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)) <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia  
**Sent:** Tue Sep 24 21:23:04 2013  
**Subject:** DAC Phase 1 Close Out Invoicing

Taso, SAIC Team,

We received the package you sent today detailing the differences between the 9/12 invoice that the City processed, and the 9/16 invoice that was submitted after the deadline. Thank you for getting this turned around quickly. The chart below summarizes the different charges and credits submitted today (please see column "City Comments").

The two items labeled "City will deduct this item" were paid with the 9/12 invoice, but were rescinded by SAIC on the 9/16 invoice, so they will be deducted on the total.

The three items labeled "This item was paid" were paid with the 9/12 invoice, so no further action will be taken with these items.

The item "City will pay this item\*" is a new charge with new backing information that was not previously submitted on the 9/12 invoice. City will pay this item\*

The final item "No receipts provided" (Goods Received) was rescinded by SAIC, so no further action will be taken.

\*In order for us to consider payment, we will need a new invoice from SAIC reflecting only these charges. We need this invoice no later than **September 25, 2013 (12:45 pm PST)**. Since these charges were submitted after the invoicing deadline, payment is dependent on City staff having the ability to process the new invoices within the City's grant deadlines. Payment of these charges is pending SAIC submitting the invoice by the **September 25, 2013 (12:45 pm PST) deadline and city being able to process within deadlines.**

---

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:11 PM  
**To:** 'Eric Napralla'  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; 'Chris Millar (chris@datastew.com)'; 'Michael O'Brien'; Ogata, Eileen; Kittell-Nwuke, Denise  
**Subject:** RE: ARRA-DAC Reimbursement Requests 3 and 5  
**Importance:** High

Hi Eric:

Thank you for your email.

I am going to defer to Annie and Chris Millar since they completed the majority of the review and reconciliation. They would be most familiar and versed in locating the information you are seeking.

EMSD is the Grants coordinating agency for the City of Oakland and are happy to assist with any reconciliation/review necessary.

Chris, Annie and their respective staff along with Cynthia and the EMSD deserves all the praise and credit in their turnaround.

We request that the monitoring not occur for 60 days or more from now if at all possible as we have a UASI grant monitoring quickly approaching and just wrapped up an internal audit and a SHSP monitoring.

Thank you for your time and consideration.

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Wednesday, September 25, 2013 12:08 PM  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; Chris Millar ([chris@datastew.com](mailto:chris@datastew.com)); Michael O'Brien  
**Subject:** ARRA-DAC Reimbursement Requests 3 and 5

Renee –

Thank you very much for submitting ARRA-DAC Reimbursement Requests #s 3 (\$633,443.12) and 5 (\$2,062,160.08). Though the Port plans to seek reimbursement for these expenses in their entirety, we are requesting the City provide the following documentation at their earliest convenience:

- 1) Please provide explanation as to how meal rates were billed per day, per traveler, throughout duration of project. Is detailed documentation available for these expenses?
- 2) SAIC began to bill against Task 8 in March. The Change Order authorizing work in Task 8 was not executed until the end of June 2013. What authorizes such work prior to execution of Change Order?
- 3) In the May Invoice, there is a "Goods Received" charged amount of \$522. Please provide backup documentation for this expense.
- 4) In the June 2013 Invoice, there is a "Goods Received" charged amount of \$3402.18. Please provide backup documentation for this expense.
- 5) In the June 2013 Invoice, BBI Construction and Genetec invoices are dated in July; please confirm this is for work performed prior to June 30, 2013.
- 6) I could not locate several pieces backup documentation for travel expenses in the June 2013 Invoice; can you please resubmit a complete set of travel documentation, in order per traveler as listed in the invoice, for the month of June?

- 7) I was able to follow the June/July Invoice situation: short-payment by City of June 2013 Invoice of which Chris Millar's email dated 9/17/2013 provided a summary of "Deduction for Overbilling and Misc. Items with Missing or Insufficient Documentation from SAIC" in the amount of \$154,553.79 and further, payment to SAIC for equipment procured prior to 6/30/2013 but reflected in the July 2013 Invoice in the amount of \$166,439.71. I'd like the City to provide detailed documentation of the summary in Chris Miilar's email so we can fully reconcile the deductions to the March-June invoices.

Again, thank you for getting your reimbursement requests processed expeditiously. There was an incredible amount of information that is not in the easiest of formats to follow.

Per providing this information at your "earliest convenience", what I plan to do is issue the City a letter next week with a written request to perform a grant monitoring visit in the next 30-60 days. I'd like this documentation prepared and made available to me prior to such visit.

Please let me know if you have any questions.

Thanks.

Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**

Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:20 PM  
**To:** To, Annie; Baig, Ahsan  
**Cc:** 'Chris Millar (chris@datastew.com)'  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

**Importance:** High

Annie:

Is it possible to find out what options we may have? Can we use the invoice they provided and deduct what we have paid and disallowed as we did before???

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 1:24 PM  
**To:** Domingo, Renee; chris@datastew.com; Baig, Ahsan  
**Cc:** enapralla@portoakland.com  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

**From:** "Domingo, Renee" <RADomingo@oaklandnet.com>  
**Date:** 09/25/2013 9:48 AM (GMT-08:00)  
**To:** chris@datastew.com, "To, Annie" <ATo@oaklandnet.com>, "Baig, Ahsan" <ABaig@oaklandnet.com>  
**Cc:** enapralla@portoakland.com  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <chris@datastew.com>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

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(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 9:37 AM

**To:** To, Annie; Baig, Ahsan; Chris Millar

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie

**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>

**Sent:** Wed Sep 25 09:02:58 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
Deduct Labor Overcharge for Exceeding 8 Hour a Day Limit	\$ 16,067.20
Deduct Fluensee Charge for TMS Integration	\$ 15,852.00
Deduct IES for Subcontractor (\$61,278.17 and add 18%)	\$ 9,363.88

<b>\$51,914.28</b>	
<b>Deduct SysAid IT Management Software</b>	<b>\$ 8,153.80</b>
<b>Deduct HP Proliant Training</b>	<b>\$ 6,960.11</b>
<b>Deduct Trish's Overbilling</b>	<b>\$ 3,658.91</b>
<b>Total per City</b>	<b>\$ 111,975.90</b>
<b>Total per SAIC</b>	<b>\$114,353.14</b>
<b>Unknown charges</b>	<b>\$2,377.24</b>

There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?

## Annie To

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee

**Sent:** Wednesday, September 25, 2013 7:48 AM

**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'

**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Sent:** Wed Sep 25 07:05:24 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

City has now received from SAIC all the back-up receipts it required from SAIC – along with a reconciliation between the following sets of DAC Project June and July invoices;

SEP11 provided set of invoices that City elected to use for payment processing

SEP16 revised final set of invoices containing all the back-up detail City requested and not included in previous set

Specific to this comment that “City will deduct this item” cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.

City has all the information it needs to process another payment to SAIC for the outstanding balance remaining calculated as follows;

SAIC Invoice Total DAC Project	City Payment To Date	Outstanding Balance/Over Current SAIC PO
\$2,809,956.34	\$2,695,603.20	\$114,353.14

The \$114,353.14 balance due SAIC includes approx. \$60,056 in costs summarized as follows;

\$16,067 for the recorded time SAIC staff worked beyond an "8 hour work day" to get Phase 1 delivery completed in 3.5 months to meet the City's June 30 deadline;

\$15,852 because the City IT imposed rules denying data exchange from a Port system to the DAC after SAIC delivered an integrated/tested solution, consistent with the foundational tenet of the DAC (to integrate external data sources for incident/response management);

\$9,363 for the use by SAIC of part-time staff resources with unique specialized technical talent and rightfully billed at the appropriate labor rate, as specified in the contract and commensurate with their respective qualifications;

\$8,154 for a purchased asset management solution required by the City to address the need to appropriately sustain the DAC investment to be installed under Phase 2;

\$6,960 for HP training credits procured by SAIC specifically requested for City IT staff; and

\$3,658 for a full-time, on-site staff member at the EOC, specifically requested by the City to avoid disrupting normal operations with escorting of on-site contractors, documenting and distributing meeting notes, and providing daily-weekly activity reports to EOC staff, etc.

SAIC considers all the above costs (and all costs incurred) to be legitimately incurred costs, allowable under the terms of our contract.

Notwithstanding the City's determination to make the above deductions from our invoice, SAIC expressly reserves its rights to claim full reimbursement of all properly incurred costs.

SAIC's last invoice amount (July) results in an excess of the current contract PO ceiling amount of \$2,695,603.

As previously communicated, SAIC cannot perform any further technical work nor generate another invoice to the City.

City has all the information it requires to appropriately make payment to SAIC.

Please call if you have any further questions.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and

consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 12:32 AM  
**To:** [chris@datastew.com](mailto:chris@datastew.com); Zografos, Anastasios; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott  
**Cc:** Baig, Ahsan; To, Annie; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Chimonyo, Cynthia  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Chris:

Thank you.

I want to be clear that we will request approval for payment of the item(s) delineated in Chris's email below.

I cannot guarantee the approval across the board as the final determination and decision is made by the City Administrator.

We are working to set up a meeting with her and/or her designee for Thursday morning to review the invoices, documentation and hopefully secure her approvals, so we can get a PO issued and check out.

So we really need the new invoice and any additional documentation to substantiate the items on the spreadsheet where we did not receipt the appropriate documentation by tomorrow at 12:45 pm PST.

Thank you Taso and SAIC management team.

We will also await the written document from SAIC on transition of the remaining close out items by 09/30/13.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Taso Zografos ([zografosa@saic.com](mailto:zografosa@saic.com)) <[zografosa@saic.com](mailto:zografosa@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)) <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Ron Schaefer ([RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)) <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia  
**Sent:** Tue Sep 24 21:23:04 2013  
**Subject:** DAC Phase 1 Close Out Invoicing

Taso, SAIC Team,



We received the package you sent today detailing the differences between the 9/12 invoice that the City processed, and the 9/16 invoice that was submitted after the deadline. Thank you for getting this turned around quickly. The chart below summarizes the different charges and credits submitted today (please see column "City Comments").

The two items labeled "City will deduct this item" were paid with the 9/12 invoice, but were rescinded by SAIC on the 9/16 invoice, so they will be deducted on the total.

The three items labeled "This item was paid" were paid with the 9/12 invoice, so no further action will be taken with these items.

The item "City will pay this item\*" is a new charge with new backing information that was not previously submitted on the 9/12 invoice. City will pay this item\*

The final item "No receipts provided" (Goods Received) was rescinded by SAIC, so no further action will be taken.

\*In order for us to consider payment, we will need a new invoice from SAIC reflecting only these charges. We need this invoice no later than **September 25, 2013 (12:45 pm PST)**. Since these charges were submitted after the invoicing deadline, payment is dependent on City staff having the ability to process the new invoices within the City's grant deadlines. Payment of these charges is pending SAIC submitting the invoice by the **September 25, 2013 (12:45 pm PST) deadline and city being able to process within deadlines.**

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99	
33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)	\$
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89	
	TOTAL				\$ 24,093.11	\$ 4,336.76	

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:30 PM  
**To:** 'Chris Millar'; 'Eric Napralla'  
**Cc:** Baig, Ahsan; To, Annie; 'Michael O'Brien'; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

Hi Chris:

Thanks for the revisions. We want to do our best to get it done accurately.



---

**From:** Chris Millar [mailto:chris@datastew.com]  
**Sent:** Wednesday, September 25, 2013 5:26 PM  
**To:** Domingo, Renee; Eric Napralla  
**Cc:** Baig, Ahsan; To, Annie; Michael O'Brien; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee,  
Apologize but we have a bit of a change. There was a charge for \$3,402.18 that we paid on the 9/12 invoice. That charge was rescinded per Taso's follow up email on Monday, but Taso is claiming it again on today's follow up email (un-rescinded). We do have a backing invoice for this charge, so I recommend we do not deduct it at this time. Here our new recommendation for payment.

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)
	<b>TOTAL</b>					

Regards,

### Chris Millar

President

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[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

---

**From:** Domingo, Renee [mailto:RADomingo@oaklandnet.com]

**Sent:** Wednesday, September 25, 2013 5:05 PM

**To:** Eric Napralla

**Cc:** Chris Millar; Baig, Ahsan; To, Annie; Michael O'Brien; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey

**Subject:** RE: DAC Phase 1 Close Out Invoicing

**Importance:** High

Hi Eric:

As you, I and Mike discussed at approx. 3:45 pm today, I have asked Cynthia Chimonyo to prepare the request for ARRA/PSGP reimbursement for the License for the Software per Annie/Chris email below, first thing tomorrow morning.

38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
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**Less the credits due to the City reflected below, For a Net amount due to SAIC of \$47691.88**

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98	
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N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89	
	<b>TOTAL</b>				<b>\$ 24,093.11</b>	<b>\$ 4,336.76</b>	

ANNIE:

IF YOU CAN FIND OUT HOW WE DO THIS AND GET A CHECK BY 09-30-13.

THANKS ALL

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Wednesday, September 25, 2013 1:52 PM

**To:** Domingo, Renee

**Cc:** [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan; To, Annie; Michael O'Brien

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

Kevin Groves and I have been joined at the hip this week regarding ARRA Grant close out. He's advised me that the Port needs to submit a reimbursement request ASAP; they will not be accepted beyond 12 PM tomorrow. Therefore, I am planning to submit a reimbursement request in the next hour or so. And, I need to know if this will be the final? Sorry to beat the dead horse, but, will a check be cut by City no later than 9/30 for any additional SAIC expenses? If so, we need to package this into a reimbursement request immediately. If not, we'll have to strategize further regarding funding available for reimbursement, etc. Thanks and please advise.

Eric

**From:** To, Annie [<mailto:ATo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 1:24 PM

**To:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan

5

**Cc:** Eric Napralla

**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

From: "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>

Date: 09/25/2013 9:48 AM (GMT-08:00)

To: [chris@datastew.com](mailto:chris@datastew.com), "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>

Cc: [enapralla@portoakland.com](mailto:enapralla@portoakland.com)

Subject: Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>

**To:** Domingo, Renee; To, Annie; Baig, Ahsan

**Sent:** Wed Sep 25 09:39:38 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

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[chris@datastew.com](mailto:chris@datastew.com)

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 9:37 AM  
**To:** To, Annie; Baig, Ahsan; Chris Millar  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie  
**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Sent:** Wed Sep 25 09:02:58 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
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Deduct IES for Subcontractor (\$61,278.17 and add 18%) \$51,914.28	\$ 9,363.88
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Deduct Trish's Overbilling	\$ 3,658.91
Total per City	\$ 111,975.90
Total per SAIC	\$114,353.14
Unknown charges	\$2,377.24

There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?

Annie To

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee

**Sent:** Wednesday, September 25, 2013 7:48 AM

**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'

**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>

**Sent:** Wed Sep 25 07:05:24 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

City has now received from SAIC all the back-up receipts it required from SAIC – along with a reconciliation between the following sets of DAC Project June and July invoices;

SEP11 provided set of invoices that City elected to use for payment processing

SEP16 revised final set of invoices containing all the back-up detail City requested and not included in previous set

Specific to this comment that "City will deduct this item" cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.

City has all the information it needs to process another payment to SAIC for the outstanding balance remaining calculated as follows;

SAIC Invoice Total DAC Project	City Payment To Date	Outstanding Balance/Over Current SAIC PO
\$2,809,956.34	\$2,695,603.20	\$114,353.14

The \$114,353.14 balance due SAIC includes approx. \$60,056 in costs summarized as follows;

\$16,067 for the recorded time SAIC staff worked beyond an "8 hour work day" to get Phase 1 delivery completed in 3.5 months to meet the City's June 30 deadline;

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\$3,658 for a full-time, on-site staff member at the EOC, specifically requested by the City to avoid disrupting normal operations with escorting of on-site contractors, documenting and distributing meeting notes, and providing daily-weekly activity reports to EOC staff, etc.

SAIC considers all the above costs (and all costs incurred) to be legitimately incurred costs, allowable under the terms of our contract.

Notwithstanding the City's determination to make the above deductions from our invoice, SAIC expressly reserves its rights to claim full reimbursement of all properly incurred costs.

SAIC's last invoice amount (July) results in an excess of the current contract PO ceiling amount of \$2,695,603.

As previously communicated, SAIC cannot perform any further technical work nor generate another invoice to the City.

City has all the information it requires to appropriately make payment to SAIC.

Please call if you have any further questions.

Taso

**Taso Zografos**

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and consummation of a separation transaction if approved by SAIC board of directors.

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 12:32 AM  
**To:** [chris@datastew.com](mailto:chris@datastew.com); Zografos, Anastasios; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott  
**Cc:** Baig, Ahsan; To, Annie; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Chimonyo, Cynthia  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Chris:

Thank you.

I want to be clear that we will request approval for payment of the item(s) delineated in Chris's email below.

I cannot guarantee the approval across the board as the final determination and decision is made by the City Administrator.

We are working to set up a meeting with her and/or her designee for Thursday morning to review the invoices, documentation and hopefully secure her approvals, so we can get a PO issued and check cut.

So we really need the new invoice and any additional documentation to substantiate the items on the spreadsheet where we did not receipt the appropriate documentation by tomorrow at 12:45 pm PST.

Thank you Taso and SAIC management team.

We will also await the written document from SAIC on transition of the remaining close out items by 09/30/13.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Taso Zografos ([zografosa@saic.com](mailto:zografosa@saic.com)) <[zografosa@saic.com](mailto:zografosa@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)) <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Ron Schaefer ([RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)) <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia  
**Sent:** Tue Sep 24 21:23:04 2013  
**Subject:** DAC Phase 1 Close Out Invoicing

Taso, SAIC Team,

We received the package you sent today detailing the differences between the 9/12 invoice that the City processed, and the 9/16 invoice that was submitted after the deadline. Thank you for getting this turned around quickly. The chart below summarizes the different charges and credits submitted today (please see column "City Comments").

The two items labeled "City will deduct this item" were paid with the 9/12 invoice, but were rescinded by SAIC on the 9/16 invoice, so they will be deducted on the total.

The three items labeled "This item was paid" were paid with the 9/12 invoice, so no further action will be taken with these items.

The item "City will pay this item\*" is a new charge with new backing information that was not previously submitted on the 9/12 invoice. City will pay this item\*

The final item "No receipts provided" (Goods Received) was rescinded by SAIC, so no further action will be taken.

\*In order for us to consider payment, we will need a new invoice from SAIC reflecting only these charges. We need this invoice no later than **September 25, 2013 (12:45 pm PST)**. Since these charges were submitted after the invoicing deadline, payment is dependent on City staff having the ability to process the new invoices within the City's grant deadlines. Payment of these charges is pending SAIC submitting the invoice by the **September 25, 2013 (12:45 pm PST) deadline and city being able to process within deadlines.**

---

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:36 PM  
**To:** To, Annie  
**Cc:** 'Chris Millar (chris@datastew.com)'; Baig, Ahsan; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

**Importance:** High

I had asked Ahsan this morning to ask you to generate the Change Order so he could have Scott Johnson approve it and Legal too. I guess somehow that got lost in translation. Once we have the Change Order authorization, we can request the PO.

Please let me know if you can get the executed paperwork to us by tomorrow, so we can get a PO request completed.

Thanks much.

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 5:28 PM  
**To:** Domingo, Renee  
**Cc:** 'Chris Millar (chris@datastew.com)'; Baig, Ahsan  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Renee,

It will create a lot of confusion because we will have two June invoices and a lot of adjustments. I don't think Accounting will allow us to pay duplicated June invoices.

Attached is a copy of the payment request for the payment to SAIC. We do not have an invoice from SAIC so I don't have an invoice to attach to this. The only invoice we have is from Ingram Micro for \$44,000.

In addition, we do not have a PO to pay. Fire Fiscal staff will have to request for a PO change order.

Please see the attached Payment request.

**Annie To**  
Administrative Services Manager  
City of Oakland  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:20 PM  
**To:** To, Annie; Baig, Ahsan  
**Cc:** Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

Annie:

Is it possible to find out what options we may have? Can we use the invoice they provided and deduct what we have paid and disallowed as we did before???

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 1:24 PM  
**To:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

**From:** "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>  
**Date:** 09/25/2013 9:48 AM (GMT-08:00)  
**To:** [chris@datastew.com](mailto:chris@datastew.com), "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 9:37 AM

**To:** To, Annie; Baig, Ahsan; Chris Millar

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie

**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>

**Sent:** Wed Sep 25 09:02:58 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
Deduct Labor Overcharge for Exceeding 8 Hour a Day Limit	\$ 16,067.20
Deduct Fluensee Charge for TMS Integration	\$ 15,852.00
Deduct IES for Subcontractor (\$61,278.17 and add 18%)	\$ 9,363.88
\$51,914.28	
Deduct SysAid IT Management Software	\$ 8,153.80
Deduct HP Proliant Training	\$ 6,960.11
Deduct Trish's Overbilling	\$ 3,658.91
Total per City	\$ 111,975.90
Total per SAIC	\$114,353.14
Unknown charges	\$2,377.24

There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?

# Annie To

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

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**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

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Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>

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**Subject:** RE: DAC Phase 1 Close Out Invoicing

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Specific to this comment that “City will deduct this item” cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

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Taso

**Taso Zografos**

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and  
consummation of a separation transaction if approved by SAIC board of directors.

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**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Taso Zografos ([zografosa@saic.com](mailto:zografosa@saic.com)) <[zografosa@saic.com](mailto:zografosa@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)) <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Ron Schaefer ([RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)) <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia  
**Sent:** Tue Sep 24 21:23:04 2013  
**Subject:** DAC Phase 1 Close Out Invoicing

Taso, SAIC Team,

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ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99	
33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)	\$
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89	
	TOTAL				\$ 24,093.11	\$ 4,336.76	

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:36 PM  
**To:** Chimonyo, Cynthia  
**Cc:** Kittell-Nwuke, Denise  
**Subject:** FW: DAC Phase 1 Close Out Invoicing  
**Attachments:** Payment Request Templates.pdf

**Importance:** High

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 5:34 PM  
**To:** Domingo, Renee; 'Chris Millar'  
**Cc:** Baig, Ahsan  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Here is the revised Payment request.

Please discard the one I sent earlier.

Thanks,

### Annie To

Administrative Services Manager  
City of Oakland  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:30 PM  
**To:** Chris Millar; Eric Napralla  
**Cc:** Baig, Ahsan; To, Annie; Michael O'Brien; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

Hi Chris:

Thanks for the revisions. We want to do our best to get it done accurately.



