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***NORAD-NORTHCOM SG:
PM/OEHS Roles in Natural Disaster
Support - Hurricane Katrina Perspective***

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- **Players**
- **Problems**
- **Solutions**
- **Mission Assignment Process**



- **NORTHCOM: Initial OPCON and FHP guidance/requirements**
- **JFMCC: OPCON of Naval assets unless given TACON to JTF-Katrina**
- **JTF-Katrina: Once stood-up, NORTHCOM gave OPCON to assets in JOA; refine FHP guidance/requirements**
- **DOD Mission: provide hospital, engineering, transport, and search & rescue support to LA, MS, and HHS through Mission Assignment process**



Problems

- **Initial NORTHCOM FHP guidance did not provide information on deployment requirements**
 - Some units did not consider response as deployment despite JTF-K/NORTHCOM instruction
- **Initial JTF-K entry force did not have necessary resources: personnel and equipment to assess FHP needs**
- **Service Centric: Service assets continued to report up Service channels instead of the Chain of Command established by the JTF**
- **Several JTF-K requirements for reporting were not developed until after deployment**
 - DNBI and treatment facility sit-reps were not identified prior initial deployment



Solutions

- **Developing initial entry force requirements to include environmental science/engineering and veterinary support**
- **Regional support/alert: identify and exercise on regional basis with medical service organizations (e.g., AFIOH, CHPPM, FDPMMUs)**
- **Developing better awareness of National Guard PM assets and needs**
- **Developing FHP guidance that pre-identifies the “deployment” requirements (seeking feedback on draft developed for hurricane Wilma)**



FHP Guidance: Overview

Force Health Protection:

- CJCS Memo for deployment health surveillance & readiness:
 - Commanders will develop and implement an effective force health protection (FHP) plan (pre- and post-deployment health assessments, direct pre-deployment and deployment protective countermeasures, and incorporate reporting requirements)
 - Commanders must strictly enforce FHP measures, observe medical intelligence threat indicators, ensure troops are aware of the potential risks, and comply with preventive medicine deployment requirements



FHP Guidance: HRA and Pre-Deployment

Health Risk Assessment (*General Hazards*)

Pre-deployment FHP requirements

- Force providers will:
 - Complete OASD(HA)-approved standardized questionnaire DD form 2795 reviewed by medical personnel-Inform members of hazards and countermeasures listed under HRA section in pre-deployment health threat brief
 - Ensure members are currently fit to deploy: immunizations up-to-date, including tetanus-diphtheria, hepatitis A, and rabies vaccine (for personnel at potential occupational risk of exposure)



FHP Guidance: Deployment

Deployment FHP measures.

- The joint task force will:
 - Document all individual health treatment provided at all levels of care and note any notable environmental and occupational exposures
 - Ensure individual exposure records can be linked to individual health records
 - Disease and non-battle injuries (DNBI) and battle injuries need to be reported to the JTF SG and NORTHCOM SG, weekly
 - Develop a FHP plan that includes health hazard assessments and the associated risk and mitigation methods employed by JTF



FHP Guidance: Deployment (cont.)

Deployment FHP measures: JTF requirements (continued)

- Collect site characterization and exposure data that is appropriate for medical record documentation
- Ensure documentation assesses operational hazards encountered and implement countermeasures.
- Data, summaries, reports need to be forwarded on a weekly basis to the JTF surgeon, NORTHCOM surgeon, and deployment environmental surveillance program (DESP) USACHPPM via fax or e-mail (provided)
- Establish risk communication processes for commander's dissemination to JTF members



FHP Guidance: Post Deployment

Post deployment FHP measures.

