## Form **990**

### **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047 2007 Open to Public

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Inspection

Α	For	the 200	07 calendar year, or tax year beginning 04/01, 2007, and en	ding	03/31/2008
В		if applicable	Please C Name of organization		D Employer identification number
		ddress hange	use IRS label or I N-Q-TEL, I NC.		52-2149962
		łame change	Print or Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone number
	٦,	nitial return	see PO BOX 749		(703) 248-3000
	٦,	ermination	Specific Instruc- City or town, state or country, and ZIP + 4		F Accounting Cash X Accrua
		Amended eturn	tions. ARLINGTON, VA 22216		Other (specify)
	7	pplication	Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable	H and I are not ap	olicable to section 527 organizations
_	م بــ	ending	trusts must attach a completed Schedule A (Form 990 or 990-EZ).	H(a) Is this a grou	p return for affiliates? Yes X N
G	We	bsite:	► WWW. IOT. ORG		r number of affiliates N/A
<u>~</u>			n type (check only one) ► X 501(c) (3 ) ◀ (insert no ) 4947(a)(1) or 527	H(c) Are all affiliate	
<u>-</u> _			If the organization is not a 509(a)(3) supporting organization and its gross		h a list See instructions)
K		eck here		H(d) Is this a separa	
		•	normally not more than \$25,000. A return is not required, but if the organization chooses		
	to	ile a retur	n, be sure to file a complete return.		otion Number N/A
				M Check	·
느			ots Add lines 6b, 8b, 9b, and 10b to line 12 62, 454, 617.		B (Form 990, 990-EZ, or 990-PF).
	art	Rev	venue, Expenses, and Changes in Net Assets or Fund Balances (See the in-	structions)	T - T
		1 C	ontributions, gifts, grants, and similar amounts received		
		a C	ontributions to donor advised funds		<b>」</b> ⁻ ┃
		<b>b</b> D	rect public support (not included on line 1a)		_
		c in	direct public support (not included on line 1a)		_
	- 1	<b>d</b> G	overnment contributions (grants) (not included on line 1a)	5,577,088.	_] .
	1		otal (add lines 1a through 1d) (cash \$	NONE )	1e 55,577,088
	:		rogram service revenue including government fees and contracts (from Part VII, line 93	3)	2
			embership due REGENED		3
			terest on savings and temporary cash in the ments		4
	ı		ividend and interest from securities		5
		6 a G	Las FEB   0 4003   T		
		_	ا ما ا		1
4	ا ر	C N	et rental income GIPSE Notred the 6b from line 6a		7 55, 629
2	:		ther investment observed the STMT 7	Other	35, 623
Revenue				Other	
ш	•		an inventory		-
	- 1		ess cost or other basis and sales expenses 1, 605, 508. 8b		-
			ain or (loss) (attach schedule) . STMT. 2	_	
			et gain or (loss) Combine line 8c, columns (A) and (B)		8d 5, 216, 392
		<b>9</b> S	pecial events and activities (attach schedule). If any amount is from gaming, check her	e ▶ []	
		a G	ross revenue (not including \$ of		
			ontributions reported on line 1b)		-[
			ess direct expenses other than fundraising expenses		4 1
	-	c N	et income or (loss) from special events. Subtract line 9b from line 9a		9c
		<b>10a</b> G	ross sales of inventory, less returns and allowances 10a		4 1
	İ	b L	ess cost of goods sold		_
	l	<b>c</b> G	ross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from lin	ne 10a	10c
		<b>11</b> 0	ther revenue (from Part VII, line 103)		11
	-		otal revenue. Add lines 1e. 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11		
			rogram services (from line 44, column (B))		J 1
ď	3		lanagement and general (from line 44, column (C))		
Fynoneoe	2		undraising (from line 44, column (D))		
Ž	2		ayments to affiliates (attach schedule)		1 - 1
ц	'		otal expenses Add lines 16 and 44, column (A)		
	-				
	ا :		xcess or (deficit) for the year Subtract line 17 from line 12		
ţ	ו		or accord or rund balances at beginning of year (from line /3, column (A))		
Accot			· · · · · · · · · · · · · · · · · ·		<del></del>
Not Accote	200	<b>20</b> O	ther changes in net assets or fund balances (attach explanation)		20 2,645,386