---

**From:** Chris Millar [<mailto:chris@datastew.com>]  
**Sent:** Wednesday, September 25, 2013 5:26 PM  
**To:** Domingo, Renee; Eric Napralla  
**Cc:** Baig, Ahsan; To, Annie; Michael O'Brien; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee,

Apologize but we have a bit of a change. There was a charge for \$3,402.18 that we paid on the 9/12 invoice. That charge was rescinded per Taso's follow up email on Monday, but Taso is claiming it again on today's follow up email (un-rescinded). We do

have a backing invoice for this charge, so I recommend we do not deduct it at this time. Here our new recommendation for payment.

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)
	<b>TOTAL</b>					

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 5:05 PM

**To:** Eric Napralla

**Cc:** Chris Millar; Baig, Ahsan; To, Annie; Michael O'Brien; Chimonyo, Cynthia; Kittell-Nwuke, Denise; Ogata, Eileen; Eide, Cathey

**Subject:** RE: DAC Phase 1 Close Out Invoicing

**Importance:** High

Hi Eric:

As you, I and Mike discussed at approx. 3:45 pm today, I have asked Cynthia Chimonyo to prepare the request for ARRA/PSGP reimbursement for the License for the Software per Annie/Chris email below, first thing tomorrow morning.

38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
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**Less the credits due to the City reflected below, For a Net amount due to SAIC of \$47691.88**

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.99
33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89
	<b>TOTAL</b>				<b>\$ 24,093.11</b>	<b>\$ 4,336.76</b>

ANNIE:

IF YOU CAN FIND OUT HOW WE DO THIS AND GET A CHECK BY 09-30-13.

THANKS ALL

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Wednesday, September 25, 2013 1:52 PM  
**To:** Domingo, Renee  
**Cc:** [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan; To, Annie; Michael O'Brien  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

Kevin Groves and I have been joined at the hip this week regarding ARRA Grant close out. He's advised me that the Port needs to submit a reimbursement request ASAP; they will not be accepted beyond 12 PM tomorrow. Therefore, I am planning to submit a reimbursement request in the next hour or so. And, I need to know if this will be the final? Sorry to beat the dead horse, but, will a check be cut by City no later than 9/30 for any additional SAIC expenses? If so, we need to package this into a reimbursement request immediately. If not, we'll have to strategize further regarding funding available for reimbursement, etc. Thanks and please advise.

Eric

---

**From:** To, Annie [<mailto:ATo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 1:24 PM  
**To:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan  
**Cc:** Eric Napralla  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

From: "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>  
Date: 09/25/2013 9:48 AM (GMT-08:00)  
To: [chris@datastew.com](mailto:chris@datastew.com), "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
Cc: [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
Subject: Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

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(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]

**Sent:** Wednesday, September 25, 2013 9:37 AM

**To:** To, Annie; Baig, Ahsan; Chris Millar

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie

**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>

**Sent:** Wed Sep 25 09:02:58 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
Deduct Labor Overcharge for Exceeding 8 Hour a Day Limit	\$ 16,067.20
Deduct Fluensee Charge for TMS Integration	\$ 15,852.00
Deduct IES for Subcontractor (\$61,278.17 and add 18%)	\$ 9,363.88
\$51,914.28	
Deduct SysAid IT Management Software	\$ 8,153.80
Deduct HP Proliant Training	\$ 6,960.11
Deduct Trish's Overbilling	\$ 3,658.91
Total per City	\$ 111,975.90
Total per SAIC	\$114,353.14
Unknown charges	\$2,377.24

There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?

## Annie To

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee

**Sent:** Wednesday, September 25, 2013 7:48 AM

**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'

**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly



identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**Sent:** Wed Sep 25 07:05:24 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

City has now received from SAIC all the back-up receipts it required from SAIC – along with a reconciliation between the following sets of DAC Project June and July invoices;

SEP11 provided set of invoices that City elected to use for payment processing

SEP16 revised final set of invoices containing all the back-up detail City requested and not included in previous set

Specific to this comment that “City will deduct this item” cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.

City has all the information it needs to process another payment to SAIC for the outstanding balance remaining calculated as follows;

SAIC Invoice Total DAC Project	City Payment To Date	Outstanding Balance/Over Current SAIC PO
\$2,809,956.34	\$2,695,603.20	\$114,353.14

The \$114,353.14 balance due SAIC includes approx. \$60,056 in costs summarized as follows;

\$16,067 for the recorded time SAIC staff worked beyond an “8 hour work day” to get Phase 1 delivery completed in 3.5 months to meet the City’s June 30 deadline;

\$15,852 because the City IT imposed rules denying data exchange from a Port system to the DAC after SAIC delivered an integrated/tested solution, consistent with the foundational tenet of the DAC (to integrate external data sources for incident/response management);

\$9,363 for the use by SAIC of part-time staff resources with unique specialized technical talent and rightfully billed at the appropriate labor rate, as specified in the contract and commensurate with their respective qualifications;

\$8,154 for a purchased asset management solution required by the City to address the need to appropriately sustain the DAC investment to be installed under Phase 2;

\$6,960 for HP training credits procured by SAIC specifically requested for City IT staff; and

\$3,658 for a full-time, on-site staff member at the EOC, specifically requested by the City to avoid disrupting normal operations with escorting of on-site contractors, documenting and distributing meeting notes, and providing daily-weekly activity reports to EOC staff, etc.

SAIC considers all the above costs (and all costs incurred) to be legitimately incurred costs, allowable under the terms of our contract.

Notwithstanding the City’s determination to make the above deductions from our invoice, SAIC expressly reserves its rights to claim full reimbursement of all properly incurred costs.

SAIC’s last invoice amount (July) results in an excess of the current contract PO ceiling amount of \$2,695,603.

As previously communicated, SAIC cannot perform any further technical work nor generate another invoice to the City.

City has all the information it requires to appropriately make payment to SAIC.

Please call if you have any further questions.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and  
consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 12:32 AM  
**To:** [chris@datastew.com](mailto:chris@datastew.com); Zografos, Anastasios; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott  
**Cc:** Baig, Ahsan; To, Annie; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Chimonyo, Cynthia  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Chris:

Thank you.

I want to be clear that we will request approval for payment of the item(s) delineated in Chris's email below.

I cannot guarantee the approval across the board as the final determination and decision is made by the City Administrator.

We are working to set up a meeting with her and/or her designee for Thursday morning to review the invoices, documentation and hopefully secure her approvals, so we can get a PO issued and check cut.

So we really need the new invoice and any additional documentation to substantiate the items on the spreadsheet where we did not receipt the appropriate documentation by tomorrow at 12:45 pm PST.

Thank you Taso and SAIC management team.

We will also await the written document from SAIC on transition of the remaining close out items by 09/30/13.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Taso Zografos ([zografosa@saic.com](mailto:zografosa@saic.com)) <[zografosa@saic.com](mailto:zografosa@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)) <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Ron Schaefer ([RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)) <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>

**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia

**Sent:** Tue Sep 24 21:23:04 2013

**Subject:** DAC Phase 1 Close Out Invoicing

Taso, SAIC Team,

We received the package you sent today detailing the differences between the 9/12 invoice that the City processed, and the 9/16 invoice that was submitted after the deadline. Thank you for getting this turned around quickly. The chart below summarizes the different charges and credits submitted today (please see column "City Comments").

The two items labeled "City will deduct this item" were paid with the 9/12 invoice, but were rescinded by SAIC on the 9/16 invoice, so they will be deducted on the total.

The three items labeled "This item was paid" were paid with the 9/12 invoice, so no further action will be taken with these items.

The item "City will pay this item\*" is a new charge with new backing information that was not previously submitted on the 9/12 invoice. City will pay this item\*

The final item "No receipts provided" (Goods Received) was rescinded by SAIC, so no further action will be taken.

\*In order for us to consider payment, we will need a new invoice from SAIC reflecting only these charges. We need this invoice no later than **September 25, 2013 (12:45 pm PST)**. Since these charges were submitted after the invoicing deadline, payment is dependent on City staff having the ability to process the new invoices within the City's grant deadlines. Payment of these charges is pending SAIC submitting the invoice by the **September 25, 2013 (12:45 pm PST) deadline and city being able to process within deadlines.**

---

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

chris@datastew.com

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:46 PM  
**To:** Baig, Ahsan; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Ahsan:

With all due respect, I understand that.

But, right now, the only item we are going to pay is the License.

So, we need to move forward on the Change Order for that item only and get the approvals by tomorrow.

We are not going to deal with the other \$95k at this time, it may go to Legal, Arbitration, etc.

We need to pay what we know is actually owed to SAIC and can be covered by the grant and move on.

Thanks!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; To, Annie  
**Cc:** 'Chris Millar (chris@datastew.com)' <chris@datastew.com>; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Sent:** Wed Sep 25 17:41:42 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee,

After our discussions, there are still complications and we need to hash it out further. Even if we do a Change Order, we need to know the exact amount and associated deliverables to create a PO.

-ahsan

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:36 PM  
**To:** To, Annie  
**Cc:** 'Chris Millar (chris@datastew.com)'; Baig, Ahsan; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

I had asked Ahsan this morning to ask you to generate the Change Order so he could have Scott Johnson approve it and Legal too. I guess somehow that got lost in translation. Once we have the Change Order authorization, we can request the PO.

Please let me know if you can get the executed paperwork to us by tomorrow, so we can get a PO request completed.

Thanks much.

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 5:28 PM  
**To:** Domingo, Renee  
**Cc:** 'Chris Millar (chris@datastew.com)'; Baig, Ahsan  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Renee,

It will create a lot of confusion because we will have two June invoices and a lot of adjustments. I don't think Accounting will allow us to pay duplicated June invoices.

Attached is a copy of the payment request for the payment to SAIC. We do not have an invoice from SAIC so I don't have an invoice to attach to this. The only invoice we have is from Ingram Micro for \$44,000.

In addition, we do not have a PO to pay. Fire Fiscal staff will have to request for a PO change order.

Please see the attached Payment request.

**Annie To**

Administrative Services Manager  
City of Oakland  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:20 PM  
**To:** To, Annie; Baig, Ahsan  
**Cc:** Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

Annie:

Is it possible to find out what options we may have? Can we use the invoice they provided and deduct what we have paid and disallowed as we did before???

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 1:24 PM  
**To:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

From: "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>  
Date: 09/25/2013 9:48 AM (GMT-08:00)  
To: [chris@datastew.com](mailto:chris@datastew.com), "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
Cc: [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
Subject: Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

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<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 9:37 AM  
**To:** To, Annie; Baig, Ahsan; Chris Millar  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?



**From:** To, Annie

**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>

**Sent:** Wed Sep 25 09:02:58 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
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\$51,914.28	
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**Annie To**

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee

**Sent:** Wednesday, September 25, 2013 7:48 AM

**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'

**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo,

Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <ANASTASIOS.ZOGRAFOS@saic.com>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>

**Sent:** Wed Sep 25 07:05:24 2013

**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee –

City has now received from SAIC all the back-up receipts it required from SAIC – along with a reconciliation between the following sets of DAC Project June and July invoices;

SEP11 provided set of invoices that City elected to use for payment processing

SEP16 revised final set of invoices containing all the back-up detail City requested and not included in previous set

Specific to this comment that “City will deduct this item” cost of \$3,402.12, City requested and SAIC has supplied the back-up for that cost item (on SEP16 invoice and again in responding to the action item of SEP23)

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.

Specific to this item, SAIC had already removed that cost in our SEP16 revised final invoice to City

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	
28	Amazon	6/10/2013	106-8100045-8898643	Dvi2usb3.Dframe Grabber	\$ 699.95	\$ 125.

City has all the information it needs to process another payment to SAIC for the outstanding balance remaining calculated as follows;

SAIC Invoice Total DAC Project	City Payment To Date	Outstanding Balance/Over Current SAIC PO
\$2,809,956.34	\$2,695,603.20	\$114,353.14

The \$114,353.14 balance due SAIC includes approx. \$60,056 in costs summarized as follows;

\$16,067 for the recorded time SAIC staff worked beyond an "8 hour work day" to get Phase 1 delivery completed in 3.5 months to meet the City's June 30 deadline;

\$15,852 because the City IT imposed rules denying data exchange from a Port system to the DAC after SAIC delivered an integrated/tested solution, consistent with the foundational tenet of the DAC (to integrate external data sources for incident/response management);

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\$6,960 for HP training credits procured by SAIC specifically requested for City IT staff; and

\$3,658 for a full-time, on-site staff member at the EOC, specifically requested by the City to avoid disrupting normal operations with escorting of on-site contractors, documenting and distributing meeting notes, and providing daily-weekly activity reports to EOC staff, etc.

SAIC considers all the above costs (and all costs incurred) to be legitimately incurred costs, allowable under the terms of our contract.

Notwithstanding the City's determination to make the above deductions from our invoice, SAIC expressly reserves its rights to claim full reimbursement of all properly incurred costs.

SAIC's last invoice amount (July) results in an excess of the current contract PO ceiling amount of \$2,695,603.

As previously communicated, SAIC cannot perform any further technical work nor generate another invoice to the City.

City has all the information it requires to appropriately make payment to SAIC.

Please call if you have any further questions.

Taso

Taso Zografos

SAIC | Mobile: 415.215.6113 | [zografosa@saic.com](mailto:zografosa@saic.com)

Portions of SAIC to be renamed Leidos, Inc., subject to stockholder approval and  
consummation of a separation transaction if approved by SAIC board of directors.

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 12:32 AM  
**To:** [chris@datastew.com](mailto:chris@datastew.com); Zografos, Anastasios; Carter, Mark R.; Schaefer, Ron; Handley, S. Scott  
**Cc:** Baig, Ahsan; To, Annie; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); Chimonyo, Cynthia  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Chris:

Thank you.

I want to be clear that we will request approval for payment of the item(s) delineated in Chris's email below.

I cannot guarantee the approval across the board as the final determination and decision is made by the City Administrator.

We are working to set up a meeting with her and/or her designee for Thursday morning to review the invoices, documentation and hopefully secure her approvals, so we can get a PO issued and check cut.

So we really need the new invoice and any additional documentation to substantiate the items on the spreadsheet where we did

not receipt the appropriate documentation by tomorrow at 12:45 pm PST.

Thank you Taso and SAIC management team.

We will also await the written document from SAIC on transition of the remaining close out items by 09/30/13.

---

**From:** Chris Millar <chris@datastew.com>

**To:** Taso Zografos (zografosa@saic.com) <zografosa@saic.com>; Mark Carter (MARK.R.CARTER@saic.com) <MARK.R.CARTER@saic.com>; Ron Schaefer (RONALD.L.SCHAEFER@saic.com) <RONALD.L.SCHAEFER@saic.com>; Handley, S. Scott <STEVEN.S.HANDLEY@saic.com>

**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla (enapralla@portoakland.com) <enapralla@portoakland.com>; Michael O'Brien <mobrien@portoakland.com>; Chimonyo, Cynthia

**Sent:** Tue Sep 24 21:23:04 2013

**Subject:** DAC Phase 1 Close Out Invoicing

Taso, SAIC Team,

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The two items labeled "City will deduct this item" were paid with the 9/12 invoice, but were rescinded by SAIC on the 9/16 invoice, so they will be deducted on the total.

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The item "City will pay this item\*" is a new charge with new backing information that was not previously submitted on the 9/12 invoice. City will pay this item\*

The final item "No receipts provided" (Goods Received) was rescinded by SAIC, so no further action will be taken.

\*In order for us to consider payment, we will need a new invoice from SAIC reflecting only these charges. We need this invoice no later than **September 25, 2013 (12:45 pm PST)**. Since these charges were submitted after the invoicing deadline, payment is dependent on City staff having the ability to process the new invoices within the City's grant deadlines. Payment of these charges is pending SAIC submitting the invoice by the **September 25, 2013 (12:45 pm PST) deadline and city being able to process within deadlines.**

ITEM #	Vendor Name	Invoice Date	Invoice #	Description	Cost	Fee	
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 2,883.20	\$ 518.98	
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33	Ingram Micro	5/15/2013	30-64716-11	Nexus 7000 6.0 kw	\$ (15,840.00)	\$ (2,851.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)	\$
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)	\$

38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)	\$
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89	
	TOTAL				\$ 24,093.11	\$ 4,336.76	

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 6:01 PM  
**To:** Baig, Ahsan; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

**Importance:** High

Hi Ahsan:

Exactly.....Thank you!! ☺ Once you get the approved Change Order, Cynthia can work with Purchasing to get PO and they we can get the issued.

As you saw from Eric's email, we need the check by 09/30/13...I know.....here we go again....but this will be it....FOR NOW. ☺

Thanks all.

---

**From:** Baig, Ahsan  
**Sent:** Wednesday, September 25, 2013 5:57 PM  
**To:** Domingo, Renee; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

It will be in the amount of \$52k, if we are talking about the license only. I will follow-up with Annie tomorrow.

-ahsan

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:46 PM  
**To:** Baig, Ahsan; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Ahsan:

With all due respect, I understand that.

But, right now, the only item we are going to pay is the License.

So, we need to move forward on the Change Order for that item only and get the approvals by tomorrow.

We are not going to deal with the other \$95k at this time, it may go to Legal, Arbitration, etc.

We need to pay what we know is actually owed to SAIC and can be covered by the grant and move on.

Thanks!

---

**From:** Baig, Ahsan  
**To:** Domingo, Renee; To, Annie  
**Cc:** 'Chris Millar (chris@datastew.com)' <chris@datastew.com>; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Sent:** Wed Sep 25 17:41:42 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Renee,

After our discussions, there are still complications and we need to hash it out further. Even if we do a Change Order, we need to know the exact amount and associated deliverables to create a PO.

-ahsan

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:36 PM  
**To:** To, Annie  
**Cc:** 'Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))'; Baig, Ahsan; Chimonyo, Cynthia; Kittell-Nwuke, Denise  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

I had asked Ahsan this morning to ask you to generate the Change Order so he could have Scott Johnson approve it and Legal too. I guess somehow that got lost in translation. Once we have the Change Order authorization, we can request the PO.

Please let me know if you can get the executed paperwork to us by tomorrow, so we can get a PO request completed.

Thanks much.

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 5:28 PM  
**To:** Domingo, Renee  
**Cc:** 'Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))'; Baig, Ahsan  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Renee,

It will create a lot of confusion because we will have two June invoices and a lot of adjustments. I don't think Accounting will allow us to pay duplicated June invoices.

Attached is a copy of the payment request for the payment to SAIC. We do not have an invoice from SAIC so I don't have an invoice to attach to this. The only invoice we have is from Ingram Micro for \$44,000.

In addition, we do not have a PO to pay. Fire Fiscal staff will have to request for a PO change order.

Please see the attached Payment request.

## Annie To

Administrative Services Manager  
City of Oakland  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee  
**Sent:** Wednesday, September 25, 2013 5:20 PM  
**To:** To, Annie; Baig, Ahsan  
**Cc:** Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))  
**Subject:** RE: DAC Phase 1 Close Out Invoicing  
**Importance:** High

Annie:



Is it possible to find out what options we may have? Can we use the invoice they provided and deduct what we have paid and disallowed as we did before???

---

**From:** To, Annie  
**Sent:** Wednesday, September 25, 2013 1:24 PM  
**To:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com); Baig, Ahsan  
**Cc:** [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

I am not sure how we can pay SAIC without an invoice. Osborn would be the staff to authorize the payment.

----- Original message -----

From: "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)>  
Date: 09/25/2013 9:48 AM (GMT-08:00)  
To: [chris@datastew.com](mailto:chris@datastew.com), "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)>, "Baig, Ahsan" <[ABaig@oaklandnet.com](mailto:ABaig@oaklandnet.com)>  
Cc: [enapralla@portoakland.com](mailto:enapralla@portoakland.com)  
Subject: Re: DAC Phase 1 Close Out Invoicing

Okay.

Annie: How can we pay this???

Then we can close our books.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Sent:** Wed Sep 25 09:39:38 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

No, the only new receipt was for the software license **51,920.00**

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 9:37 AM  
**To:** To, Annie; Baig, Ahsan; Chris Millar  
**Subject:** Re: DAC Phase 1 Close Out Invoicing

Do we have receipts and documentation for the \$95k?

---

**From:** To, Annie  
**To:** Domingo, Renee; Baig, Ahsan; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Sent:** Wed Sep 25 09:02:58 2013  
**Subject:** RE: DAC Phase 1 Close Out Invoicing

Hi Ahsan, Renee, and Chris,

I believe this is what Taso is requesting that we pay SAIC:

Description	Amount
Ingram Micro	\$ 51,920.00
Deduct Labor Overcharge for Exceeding 8 Hour a Day Limit	\$ 16,067.20
Deduct Fluensee Charge for TMS Integration	\$ 15,852.00
Deduct IES for Subcontractor (\$61,278.17 and add 18%) \$51,914.28	\$ 9,363.88
Deduct SysAid IT Management Software	\$ 8,153.80
Deduct HP Proliant Training	\$ 6,960.11
Deduct Trish's Overbilling	\$ 3,658.91
Total per City	\$ 111,975.90
Total per SAIC	\$114,353.14
Unknown charges	\$2,377.24

There is still a variance of \$2,377.24. The question is, is the City going to pay him the highlighted items in yellow that we have previously disputed?

## Annie To

Administrative Services Manager

City of Oakland

150 Frank Ogawa Plaza 7<sup>th</sup> Floor

Oakland, CA 94612

Phone (510) 238-7494

[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Domingo, Renee

**Sent:** Wednesday, September 25, 2013 7:48 AM

**To:** 'ANASTASIOS.ZOGRAFOS@saic.com'

**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'; Chimonyo, Cynthia; 'MARK.R.CARTER@saic.com'; 'RONALD.L.SCHAEFER@saic.com'; 'STEVEN.S.HANDLEY@saic.com'

**Subject:** Re: DAC Phase 1 Close Out Invoicing

Hi Taso:

Please generate or have your Accounting generate the new invoice and email it to us by 12:45 pm and fed x us the original today asap.

Also, please review the spreadsheet Chris Millar sent you last night.

There is a line item representing \$95,113.85 in miscellaneous goods which SAIC has not provided receipts for and/or properly identified location of goods. We cannot pay for these items without receipts and documentation as to where they are in the City of Oakland.

Please provide corresponding receipts, descriptions, locations and serial numbers, etc by today, 12:45 pm PST as requested numerous times via email as PDF files.