- **The force provider will:**
 - Conduct post-deployment health assessments using DD FORM 2796 -ID members in need of medical evaluation on return to home/processing station
 - Conduct medical debriefing with re-deploying service members on all significant health events, exposures, and concerns (ideally within 5 days of redeployment)
 - Ensure events and exposures are documented in member's health records-Ensure significant Occ and Env Hlth-related events/exposures are included in operational after action reports (AARs)



FHP Guidance: AARs and Contact Info

Post deployment FHP measures: AARs (continued)

- Disease outbreaks, location of industrial sources, contaminated sites, presence of disease vectors, and other operational factors that affected the overall health of deployed service members
- Ensure Occ and Env health data is forwarded to JTF command surgeon for appropriate analysis and archival from deployed local medical units, and applicable component command surgeons. The JTF command surgeon will provide weekly summary reports to the NORTHCOM command surgeon and the DESP
- Develop and forward FHP lessons learned to the joint uniform Lessons learned system (JULLS)

HQ USNORTHCOM medical operations center (MOC) contact info:

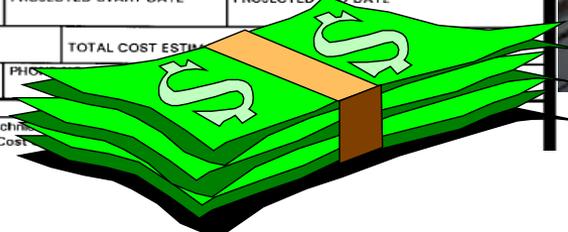
- NC.MOC.OMB@NORTHCOM.MIL; DSN 692-0863, COMM 719-554-0863 (VOICE); 719-554-7227 (FAX)



What is a Mission Assignment (MA)?

- **Work order** issued by **FEMA** to a Federal agency directing completion of a specific task, and citing funding, other managerial controls, and guidance
- Given in anticipation of, or response to a Presidential declaration of a major disaster or emergency

U.S. DEPARTMENT OF HOMELAND SECURITY EMERGENCY PREPAREDNESS AND RESPONSE DIRECTORATE MISSION ASSIGNMENT (MA)		See reverse side for <i>Paperwork Burden Disclosure Notice</i>		O.M.B. No. 1660-0047 Expires February 29, 2004	
I. TRACKING INFORMATION (FEMA Use Only)					
STATE	ACTION REQUEST NO.	PROGRAM CODE/EVENT NO.	DATE/TIME RECEIVED		
II. ASSISTANCE REQUESTED <input type="checkbox"/> See Attached					
ASSISTANCE REQUESTED					
QUANTITY	DATE/TIME REQUIRED	INTERNAL CONTROL NO.			
DELIVERY LOCATION					
INITIATOR/REQUESTOR NAME	24-HOUR PHONE NO.	24-HOUR FAX NO.	DATE		
POC NAME	24-HOUR PHONE NO.	24-HOUR FAX NO.	DATE		
* State Approving Official (Required for DFA and TA):					
III. INITIAL FEDERAL COORDINATION (Operations Section) <input type="checkbox"/> See Attached					
Action To:	<input type="checkbox"/> ESF NO.:	DATE/TIME	PRIORITY		
	<input type="checkbox"/> Other:		<input type="checkbox"/> 1 Lifesaving	<input type="checkbox"/> 3 High	<input type="checkbox"/> 5 Normal
			<input type="checkbox"/> 2 Life sustaining	<input type="checkbox"/> 4 Medium	
IV. DESCRIPTION (Assigned Agency Action Officer) <input type="checkbox"/> See Attached					
MISSION STATEMENT:					
<i>(Your agency is responsible for submitting a Mission Assignment Monthly Progress Report to FEMA to include cost data when Mission Assignments take more than 60 days to complete, including billing.)</i>					
ASSIGNED AGENCY	PROJECTED START DATE	PROJECTED END DATE			
<input type="checkbox"/> NEW or <input type="checkbox"/> AMENDMENT TO MA NO.:	TOTAL COST ESTIMATE				
ASSIGNED AGENCY POC NAME	PHONE				
TYPE OF MA: <input type="checkbox"/> Direct Federal Assistance <input type="checkbox"/> Technical Assistance					
State Cost Share (0%, 10%, 25%) State Cost					