JSA 7E1010 2 000

G17

			s and section 4947(a)(1)			rs (See the instructions)
_	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
<b>22</b> a	Grants paid from donor advised funds (attach schedule)				•	1 1 1 1 1
	(cash \$noncash \$	)			, "",	
	If this amount includes foreign grants, check here	22a			•	A. Maria
22t	Other grants and allocations (attach schedule)	1				
	(cash \$ noncash \$   f this amount includes foreign grants,	)	į		y' k.	
	If this amount includes foreign grants, check here	22b	<u> </u>			
23	Specific assistance to individuals				No.	
	(attach schedule)	23	]			
24	Benefits paid to or for members				* *	
	(attach schedule)	24				
25a	Compensation of current officers,					
	directors, key employees, etc. listed in					
	Part V-A	25a	4.465.931	1,285,804.	3,180,127.	}
b	Compensation of former officers,		1, 100, 202.		3/100/12/	<del></del>
-	directors, key employees, etc listed in	1				}
	Part V-B	25b	152,957.	152,957.		
	Compensation and other distributions, not includ-	-55	102,301.	132,331.		
•	ed above, to disqualified persons (as defined					1
	under section 4958(f)(1)) and persons described	25c	Ì			]
26	in section 4958(c)(3)(B)	230	<del>   </del>	<del></del>		<del> </del>
	included on lines 25a, b, and c	26	14, 215, 508.	11,342,428.	2 972 000	
27	Pension plan contributions not	20	14,215,508.	11,342,428.	2,873,080.	<del> </del>
21	included on lines 25a, b, and c	27				}
20		121				
28	Employee benefits not included on	1				
	lines 25a - 27	28				
29	Payroll taxes	29	529,381.	373,742.	155,639.	
	Professional fundraising fees	30			<del> </del>	ļ
	Accounting fees	31	466,976.		466,976.	
	Legal fees	32	981,763.	99,201.	882,562.	
33	.,	33_	247, 387.	75,120.	172,267.	
34	Telephone	34	402,535.	212,098.	190,437.	
	Postage and shipping	35	31,391.	13,143.	18,248.	
36	Occupancy	36	1,082,304.	103,000.	979,304.	
	Equipment rental and maintenance	37	64,932.	20,217.	44,715.	ļ
	Printing and publications	38	4,912.	2,523.	2,389.	
39	Travel	39	1,194,606.	973,052.	221,554.	
40	Conferences, conventions, and meetings .	40	604,561.	76, 285.	528, 276.	
41	Interest	41				
42	Depreciation, depletion, etc. (attach schedule)	42	323, 468.		323, 468.	
43	Other expenses not covered above (itemize)	}				
а	STMT_9	43a	20,804,441.	19, 217, 026.	1,587,415.	
b	)	43b				
С		43c				
d	•	43d				
е		43e				
f		43f				
g		43g				
44	Total functional expenses Add lines 22a					
	through 43g (Organizations completing	(				
	columns (B)-(D), carry these totals to lines 13-15).	44	46, 863, 248.	34, 864, 909.	11,998,339.	
Join	nt Costs. Check ▶ If you are follo			2.,00.,000.		·
	any joint costs from a combined educationa	-		citation reported in (B) Pro	ogram services?	► Yes X No
	res," enter (i) the aggregate amount of these				ated to Program services	
	the amount allocated to Management and ge			<del>_</del>	llocated to Fundraising \$	
<u>`</u>			<del></del> -	, ()		Form 990 (2007)