Please also confirm in writing that you will provide a new invoice as requested and the back up documentation for the \$95,113.85, via email.

Thank you.

---

**From:** Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>

**To:** Domingo, Renee

**Cc:** Baig, Ahsan; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; [enapralla@portoakland.com](mailto:enapralla@portoakland.com) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; [mobrien@portoakland.com](mailto:mobrien@portoakland.com) <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia; Carter, Mark R. <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>; Schaefer, Ron <[RONALD.L.SCHAEFER@saic.com](mailto:RONALD.L.SCHAEFER@saic.com)>; Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>

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**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Chimonyo, Cynthia  
**Sent:** Tue Sep 24 21:23:04 2013  
**Subject:** DAC Phase 1 Close Out Invoicing

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29	Hewlett-Packard	4/26/2013	52732590	HP 3/3/3 Warranty US	\$ (190.00)	\$ (34.20)
29	Hewlett-Packard	4/26/2013	52732590	HP 3y Next BUS Day	\$ (65.00)	\$ (11.70)
38	Ingram Micro	6/11/2013	30-64716-12	Nexus 7000 LAN	\$ (44,000.00)	\$ (7,920.00)
N/A	Goods Received	Multiple	N/A	Goods Received	\$ 80,604.96	\$ 14,508.89
	TOTAL				\$ 24,093.11	\$ 4,336.76

If you have any questions, please let us know ASAP.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>





**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 8:30 AM  
**To:** 'Michael O'Brien'  
**Subject:** Declined: DAC Staffing Discussion

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 9:14 AM  
**To:** 'mobrien@portoakland.com'  
**Cc:** DeVries, Joe; Sotelo, Amadis  
**Subject:** DAC Staffing Discussion Meeting

Hi Mike:

Please also invite Joe DeVries and Amadis Sotelo to tommorrow's meeting.

As we discussed early last week, I have another meeting committment from 8 am to 10 am.

If we finish early, I will come to this meeting for the tail end.

Thanks.

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 9:28 AM  
**To:** 'mobrien@portoakland.com'  
**Subject:** Re: DAC Staffing Discussion Meeting

Thanks much

---

**From:** Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**To:** Domingo, Renee  
**Sent:** Thu Sep 26 09:22:16 2013  
**Subject:** RE: DAC Staffing Discussion Meeting

OK, will do.

Mike

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Thursday, September 26, 2013 9:14 AM  
**To:** Michael O'Brien  
**Cc:** DeVries, Joe; Sotelo, Amadis  
**Subject:** DAC Staffing Discussion Meeting

Hi Mike:

Please also invite Joe DeVries and Amadis Sotelo to tommorrow's meeting.

As we discussed early last week, I have another meeting committment from 8 am to 10 am.

If we finish early, I will come to this meeting for the tail end.

Thanks.

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 10:52 AM  
**To:** Chimonyo, Cynthia; To, Annie; Baig, Ahsan; 'chris@datastew.com'  
**Subject:** Re: DAC Change Order 1

Thanks all

---

**From:** Chimonyo, Cynthia  
**To:** To, Annie; Baig, Ahsan; Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Sent:** Thu Sep 26 10:39:35 2013  
**Subject:** RE: DAC Change Order 1

Annie,

I need the backup documentation for the 51,094.06 (receipts, etc). I need this as soon as possible to accompany the reimbursement request for the PORT.

---

**From:** To, Annie  
**Sent:** Thursday, September 26, 2013 10:33 AM  
**To:** Baig, Ahsan; Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com)  
**Cc:** Chimonyo, Cynthia  
**Subject:** DAC Change Order 1  
**Importance:** High

Hi Ahsan, Renee, and Chris,

Please see the attached Draft of the DAC Change Order.

The issue with the Tax Accrual has not been resolved yet so I have presented Four (4) different options for the Change Order:

- Option 1:** Pay SAIC \$51,094.06 and accrue approximately \$46,000 in Sales Tax to be Paid to the State Board of Equalization.
- Option 2:** Pay SAIC \$51,094.06 as discussed and do not accrue Sales Tax
- Option 3:** Pay SAIC the full amount that they have demanded \$114K and do not accrue Sales Tax
- Option 4:** Pay SAIC the full amount that they have demanded \$114K and accrue approximately \$46,000 in Sales Tax.

Please review the attached Change Order, based on Option #1 and let me know if you are ok with this Change Order.

If so, Scott and SAIC Rep would have to sign off so Cynthia can request for a PO Change Order from Purchasing.

Thank you,  
Annie To

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 10:54 AM  
**To:** To, Annie; Baig, Ahsan; 'chris@datastew.com'  
**Cc:** Chimonyo, Cynthia  
**Subject:** Re: DAC Change Order 1

Has Chris sent them the Tax follow up email yet? I don't recall seeing that over the last 2 days.

---

**From:** To, Annie  
**To:** Baig, Ahsan; Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Cc:** Chimonyo, Cynthia  
**Sent:** Thu Sep 26 10:32:40 2013  
**Subject:** DAC Change Order 1

Hi Ahsan, Renee, and Chris,

Please see the attached Draft of the DAC Change Order.

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**Option 1:** Pay SAIC \$51,094.06 and accrue approximately \$46,000 in Sales Tax to be Paid to the State Board of Equalization.

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If so, Scott and SAIC Rep would have to sign off so Cynthia can request for a PO Change Order from Purchasing.

Thank you,  
Annie To

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:06 AM  
**To:** Baig, Ahsan; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia  
**Subject:** Re: DAC Change Order 1

I concur as long as we notice SAIC re: Sales Tax

---

**From:** Baig, Ahsan  
**To:** To, Annie; Domingo, Renee  
**Cc:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Chimonyo, Cynthia  
**Sent:** Thu Sep 26 10:59:58 2013  
**Subject:** Re: DAC Change Order 1

Thanks Anne for laying out all these options.

Renee: Let me know how you want to move forward? I am leaning towards Option 2.

Thanks,  
Ahsan Baig  
Sent from my iPhone

On Sep 26, 2013, at 10:32 AM, "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)> wrote:

Hi Ahsan, Renee, and Chris,

Please see the attached Draft of the DAC Change Order.

The issue with the Tax Accrual has not been resolved yet so I have presented Four (4) different options for the Change Order:

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Thank you,  
Annie To

<DAC Change Order 1.docx>

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:11 AM  
**To:** Chimonyo, Cynthia  
**Cc:** Eide, Cathey; Kittell-Nwuke, Denise  
**Subject:** Re: DAC Change Order 1

No signature stamp. You can sign on my behalf.

Thanks!

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey  
**Sent:** Thu Sep 26 11:09:07 2013  
**Subject:** RE: DAC Change Order 1

Renee,

Should Cathey not respond, do you want me to sign on your behalf or have Dennis access your signature stamp?

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:06 AM  
**To:** Baig, Ahsan; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia  
**Subject:** Re: DAC Change Order 1

I concur as long as we notice SAIC re: Sales Tax

---

**From:** Baig, Ahsan  
**To:** To, Annie; Domingo, Renee  
**Cc:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Chimonyo, Cynthia  
**Sent:** Thu Sep 26 10:59:58 2013  
**Subject:** Re: DAC Change Order 1

Thanks Anne for laying out all these options.

Renee: Let me know how you want to move forward? I am leaning towards Option 2.

Thanks,  
Ahsan Baig  
Sent from my iPhone

On Sep 26, 2013, at 10:32 AM, "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)> wrote:

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If so, Scott and SAIC Rep would have to sign off so Cynthia can request for a PO Change Order from Purchasing.

Thank you,  
Annie To

<DAC Change Order 1.docx>



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:17 AM  
**To:** Chimonyo, Cynthia  
**Cc:** Eide, Cathey; Kittell-Nwuke, Denise  
**Subject:** Re: DAC Change Order 1

Great!

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey; Kittell-Nwuke, Denise  
**Sent:** Thu Sep 26 11:13:27 2013  
**Subject:** RE: DAC Change Order 1

Will do, it will be going to Eric in 5minutes.

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:11 AM  
**To:** Chimonyo, Cynthia  
**Cc:** Eide, Cathey; Kittell-Nwuke, Denise  
**Subject:** Re: DAC Change Order 1

No signature stamp. You can sign on my behalf.

Thanks!

---

**From:** Chimonyo, Cynthia  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey  
**Sent:** Thu Sep 26 11:09:07 2013  
**Subject:** RE: DAC Change Order 1

Renee,

Should Cathey not respond, do you want me to sign on your behalf or have Dennis access your signature stamp?

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:06 AM  
**To:** Baig, Ahsan; To, Annie  
**Cc:** 'chris@datastew.com'; Chimonyo, Cynthia  
**Subject:** Re: DAC Change Order 1

I concur as long as we notice SAIC re: Sales Tax

---

**From:** Baig, Ahsan  
**To:** To, Annie; Domingo, Renee  
**Cc:** Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Chimonyo, Cynthia  
**Sent:** Thu Sep 26 10:59:58 2013  
**Subject:** Re: DAC Change Order 1

Thanks Anne for laying out all these options.

Renee: Let me know how you want to move forward? I am leaning towards Option 2.

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Ahsan Baig  
Sent from my iPhone

On Sep 26, 2013, at 10:32 AM, "To, Annie" <[ATo@oaklandnet.com](mailto:ATo@oaklandnet.com)> wrote:

Hi Ahsan, Renee, and Chris,

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Thank you,  
Annie To

<DAC Change Order 1.docx>

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 11:53 AM  
**To:** 'chris@datastew.com'; To, Annie; Baig, Ahsan  
**Cc:** Chimonyo, Cynthia  
**Subject:** Re: DAC Change Order 1

I would say send it now unless anyone believe we should wait

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; To, Annie; Baig, Ahsan  
**Cc:** Chimonyo, Cynthia  
**Sent:** Thu Sep 26 11:21:02 2013  
**Subject:** RE: DAC Change Order 1

Renee,  
I have not sent it yet, would you like me to send it now or wait till we clear this other payment?

Regards,

**Chris Millar**  
President  
Datastew LLC | [www.datastew.com](http://www.datastew.com)  
321 N Pass Ave., Suite 208  
Burbank, CA 91505  
(C ) 214-906-0506  
(O) 310-853-3255  
[chris@datastew.com](mailto:chris@datastew.com)  
<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Thursday, September 26, 2013 10:54 AM  
**To:** To, Annie; Baig, Ahsan; Chris Millar  
**Cc:** Chimonyo, Cynthia  
**Subject:** Re: DAC Change Order 1

Has Chris sent them the Tax follow up email yet? I don't recall seeing that over the last 2 days.

---

**From:** To, Annie  
**To:** Baig, Ahsan; Domingo, Renee; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>  
**Cc:** Chimonyo, Cynthia  
**Sent:** Thu Sep 26 10:32:40 2013  
**Subject:** DAC Change Order 1

Hi Ahsan, Renee, and Chris,

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If so, Scott and SAIC Rep would have to sign off so Cynthia can request for a PO Change Order from Purchasing.

Thank you,  
Annie To

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 12:20 PM  
**To:** 'chris@datastew.com'  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie  
**Subject:** Fw: DAC Invoices Close Out

I thought we were going to tell them Sales Tax was not included in the invoices to City and it would be their responsibility to handle if applicable?

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com))  
<[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Thu Sep 26 12:15:29 2013  
**Subject:** DAC Invoices Close Out

Scott, SAIC Team,

Thank you for the work in turning around these invoices and backing information. Could you please confirm that all sales tax has been included in the invoices?

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

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[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 2:24 PM  
**To:** Chimonyo, Cynthia; 'enapralla@portoakland.com'  
**Cc:** Baig, Ahsan; To, Annie; 'chris@datastew.com'; 'mobrien@portoakland.com'  
**Subject:** Re: ARRA-DAC Reimbursement Requests 3 and 5

Thanks Cynthia

---

**From:** Chimonyo, Cynthia  
**To:** 'Eric Napralla' <enapralla@portoakland.com>; Domingo, Renee  
**Cc:** Baig, Ahsan; To, Annie; Chris Millar (chris@datastew.com) <chris@datastew.com>; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Thu Sep 26 13:08:00 2013  
**Subject:** RE: ARRA-DAC Reimbursement Requests 3 and 5

Eric,

You synopsis below is correct on all items (1-3).

---

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Thursday, September 26, 2013 12:28 PM  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; Chris Millar (chris@datastew.com); Michael O'Brien  
**Subject:** RE: ARRA-DAC Reimbursement Requests 3 and 5

To further the previous email, thank you for submitting the Final Reimbursement Request in the amount of \$51,094.06. Please note the following comments:

- 1) I see the \$825.94 was paid in the June 2013 Invoice but never received; please confirm.
- 2) Please confirm the \$51,920.00 was originally noted/presented as "Goods Received" in the June 2013 invoice.
- 3) In my notes, I am calling this the "Final Invoice – Adjustment to discrepancies in June 2013 SAIC Invoice" .....is this accurate or do you have it listed as something different?

Thanks.

Eric

---

**From:** Eric Napralla  
**Sent:** Wednesday, September 25, 2013 12:08 PM  
**To:** Domingo, Renee (RADomingo@oaklandnet.com)  
**Cc:** 'Baig, Ahsan'; Chimonyo, Cynthia (CChimonyo@oaklandnet.com); 'To, Annie'; Chris Millar (chris@datastew.com); Michael O'Brien  
**Subject:** ARRA-DAC Reimbursement Requests 3 and 5

Renee –

Thank you very much for submitting ARRA-DAC Reimbursement Requests #s 3 (\$633,443.12) and 5 (\$2,062,160.08). Though the Port plans to seek reimbursement for these expenses in their entirety, we are requesting the City provide the following documentation at their earliest convenience:

- 1) Please provide explanation as to how meal rates were billed per day, per traveler, throughout duration of project. Is detailed documentation available for these expenses?
- 2) SAIC began to bill against Task 8 in March. The Change Order authorizing work in Task 8 was not executed until the end of June 2013. What authorizes such work prior to execution of Change Order?

- 3) In the May Invoice, there is a "Goods Received" charged amount of \$522. Please provide backup documentation for this expense.
- 4) In the June 2013 Invoice, there is a "Goods Received" charged amount of \$3402.18. Please provide backup documentation for this expense.
- 5) In the June 2013 Invoice, BBI Construction and Genetec invoices are dated in July; please confirm this is for work performed prior to June 30, 2013.
- 6) I could not locate several pieces backup documentation for travel expenses in the June 2013 Invoice; can you please resubmit a complete set of travel documentation, in order per traveler as listed in the invoice, for the month of June?
- 7) I was able to follow the June/July Invoice situation: short-payment by City of June 2013 Invoice of which Chris Millar's email dated 9/17/2013 provided a summary of "Deduction for Overbilling and Misc. Items with Missing or Insufficient Documentation from SAIC" in the amount of \$154,553.79 and further, payment to SAIC for equipment procured prior to 6/30/2013 but reflected in the July 2013 Invoice in the amount of \$166,439.71. I'd like the City to provide detailed documentation of the summary in Chris Millar's email so we can fully reconcile the deductions to the March-June invoices.

Again, thank you for getting your reimbursement requests processed expeditiously. There was an incredible amount of information that is not in the easiest of formats to follow.

Per providing this information at your "earliest convenience", what I plan to do is issue the City a letter next week with a written request to perform a grant monitoring visit in the next 30-60 days. I'd like this documentation prepared and made available to me prior to such visit.

Please let me know if you have any questions.

Thanks.

Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 2:25 PM  
**To:** 'chris@datastew.com'  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie  
**Subject:** Re: DAC Invoices Close Out

I will defer to Annie and Ahsan.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie  
**Sent:** Thu Sep 26 12:29:39 2013  
**Subject:** RE: DAC Invoices Close Out

I misunderstood, should I send a correction?

Regards,

### Chris Millar

President  
Datastew LLC | [www.datastew.com](http://www.datastew.com)  
321 N Pass Ave., Suite 208  
Burbank, CA 91505  
(C ) 214-906-0506  
(O) 310-853-3255  
[chris@datastew.com](mailto:chris@datastew.com)  
<http://www.linkedin.com/in/chrismillar>

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Thursday, September 26, 2013 12:20 PM  
**To:** Chris Millar  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie  
**Subject:** Fw: DAC Invoices Close Out

I thought we were going to tell them Sales Tax was not included in the invoices to City and it would be their responsibility to handle if applicable?

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>; Mark Carter ([MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)) <[MARK.R.CARTER@saic.com](mailto:MARK.R.CARTER@saic.com)>  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**Sent:** Thu Sep 26 12:15:29 2013  
**Subject:** DAC Invoices Close Out

Scott, SAIC Team,

Thank you for the work in turning around these invoices and backing information. Could you please confirm that all sales tax has been included in the invoices?



Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 2:26 PM  
**To:** 'enapralla@portoakland.com'  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; 'chris@datastew.com'; 'mobrien@portoakland.com'  
**Subject:** Re: ARRA-DAC Reimbursement Requests 3 and 5

Hi Eric:

Chris and Annie, please advise. I believe Eric's description is correct.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; Chris Millar (chris@datastew.com) <chris@datastew.com>; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Thu Sep 26 12:28:03 2013  
**Subject:** RE: ARRA-DAC Reimbursement Requests 3 and 5

To further the previous email, thank you for submitting the Final Reimbursement Request in the amount of \$51,094.06. Please note the following comments:

- 1) I see the \$825.94 was paid in the June 2013 Invoice but never received; please confirm.
- 2) Please confirm the \$51,920.00 was originally noted/presented as "Goods Received" in the June 2013 invoice.
- 3) In my notes, I am calling this the "Final Invoice – Adjustment to discrepancies in June 2013 SAIC Invoice" .....is this accurate or do you have it listed as something different?

Thanks.

Eric

---

**From:** Eric Napralla  
**Sent:** Wednesday, September 25, 2013 12:08 PM  
**To:** Domingo, Renee (RADomingo@oaklandnet.com)  
**Cc:** 'Baig, Ahsan'; Chimonyo, Cynthia (CChimonyo@oaklandnet.com); 'To, Annie'; Chris Millar (chris@datastew.com); Michael O'Brien  
**Subject:** ARRA-DAC Reimbursement Requests 3 and 5

Renee –

Thank you very much for submitting ARRA-DAC Reimbursement Requests #s 3 (\$633,443.12) and 5 (\$2,062,160.08). Though the Port plans to seek reimbursement for these expenses in their entirety, we are requesting the City provide the following documentation at their earliest convenience:

- 1) Please provide explanation as to how meal rates were billed per day, per traveler, throughout duration of project. Is detailed documentation available for these expenses?
- 2) SAIC began to bill against Task 8 in March. The Change Order authorizing work in Task 8 was not executed until the end of June 2013. What authorizes such work prior to execution of Change Order?
- 3) In the May Invoice, there is a "Goods Received" charged amount of \$522. Please provide backup documentation for this expense.
- 4) In the June 2013 Invoice, there is a "Goods Received" charged amount of \$3402.18. Please provide backup documentation for this expense.
- 5) In the June 2013 Invoice, BBI Construction and Genetec invoices are dated in July; please confirm this is for work performed prior to June 30, 2013.
- 6) I could not locate several pieces backup documentation for travel expenses in the June 2013 Invoice; can you please resubmit a complete set of travel documentation, in order per traveler as listed in the invoice, for the month of June?

- 7) I was able to follow the June/July Invoice situation: short-payment by City of June 2013 Invoice of which Chris Millar's email dated 9/17/2013 provided a summary of "Deduction for Overbilling and Misc. Items with Missing or Insufficient Documentation from SAIC" in the amount of \$154,553.79 and further, payment to SAIC for equipment procured prior to 6/30/2013 but reflected in the July 2013 Invoice in the amount of \$166,439.71. I'd like the City to provide detailed documentation of the summary in Chris Millar's email so we can fully reconcile the deductions to the March-June invoices.

Again, thank you for getting your reimbursement requests processed expeditiously. There was an incredible amount of information that is not in the easiest of formats to follow.

Per providing this information at your "earliest convenience", what I plan to do is issue the City a letter next week with a written request to perform a grant monitoring visit in the next 30-60 days. I'd like this documentation prepared and made available to me prior to such visit.

Please let me know if you have any questions.

Thanks.

Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, September 26, 2013 5:50 PM  
**To:** 'enapralla@portoakland.com'  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; 'chris@datastew.com'; 'mobrien@portoakland.com'; Ogata, Eileen; Kittell-Nwuke, Denise  
**Subject:** Re: ARRA-DAC Reimbursement Requests 3 and 5

Hi Eric:

Thanks much! We will await your letter.

---

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; [chris@datastew.com](mailto:chris@datastew.com) <[chris@datastew.com](mailto:chris@datastew.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>; Ogata, Eileen; Kittell-Nwuke, Denise  
**Sent:** Thu Sep 26 16:41:30 2013  
**Subject:** RE: ARRA-DAC Reimbursement Requests 3 and 5

Hi Renee –

Thank you for your email and continued offer of support. I as well think your staff did a great job reviewing the documents and submitting the reimbursement requests to the Port in a short period of time; what a large volume of information to make sense of...

Per the monitoring visit, the 60 days or more is fine with me. I still plan to issue a letter next week so we can get something on the calendar.

Thanks.

Eric

---

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, September 25, 2013 5:11 PM  
**To:** Eric Napralla  
**Cc:** Baig, Ahsan; Chimonyo, Cynthia; To, Annie; [chris@datastew.com](mailto:chris@datastew.com); Michael O'Brien; Ogata, Eileen; Kittell-Nwuke, Denise  
**Subject:** RE: ARRA-DAC Reimbursement Requests 3 and 5  
**Importance:** High

Hi Eric:

Thank you for your email.

I am going to defer to Annie and Chris Millar since they completed the majority of the review and reconciliation. They would be most familiar and versed in locating the information you are seeking.

EMSD is the Grants coordinating agency for the City of Oakland and are happy to assist with any reconriliation/review necessary.

Chris, Annie and their respective staff along with Cynthia and the EMSD deserves all the praise and credit in their turnaround.

We request that the monitoring not occur for 60 days or more from now if at all possible as we have a UASI grant monitoring quickly approaching and just wrapped up an internal audit and a SHSP monitoring.

Thank you for your time and consideration.