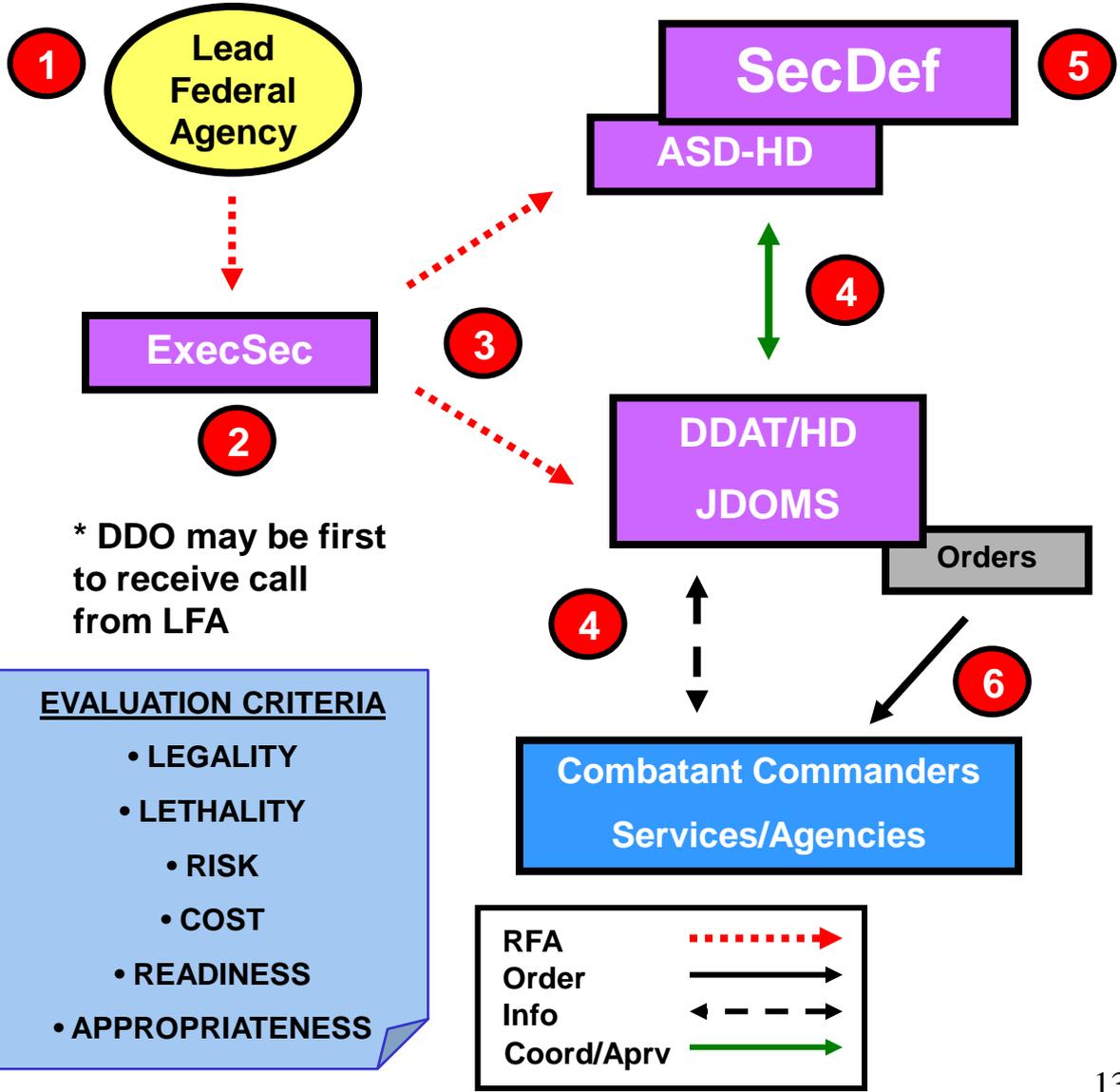




REQUEST FOR ASSISTANCE (RFA)

Request for Assistance (RFA) *(Military Is Not Lead)*

- 1 Lead Federal Agency (LFA) initiates RFA
- 2 RFA sent to **DoD ExecSec**
DoD ExecSec assesses/ processes RFA
- 3 RFA sent to ASD-HD / JDOMS
- 4 **JDOMS** processes order
- 5 **SecDef** w/ASD-HD approves order
- 6 **JDOMS** issues order

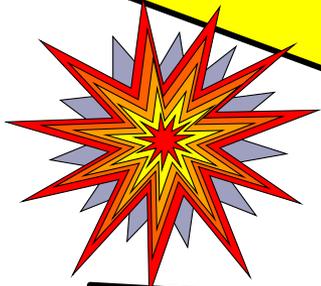
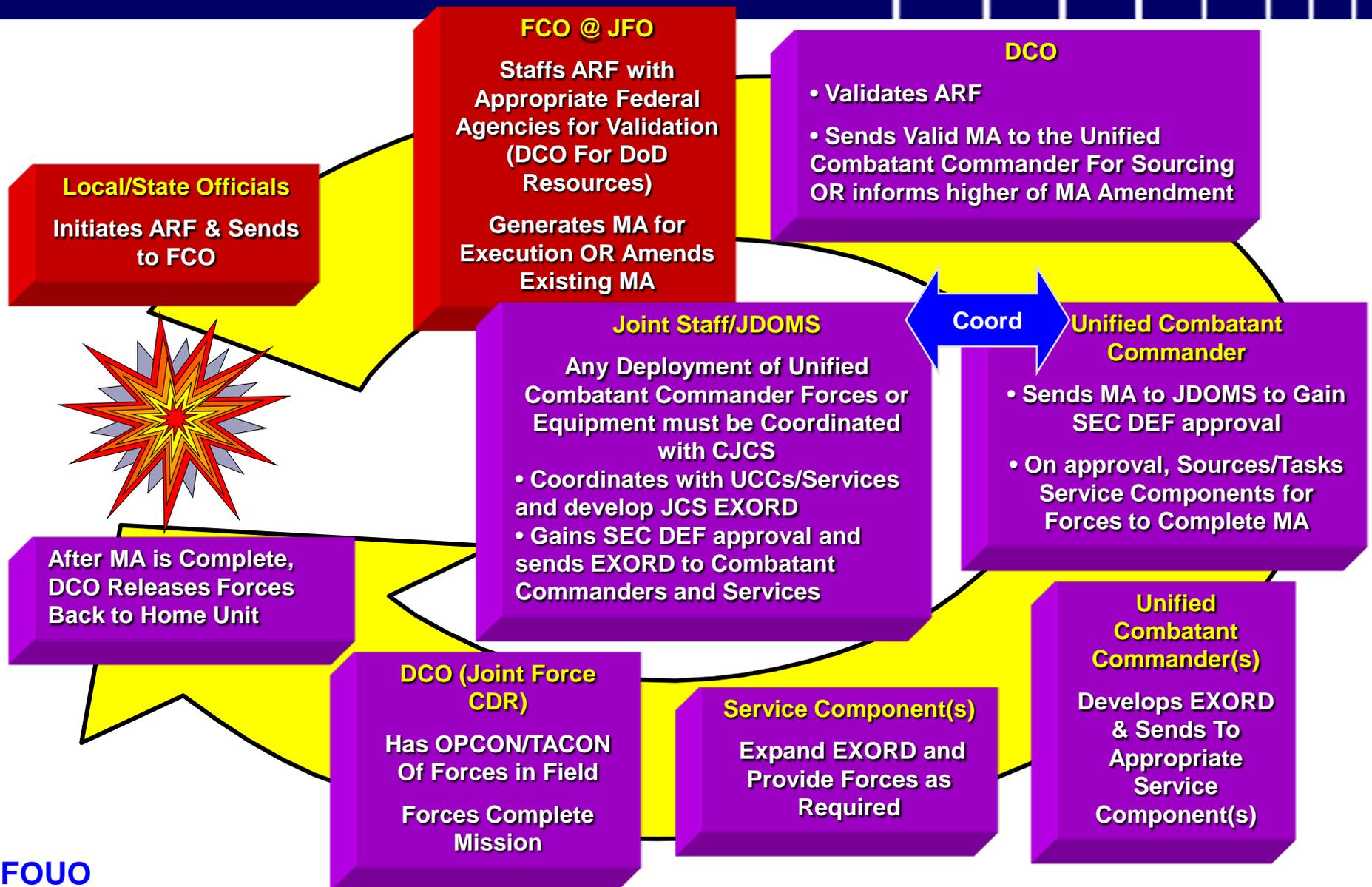




Execution Sequence Of Events

FOUO

(JFO & DCO In-Place)