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]

**Sent:** Wednesday, September 25, 2013 12:08 PM

**To:** Domingo, Renee

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Maritime Security Project Administrator

Port of Oakland

p) 510.627.1403

c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 7:02 AM  
**To:** Kittell-Nwuke, Denise  
**Subject:** Fw: DAC Privacy and Data Storage Policy Meeting

PPE and As. Please place in file folder with proper labeling: 2013 DAC Privacy and Data Storage Policy.

-----Original Message-----

**From:** Kristin Ericsson  
**To:** Ahsan Baig  
**To:** Eric Breshears  
**To:** DeVries, Joe  
**To:** Renee Domingo  
**To:** PRA Open Gov Coord Arlette Flores-Medina  
**To:** Deidre Scott  
**To:** Amadis Sotelo  
**To:** Kiona Suttle  
**To:** Annie To  
**Cc:** Rocio Fierro  
**Subject:** DAC Privacy and Data Storage Policy Meeting  
**Sent:** Sep 23, 2013 12:35 PM

Per Rocio's email, attached are NCRIC Conference materials.

Kristin Ericsson  
Legal Administrative Assistant  
Office of the City Attorney  
One Frank H. Ogawa Plaza, 6th Floor  
Oakland, CA 94612  
Telephone: (510) 238-7341  
Facsimile: (510) 238-6500

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 7:02 AM  
**To:** Ericsson, Kristin; Baig, Ahsan; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
**Cc:** Fierro, Rocio  
**Subject:** Re: DAC Privacy and Data Storage Policy Meeting

Thanks much!

-----Original Message-----

**From:** Kristin Ericsson  
**To:** Ahsan Baig  
**To:** Eric Breshears  
**To:** DeVries, Joe  
**To:** Renee Domingo  
**To:** PRA Open Gov Coord Arlette Flores-Medina  
**To:** Deidre Scott  
**To:** Amadis Sotelo  
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## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 1:00 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Thanks Ted. What still needs to be done???

---

**From:** Bender, Ted  
**To:** Eide, Cathey  
**Cc:** Domingo, Renee  
**Sent:** Fri Sep 27 12:02:32 2013  
**Subject:** Datastew DAC Inventory Audit Reports

Cathey,

Just wanted to update you with some notes from my meeting this morning with James from Datastew, and give you copies of the Audit Reports that he had prepared upon completion from their Inventory Audit.

Primary Points to note:

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These were some of the more pressing issues that James made a point to discuss with me as he said during the Audit it was difficult to cross reference SAIC inventory sheets with what was put in place; however he had said that after a lot of digging most of the items listed did coincide with his findings.

Thank you & kind regards,

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**Ogata, Eileen**

---

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**From:** Domingo, Renee  
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Please advise asap.

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**From:** Bender, Ted  
**To:** Domingo, Renee; Eide, Cathey  
**Sent:** Fri Sep 27 13:03:36 2013  
**Subject:** RE: Datastew DAC Inventory Audit Reports

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**Ogata, Eileen**

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**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 1:45 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Thanks Ted

---

**From:** Domingo, Renee  
**To:** Bender, Ted; Eide, Cathey  
**Sent:** Fri Sep 27 13:43:13 2013  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Going to Doctor's Appt. Speak with Cathey. I need info today.

---

**From:** Bender, Ted  
**To:** Domingo, Renee; Eide, Cathey  
**Sent:** Fri Sep 27 13:35:58 2013  
**Subject:** RE: Datastew DAC Inventory Audit Reports

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- It was discovered during the course of the Audit that the pieces that had the greatest value were clearly marked and made visible with the SAIC Asset Tag number and DAC Inventory Asset ID Tag number, while all internal items are not visible with ID Tag numbers so therefore there is no way to cross reference the equipment that has been put into use with what has been listed in the Inventory Sheet.
- The monitors that are located in the EMSD Offices Rm: 230 are considered "extra" equipment and currently there is no use for these monitors

These were some of the more pressing issues that James made a point to discuss with me as he said during the Audit it was difficult to cross reference SAIC inventory sheets with what was put in place; however he had said that after a lot of digging most of the items listed did coincide with his findings.

Thank you & kind regards,

**Ted Bender**

Emergency Planning Coordinator  
City of Oakland Fire Department  
Emergency Management Services Division

1605 Martin Luther King Jr. Way, 2<sup>nd</sup> Floor  
Oakland, CA 94612

Email: [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)

Office: 510.238.4765

Cell: 415.745.5146

Fax: 510.238.7761

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 1:47 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Thanks much!! I'm going into doctor's office now. So will review and respond when appt concludes.

Have a good weekend!

---

**From:** Bender, Ted  
**To:** Domingo, Renee; Eide, Cathey  
**Sent:** Fri Sep 27 13:45:54 2013  
**Subject:** RE: Datastew DAC Inventory Audit Reports

No problem; I am going to draft a memo with the findings from both Datastew and myself with recommendations for you and Cathey to review and advise on. Will have that for you shortly.

Thank you & kind regards,

**Ted Bender**  
Emergency Planning Coordinator  
City of Oakland Fire Department  
Emergency Management Services Division

1605 Martin Luther King Jr. Way, 2<sup>nd</sup> Floor  
Oakland, CA 94612  
Email: [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)  
Office: 510.238.4765  
Cell: 415.745.5146  
Fax: 510.238.7761

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 1:43 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Going to Doctor's Appt. Speak with Cathey. I need info today.

---

**From:** Bender, Ted  
**To:** Domingo, Renee; Eide, Cathey  
**Sent:** Fri Sep 27 13:35:58 2013  
**Subject:** RE: Datastew DAC Inventory Audit Reports

Are you available to talk so I can make sure we are on the same page? I can call you if you are available?

Thank you & kind regards,

**Ted Bender**  
Emergency Planning Coordinator  
City of Oakland Fire Department

Emergency Management Services Division

1605 Martin Luther King Jr. Way, 2<sup>nd</sup> Floor  
Oakland, CA 94612  
Email: [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)  
Office: 510.238.4765  
Cell: 415.745.5146  
Fax: 510.238.7761

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 1:32 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Please send your assessment as a separate email and not part of this email thread.

Thanks!

---

**From:** Domingo, Renee  
**To:** Bender, Ted; Eide, Cathey  
**Sent:** Fri Sep 27 13:31:35 2013  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Hi Ted:

So, since you have direct contact with the data and inventory, what is your recommendation of what still needs to be done???

We need to inform SAIC today if there are things that need to be done that did not meet the City's requirement.

Please advise asap.

Thanks

---

**From:** Bender, Ted  
**To:** Domingo, Renee; Eide, Cathey  
**Sent:** Fri Sep 27 13:03:36 2013  
**Subject:** RE: Datastew DAC Inventory Audit Reports

Renee,

From James's standpoint they have conducted the audit and presented their findings, so if there is anything further then it would be what we may require further, and if that is the case then we need to let Chris know so he can action accordingly.

Thank you & kind regards,

**Ted Bender**  
Emergency Planning Coordinator  
City of Oakland Fire Department  
Emergency Management Services Division

1605 Martin Luther King Jr. Way, 2<sup>nd</sup> Floor  
Oakland, CA 94612  
Email: [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)  
Office: 510.238.4765  
Cell: 415.745.5146

---

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 1:00 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** Re: Datastew DAC Inventory Audit Reports

Thanks Ted. What still needs to be done???

---

**From:** Bender, Ted  
**To:** Eide, Cathey  
**Cc:** Domingo, Renee  
**Sent:** Fri Sep 27 12:02:32 2013  
**Subject:** Datastew DAC Inventory Audit Reports

Cathey,  
Just wanted to update you with some notes from my meeting this morning with James from Datastew, and give you copies of the Audit Reports that he had prepared upon completion from their Inventory Audit.

Primary Points to note:

- All inventory sheets that were provided by SAIC were found to 90% uniformed from Version to Version with little discrepancy found
- There was never any package slips provided to either Members of Datastew or City of Oakland Representatives even after numerous requests for these slips for inventory purposes
- It was discovered during the course of the Audit that the pieces that had the greatest value were clearly marked and made visible with the SAIC Asset Tag number and DAC Inventory Asset ID Tag number, while all internal items are not visible with ID Tag numbers so therefore there is no way to cross reference the equipment that has been put into use with what has been listed in the Inventory Sheet.
- The monitors that are located in the EMSD Offices Rm: 230 are considered "extra" equipment and currently there is no use for these monitors

These were some of the more pressing issues that James made a point to discuss with me as he said during the Audit it was difficult to cross reference SAIC inventory sheets with what was put in place; however he had said that after a lot of digging most of the items listed did coincide with his findings.

Thank you & kind regards,

**Ted Bender**  
Emergency Planning Coordinator  
City of Oakland Fire Department  
Emergency Management Services Division

1605 Martin Luther King Jr. Way, 2<sup>nd</sup> Floor  
Oakland, CA 94612  
Email: [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)  
Office: 510.238.4765  
Cell: 415.745.5146  
Fax: 510.238.7761

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Saturday, September 28, 2013 11:09 AM  
**To:** Flores-Medina, Arlette  
**Subject:** Re: DAC Privacy and Data Storage Policy Meeting

Hi Arlette:

I just check my calendar for the coming week.

How about we meet on Wednesday from 11:30 am to 12:30 pm, it can be a lunch meeting so we can get a good meal in too.

Let me know if you have a preference for a place to meet for a lunch meeting.

Thanks much and look forward to our meeting!

----- Original Message -----

**From:** Flores-Medina, Arlette  
**To:** Domingo, Renee  
**Sent:** Fri Sep 27 13:33:31 2013  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting

Hi Renee

I know you are extremely busy, but can I still 20 or 30 minutes of your time (maybe during lunch) to have a brief overview of this project. As you know, I arrived late to the meeting, so I'd like to know what I missed from it (and we can get to know each other :)

What do you think?

Arlette (Arly) Flores  
Open Government Coordinator

Oakland City Attorney's Office  
1 Frank O. Plaza, 6th Floor  
Oakland, CA 94612

Phone: (510) 238 2965  
Email: [aflores@oaklandcityattorney.org](mailto:aflores@oaklandcityattorney.org)  
Website: <http://www.oaklandcityattorney.org>

Sign up to receive the City Attorney's Newsletter

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 7:02 AM

To: Ericsson, Kristin; Baig, Ahsan; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis;  
Suttle, Kiona; To, Annie  
Cc: Fierro, Rocio  
Subject: Re: DAC Privacy and Data Storage Policy Meeting

Thanks much!

-----Original Message-----

From: Kristin Ericsson  
To: Ahsan Baig  
To: Eric Breshears  
To: DeVries, Joe  
To: Renee Domingo  
To: PRA Open Gov Coord Arlette Flores-Medina  
To: Deidre Scott  
To: Amadis Sotelo  
To: Kiona Suttle  
To: Annie To  
Cc: Rocio Fierro  
Subject: DAC Privacy and Data Storage Policy Meeting  
Sent: Sep 23, 2013 12:35 PM

Per Rocio's email, attached are NCRIC Conference materials.

Kristin Ericsson  
Legal Administrative Assistant  
Office of the City Attorney  
One Frank H. Ogawa Plaza, 6th Floor  
Oakland, CA 94612  
Telephone: (510) 238-7341  
Facsimile: (510) 238-6500

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Saturday, September 28, 2013 10:23 PM  
**To:** Bender, Ted; Eide, Cathey  
**Subject:** RE: DAC Inventory Recommendations Memo

Hi Ted:

Thank you for the memo. Nice work! ☺

---

**From:** Bender, Ted  
**Sent:** Friday, September 27, 2013 2:51 PM  
**To:** Eide, Cathey  
**Cc:** Domingo, Renee  
**Subject:** DAC Inventory Recommendations Memo

Cathey/Renee,

Please see attached as requested the DAC Inventory Recommendations Memo with detailed discrepancies found during the Audit along with Recommendations to put forward. These findings were based off of the information that I had received from James and Chris from Datastew and if you require anything further please do not hesitate to contact me right away and I will action where applicable.

I hope this is what you were looking for and like I said let me know if there is anything further you need.

Thank you & kind regards,

**Ted Bender**

Emergency Planning Coordinator  
City of Oakland Fire Department  
Emergency Management Services Division

1605 Martin Luther King Jr. Way, 2<sup>nd</sup> Floor  
Oakland, CA 94612

Email: [TBender@oaklandnet.com](mailto:TBender@oaklandnet.com)

Office: 510.238.4765

Cell: 415.745.5146

Fax: 510.238.7761



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 9:02 AM  
**To:** Ogata, Eileen  
**Subject:** Re: Reminder staff meeting

Good point...that's why I changed it to next week. Thanks for the info too

Have a great day!!!

See you tomorrow.

Reminder: Tomorrow attending Lifelines workshop til noon, then to EMSD offices to prep for 1 pm meeting re: DAC Privacy policy, then meeting with Cynthia Chimonyo, the paperwork til 5 pm.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Thu Oct 03 08:57:06 2013  
**Subject:** Reminder staff meeting

I am not sure if you want to have staff meeting tomorrow. There is web EOC training morning and afternoon and some staff are attending.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 9:38 AM  
**To:** Ogata, Eileen  
**Subject:** Re: Reminder staff meeting

I did.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Thu Oct 03 09:34:23 2013  
**Subject:** RE: Reminder staff meeting

You will let me know what day and time for next week? I just need to plan for the goodies. Thanks

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 9:02 AM  
**To:** Ogata, Eileen  
**Subject:** Re: Reminder staff meeting

Good point...that's why I changed it to next week. Thanks for the info too

Have a great day!!!

See you tomorrow.

Reminder: Tomorrow attending Lifelines workshop til noon, then to EMSD offices to prep for 1 pm meeting re: DAC Privacy policy, then meeting with Cynthia Chimonyo, the paperwork til 5 pm.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Thu Oct 03 08:57:06 2013  
**Subject:** Reminder staff meeting

I am not sure if you want to have staff meeting tomorrow. There is web EOC training morning and afternoon and some staff are attending.

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 8:38 AM  
**To:** 'sciabattari@google.com'  
**Cc:** Baig, Ahsan; Johnson, Marshelle; Campbell-Washington, Anne; Quan, Jean 2  
**Subject:** Re: Thank you...

Hi Scott:

Thank you.

I spoke with our Intern Director of Information Technology, Ahsan Baig, last night and he will provide some potential dates for us to meet with you week after next, to begin the dialogue.

He is very interested in seeing some of the demos and products Google has available for our EOC/DAC as well as how the City might partner with Goggle.

I will also send you the information about the Resilient Cities Challenges and request Google become one of Oakland's partners, as well, tomorrow.

I am offsite at meetings all day today.

I look forward on behalf of the City of Oakland, of working with you and Google.

Best regards always,

Renee Domingo

---

**From:** Scott Ciabattari <[sciabattari@google.com](mailto:sciabattari@google.com)>  
**To:** Domingo, Renee  
**Sent:** Thu Oct 03 05:57:01 2013  
**Subject:** Thank you...

Renee-

Great pleasure to meet you yesterday.

We are excited to help and I look forward to speaking with you again.

Please feel free to contact me anytime.

Scott

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 02, 2013 9:19 AM  
**To:** Ogata, Eileen  
**Subject:** Fw: DataStew Contract copy email as PDF-Please send so I can work on expanding Scope of Work for Amendment as we discussed

PPE and A. Place in file folder with label.

Thanks

-----Original Message-----

**From:** Paula Peav  
**To:** Ahsan Baig  
**To:** Renee Domingo  
**To:** Annie To  
**Subject:** RE: DataStew Contract copy email as PDF-Please send so I can work on expanding Scope of Work for Amendment as we discussed  
**Sent:** Sep 23, 2013 9:49 AM

Please see attached as requested.

Thank you

Paula Peav  
Administrative Analyst II  
City of Oakland  
Office of the City Administrator  
Contracts and Compliance Division  
(formerly The Department of Contracting and Purchasing, Contract Administration Division)  
250 Frank H. Ogawa Plaza, Suite 3341  
Oakland, CA 94612  
Main 510.238.3621  
Fax 510.238.6267  
Phone 510.238.3190  
Email: [ppeav@oaklandnet.com](mailto:ppeav@oaklandnet.com)

For iSupplier Registration and Login visit us  
at: <http://www2.oaklandnet.com/Government/o/CityAdministration/d/CP/index.htm>

For Contracting Opportunities visit us at:  
<http://www2.oaklandnet.com/Government/o/CityAdministration/d/CP/s/Construction/index.htm>

For Public Works Agency contracts, please contact Calvin Hao at 510.238.7395 or [chao@oaklandnet.com](mailto:chao@oaklandnet.com) or Tamala Barnes at 510.238.7252 or [tbarnes@oaklandnet.com](mailto:tbarnes@oaklandnet.com)

For iSupplier planholders List  
<http://www2.oaklandnet.com/Government/o/CityAdministration/d/CP/s/PlanHoldersList/index.htm>

For Construction/Professional Service/DBE Contract and Bid Packet Schedules/Forms  
<http://www2.oaklandnet.com/Government/o/CityAdministration/d/CP/s/FormsSchedules/index.htm>

-----Original Message-----

From: Baig, Ahsan

Sent: Thursday, September 19, 2013 9:00 AM

To: Domingo, Renee; To, Annie; Peav, Paula

Subject: RE: DataStew Contract copy email as PDF-Please send so I can work on expanding Scope of Work for Amendment as we discussed

Paula,

Do you have the signed version of DataStew Contract for the DAC Project Management?

Please forward it to all of us.

Thanks a lot.

-ahsan

-----Original Message-----

From: Domingo, Renee

Sent: Thursday, September 19, 2013 8:33 AM

To: To, Annie; Baig, Ahsan

Subject: DataStew Contract copy email as PDF-Please send so I can work on expanding Scope of Work for Amendment as we discussed

The sooner the better.

Thanks much!

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 02, 2013 10:05 AM  
**To:** 'mobrien@portoakland.com'; Eide, Cathey; White, Darin; Baig, Ahsan; Breshears, Eric; 'enapralla@portoakland.com'  
**Subject:** Re: DAC Staffing Plan and CONOPS meetings

Sounds good to me

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Eide, Cathey; White, Darin; Baig, Ahsan; Domingo, Renee; Breshears, Eric; Eric Napralla <enapralla@portoakland.com>  
**Sent:** Wed Oct 02 10:03:09 2013  
**Subject:** RE: DAC Staffing Plan and CONOPS meetings

OK, last call for feedback. Feedback so far indicates a 0900 start time is better, so how does 0900-1030 every two weeks starting Friday, Oct 25th for our DAC coordination meetings?

Mike

---

**From:** Eide, Cathey [mailto:CEide@oaklandnet.com]  
**Sent:** Tuesday, October 01, 2013 4:20 PM  
**To:** Michael O'Brien; White, Darin; Baig, Ahsan; Domingo, Renee; Breshears, Eric; Eric Napralla  
**Subject:** RE: DAC Staffing Plan and CONOPS meetings

Yes...9am please; except I will be in Hawaii on October 25<sup>th</sup>, so I will miss the first one.

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Tuesday, October 01, 2013 10:33 AM  
**To:** White, Darin; Baig, Ahsan; Domingo, Renee; Breshears, Eric; Eric Napralla; Eide, Cathey  
**Subject:** RE: DAC Staffing Plan and CONOPS meetings

It's ok by me if it works for you all.

Mike

---

**From:** White, Darin [mailto:DWhite@oaklandnet.com]  
**Sent:** Tuesday, October 01, 2013 10:27 AM  
**To:** Michael O'Brien; Baig, Ahsan; Domingo, Renee; Breshears, Eric; Eric Napralla; Eide, Cathey  
**Subject:** RE: DAC Staffing Plan and CONOPS meetings

Good morning Mike,

I recall a request or two for the 0900 start. Is that possible?

Darin White  
Battalion Chief  
Special Operations/Safety Officer  
Oakland Fire Department  
150 Frank H. Ogawa Plaza, Suite 3354  
Oakland, CA 94612  
(510) 755-7195 cell  
(510) 238-4052 or ext. 4009 office line(s)  
[dwhite@oaklandnet.com](mailto:dwhite@oaklandnet.com)

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]

**Sent:** Tuesday, October 01, 2013 9:45 AM

**To:** Baig, Ahsan; Domingo, Renee; Breshears, Eric; White, Darin; Eric Napralla; Eide, Cathey

**Subject:** DAC Staffing Plan and CONOPS meetings

All, would like to propose, per our last meeting, that we have regular meetings every 2 weeks to discuss DAC issues. Can set up a conference call as needed. Friday seemed to be a good day for most everyone at the table, so, will send out a meeting request if you agree with:

every 2 weeks starting Fri, Oct 25th, 0830-1000

Will that work for you?

Regards,

*Mike O'Brien*

Port Facilities Security Officer

Port of Oakland

w (510)627-1303

c (510)-719-8027

f ((510) 835-1641



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 02, 2013 10:19 AM  
**To:** Santana, Deanna  
**Cc:** Baig, Ahsan  
**Subject:** Re: Status of DAC discussions re Motorola

Hi Deanna:

I spoke with Ahsan last week about this item. He wants to send out a general update to all vendors that he and the contracted PM are putting together for review by City/Port reps.

I will follow up with him today so we can provide you with a specific timeline.

----- Original Message -----

**From:** Santana, Deanna  
**To:** Domingo, Renee  
**Sent:** Wed Oct 02 10:17:05 2013  
**Subject:** Status of DAC discussions re Motorola

Deanna J. Santana  
Sent from my iPhone  
Excuse typos and brevity

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 11:46 AM  
**To:** Ogata, Eileen  
**Cc:** Eide, Cathey  
**Subject:** Re: DAC PRIVACY DOCUMENT

Please finish it for this afternoon and drop off to Annie before you go home. You can leave at 3:30 pm.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Thu Oct 03 11:16:09 2013  
**Subject:** DAC PRIVACY DOCUMENT

See attached.

I am unable to finish the PRA documents marking and copying since I worked on this assignment. Will it be ok to send it later this afternoon or better yet tomorrow morning?

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 1:24 PM  
**To:** Ogata, Eileen  
**Cc:** Eide, Cathey  
**Subject:** Re: DAC PRIVACY DOCUMENT

Thank you!!

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Cc:** Eide, Cathey  
**Sent:** Thu Oct 03 11:49:46 2013  
**Subject:** RE: DAC PRIVACY DOCUMENT

Will do – thanks much

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 03, 2013 11:46 AM  
**To:** Ogata, Eileen  
**Cc:** Eide, Cathey  
**Subject:** Re: DAC PRIVACY DOCUMENT

Please finish it for this afternoon and drop off to Annie before you go home. You can leave at 3:30 pm.

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Thu Oct 03 11:16:09 2013  
**Subject:** DAC PRIVACY DOCUMENT

See attached.

I am unable to finish the PRA documents marking and copying since I worked on this assignment. Will it be ok to send it later this afternoon or better yet tomorrow morning?

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 04, 2013 1:26 PM  
**To:** Baig, Ahsan; Ericsson, Kristin; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
**Cc:** Fierro, Rocio  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting  
**Attachments:** Minutes of DAC Privacy Policy092013.docx; DAC Privacy Policy Working Group Agenda092013.pdf  
**Importance:** High

Sorry for the delay. Here are the minutes and agenda from our first meeting. Flow chart we discussed will be sent by next week.

-----Original Message-----

**From:** Baig, Ahsan  
**Sent:** Tuesday, October 01, 2013 11:30 AM  
**To:** Domingo, Renee; Ericsson, Kristin; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
**Cc:** Fierro, Rocio  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting

Hello Everyone,

Sorry, I was supposed to provide this list of Feeder Systems to the DAC last Friday. Here is the DRAFT version, but it could be a starting point for our discussion.

Thanks,  
-ahsan

-----Original Message-----

**From:** Domingo, Renee  
**Sent:** Friday, September 27, 2013 7:02 AM  
**To:** Ericsson, Kristin; Baig, Ahsan; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
**Cc:** Fierro, Rocio  
**Subject:** Re: DAC Privacy and Data Storage Policy Meeting

Thanks much!

-----Original Message-----

**From:** Kristin Ericsson  
**To:** Ahsan Baig  
**To:** Eric Breshears  
**To:** DeVries, Joe  
**To:** Renee Domingo  
**To:** PRA Open Gov Coord Arlette Flores-Medina  
**To:** Deidre Scott  
**To:** Amadis Sotelo  
**To:** Kiona Suttle  
**To:** Annie To  
**Cc:** Rocio Fierro  
**Subject:** DAC Privacy and Data Storage Policy Meeting

Sent: Sep 23, 2013 12:35 PM

Per Rocio's email, attached are NCRIC Conference materials.

Kristin Ericsson  
Legal Administrative Assistant  
Office of the City Attorney  
One Frank H. Ogawa Plaza, 6th Floor  
Oakland, CA 94612  
Telephone: (510) 238-7341  
Facsimile: (510) 238-6500

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 07, 2013 11:49 AM  
**To:** Scott, Deidre; Suttle, Kiona; Breshears, Eric  
**Cc:** 'mobrien@portoakland.com'; enapralla@portoakland.com  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting

**Importance:** High

Hi Deidre:

The Key contacts for the Port of Oakland are Mike O'Brien and Eric Napralla.

I have cc'd both of them on this email so you can be introduced.

They will be able to assist you regarding their records retention policy(ies) and video retention policy(ies).

Thanks much!

-----Original Message-----

**From:** Scott, Deidre  
**Sent:** Monday, October 07, 2013 10:54 AM  
**To:** Suttle, Kiona; Domingo, Renee; Breshears, Eric  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting

Please forward me the policy. Thanks !

-----Original Message-----

**From:** Suttle, Kiona  
**Sent:** Monday, October 07, 2013 10:01 AM  
**To:** Scott, Deidre; Domingo, Renee; Breshears, Eric  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting

Hi Deidre,

OPD retains records based on the time period specified by City and State Law (e.g. Government Code, Penal Code, Welfare & Institution Code, etc.). There are retention references in various OPD policies but there is no single policy on retention of records. I previously provided Rocio and Renee with a copy of all OPD policies that make reference to records retention. Do you want a copy of those policies?

Kiona Suttle  
Police Services Manager  
Oakland Police Department  
Records Division  
(510) 238-6886

Mission:

"The Mission of the Oakland Police Department is to provide the Community of Oakland an environment in which its citizens can live, work, play, and thrive free from crime and fear of crime."

Motto:

"We will be there when you need us."

-----Original Message-----

From: Scott, Deidre  
Sent: Monday, October 07, 2013 9:03 AM  
To: Domingo, Renee; Breshears, Eric; Suttle, Kiona  
Subject: RE: DAC Privacy and Data Storage Policy Meeting

Morning Renee, Eric and Kiona,

I am researching the retention and privacy practices for our next meeting of current systems within OPD, OFD, PWA, Port of Oakland, BART, Caltrans and CHP. Can you please provide me your contact whom can advise me.

Thanks in advance.

Thank YOU,  
Deidre  
City-wide Records Manager  
510-238-3624  
[dscott@oaklandnet.com](mailto:dscott@oaklandnet.com)

-----Original Message-----

From: Domingo, Renee  
Sent: Friday, October 04, 2013 1:26 PM  
To: Baig, Ahsan; Ericsson, Kristin; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
Cc: Fierro, Rocio  
Subject: RE: DAC Privacy and Data Storage Policy Meeting  
Importance: High

Sorry for the delay. Here are the minutes and agenda from our first meeting. Flow chart we discussed will be sent by next week.

-----Original Message-----

From: Baig, Ahsan  
Sent: Tuesday, October 01, 2013 11:30 AM  
To: Domingo, Renee; Ericsson, Kristin; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
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Hello Everyone,

Sorry, I was supposed to provide this list of Feeder Systems to the DAC last Friday.  
Here is the DRAFT version, but it could be a starting point for our discussion.

Thanks,  
-ahsan

-----Original Message-----

From: Domingo, Renee  
Sent: Friday, September 27, 2013 7:02 AM  
To: Ericsson, Kristin; Baig, Ahsan; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
Cc: Fierro, Rocio  
Subject: Re: DAC Privacy and Data Storage Policy Meeting

Thanks much!

-----Original Message-----

From: Kristin Ericsson  
To: Ahsan Baig  
To: Eric Breshears  
To: DeVries, Joe  
To: Renee Domingo  
To: PRA Open Gov Coord Arlette Flores-Medina  
To: Deidre Scott  
To: Amadis Sotelo  
To: Kiona Suttle  
To: Annie To  
Cc: Rocio Fierro  
Subject: DAC Privacy and Data Storage Policy Meeting  
Sent: Sep 23, 2013 12:35 PM

Per Rocio's email, attached are NCRIC Conference materials.

Kristin Ericsson  
Legal Administrative Assistant  
Office of the City Attorney  
One Frank H. Ogawa Plaza, 6th Floor  
Oakland, CA 94612  
Telephone: (510) 238-7341  
Facsimile: (510) 238-6500



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 08, 2013 5:43 PM  
**To:** Domingo, Renee; Baig, Ahsan; Ericsson, Kristin; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
**Cc:** Fierro, Rocio  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting  
**Attachments:** Draft Privacy-Data retention flow-process chart from our meeting on 092013.pdf  
**Importance:** High

Hello All:

Happy Tuesday!!!

Here is a draft process-flow chart from the 09/20/13 for review and fine tuning.

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Thanks much!

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From: Kristin Ericsson

To: Ahsan Baig

To: Eric Breshears

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To: Annie To

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Subject: DAC Privacy and Data Storage Policy Meeting

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Kristin Ericsson

Legal Administrative Assistant

Office of the City Attorney

One Frank H. Ogawa Plaza, 6th Floor

Oakland, CA 94612

Telephone: (510) 238-7341

Facsimile: (510) 238-6500

## Ogata, Eileen

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**Sent:** Tuesday, October 08, 2013 8:58 PM  
**To:** Deloach Reed, Teresa  
**Subject:** Fw: DAC Privacy and Data Storage Policy Meeting  
**Attachments:** Draft Privacy-Data retention flow-process chart from our meeting on 092013.pdf

**Importance:** High

FYI

----- Original Message -----

**From:** Domingo, Renee  
**To:** Domingo, Renee; Baig, Ahsan; Ericsson, Kristin; Breshears, Eric; DeVries, Joe; Flores-Medina, Arlette; Scott, Deidre; Sotelo, Amadis; Suttle, Kiona; To, Annie  
**Cc:** Fierro, Rocio  
**Sent:** Tue Oct 08 17:43:11 2013  
**Subject:** RE: DAC Privacy and Data Storage Policy Meeting

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Subject: Re: DAC Privacy and Data Storage Policy Meeting

Thanks much!

-----Original Message-----

From: Kristin Ericsson

To: Ahsan Baig

To: Eric Breshears

To: DeVries, Joe

To: Renee Domingo

To: PRA Open Gov Coord Arlette Flores-Medina

To: Deidre Scott

To: Amadis Sotelo

To: Kiona Suttle

To: Annie To

Cc: Rocio Fierro

Subject: DAC Privacy and Data Storage Policy Meeting

Sent: Sep 23, 2013 12:35 PM

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Legal Administrative Assistant

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One Frank H. Ogawa Plaza, 6th Floor

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Telephone: (510) 238-7341

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## Ogata, Eileen

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**Sent:** Tuesday, October 08, 2013 8:58 PM  
**To:** Deloach Reed, Teresa  
**Subject:** Fw: DAC Phase II Status

FYI

---

**From:** Baig, Ahsan  
**To:** Santana, Deanna  
**Cc:** Domingo, Renee  
**Sent:** Tue Oct 08 13:57:48 2013  
**Subject:** Re: Motorola re DAC

Deanna,

A technical working group met last week and laid out the following plan for the Steering committee. Once we have a consensus by all the players in Steering Committee, hopefully early next week, it will be presented to you for approval.

Here is the Draft version -

We are going to draft a "letter of intent" to 1) advise of current status of DAC Project (outcome of Phase 1);

2) Outline Phase 2 scope of work, and;

3) Invite top 2 candidates who proposed on Phase 1 to propose on Phase 2.

It is anticipated a draft letter and Phase 2 scope of work will be ready for DAC Project team review the later part of this week. City anticipates issuing letter to DAC Phase 1 respondents next week. Respondents will be required to submit a supplemental proposal responding to letter of intent and Phase 2 scope of work. Further, City will require respondents to present their approach via in-person interview some time in November.

City anticipates making selection for DAC Phase 2 in November/December and, would like to begin Phase 2 work in January 2014.

Notification to SAIC of NFZ compliance needs to go out, once we have the all the deliverables of Phase I. The Staff Report for Phase II will be ready in Nov/December for Council action.

Thanks,  
Ahsan Baig  
Sent from my iPhone

On Oct 8, 2013, at 4:36 PM, "Santana, Deanna" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)> wrote:

What is the status?

**DEANNA J. SANTANA**  
**City Administrator**  
City of Oakland

1 Frank H. Ogawa Plaza, 3<sup>rd</sup> Floor  
Oakland, CA 94612  
Phone: (510) 238-3302  
Email: [DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)

---

This communication constitutes an electronic communication within the meaning of the Electronic Communications Privacy Act, 18 USC 2510, and its disclosure is strictly limited to the recipient intended by the sender of this message. This communication may contain confidential and privileged material for the sole use of the intended recipient and receipt by anyone other than the intended recipient does not constitute a loss of the confidential or privileged nature of the communications. Any review or distribution by others is strictly prohibited. If you are not the intended recipient please contact the sender by return electronic mail and delete all copies of this communication.

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<image001.jpg>

**Mission Statement:**

*The City of Oakland is committed to the delivery of effective, courteous, and responsive services.  
Citizens and employees are treated with fairness, dignity and respect.*

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 09, 2013 9:28 PM  
**To:** 'Michael O'Brien'  
**Cc:** Baig, Ahsan; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** RE: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Attachments:** DMS-#291634-v6-Port\_Security\_Grant\_Program\_PSG\_2010\_Award\_2010-PU-TO-K05... AS Edit 9 19 13.DOC

**Importance:** High

Hi Mike:

Our City Attorney completed his review. Like the other MOU I returned to you which is for Maintenance, etc. The same issues were raised regarding indemnification.

Attached is the edited MOU with the "mutual indemnity" provision inserted. The change is in redline on page 8.

If this is okay with the Port of Oakland, please advise so we can proceed with signatures on our end while you do signatures on your end (simultaneous signature process) so we can get it executed asap as we need to set up the appropriations and also get DataStew's invoices paid too.

Thanks much!!!

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Tuesday, October 01, 2013 10:01 AM  
**To:** Domingo, Renee  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, this is the sub-grantee agreement I was talking about that we need in place for the DAC Phase 2 Implementation.

The other MOU that you reviewed and sent me comments on is the long term O&M Agreement for the DAC.

Pls let me know if we need our staffs to meet on the attached sub-grantee agreement. We tried to keep it pretty close to the original one for the ARRA funds.

Regards,  
Mike

---

**From:** Michael O'Brien  
**Sent:** Friday, August 09, 2013 10:59 AM  
**To:** Eide, Cathey; Domingo, Renee; Baig, Ahsan  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, Cathey, Ahsan, any updates on the status of this draft Phase 2 DAC subgrantee agreement? Have you all passed it to legal or others in the City to review yet?

Thanks,  
Mike

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**From:** Michael O'Brien  
**Sent:** Friday, July 12, 2013 4:17 PM

**To:** 'Domingo, Renee'; Eide, Cathey; Baig, Ahsan

**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, Ahsan, here is the draft MOU for the DAC Phase 2 project subgrantee agreement. I think it's pretty tight and similar to the ARRA MOU except it reflects the Round 9 and 10 documentation and requirements.

Let me know what you think and if you need anything else.

Regards,

Mike

---

**From:** Jane Valino

**Sent:** Friday, July 12, 2013 3:54 PM

**To:** Michael O'Brien; Mary Richardson

**Subject:** \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

See attached Grant Agreement with Exhibits

---

**From:** Michael O'Brien

**Sent:** Friday, July 12, 2013 1:09 PM

**To:** Jane Valino; Mary Richardson

**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

**Importance:** High

Jane, Mary, I went through and cleaned this up and think it reads mo bettah now. Keep me honest though!

Mike

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**From:** Jane Valino

**Sent:** Thursday, July 11, 2013 4:39 PM

**To:** Michael O'Brien

**Cc:** Mary Richardson

**Subject:** RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Mike: Attached is the clean version--

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**Sent:** Thursday, July 11, 2013 1:54 PM

**To:** Jane Valino

**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Jane, I've added comments to try and crosswalk these Exhibits into the right sections of the MOU...I have a 2 p.m. meeting but should be done at 3 if you want to get together.

Mike

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**From:** Jane Valino

**Sent:** Wednesday, July 10, 2013 4:35 PM

**To:** Michael O'Brien

**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Hi Mike - I don't have the exhibits (below). I can get copies of resolutions for for Exhibit B and D.

**Exhibit A:** Summary of the Investment Justification and Budget approved by the Port of Oakland grantee Board of Commissioners on March 3, 2010



Phase 2 Scope of Work is on page 5 of City of Oakland Agenda Report dated June 23, 2013

**Exhibit B:** Port Resolution No. 13-52 and Agenda Report dated March 23, 2010

**Exhibit C:** SFMX Acceptance letter dated September 29, 2009 (Award Number 2009-PU-R1-0189)

Not applicable for this MOU...this is related to the ARRA funded Phase 1 of the DAC

**Exhibit D:** Port of Oakland Resolution No. 11-87 authorizing the acceptance of the grant funding

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Not applicable for this MOU

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Sent to you

**Exhibit G:** City Administrator Memo: Fiscal Tracking and Reporting Requirements for the American Recovery and Reinvestment Act (ARRA Funds)

Not applicable for this MOU

**Exhibit: H** DAC Budget Detail Worksheet

Phase 2 Scope of Work is on page 5 of City of Oakland Agenda Report dated June 23, 2013

**Exhibit I:** Marine Exchange letter to Port of Oakland on January 19, 2011 offering a grant proposal in the amount of \$2,329,512 for Port Security Grant Round Ten Award #2010-PU-T0-K050.

Sent this to you along with Agenda Report and Resolution accepting the Round 9 funding

Also sent AR and Resolution accepting the Round 10 funding

---

**From:** Jane Valino  
**Sent:** Wednesday, July 10, 2013 2:52 PM  
**To:** Mary Richardson  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Made changes to the Exhibit list and added port attorney signature block

---

**From:** Michael O'Brien  
**Sent:** Tuesday, July 09, 2013 3:03 PM  
**To:** Mary Richardson; Jane Valino  
**Cc:** Eric Napralla  
**Subject:** DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

All, I've gone through and made some edits to this to reflect that Round 9 and 10 funding up to \$2M is available to support Phase 2 DAC implementation. Appreciate your read of this...would like to turn around and get it to the City by Friday before a couple of us head out of town next week.

Thanks,  
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Thanks,  
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## Ogata, Eileen

---

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**Sent:** Friday, October 11, 2013 6:28 PM  
**To:** 'mobrien@portoakland.com'  
**Subject:** Re: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Great! Thanks much!

---

**From:** Michael O'Brien <mobrien@portoakland.com>  
**To:** Domingo, Renee  
**Sent:** Fri Oct 11 17:11:01 2013  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

OK Renee, we are good with the redline changes you made and that version is attached. We will proceed with the simultaneous signature process you recommend.

Have a great weekend!

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Jane Valino  
**Sent:** Friday, October 11, 2013 4:58 PM  
**To:** Michael O'Brien  
**Cc:** Mary Richardson  
**Subject:** RE: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Hi Mike - Attached is the final version. Mary approved the mutual indemnification change by the City.

---

**From:** Michael O'Brien  
**Sent:** Thursday, October 10, 2013 8:25 AM  
**To:** Mary Richardson; Jane Valino  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Importance:** High

Mary, here are the City's comments on the subgrant agreement for DAC Phase 2. Their only recommended change is in the indemnification section. Pls let me know how you think we should proceed.

Thanks,  
Mike

---

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## Ogata, Eileen

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**Sent:** Friday, October 11, 2013 6:29 PM  
**To:** Sotelo, Amadis  
**Cc:** Ogata, Eileen  
**Subject:** Fw: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Attachments:** DMS-#291634-v7-Port\_Security\_Grant\_Program\_PSG\_2010\_Award\_2010-PU-TO-K05....doc

Hi Amadis:

See email below. If you can please print it out and sign the agreement and let us know when it is ready for pick up.

Thanks much!

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**Sent:** Fri Oct 11 17:11:01 2013  
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*Mike O'Brien*

Port Facilities Security Officer  
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**From:** Domingo, Renee  
**Sent:** Monday, October 14, 2013 1:20 PM  
**To:** 'chris@datastew.com'; Baig, Ahsan  
**Cc:** 'enapralla@portoakland.com'  
**Subject:** Re: DAC SOW Finalization

I am not available today. What about tomorrow afternoon at 3 or 4 pm?

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Baig, Ahsan  
**Cc:** Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Domingo, Renee  
**Sent:** Mon Oct 14 12:42:12 2013  
**Subject:** DAC SOW Finalization

Ahasan, Renee,

Do you have time for a call today to discuss DAC SOW and format? Eric will be on vacation after Wednesday and unavailable.

I have a 3pm Doctors appointment today. Could everyone be available at 4pm or later?

Thanks

Regards,

### Chris Millar

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**Ogata, Eileen**

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**From:** Domingo, Renee  
**Sent:** Monday, October 14, 2013 2:14 PM  
**To:** 'Chris Millar'  
**Subject:** Accepted: DAC SOW Finalization

## Ogata, Eileen

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**From:** Domingo, Renee  
**Sent:** Monday, October 14, 2013 2:30 PM  
**To:** DeVries, Joe  
**Cc:** Baig, Ahsan; Sotelo, Amadis; Breshears, Eric; Scott, Deidre; Flores-Medina, Arlette; Suttle, Kiona  
**Subject:** 10/18 and 11/1-Schedule Conflicts

Hi Joe:

I have schedule conflicts with our DAC Privacy standing meetings for the next 2 meetings.

On 10/18, I will be in SF but could call in and on 11/01 I am out of town on vacation but could also call in, if setting on a conference call mechanism is possible.

Just wanted to let you and our planning team know about my upcoming schedule.

Thanks.

## Ogata, Eileen

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**Cc:** Ogata, Eileen  
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**To:** Sotelo, Amadis  
**Cc:** Ogata, Eileen; Ericsson, Kristin; '{F136731}.imanager@oca-svr-dms1.oca.oakland.local'  
**Subject:** Re: \*\*FINAL VERSION\*\* DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc [IWOV-imanager.FID136731]

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**Sent:** Tue Oct 15 11:15:51 2013  
**Subject:** RE: \*\*FINAL VERSION\*\* DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc [IWOV-imanager.FID136731]

The MOU has been signed and will be ready for pick up at 6<sup>th</sup> floor City Hall after noon.

Amadis

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**Subject:** RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Mike: Attached is the clean version--

---

**From:** Michael O'Brien  
**Sent:** Thursday, July 11, 2013 1:54 PM  
**To:** Jane Valino  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Jane, I've added comments to try and crosswalk these Exhibits into the right sections of the MOU...I have a 2 p.m. meeting but should be done at 3 if you want to get together.

Mike

---

**From:** Jane Valino  
**Sent:** Wednesday, July 10, 2013 4:35 PM  
**To:** Michael O'Brien  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Hi Mike - I don't have the exhibits (below). I can get copies of resolutions for Exhibit B and D.

**Exhibit A:** Summary of the Investment Justification and Budget approved by the Port of Oakland grantee Board of Commissioners on March 3, 2010

Phase 2 Scope of Work is on page 5 of City of Oakland Agenda Report dated June 23, 2013

**Exhibit B:** Port Resolution No. 13-52 and Agenda Report dated March 23, 2010

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Not applicable for this MOU



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Sent to you

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Sent this to you along with Agenda Report and Resolution accepting the Round 9 funding

Also sent AR and Resolution accepting the Round 10 funding

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**From:** Jane Valino  
**Sent:** Wednesday, July 10, 2013 2:52 PM  
**To:** Mary Richardson  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Made changes to the Exhibit list and added port attorney signature block

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**From:** Michael O'Brien  
**Sent:** Tuesday, July 09, 2013 3:03 PM  
**To:** Mary Richardson; Jane Valino  
**Cc:** Eric Napralla  
**Subject:** DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

All, I've gone through and made some edits to this to reflect that Round 9 and 10 funding up to \$2M is available to support Phase 2 DAC implementation. Appreciate your read of this...would like to turn around and get it to the City by Friday before a couple of us head out of town next week.

Thanks,  
Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 15, 2013 1:06 PM  
**To:** Baig, Ahsan; Barnes, Deborah  
**Subject:** Re: Motorola re DAC

Hi Ahsan:

Yes, I agree. We should meet possibly this week or next week for sure.