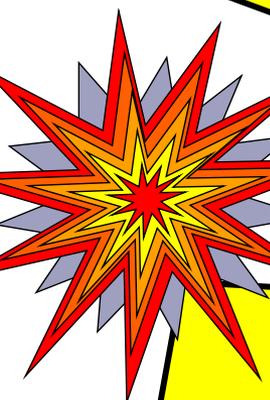
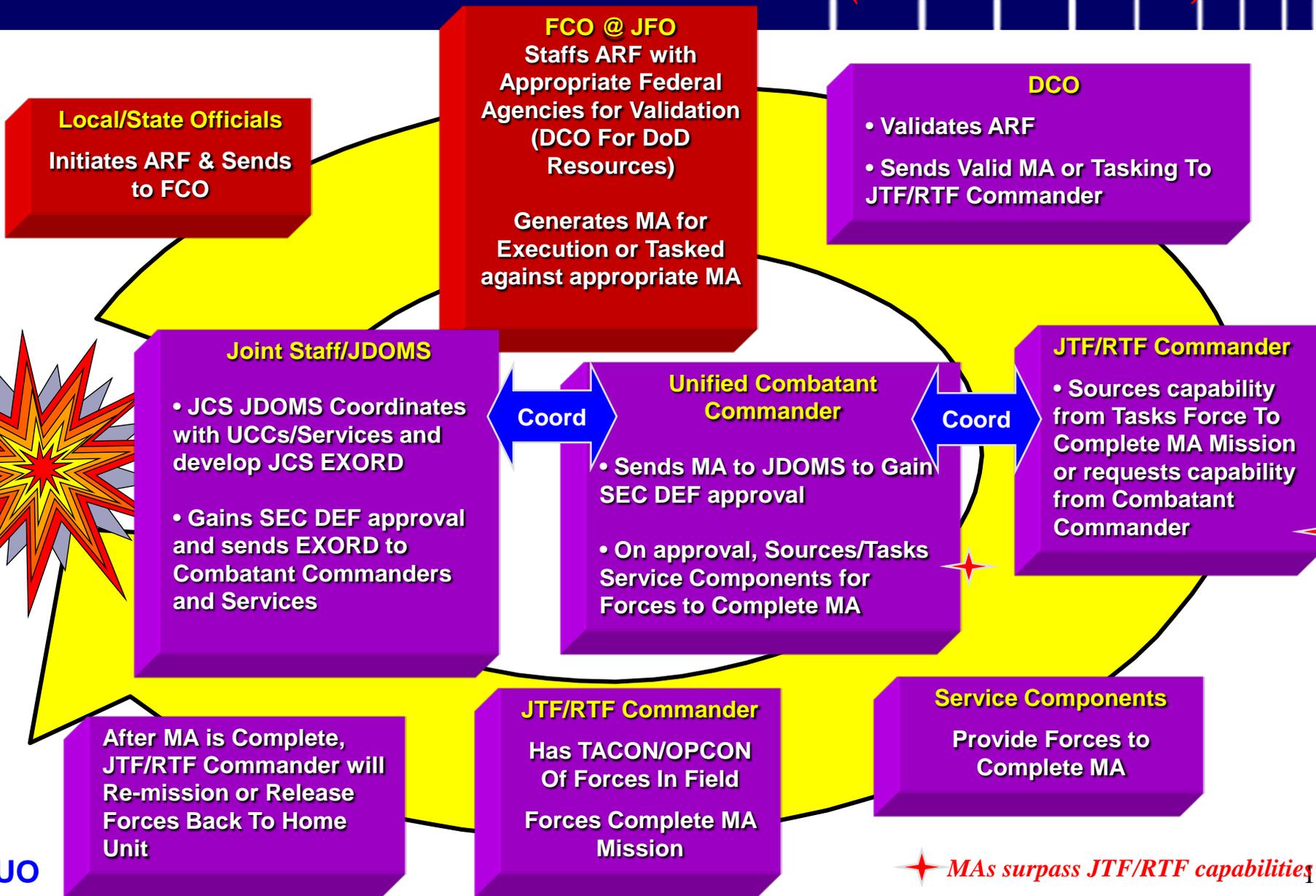
FOUO



Execution Sequence Of Events

FOUO

(JTF In-Place)



★ MAs surpass JTF/RTF capabilities 15

FOUO



Crosstalk and Feedback