---

**From:** Baig, Ahsan  
**To:** Barnes, Deborah; Domingo, Renee  
**Sent:** Tue Oct 15 12:56:33 2013  
**Subject:** RE: Motorola re DAC

Thanks Debbie.

Renee: We need to meet with Debbie and talk about the next steps, and make sure that we are covering all the bases.

-ahsan

---

**From:** Barnes, Deborah  
**Sent:** Tuesday, October 15, 2013 12:51 PM  
**To:** Baig, Ahsan  
**Subject:** RE: Motorola re DAC

Got it.  
I will prepare a Nuclear Free Zone letter.

Thanks

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

*Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>*



---

**From:** Baig, Ahsan  
**Sent:** Tuesday, October 15, 2013 12:49 PM  
**To:** Barnes, Deborah  
**Subject:** FW: Motorola re DAC

FYI

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, October 08, 2013 1:58 PM  
**To:** Santana, Deanna  
**Cc:** Domingo, Renee  
**Subject:** Re: Motorola re DAC

Deanna,

A technical working group met last week and laid out the following plan for the Steering committee. Once we have a consensus by all the players in Steering Committee, hopefully early next week, it will be presented to you for approval.

Here is the Draft version -

We are going to draft a "letter of intent" to 1) advise of current status of DAC Project (outcome of Phase 1);

2) Outline Phase 2 scope of work, and;

3) Invite top 2 candidates who proposed on Phase 1 to propose on Phase 2.

It is anticipated a draft letter and Phase 2 scope of work will be ready for DAC Project team review the later part of this week. City anticipates issuing letter to DAC Phase 1 respondents next week. Respondents will be required to submit a supplemental proposal responding to letter of intent and Phase 2 scope of work. Further, City will require respondents to present their approach via in-person interview some time in November.

City anticipates making selection for DAC Phase 2 in November/December and, would like to begin Phase 2 work in January 2014.

Notification to SAIC of NFZ compliance needs to go out, once we have the all the deliverables of Phase I. The Staff Report for Phase II will be ready in Nov/December for Council action.

Thanks,  
Ahsan Baig  
Sent from my iPhone

On Oct 8, 2013, at 4:36 PM, "Santana, Deanna" <[DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)> wrote:

What is the status?

**DEANNA J. SANTANA**

**City Administrator**

City of Oakland

1 Frank H. Ogawa Plaza, 3<sup>rd</sup> Floor

Oakland, CA 94612

Phone: (510) 238-3302

Email: [DJSantana@oaklandnet.com](mailto:DJSantana@oaklandnet.com)

---

This communication constitutes an electronic communication within the meaning of the Electronic Communications Privacy Act, 18 USC 2510, and its disclosure is strictly limited to the recipient intended by the sender of this message. This communication may contain confidential and privileged material for the sole use of the intended recipient and receipt by anyone other than the intended recipient does not constitute a loss of the confidential or privileged nature of the communications. Any review or distribution by others is strictly prohibited. If you are not the intended recipient please contact the sender by return electronic mail and delete all copies of this communication.

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<image001.jpg>

**Mission Statement:**

*The City of Oakland is committed to the delivery of effective, courteous, and responsive services. Citizens and employees are treated with fairness, dignity and respect.*

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 15, 2013 3:03 PM  
**To:** Chris Millar  
**Cc:** enapralla@portoakland.com; Baig, Ahsan; Michael O'Brien  
**Subject:** Re: DAC Phase 2 & 3 SOW - v1.5

Please label your emails and documents related to DAC Phase 2 and 3 SOW as SSI and FOUO as to safeguard the systems information, etc.

Thanks

Sent from my iPad

On Oct 15, 2013, at 2:15 PM, "Chris Millar" <[chris@datastew.com](mailto:chris@datastew.com)> wrote:

Team,  
Just resending this for today's discussion. Thanks.

Regards,

**Chris Millar**

President  
Datastew LLC | [www.datastew.com](http://www.datastew.com)  
321 N Pass Ave., Suite 208  
Burbank, CA 91505  
(C ) 214-906-0506  
(O) 310-853-3255  
[chris@datastew.com](mailto:chris@datastew.com)  
<http://www.linkedin.com/in/chrismillar>

**From:** Chris Millar  
**Sent:** Tuesday, October 08, 2013 6:19 PM  
**To:** Domingo, Renee; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)); Ahsan Baig; Eide, Cathey; Michael O'Brien  
**Subject:** DAC Phase 2 & 3 SOW - v1.5

Team,  
Please see latest DAC SOW Draft attached for proposed upcoming phases.

- Items in red still need some work on what our goals for the items will be
- Some items will come out of this scope (section 4) and be in a separate scope, example are PR and Con-Ops contracting.
- Note that I've labeled this as Phase 2 *and* 3, with the idea to delineate between June 2014 deadline items and June 2015 deadline items.

There is SSI info here, so let me know whom else to distribute to for comments

Any feedback is appreciated. We are shooting for final by end of week.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

<OAK\_DAC\_Phase2-3\_SOW\_Rv1.5.docx>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 15, 2013 3:55 PM  
**To:** 'enapralla@portoakland.com'; Baig, Ahsan; 'chris@datastew.com'; 'mobrien@portoakland.com'  
**Subject:** Re: DAC Phase 2 - SOW Tasks

Hi Eric:

I concur. We need more details. Also, Chris from your experience, do you have a ball park estimate for our phase 2 scope???

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Baig, Ahsan; Chris Millar (chris@datastew.com) <chris@datastew.com>; Michael O'Brien <mobrien@portoakland.com>; Domingo, Renee  
**Sent:** Tue Oct 15 15:41:59 2013  
**Subject:** DAC Phase 2 - SOW Tasks

All –

I've attached some draft tasks, and their descriptions, for purposes of our Phase 2 SOW discussion this afternoon. I think the SOW Chris has developed is good, but, we have to hand something to the potential bidders that communicates what exactly they are bidding on, and how it is to be bid. I will explain more when we get on the call. Please note the systems I list in 1a are for example purposes only...

Talk to you in a bit.

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

WARNING: THIS DOCUMENT CONTAINS SSI THAT IS CONTROLLED UNDER THE PROVISIONS OF 49 CFR PART 1520. NO PART OF THIS DOCUMENT MAY BE RELEASED OR REPRODUCED WITHOUT THE WRITTEN PERMISSION OF THE UNDER SECRETARY OF TRANSPORTATION FOR SECURITY, WASHINGTON, D.C. 20590, AND THE EXPRESSED WRITTEN CONSENT OF THE PORT OF OAKLAND, OAKLAND, CALIFORNIA 94607. UNAUTHORIZED RELEASE MAY RESULT IN CIVIL PENALTY OR OTHER ACTION.

**From:** Domingo, Renee  
**Sent:** Tuesday, October 15, 2013 5:15 PM  
**To:** Baig, Ahsan  
**Subject:** Accepted: DAC Meeting - NFZ Letter Discussion - Next Steps...



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Tuesday, October 15, 2013 6:59 PM  
**To:** 'jseal@mindspring.com'  
**Cc:** Baig, Ahsan  
**Subject:** Re: No DAC for Oakland

Dear Mr Seal:

I can assure you that you have received mis-information about the purpose of the DAC.

The City of Oakland continues its esteemed reputation of progressive politics and pioneering efforts in public safety, environmental safety and citywide resiliency.

The DAC is not about spying on citizens or anyone else.

The DAC is about enhancing public safety and providing a common operating picture during a major emergency or disaster to police, fire and all our mutual aid partners.

Respectfully submitted,

Renee Domingo

----- Original Message -----

**From:** John Seal <jseal@mindspring.com>  
**To:** Domingo, Renee  
**Sent:** Tue Oct 15 18:49:36 2013  
**Subject:** No DAC for Oakland

Dear Ms. Domingo,

I am a long time Oakland resident (32 years) and moved here, in part, because of the city's reputation for progressive politics.

I am greatly disturbed by Oakland's recent embrace of the deeply illiberal surveillance state, as represented by DAC. When I moved here in 1981, I would never in my wildest imaginings have believed that this wonderful city would embrace a system of spying on citizens, yet that is precisely what is happening.

I hope you will reconsider your support for this pernicious, fascistic attempt to monitor our every movement in Oakland.

Thank you,

John Seal

"Both old parties have degenerated into mere agencies to carry out the will of the privileged, and for the continuance of legalized exploitation."--Fiorello la Guardia, 1924

"They tell us that we live in a great free republic; that our institutions are democratic; that we are a free and self-governing people. This is too much, even for a joke."--Eugene Debs, 1919

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 16, 2013 9:39 AM  
**To:** Baig, Ahsan; Barnes, Deborah  
**Subject:** Are we still on this morning (930 am) for the conference call re: DAC and SAIC NFZ letter status???

Please advise. I am only person on conference line.

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 16, 2013 12:37 PM  
**To:** Barnes, Deborah; Baig, Ahsan  
**Subject:** Re: DAC Phase 2 Notification.doc

Thanks!

---

**From:** Barnes, Deborah  
**To:** Baig, Ahsan; Domingo, Renee  
**Sent:** Wed Oct 16 12:18:03 2013  
**Subject:** DAC Phase 2 Notification.doc

Ahsan and Renee,  
See edits to letter as attached.

Deb

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 16, 2013 3:59 PM  
**To:** 'Michael O'Brien'  
**Subject:** RE: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Attachments:** DMS-#291634-v7-Port\_Security\_Grant\_Program\_PSG\_2010\_Award\_2010-PU-TO-K05 FINAL VERSION .docx

**Importance:** High

---

**From:** Michael O'Brien [mailto:mobrien@portoakland.com]  
**Sent:** Friday, October 11, 2013 5:11 PM  
**To:** Domingo, Renee  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

OK Renee, we are good with the redline changes you made and that version is attached. We will proceed with the simultaneous signature process you recommend.

Have a great weekend!

Regards,

*Mike O'Brien*

Port Facilities Security Officer  
Port of Oakland  
w (510)627-1303  
c (510)-719-8027  
f ((510) 835-1641

---

**From:** Jane Valino  
**Sent:** Friday, October 11, 2013 4:58 PM  
**To:** Michael O'Brien  
**Cc:** Mary Richardson  
**Subject:** RE: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Hi Mike - Attached is the final version. Mary approved the mutual indemnification change by the City.

---

**From:** Michael O'Brien  
**Sent:** Thursday, October 10, 2013 8:25 AM  
**To:** Mary Richardson; Jane Valino  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Importance:** High

Mary, here are the City's comments on the subgrant agreement for DAC Phase 2. Their only recommended change is in the indemnification section. Pls let me know how you think we should proceed.

Thanks,  
Mike

**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
**Sent:** Wednesday, October 09, 2013 9:28 PM  
**To:** Michael O'Brien  
**Cc:** Baig, Ahsan; Eide, Cathey; Ogata, Eileen; Chimonyo, Cynthia  
**Subject:** RE: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Importance:** High

Hi Mike:

Our City Attorney completed his review. Like the other MOU I returned to you which is for Maintenance, etc. The same issues were raised regarding indemnification.

Attached is the edited MOU with the "mutual indemnity" provision inserted. The change is in redline on page 8.

If this is okay with the Port of Oakland, please advise so we can proceed with signatures on our end while you do signatures on your end (simultaneous signature process) so we can get it executed asap as we need to set up the appropriations and also get DataStew's invoices paid too.

Thanks much!!!

---

**From:** Michael O'Brien [<mailto:mobrien@portoakland.com>]  
**Sent:** Tuesday, October 01, 2013 10:01 AM  
**To:** Domingo, Renee  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, this is the sub-grantee agreement I was talking about that we need in place for the DAC Phase 2 Implementation.

The other MOU that you reviewed and sent me comments on is the long term O&M Agreement for the DAC.

Pls let me know if we need our staffs to meet on the attached sub-grantee agreement. We tried to keep it pretty close to the original one for the ARRA funds.

Regards,  
Mike

---

**From:** Michael O'Brien  
**Sent:** Friday, August 09, 2013 10:59 AM  
**To:** Eide, Cathey; Domingo, Renee; Baig, Ahsan  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, Cathey, Ahsan, any updates on the status of this draft Phase 2 DAC subgrantee agreement? Have you all passed it to legal or others in the City to review yet?

Thanks,  
Mike

---

**From:** Michael O'Brien  
**Sent:** Friday, July 12, 2013 4:17 PM  
**To:** 'Domingo, Renee'; Eide, Cathey; Baig, Ahsan  
**Subject:** FW: \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Renee, Ahsan, here is the draft MOU for the DAC Phase 2 project subgrantee agreement. I think it's pretty tight and similar to the ARRA MOU except it reflects the Round 9 and 10 documentation and requirements.

Let me know what you think and if you need anything else.

Regards,  
Mike

---

**From:** Jane Valino  
**Sent:** Friday, July 12, 2013 3:54 PM  
**To:** Michael O'Brien; Mary Richardson  
**Subject:** \*\*FINAL VERSION\*\* RE: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

See attached Grant Agreement with Exhibits

---

**From:** Michael O'Brien  
**Sent:** Friday, July 12, 2013 1:09 PM  
**To:** Jane Valino; Mary Richardson  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc  
**Importance:** High

Jane, Mary, I went through and cleaned this up and think it reads mo bettah now. Keep me honest though!

Mike

---

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**Cc:** Mary Richardson  
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Mike

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**From:** Jane Valino  
**Sent:** Wednesday, July 10, 2013 4:35 PM  
**To:** Michael O'Brien  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

Hi Mike - I don't have the exhibits (below). I can get copies of resolutions for for Exhibit B and D.

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Sent this to you along with Agenda Report and Resolution accepting the Round 9 funding

Also sent AR and Resolution accepting the Round 10 funding

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**Sent:** Wednesday, July 10, 2013 2:52 PM  
**To:** Mary Richardson  
**Subject:** FW: DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

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**From:** Michael O'Brien  
**Sent:** Tuesday, July 09, 2013 3:03 PM  
**To:** Mary Richardson; Jane Valino  
**Cc:** Eric Napralla  
**Subject:** DAC\_Phase 2 MOU\_revised\_03212013.MOedits.doc

All, I've gone through and made some edits to this to reflect that Round 9 and 10 funding up to \$2M is available to support Phase 2 DAC implementation. Appreciate your read of this...would like to turn around and get it to the City by Friday before a couple of us head out of town next week.

Thanks,  
Mike

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 16, 2013 6:07 PM  
**To:** 'enapralla@portoakland.com'  
**Cc:** Chimonyo, Cynthia; Baig, Ahsan; 'mobrien@portoakland.com'  
**Subject:** Re: DAC ARRA Reimbursement

Thanks for the update Eric. Please keep us posted when you return.

Congratulations again on your marriage and enjoy your time away from work!!

Have a toast or two on us.

---

**From:** Eric Napralla <enapralla@portoakland.com>  
**To:** Domingo, Renee  
**Cc:** Chimonyo, Cynthia; Baig, Ahsan; Michael O'Brien <mobrien@portoakland.com>  
**Sent:** Wed Oct 16 16:46:08 2013  
**Subject:** DAC ARRA Reimbursement

Hi Renee –

As you know, FEMA/DHS gave the Port a hard deadline of 9/26/13 to submit any/all reimbursement requests that were to be funded via the ARRA grant. On 9/26/13, the Port was not certain whether or not the City would submit a final reimbursement request prior to this deadline; specifically, the amount in question was the \$51,094.06 payment to SAIC. Therefore, the Port submitted a request early in the day on 9/26/13 in the amount of \$4,004,089.80; \$2,726,769.00 of which was for DAC related costs. Later in the day when the Port received the reimbursement request from the City in the amount of \$51,094.06, the Port submitted an additional reimbursement request to FEMA/DHS for such amount.

To date, the Port has received the \$4,004,089.80. However, we still have not received the \$51,094.06. Due to the federal government shutdown, we cannot troubleshoot this from our end as Kevin Groves, our grant manager, is on furlough.

Ideally, we wanted to reimburse the City for the entire amount with a single check. Since I am out of the office for the next week, I submitted a check request today and imagine you'll see a check for the \$2,726,769.00 early next week. The Port will be following up with Kevin Groves once he is back in the office and off furlough.

Please let us know if you have any questions. For your reference, I've also attached a spreadsheet that gives a breakdown of the invoices/amounts/etc. per Port ARRA Reimbursement Request.

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114



**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 16, 2013 6:49 PM  
**To:** 'chris@datastew.com'; Baig, Ahsan; 'enapralla@portoakland.com'; 'mobrien@portoakland.com'  
**Subject:** Re: DAC Phase 2 Timeline

Thanks Chris.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; Baig, Ahsan; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)) <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Wed Oct 16 18:38:02 2013  
**Subject:** DAC Phase 2 Timeline

Team,  
I've put together a timeline of the items that we discussed. Please note that the "duration" is in working days, not calendar days.

This schedule is pretty aggressive, and depends on us getting a letter out this Friday to vendors, and immediately engaging the Council.

Because of our timelines, I recommend that in addition to a proposal due date, we include a date for presentations in this letters going out to vendors. Scheduling the presentations one week after the supplemental proposals are due from the vendors would be my recommendation. This way the vendors will have both a due date, and the presentation scheduled well ahead of time, and will keep us on the timeline.

All additions, changes or feedback, are welcomed.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Wednesday, October 16, 2013 10:54 PM  
**To:** Baig, Ahsan; Chimonyo, Cynthia; Barnes, Deborah; To, Annie  
**Cc:** Inman, Vivian  
**Subject:** Re: Data Stew July/August Invoices

Hi Ahsan:

Thanks much! If we need to do a call, let me know.

---

**From:** Baig, Ahsan  
**To:** Chimonyo, Cynthia; Barnes, Deborah; To, Annie  
**Cc:** Domingo, Renee; To, Annie; Inman, Vivian  
**Sent:** Wed Oct 16 22:38:35 2013  
**Subject:** RE: Data Stew July/August Invoices

Annie,

We need to talk about the invoice approval process between DIT and OFD/EMSD; based on my discussions with Renee, DIT took too long to submit the Invoices, plus some of the invoices were missing. Please take a look at the timeline since DIT received invoices and the date we forwarded to OFD/EMSD.

Also, we need to talk about paying the outstanding invoices out of DIT budget, and Renee will JV the funds within two weeks. We can talk about it tomorrow 😊

Thanks,  
-ahsan

---

**From:** Chimonyo, Cynthia  
**Sent:** Tuesday, October 15, 2013 3:06 PM  
**To:** Barnes, Deborah  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Inman, Vivian  
**Subject:** RE: Data Stew July/August Invoices  
**Importance:** High

Deborah,

My apology for responding to your inquiry below so late in the day. Please note that EMSD is not the reason for the delay in paying the Data Stew invoices. The invoices are to be paid out of the Phase 2 DAC MOU/project. Unfortunately, the MOU has not yet been executed. EMSD is actually trying to assist in expediting the Data Stew payment. We are eagerly anticipating an executed MOU in the next few days. I will update you as soon as we are in receipt of the executed MOU.

---

**From:** Barnes, Deborah  
**Sent:** Monday, October 14, 2013 4:10 PM  
**To:** Chimonyo, Cynthia  
**Cc:** Domingo, Renee; Baig, Ahsan; To, Annie; Inman, Vivian  
**Subject:** FW: Data Stew July/August Invoices

Hi Cynthia,

My office is responsible for investigating prompt payment issues as provided by the municipal code. We must make payments on undisputed invoices within 20 businesses days.

Based on the timeline, these late payments appear to be in prompt payment violation status which carries a penalty and negatively affects the economic health of local and small businesses.

Can you advise of the status of payment to Data Stew (which also includes payment to a small local certified firm) as noted below and/or expedite payment please and thank you ?

Please advise.

Thanks

Deb Barnes

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

***Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>***



---

**From:** To, Annie  
**Sent:** Monday, October 14, 2013 3:27 PM  
**To:** Barnes, Deborah  
**Cc:** Baig, Ahsan  
**Subject:** FW: Data Stew July/August Invoices

Hi Debbie,

The Data Stew invoices have been approved by Ahsan and forwarded to the Fire Department for processing. Cynthia is in the process of completing the agreement for Phase II, which incorporates the Data Stew accounts.

**Annie To**

Administrative Services Manager  
City of Oakland – Department of Information Technology  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor, Suite 7335  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

---

**From:** Buenaflor, Rafaelita  
**Sent:** Monday, October 14, 2013 2:55 PM  
**To:** To, Annie  
**Subject:** FW: Data Stew July/August Invoices

FYI

---

**From:** Chimonyo, Cynthia  
**Sent:** Friday, October 04, 2013 2:33 PM  
**To:** Buenaflor, Rafaelita; Ogata, Eileen  
**Subject:** RE: Data Stew July/August Invoices

We are in the process of completing the agreement for phase II, which incorporates the Datastew accounts.

---

**From:** Buenaflor, Rafaelita  
**Sent:** Friday, October 04, 2013 1:53 PM  
**To:** Chimonyo, Cynthia; Ogata, Eileen  
**Subject:** FW: Data Stew July/August Invoices

Hi Cynthia and Eileen,

Would you happen to have update on payment, please?

---

**From:** Karen Allen [<mailto:kallen@datastew.com>]  
**Sent:** Friday, October 04, 2013 1:01 PM  
**To:** Buenaflor, Rafaelita  
**Subject:** Data Stew July/August Invoices

Hi Lita, Just checking on the July/August invoices for Datastew. Those payments affect Pyramid Business Systems also that's why I'm checking.

Karen Allen  
510-817-0751  
(direct)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 10:35 AM  
**To:** Sanchez, Arturo M  
**Subject:** Re: CDBG - BID Camera project

Do you think we need to include DIT?

---

**From:** Sanchez, Arturo M  
**To:** Gallo, Aliza; DeVries, Joe  
**Cc:** Byrd, Michele; Figueroa, Paul; Domingo, Renee; Todd, Amber  
**Sent:** Thu Oct 17 10:13:15 2013  
**Subject:** CDBG - BID Camera project

All,

I am writing this email because Aliza, Michele, and Kelly Kahn had come up with an idea that would provide the downtown BID with \$25,000 for security cameras and Deanna has decided to approve the project. However Deanna would like:

1. A Camera strategy/plan that yields the best approach – Do we connect to DAC? Not? Why not? (keep in mind these will not be City cameras they will belong to BID so are they subject to City Policy restrictions?)
2. A recommendation on the types of cameras (should include 3 bids)
3. Type of program? (Grant, lending, etc?)
4. How many cameras/amount of funding?
5. How do we determine eligibility? (leave to Bid or have OPD/city staff make recommendations?)

Deanna had asked me to determine who would be on the team for this project and in my mind you all are the team. If you think we are missing someone or if you would like to assign someone else let me know.

These items should be ready prior to a meeting with Deanna and I will need to review anything we provide in writing.

Amber,

Can you please set up a meeting? I think 3 weeks out should be enough time for folks to get some of this together. Thanks.

Arturo M Sanchez

Deputy City Administrator

City Administrator's Office

1 Frank Ogawa Plaza, 11th Floor

Oakland, CA 94612

email: [asanchez@oaklandnet.com](mailto:asanchez@oaklandnet.com)

Office: (510) 238-7542

Cell: (510) 912-4607

Fax: (510) 238-7084

This communication constitutes an electronic communication within the meaning of the Electronic Communications Privacy Act, 18 USC 2510, and its disclosure is strictly limited to the recipient intended by the sender of this message. This communication may contain confidential and privileged material for the sole use of the intended recipient and receipt by anyone other than the intended recipient does not constitute a loss of the confidential or privileged nature of the communications. Any review or distribution by others is strictly prohibited. If you are not the intended recipient please contact the sender by return electronic mail and delete all copies of this communication.

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 10:40 AM  
**To:** Todd, Amber; Baig, Ahsan  
**Cc:** Barnes, Deborah; Sanchez, Arturo M  
**Subject:** Re: DAC Phase II Update - Next Steps

Hi Amber:

If its possible to squeeze us in next week for 30 minutes? For my schedule, next week would be best.

The following week:

I am available on 10/28.

I am out of town beginning the afternoon of 10/29 thru 11/3.

I also have a meeting the morning of 10/29 that I must keep from 8 am to 11:30 am.

I hope that helps with scheduling.

---

**From:** Todd, Amber  
**To:** Baig, Ahsan; Todd, Amber  
**Cc:** Domingo, Renee; Barnes, Deborah; Sanchez, Arturo M  
**Sent:** Thu Oct 17 10:24:15 2013  
**Subject:** RE: DAC Phase II Update - Next Steps

Next week is fairly packed. Could we look at the week of the 28<sup>th</sup> or is there a deadline/urgency to meeting next week?

Thank you,

*Amber Todd*

Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)



---

**From:** Baig, Ahsan  
**Sent:** Thursday, October 17, 2013 10:15 AM  
**To:** Todd, Amber ([ATodd@oaklandnet.com](mailto:ATodd@oaklandnet.com))  
**Cc:** Domingo, Renee; Barnes, Deborah; Sanchez, Arturo M  
**Subject:** DAC Phase II Update - Next Steps

Hi Amber,

We need to update Deanna on DAC Phase II – Next Steps. Can we have an hour of her time next week?  
All three copied in this email need to be invited to this meeting.

Thanks,  
-ahsan



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 11:13 AM  
**To:** Sanchez, Arturo M  
**Subject:** Re: CDBG - BID Camera project

Yes.

---

**From:** Sanchez, Arturo M  
**To:** Domingo, Renee  
**Sent:** Thu Oct 17 11:04:46 2013  
**Subject:** Re: CDBG - BID Camera project

Yes. You are rt can you let amber know. Thanks.

Sent from my iPhone

On Oct 17, 2013, at 10:35 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

Do you think we need to include DIT?

---

**From:** Sanchez, Arturo M  
**To:** Gallo, Aliza; DeVries, Joe  
**Cc:** Byrd, Michele; Figueroa, Paul; Domingo, Renee; Todd, Amber  
**Sent:** Thu Oct 17 10:13:15 2013  
**Subject:** CDBG - BID Camera project

All,

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Can you please set up a meeting? I think 3 weeks out should be enough time for folks to get some of this together. Thanks.

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**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 11:13 AM  
**To:** Todd, Amber  
**Subject:** Fw: CDBG - BID Camera project

Per Arturo, please add Ahsan Baig to the meeting invite

---

**From:** Sanchez, Arturo M  
**To:** Domingo, Renee  
**Sent:** Thu Oct 17 11:04:46 2013  
**Subject:** Re: CDBG - BID Camera project

Yes. You are rt can you let amber know. Thanks.

Sent from my iPhone

On Oct 17, 2013, at 10:35 AM, "Domingo, Renee" <[RADomingo@oaklandnet.com](mailto:RADomingo@oaklandnet.com)> wrote:

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---

**From:** Sanchez, Arturo M  
**To:** Gallo, Aliza; DeVries, Joe  
**Cc:** Byrd, Michele; Figueroa, Paul; Domingo, Renee; Todd, Amber  
**Sent:** Thu Oct 17 10:13:15 2013  
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**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 11:14 AM  
**To:** Hamilton, Harry; Baig, Ahsan; Boyd, Karen  
**Subject:** Re: More DAC placements

Yes. Thanks.

---

**From:** Hamilton, Harry  
**To:** Domingo, Renee; Baig, Ahsan; Boyd, Karen  
**Sent:** Thu Oct 17 11:03:57 2013  
**Subject:** More DAC placements

Good morning.

FYI

I think we're still seeing the ripple from the NYT placement.

Can Big Data Take a Bite Out of Local Crime?

Oct. 17, 2013, Tech Investor News

<http://www.techinvestornews.com/Gadgets/Latest-Gadget-News/can-big-data-take-a-bite-out-of-local-crime>

SD Times Blog: Oakland launches new program using Big Data to bolster police surveillance

Oct. 16, 2013, Software Development Times

<http://sdt.bz/64221#ixzz2i02SEjiv>

Editorial: Cities using federal grants for surveillance is overkill

Oct. 16, 2013, The Daily Campus

<http://www.dailycampus.com/editorial-cities-using-federal-grants-for-surveillance-is-overkill-1.3095879>

Harry Hamilton  
Public Information Officer  
City of Oakland  
1 Frank H. Ogawa Plaza, 9<sup>th</sup> Floor  
Oakland CA 94612  
510-238-2107  
510-238-6341 (fax)

Oakland Ranked the Most Exciting City in America – Movoto, May 2013

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 11:14 AM  
**To:** Todd, Amber; Baig, Ahsan  
**Cc:** Barnes, Deborah; Sanchez, Arturo M  
**Subject:** Re: DAC Phase II Update - Next Steps

I'm okay with the 4th

---

**From:** Todd, Amber  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Barnes, Deborah; Sanchez, Arturo M  
**Sent:** Thu Oct 17 10:51:55 2013  
**Subject:** RE: DAC Phase II Update - Next Steps

Next week is too tight for me to commit even 30 mins of Deanna's time without their being a fire or some type of urgency. Most of next week are **LONG** days and no breaks. Could we look at the 4<sup>th</sup> for this meeting?

Thank you,

*Amber Todd*

Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)



---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 10:40 AM  
**To:** Todd, Amber; Baig, Ahsan  
**Cc:** Barnes, Deborah; Sanchez, Arturo M  
**Subject:** Re: DAC Phase II Update - Next Steps

Hi Amber:

If its possible to squeeze us in next week for 30 minutes? For my schedule, next week would be best.

The following week:

I am available on 10/28.

I am out of town beginning the afternoon of 10/29 thru 11/3.

I also have a meeting the morning of 10/29 that I must keep from 8 am to 11:30 am.

I hope that helps with scheduling.

---

**From:** Todd, Amber  
**To:** Baig, Ahsan; Todd, Amber  
**Cc:** Domingo, Renee; Barnes, Deborah; Sanchez, Arturo M  
**Sent:** Thu Oct 17 10:24:15 2013  
**Subject:** RE: DAC Phase II Update - Next Steps

Next week is fairly packed. Could we look at the week of the 28<sup>th</sup> or is there a deadline/urgency to meeting next week?

Thank you,

*Amber Todd*

Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)



---

**From:** Baig, Ahsan  
**Sent:** Thursday, October 17, 2013 10:15 AM  
**To:** Todd, Amber ([ATodd@oaklandnet.com](mailto:ATodd@oaklandnet.com))  
**Cc:** Domingo, Renee; Barnes, Deborah; Sanchez, Arturo M  
**Subject:** DAC Phase II Update - Next Steps

Hi Amber,

We need to update Deanna on DAC Phase II – Next Steps. Can we have an hour of her time next week?  
All three copied in this email need to be invited to this meeting.

Thanks,  
-ahsan

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 2:32 PM  
**To:** Todd, Amber; Barnes, Deborah; Baig, Ahsan  
**Cc:** Sanchez, Arturo M  
**Subject:** Re: DAC Phase II Update - Next Steps

Yes

---

**From:** Todd, Amber  
**To:** Barnes, Deborah; Domingo, Renee; Baig, Ahsan  
**Cc:** Sanchez, Arturo M  
**Sent:** Thu Oct 17 13:12:49 2013  
**Subject:** RE: DAC Phase II Update - Next Steps

Thank you for the clarification Debbie. Can everyone accommodate 12pm on the 22<sup>nd</sup>?

Thank you,

*Amber Todd*

Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)



---

**From:** Barnes, Deborah  
**Sent:** Thursday, October 17, 2013 1:03 PM  
**To:** Domingo, Renee; Todd, Amber; Baig, Ahsan  
**Cc:** Sanchez, Arturo M  
**Subject:** RE: DAC Phase II Update - Next Steps

Hi Amber,  
Deanna needs a heads up ASAP because it is a matter of possible litigation around the DAC's Phase I contractor.

Thank you  
Deb

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612



Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>



---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 10:40 AM  
**To:** Todd, Amber; Baig, Ahsan  
**Cc:** Barnes, Deborah; Sanchez, Arturo M  
**Subject:** Re: DAC Phase II Update - Next Steps

Hi Amber:

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I hope that helps with scheduling.

---

**From:** Todd, Amber  
**To:** Baig, Ahsan; Todd, Amber  
**Cc:** Domingo, Renee; Barnes, Deborah; Sanchez, Arturo M  
**Sent:** Thu Oct 17 10:24:15 2013  
**Subject:** RE: DAC Phase II Update - Next Steps

Next week is fairly packed. Could we look at the week of the 28<sup>th</sup> or is there a deadline/urgency to meeting next week?

Thank you,

*Amber Todd*

Executive Assistant to  
Deanna J. Santana  
City Administrator  
City of Oakland

(510) 238-6369  
[atodd@oaklandnet.com](mailto:atodd@oaklandnet.com)



---

**From:** Baig, Ahsan  
**Sent:** Thursday, October 17, 2013 10:15 AM  
**To:** Todd, Amber ([ATodd@oaklandnet.com](mailto:ATodd@oaklandnet.com))  
**Cc:** Domingo, Renee; Barnes, Deborah; Sanchez, Arturo M  
**Subject:** DAC Phase II Update - Next Steps

Hi Amber,

We need to update Deanna on DAC Phase II – Next Steps. Can we have an hour of her time next week?  
All three copied in this email need to be invited to this meeting.

Thanks,  
-ahsan

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Thursday, October 17, 2013 3:31 PM  
**To:** Santana, Deanna  
**Subject:** Accepted: DAC Phase II Update - Next Steps

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 18, 2013 2:51 PM  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinetta; Jenkins, Dawn  
**Subject:** Fw: DAC ARRA Reimbursement  
**Attachments:** City Pending Reimbursement Requests.xlsx  
**Importance:** High

Hi Osborne:

See email below as an FYI.

As we discussed a few minutes ago, I followed up this week with the Port of Oakland on the Port Security Grant- ARRA DAC Project Reimbursement request we submitted in late September 2013.

We should be receiving a check from the Port of Oakland for the \$2,726,769.00 early next week.

We will then await the disposition on the \$51,094.06 payment still due to the City that we should hopefully receive no later than the end of November 2013.

Eileen and/or Denise will be sending you copies of the reimbursement requests as PDF files for the PSGP today. The files are large so I hope they don't shut down your email.

Thanks.

---

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Chimonyo, Cynthia; Baig, Ahsan; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Wed Oct 16 16:46:08 2013  
**Subject:** DAC ARRA Reimbursement

Hi Renee –

As you know, FEMA/DHS gave the Port a hard deadline of 9/26/13 to submit any/all reimbursement requests that were to be funded via the ARRA grant. On 9/26/13, the Port was not certain whether or not the City would submit a final reimbursement request prior to this deadline; specifically, the amount in question was the \$51,094.06 payment to SAIC. Therefore, the Port submitted a request early in the day on 9/26/13 in the amount of \$4,004,089.80; \$2,726,769.00 of which was for DAC related costs. Later in the day when the Port received the reimbursement request from the City in the amount of \$51,094.06, the Port submitted an additional reimbursement request to FEMA/DHS for such amount.

To date, the Port has received the \$4,004,089.80. However, we still have not received the \$51,094.06. Due to the federal government shutdown, we cannot troubleshoot this from our end as Kevin Groves, our grant manager, is on furlough.

Ideally, we wanted to reimburse the City for the entire amount with a single check. Since I am out of the office for the next week, I submitted a check request today and imagine you'll see a check for the \$2,726,769.00 early next week. The Port will be following up with Kevin Groves once he is back in the office and off furlough.

Please let us know if you have any questions. For your reference, I've also attached a spreadsheet that gives a breakdown of the invoices/amounts/etc. per Port ARRA Reimbursement Request.

Eric

**Eric Napralla**

**Maritime Security Project Administrator**

**Port of Oakland**

**p) 510.627.1403**

**c) 650.622.2114**

**ARRA Grant 2009-PU-RI-0189 Reimbursement Request 7 - 9/26/2013**

<i>Project</i>	<i>Contractor/Vendor</i>	<i>Invoice Number</i>	<i>Invoice Date</i>	<i>Amount</i>	<i>Notes</i>
<i>Domain Awareness Center</i>	<i>SAIC</i>	<i>Final</i>	<i>9/26/2013</i>	<i>\$51,094.06</i>	<i>Final Invoice - Adjustment to discrepancies in June 2013 SAIC Invoice</i>
<b>Total</b>				<b>\$51,094.06</b>	

<b>Project</b>	<b>Reimbursement Request 7 Total</b>
<i>Transportation Worker Identification Credential</i>	<b>\$0.00</b>
<i>Domain Awareness Center</i>	<b>\$51,094.06</b>
<i>IT System Resiliency</i>	<b>\$0.00</b>
<i>CCTV Integration &amp; Maintenance</i>	<b>\$0.00</b>
<b>Total</b>	<b>\$51,094.06</b>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 18, 2013 3:05 PM  
**To:** Ogata, Eileen  
**Subject:** Re: DAC ARRA Reimbursement

Sure. Drop it off to Osborne specifically

---

**From:** Ogata, Eileen  
**To:** Domingo, Renee  
**Sent:** Fri Oct 18 14:59:13 2013  
**Subject:** RE: DAC ARRA Reimbursement

Hi Renee,

Is it ok if I just make a copy and walk it over?

Eileen Ogata  
Office Manager  
City of Oakland  
Emergency Management Services Division  
510-238-4764  
Fax: 510-986-2821

---

**From:** Domingo, Renee  
**Sent:** Friday, October 18, 2013 2:51 PM  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinette; Jenkins, Dawn  
**Subject:** Fw: DAC ARRA Reimbursement  
**Importance:** High

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**Subject:** DAC ARRA Reimbursement

Hi Renee –

As you know, FEMA/DHS gave the Port a hard deadline of 9/26/13 to submit any/all reimbursement requests that were to be funded via the ARRA grant. On 9/26/13, the Port was not certain whether or not the City would submit a final reimbursement request prior to this deadline; specifically, the amount in question was the \$51,094.06 payment to SAIC. Therefore, the Port submitted a request early in the day on 9/26/13 in the amount of \$4,004,089.80; \$2,726,769.00 of which was for DAC related costs. Later in the day when the Port received the reimbursement request from the City in the amount of \$51,094.06, the Port submitted an additional reimbursement request to FEMA/DHS for such amount.

To date, the Port has received the \$4,004,089.80. However, we still have not received the \$51,094.06. Due to the federal government shutdown, we cannot troubleshoot this from our end as Kevin Groves, our grant manager, is on furlough.

Ideally, we wanted to reimburse the City for the entire amount with a single check. Since I am out of the office for the next week, I submitted a check request today and imagine you'll see a check for the \$2,726,769.00 early next week. The Port will be following up with Kevin Groves once he is back in the office and off furlough.

Please let us know if you have any questions. For your reference, I've also attached a spreadsheet that gives a breakdown of the invoices/amounts/etc. per Port ARRA Reimbursement Request.

Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 18, 2013 3:06 PM  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinette; Jenkins, Dawn  
**Subject:** Re: DAC ARRA Reimbursement

Hi Osborne:

Eileen is going to make copies and walk them over this afternoon, as the are very large documents.

Thanks!

---

**From:** Domingo, Renee  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinette; Jenkins, Dawn  
**Sent:** Fri Oct 18 14:50:32 2013  
**Subject:** Fw: DAC ARRA Reimbursement

Hi Osborne:

See email below as an FYI.

As we discussed a few minutes ago, I followed up this week with the Port of Oakland on the Port Security Grant- ARRA DAC Project Reimbursement request we submitted in late September 2013.

We should be receiving a check from the Port of Oakland for the \$2,726,769.00 early next week.

We will then await the disposition on the \$51,094.06 payment still due to the City that we should hopefully receive no later than the end of November 2013.

Eileen and/or Denise will be sending you copies of the reimbursement requests as PDF files for the PSGP today. The files are large so I hope they don't shut down your email.

Thanks.

---

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Chimonyo, Cynthia; Baig, Ahsan; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Wed Oct 16 16:46:08 2013  
**Subject:** DAC ARRA Reimbursement

Hi Renee –

As you know, FEMA/DHS gave the Port a hard deadline of 9/26/13 to submit any/all reimbursement requests that were to be funded via the ARRA grant. On 9/26/13, the Port was not certain whether or not the City would submit a final reimbursement request prior to this deadline; specifically, the amount in question was the \$51,094.06 payment to SAIC. Therefore, the Port submitted a request early in the day on 9/26/13 in the amount of \$4,004,089.80; \$2,726,769.00 of which was for DAC related costs. Later in the day when the Port received the reimbursement request from the City in the amount of \$51,094.06, the Port submitted an additional reimbursement request to FEMA/DHS for such amount.

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Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 18, 2013 5:54 PM  
**To:** To, Annie; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Deloach Reed, Teresa  
**Subject:** Re: Another Public Records Request for DAC documents

We received the same one at OFD.

Let's coordinate again on this one

---

**From:** To, Annie  
**To:** Baig, Ahsan; Domingo, Renee  
**Sent:** Fri Oct 18 17:50:54 2013  
**Subject:** Another Public Records Request for DAC documents

Hi Ahsan and Renee,

I just received another public records request for DAC documents today. Please see the request below:

\*\*\*\*\*

### Request #840

Ask a Question

RFP, bids, proposals and recommendations for company to build a domain surveillance center for Oakland. Emails, reports, and correspondence related to DAC or Domain Awareness Center, domain surveillance. Timeframe: 2012-2013

Requester's name: susan mernit and phone number: 6508149303

**Annie To**  
Administrative Services Manager  
City of Oakland – Department of Information Technology  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor, Suite 7335  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Friday, October 18, 2013 6:07 PM  
**To:** To, Annie; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Deloach Reed, Teresa; Ogata, Eileen  
**Subject:** Re: Another Public Records Request for DAC documents

Great!

---

**From:** To, Annie  
**To:** Domingo, Renee; Baig, Ahsan  
**Cc:** Kozak, Rebecca; Deloach Reed, Teresa  
**Sent:** Fri Oct 18 17:56:06 2013  
**Subject:** RE: Another Public Records Request for DAC documents

Yes, let's coordinate again on this request. I can provide copies of Ahsan's e-mails and my e-mails to the requestor.

### Annie To

Administrative Services Manager  
City of Oakland – Department of Information Technology  
150 Frank Ogawa Plaza 7<sup>th</sup> Floor, Suite 7335  
Oakland, CA 94612  
Phone (510) 238-7494  
[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

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**Sent:** Friday, October 18, 2013 5:54 PM  
**To:** To, Annie; Baig, Ahsan  
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Oakland, CA 94612

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[ato@oaklandnet.com](mailto:ato@oaklandnet.com)

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 9:13 PM  
**To:** Todd, Amber; Orologas, Alexandra  
**Cc:** Santana, Deanna; Baig, Ahsan; Barnes, Deborah; Sanchez, Arturo M  
**Subject:** DAC Phase II Status Briefing  
**Attachments:** DAC Phase II Status Briefing Agenda 102213.docx; DAC Phase 2 Notification Request for Letter of Interest Template FINAL DRAFT.docx; DAC Phase 2 timeline draft 102213.pdf; saic letter jdac doc.docx; DAC ARRA PSGP City Pending Reimbursement Requests from Port of Oakland 101613.xlsx; DAC ARRA Reimbursement .htm; Final Demand-Contract between SAIC and City of Oakland for DAC-Phase I- Punch List of Items Paid for and Still Not Delivered to date.htm; Outstanding Items SAIC-DAC 102113.docx; OAK\_DAC\_Phase2-3\_SOW\_Rv1 6 Draft 102213.docx

**Importance:** High

Dear Amber and Alexandra:

Please find attached the Agenda and accompanying documents that are just for the City Administrator's and her staff records that support the Agenda discussion for tomorrow's meeting at 12:00 TO 12:30 PM.

The Agenda and documents are a compilation and collaboration of City Staff, Port Staff and our contracted PM work efforts on the DAC Project.

Respectfully submitted,

Renee

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 9:13 PM  
**To:** Deloach Reed, Teresa  
**Subject:** FW: DAC Phase II Status Briefing  
**Attachments:** DAC Phase II Status Briefing Agenda 102213.docx; DAC Phase 2 Notification Request for Letter of Interest Template FINAL DRAFT.docx; DAC Phase 2 timeline draft 102213.pdf; saic letter jdac doc.docx; DAC ARRA PSGP City Pending Reimbursement Requests from Port of Oakland 101613.xlsx; DAC ARRA Reimbursement .htm; Final Demand-Contract between SAIC and City of Oakland for DAC-Phase I- Punch List of Items Paid for and Still Not Delivered to date.htm; Outstanding Items SAIC-DAC 102113.docx; OAK\_DAC\_Phase2-3\_SOW\_Rv1 6 Draft 102213.docx

**Importance:** High

FYI.

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Respectfully submitted,

Renee

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 9:14 PM  
**To:** Ogata, Eileen  
**Subject:** FW: DAC Phase II Status Briefing  
**Attachments:** DAC Phase II Status Briefing Agenda 102213.docx; DAC Phase 2 Notification Request for Letter of Interest Template FINAL DRAFT.docx; DAC Phase 2 timeline draft 102213.pdf; saic letter jdac doc.docx; DAC ARRA PSGP City Pending Reimbursement Requests from Port of Oakland 101613.xlsx; DAC ARRA Reimbursement .htm; Final Demand-Contract between SAIC and City of Oakland for DAC-Phase I- Punch List of Items Paid for and Still Not Delivered to date.htm; Outstanding Items SAIC-DAC 102113.docx; OAK\_DAC\_Phase2-3\_SOW\_Rv1 6 Draft 102213.docx

**Importance:** High

PPE and A. Create New Binder labeled 2013 DAC Phase I Project. These documents should go under new tab; City Administrator Briefing 10/22/13.

Thanks

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 9:13 PM  
**To:** Deloach Reed, Teresa  
**Subject:** FW: DAC Phase II Status Briefing  
**Importance:** High

FYI.

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**Subject:** DAC Phase II Status Briefing  
**Importance:** High

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The Agenda and documents are a compilation and collaboration of City Staff, Port Staff and our contracted PM work efforts on the DAC Project.

Respectfully submitted,

Renee



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 11:26 AM  
**To:** Barnes, Deborah; Ortiz, Celso; Baig, Ahsan  
**Cc:** Darensburg, Shelley; Sanchez, Arturo M  
**Subject:** Re: saic letter jdac doc.docx

Hi Debbie:

The letter looks good to me but I think that Celso should address the "legal portion/issue" where SAIC alluded that our Ordinance was unconstitutional.

These are my thoughts on it.

If we can get a determination on this, that would be great.

Also, if we can get this letter out via email and regular mail by today or tomorrow, so we can move forward with Pahse 2

---

**From:** Barnes, Deborah  
**To:** Ortiz, Celso; Domingo, Renee; Baig, Ahsan  
**Cc:** Darensburg, Shelley; Sanchez, Arturo M  
**Sent:** Fri Oct 18 10:43:58 2013  
**Subject:** saic letter jdac doc.docx

Celso, Ahsan and Renee,  
Attached, please find draft letter informing SAIC of the non-compliance with Nuclear Free.

Also, for your information, I have provided below in red the response from SAIC regarding their compliance.  
Celso, they do mention the subsequent case. I know we have determined that it does not apply to our ordinance. It is your call if you want to address that part of it.

Thanks  
Deb

**From:** Handley, S. Scott <[STEVEN.S.HANDLEY@saic.com](mailto:STEVEN.S.HANDLEY@saic.com)>  
**To:** Domingo, Renee; Barnes, Deborah  
**Cc:** Baig, Ahsan; Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
**Sent:** Thu Aug 29 07:25:37 2013  
**Subject:** RE: Statement Nuclear Free Zone Contract Attachment-Status of Letter from SAIC explaining how they meet compliance

Renee and Deborah,  
I apologize for the delay in responding to you on this matter. This email provides SAIC's response to your 8/12/2012 request for an explanation of SAIC's declaration of compliance with the City of Oakland, Nuclear Free Zone Ordinance. Subsequent to that request, the SAIC contract administrator (Betty Kamara) who signed the 8/29/2012 certification confirmed it was true and correct to the best of her knowledge at the time it was made. However, as a result of further due diligence we conducted in response to your request, we learned SAIC likely was engaged in providing advisory services to U.S. Department of Defense customers that arguably may be categorized as supporting "nuclear weapons work" under the exceedingly broad definition of that phrase contained in the City's Nuclear Free Zone Disclosure Form S ("Disclosure Form S"), at the time of the certification. The certification signed by Ms. Kamara did not define the phrase "nuclear weapons work," so it appears she and the SAIC personnel who conducted the due diligence prior to executing the certification did not have an accurate understanding of all of the types of activities that might fall within that term, as defined in Oakland Ordinance No. 11062.

In looking into your request, we also learned that in August 1990, the U.S. District Court for the Northern District of California declared most portions of Ordinance No. 11062 facially unconstitutional and invalid, in violation of the War Powers Clauses of the U.S. Constitution. The court enjoined enforcement of those provisions it declared invalid, including section 7(a), the source of the certification form at issue, and as far as we are aware that injunction remains in effect. Accordingly, despite the inadvertent error in the 8/12/2012 certification, we believe that SAIC is not in violation of a current Oakland ordinance.

We can also affirm that the contract work for the DAC project is being lead by staff within the SAIC Logistics Solutions Operation (LSO) which is a distinct and separate business unit operation within the company and not currently performing any nuclear weapons work. SAIC is committed to working with the City-Port of Oakland to design-build the DAC.

Please let me know if you need additional information regarding this matter.

Regards,  
Scott

**Scott Handley** | SAIC  
Operation Contracts Manager | Logistics Solutions Operation  
phone: 858.826.3851 | fax 858.826.6833  
mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 1:02 PM  
**To:** 'chris@datastew.com'; Baig, Ahsan  
**Cc:** Eide, Cathey; Ogata, Eileen  
**Subject:** Re: DAC Letter(s)

Hi Chris:

Letter to SAIC has not gone out yet.

Awaiting City Attorney review and comments.

Hopefully today or tomorrow.

---

**From:** Chris Millar <[chris@datastew.com](mailto:chris@datastew.com)>  
**To:** Domingo, Renee; Baig, Ahsan  
**Sent:** Mon Oct 21 11:42:57 2013  
**Subject:** DAC Letter(s)

Renee, Ahsan,  
Just checking in, do we know if the SAIC letter has gone out, and if so, what our schedule is for sending the vendor letters?

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

321 N Pass Ave., Suite 208

Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 1:50 PM  
**To:** Barnes, Deborah; Ortiz, Celso; Baig, Ahsan  
**Cc:** Darensburg, Shelley; Sanchez, Arturo M  
**Subject:** Re: saic letter jdac doc.docx

I think that the NFZ will be sufficient at this point.

Ahsan: Your thoughts?

---

**From:** Barnes, Deborah  
**To:** Domingo, Renee; Ortiz, Celso; Baig, Ahsan  
**Cc:** Darensburg, Shelley; Sanchez, Arturo M  
**Sent:** Mon Oct 21 13:48:09 2013  
**Subject:** RE: saic letter jdac doc.docx

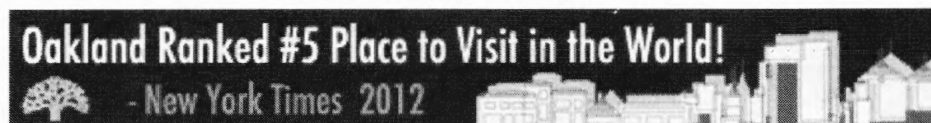
Renee,  
Yes, I left Celso a message regarding that point.

By the way, are you going to mention to SAIC the other reasons why we wish not to proceed with them or are we using Nuclear Free as the only reason ?

Deborah Lusk-Barnes  
Manager, Contracts & Compliance, Office of the City Administrator  
250 Frank Ogawa Plaza, Suite 3341  
Oakland, Ca. 94612

(510) 238-6270 [dbarnes@oaklandnet.com](mailto:dbarnes@oaklandnet.com)

*Oakland Ranked #5 Place to Visit in the World! New York Times, January 2012 <http://bit.ly/GB3s8f>*



**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 11:26 AM  
**To:** Barnes, Deborah; Ortiz, Celso; Baig, Ahsan  
**Cc:** Darensburg, Shelley; Sanchez, Arturo M  
**Subject:** Re: saic letter jdac doc.docx

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**From:** Barnes, Deborah  
**To:** Ortiz, Celso; Domingo, Renee; Baig, Ahsan  
**Cc:** Darensburg, Shelley; Sanchez, Arturo M  
**Sent:** Fri Oct 18 10:43:58 2013  
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**To:** Domingo, Renee; Barnes, Deborah  
**Cc:** Baig, Ahsan; Zografos, Anastasios <[ANASTASIOS.ZOGRAFOS@saic.com](mailto:ANASTASIOS.ZOGRAFOS@saic.com)>  
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phone: 858.826.3851 | fax 858.826.6833  
mobile: 858.752.4938 | email: [handleys@saic.com](mailto:handleys@saic.com)

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 2:04 PM  
**To:** Jenkins, Dawn; Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinetite; Kiocho, Felipe P; Woo, Theresa  
**Subject:** Re: DAC ARRA Reimbursement

Thanks Dawn

---

**From:** Jenkins, Dawn  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinetite; Domingo, Renee; Kiocho, Felipe P; Woo, Theresa  
**Sent:** Mon Oct 21 14:01:45 2013  
**Subject:** RE: DAC ARRA Reimbursement

Hi Osborn,  
I failed to mention in the previous e-mail that the \$2 million dollar accrual consists of two JV's that were prepared:  
JV 0813130277 - \$1,622,492.34  
JV 0813GL0003 - \$439,667.74  
Copies are attached for you records  
Thank you,  
Dawn

*Dawn Jenkins  
Oakland Fire Dept.  
150 Frank Ogawa Plaza, Ste. 3354  
Oakland, CA 94612  
(510) 238-7802  
(510) 238-7492 (Fax)*

---

**From:** Jenkins, Dawn  
**Sent:** Monday, October 21, 2013 1:50 PM  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinetite; Domingo, Renee; Kiocho, Felipe P  
**Subject:** RE: DAC ARRA Reimbursement  
**Importance:** High

Good Afternoon Osborn,

I wanted to confirm the documents that were submitted by Eileen on Friday to your office. I met with Felipe this morning to confirm the correct accrual amount for FY 12/13. After our discussion we determined that the amount of the correction should only be **\$41,738.09**. This amount is broken down as follows:

The original amount recorded as the accrual was: \$2,737,341.29 comprised of 1 payment request in the amount of \$2,062,160.08 plus \$675,181.21(submitted via the grant accrual worksheet).  
A new reimbursement request was completed Sept. 10, 2013 in the amount of \$633,443.12 but not reported to FMA. This request replaces the original request of \$675,181.21.

When the new request was submitted it corrects the amount of the total accrual to: \$2,695,603.20.

Felipe and I agree that we do not need to accrue the entire amount of \$2,695,603.20 but the difference of the two reimbursement request (675,181.21 – 633,443.12). Once this is prepared and posted, it will correct the correct accrual amount of \$2,695,603.20.

Attached are supporting documents for your review.

Thank you,  
Dawn

*Dawn Jenkins  
Oakland Fire Dept.  
150 Frank Ogawa Plaza, Ste. 3354  
Oakland, CA 94612  
(510) 238-7802  
(510) 238-7492 (Fax)*

---

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**Sent:** Friday, October 18, 2013 3:06 PM  
**To:** Solitei, Osborn  
**Cc:** Chimonyo, Cynthia; Ogata, Eileen; Kittell-Nwuke, Denise; Kueh, Sally; Gist Skinner, Trinetta; Jenkins, Dawn  
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Hi Osborne:

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Thanks!

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Hi Osborne:

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As we discussed a few minutes ago, I followed up this week with the Port of Oakland on the Port Security Grant- ARRA DAC Project Reimbursement request we submitted in late September 2013.

We should be receiving a check from the Port of Oakland for the \$2,726,769.00 early next week.

We will then await the disposition on the \$51,094.06 payment still due to theCity that we should hopefully receive no later than the end of November 2013.

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Thanks.

---

**From:** Eric Napralla <[enapralla@portoakland.com](mailto:enapralla@portoakland.com)>  
**To:** Domingo, Renee  
**Cc:** Chimonyo, Cynthia; Baig, Ahsan; Michael O'Brien <[mobrien@portoakland.com](mailto:mobrien@portoakland.com)>  
**Sent:** Wed Oct 16 16:46:08 2013  
**Subject:** DAC ARRA Reimbursement



Hi Renee –

As you know, FEMA/DHS gave the Port a hard deadline of 9/26/13 to submit any/all reimbursement requests that were to be funded via the ARRA grant. On 9/26/13, the Port was not certain whether or not the City would submit a final reimbursement request prior to this deadline; specifically, the amount in question was the \$51,094.06 payment to SAIC. Therefore, the Port submitted a request early in the day on 9/26/13 in the amount of \$4,004,089.80; \$2,726,769.00 of which was for DAC related costs. Later in the day when the Port received the reimbursement request from the City in the amount of \$51,094.06, the Port submitted an additional reimbursement request to FEMA/DHS for such amount.

To date, the Port has received the \$4,004,089.80. However, we still have not received the \$51,094.06. Due to the federal government shutdown, we cannot troubleshoot this from our end as Kevin Groves, our grant manager, is on furlough.

Ideally, we wanted to reimburse the City for the entire amount with a single check. Since I am out of the office for the next week, I submitted a check request today and imagine you'll see a check for the \$2,726,769.00 early next week. The Port will be following up with Kevin Groves once he is back in the office and off furlough.

Please let us know if you have any questions. For your reference, I've also attached a spreadsheet that gives a breakdown of the invoices/amounts/etc. per Port ARRA Reimbursement Request.

Eric

**Eric Napralla**  
**Maritime Security Project Administrator**  
**Port of Oakland**  
**p) 510.627.1403**  
**c) 650.622.2114**

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 6:37 PM  
**To:** Schaefer, Ron  
**Cc:** Carter, Mark R.; Handley, S. Scott; Ortiz, Celso; Barnes, Deborah; Eide, Cathey; Ogata, Eileen; Baig, Ahsan; enapralla@portoakland.com; mobrien@portoakland.com; To, Annie; 'Chris Millar'  
**Subject:** Final Demand-Contract between SAIC and City of Oakland for DAC-Phase I- Punch List of Items Paid for and Still Not Delivered to date  
**Attachments:** Outstanding Items SAIC-DAC 102113.docx  
**Importance:** High

Dear Ron:

Thank you for your phone call of Friday afternoon, 10/18/13, regarding the City of Oakland DAC project Phase II.

As I stated we are awaiting the official determination concerning SAIC's status related to the compliance of the City of Oakland Nuclear Free Zone (NFZ) which is a requirement for contracting with the City of Oakland, CA.

Our Contract Compliance Manager and City Attorney are preparing an official response related to the matter that should be issued this week and sent to you shortly thereafter.

As we also discussed, I stated I would be sending you the Punch list of items that we have still not received and that SAIC had agreed to provide to the City on a conference call that we had with you, Mark, Scott and Taso on September 23, 2013, at 8 am PST. You specifically agreed to provide all systems documentation and Licensing information that the City of Oakland has paid for to date for Phase I.

Attached is a detailed one page list of the items that are still required as a minimum, of SAIC for you to fully fulfill your contract obligation to the City of Oakland, CA. These items are tied to Licenses and equipment that the City paid SAIC for as part of the Phase I contract.

I respectfully request that SAIC submit the remaining items on the list attached in totality to the City of Oakland, CA via Ahsan Baig with copies to me, no later than 10 days from the date of this email, which would be October 31, 2013.

I thank you in advance for your immediate attention in this matter and I trust that you as a representative of SAIC, will act accordingly to provide the City of Oakland, CA with the documentation and licensing information required for the equipment and licenses purchased by the City of Oakland for Phase I of the DAC.

Respectfully submitted,

Renee A. Domingo

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 6:39 PM  
**To:** Ogata, Eileen  
**Subject:** FW: Final Demand-Contract between SAIC and City of Oakland for DAC-Phase I- Punch List of Items Paid for and Still Not Delivered to date  
**Attachments:** Outstanding Items SAIC-DAC 102113.docx  
**Importance:** High

Need to see a full copy of the SAIC DAC Professional Services Contract.

Thanks much!

---

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**Sent:** Monday, October 21, 2013 6:37 PM  
**To:** Schaefer, Ron  
**Cc:** Carter, Mark R.; Handley, S. Scott; Ortiz, Celso; Barnes, Deborah; Eide, Cathey; Ogata, Eileen; Baig, Ahsan; [enapralla@portoakland.com](mailto:enapralla@portoakland.com); [mobrien@portoakland.com](mailto:mobrien@portoakland.com); To, Annie; 'Chris Millar'  
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**Importance:** High

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Respectfully submitted,

Renee A. Domingo

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 7:00 PM  
**To:** Baig, Ahsan; 'Eric Napralla'  
**Cc:** 'Michael O'Brien'; 'Chris Millar ([chris@datastew.com](mailto:chris@datastew.com))'; Barnes, Deborah; Ogata, Eileen; To, Annie  
**Subject:** RE: \*Draft\* DAC Phase 2 Notification Letter  
**Attachments:** DAC Phase 2 Notification Request for Letter of Interest Template FINAL DRAFT.docx

**Importance:** High

Hello All:

I incorporated all the substantive edits from all parties to this final draft letter template and also made a few edits too.

I think we are good to go. ☺

Once we issue the NFZ determination to SAIC, we can proceed with sending out this letter.

---

**From:** Baig, Ahsan  
**Sent:** Tuesday, October 15, 2013 1:12 PM  
**To:** Eric Napralla  
**Cc:** Michael O'Brien; Chris Millar ([chris@datastew.com](mailto:chris@datastew.com)); Domingo, Renee  
**Subject:** RE: \*Draft\* DAC Phase 2 Notification Letter

Awesome, thanks a lot. We will talk in detail today at 4pm.

---

**From:** Eric Napralla [<mailto:enapralla@portoakland.com>]  
**Sent:** Tuesday, October 15, 2013 10:46 AM  
**To:** Baig, Ahsan  
**Cc:** Michael O'Brien; Chris Millar ([chris@datastew.com](mailto:chris@datastew.com)); Domingo, Renee  
**Subject:** RE: \*Draft\* DAC Phase 2 Notification Letter

Ahsan –

Here is the most recent version with Mike O's comments incorporated. I've cc'd the group as I anticipate we'll discuss this afternoon. Thanks.

Eric

---

**From:** Baig, Ahsan [<mailto:ABaig@oaklandnet.com>]  
**Sent:** Sunday, October 13, 2013 5:39 PM  
**To:** Eric Napralla  
**Subject:** RE: \*Draft\* DAC Phase 2 Notification Letter

Hi Eric,

The Letter looks good to me, minor edits.  
Let's get it to Debbie.

Thanks,  
-ahsan

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Thursday, October 10, 2013 4:42 PM  
**To:** Baig, Ahsan  
**Subject:** FW: \*Draft\* DAC Phase 2 Notification Letter

See attached letter. If you are ok with this, we should get this in front of Deborah Barnes. I will call you tomorrow to discuss.  
Thanks.

Eric

---

**From:** Chris Millar [mailto:chris@datastew.com]  
**Sent:** Thursday, October 10, 2013 4:19 PM  
**To:** Eric Napralla  
**Subject:** RE: \*Draft\* DAC Phase 2 Notification Letter

Eric,  
It looks good. I added a RE: line just so it was clear what the subject was.

Regards,

**Chris Millar**

President

Datastew LLC | [www.datastew.com](http://www.datastew.com)

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Burbank, CA 91505

(C ) 214-906-0506

(O) 310-853-3255

[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**From:** Eric Napralla [mailto:enapralla@portoakland.com]  
**Sent:** Thursday, October 10, 2013 3:42 PM  
**To:** Chris Millar  
**Subject:** \*Draft\* DAC Phase 2 Notification Letter

For review/comment. Thanks.

Eric

Eric Napralla  
Maritime Security Project Administrator  
Port of Oakland  
p) 510.627.1403  
c) 650.622.2114

## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 7:22 PM  
**To:** 'Chris Millar'  
**Cc:** Baig, Ahsan  
**Subject:** RE: DAC Phase 2 Timeline

**Importance:** High

Please send me the timeline as a word, excel or project document instead of a PDF asap. I need to amend the dates,etc. with Ahsan in the am.

---

**From:** Chris Millar [<mailto:chris@datastew.com>]  
**Sent:** Wednesday, October 16, 2013 6:38 PM  
**To:** Domingo, Renee; Baig, Ahsan; Eric Napralla ([enapralla@portoakland.com](mailto:enapralla@portoakland.com)); Michael O'Brien  
**Subject:** DAC Phase 2 Timeline

Team,  
I've put together a timeline of the items that we discussed. Please note that the "duration" is in working days, not calendar days.

This schedule it pretty aggressive, and depends on us getting a letter out this Friday to vendors, and immediately engaging the Council.

Because of our timelines, I recommend that in addition to a proposal due date, we include a date for presentations in this letters going out to vendors. Scheduling the presentations one week after the supplemental proposals are due from the vendors would be my recommendation. This way the vendors will have both a due date, and the presentation scheduled well ahead of time, and will keep us on the timeline.

All additions, changes or feedback, are welcomed.

Regards,

**Chris Millar**

President

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[chris@datastew.com](mailto:chris@datastew.com)

<http://www.linkedin.com/in/chrismillar>

**Ogata, Eileen**

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 7:29 PM  
**To:** 'Chris Millar'  
**Cc:** Baig, Ahsan  
**Subject:** RE: DAC Phase 2 Timeline

Can you send it in as a 2003 project file. I don't have the newer software.

Thanks

---

**From:** Chris Millar [<mailto:chris@datastew.com>]  
**Sent:** Monday, October 21, 2013 7:27 PM  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan  
**Subject:** RE: DAC Phase 2 Timeline

Renee,  
File attached. Let me know if I can assist.

Regards,

**Chris Millar**

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[chris@datastew.com](mailto:chris@datastew.com)  
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**From:** Domingo, Renee [<mailto:RADomingo@oaklandnet.com>]  
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<http://www.linkedin.com/in/chrismillar>



## Ogata, Eileen

---

**From:** Domingo, Renee  
**Sent:** Monday, October 21, 2013 8:30 PM  
**To:** 'Chris Millar'  
**Cc:** Baig, Ahsan  
**Subject:** RE: DAC Phase 2 Timeline  
**Attachments:** DAC Phase 2 Timeline DRAFT revised 102113.mpp  
  
**Importance:** High

They both worked. Thank you.

Find attached revised timeline. We can tweak it some more.

I think the attached is more realistic for now.

We can discuss it further.

---

**From:** Chris Millar [<mailto:chris@datastew.com>]  
**Sent:** Monday, October 21, 2013 7:42 PM  
**To:** Domingo, Renee  
**Cc:** Baig, Ahsan  
**Subject:** RE: DAC Phase 2 Timeline

Renee,  
Let me know which one works. Thanks.

Regards,

### Chris Millar

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