JSA 7E1020 1 000

Р	art III Statement of Program Service Accompli	shments (See the instructions )	<u>_</u>
Fo pa on	rm 990 is available for public inspection and, rticular organization. How the public perceives	for some people, serves as the primary or sole source of an organization in such cases may be determined by the i turn is complete and accurate and fully describes, in Part	nformation presented
	nat is the organization's primary exempt purpose? organizations must describe their exempt purpose a	►STATEMENT 10 chievements in a clear and concise manner State the number	Program Service Expenses (Required for 501(c)(3) and
		evements that are not measurable (Section 501(c)(3) and (4) must also enter the amount of grants and allocations to others)	(4) orgs , and 4947(a)(1) trusts, but optional for others )
а	SEE STATEMENT 10		
	(Grants and allocations \$	IONE ) If this amount includes foreign grants, check here ▶	34,864,909.
b			
	(Grants and allocations \$	) If this amount includes foreign grants, check here ▶	
С			
	(Grants and allocations \$	) If this amount includes foreign grants, check here ▶	
đ			
-	(Grants and allocations \$	) If this amount includes foreign grants, check here ▶	<del></del>
е	Other program services (attach schedule) (Grants and allocations \$	) If this amount includes foreign grants, check here ▶	

f Total of Program Service Expenses (should equal line 44, column (B), Program services) . . . . . . .

34,864,909. Form **990** (2007)

128	<u>art</u> IV	Balance Sheets (See the instructions.)			
_ N	lote:	Where required, attached schedules and amounts within the description column should be for end-of-year amounts only	(A) Beginning of year		(B) End of year
	45	Cash - non-interest-bearing		45	
	46	Savings and temporary cash investments	72, 400, 608.	46	80,908,958
ĺ	470	Accounts receivable			
Į		Less allowance for doubtful accounts 47b		47c	
	ь	Less allowance for doubtrul accounts	<del></del>	370	
	482	Pledges receivable 48a		Ĭ . I	
		Less allowance for doubtful accounts		48c	
		Grants receivable	7,434,363.	+	3,377,548
	502	Receivables from current and former officers, directors, trustees, and	7,434,363.	143	3,311,340
İ	JVa	key employees (attach schedule)		50a	
	h	Receivables from other disqualified persons (as defined under section	····	Jua	
		4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)		50b	
]	51a	Other notes and loans receivable (attach			
ž.	0.4	schedule)			
ssets	b	Less allowance for doubtful accounts	NONE	51c	1,214
⋖		Inventories for sale or use	NOW	52	
Ì		Prepaid expenses and deferred charges	419, 204.	1	_263,930
		Investments - publicly-traded securities	424, 592.	-	5, 393, 234
Ì		Investments - other securities (attach schedule)   Cost X FMV	30, 592, 874.		35,764,711
		Investments - land, buildings, and	STMT 14		33//01//11
1		equipment basis	01111 11		
	b	Less accumulated depreciation (attach		· - [	
		schedule)		55c	
	56	Investments - other (attach schedule)	3,989,773.	56	4,535,395
- 1		Land, buildings, and equipment basis			
		Less accumulated depreciation (attach			
I		schedule)	666,616.	57c	1,398,119
Ì	58	Other assets, including program-related investments	<u></u>		
İ		(describe ► STMT 16)	NONE	58	1,034,282
	59	Total assets (must equal line 74). Add lines 45 through 58	115, 928, 030.	-	132,677,391
_	60	Accounts payable and accrued expenses	7,801,409.	60	8,486,508
- 1	61	Grants payable		61	
1	62	Deferred revenue	54,049,767.	62	53, 482, 782
တ္က	63	Loans from officers, directors, trustees, and key employees (attach		-	
ulities		schedule)		63	
Liab		Tax-exempt bond liabilities (attach schedule)	·	64a	
긔	b	Mortgages and other notes payable (attach schedule)		64b	
	65	Other liabilities (describe ►)		65	
- 1					
4	66	Total liabilities. Add lines 60 through 65	61,851,176.	66	61,969,290.
1	Orga	inizations that follow SFAS 117, check here   X  and complete lines		1	
اير		67 through 69 and lines 73 and 74			
Se	67	Unrestricted	<u>54,076,854.</u>		70,708,101.
ā	68	Temporarily restricted		68	
8	69	Permanently restricted		69	
Fund Balances	Orga	nizations that do not follow SFAS 117, check here ▶ and complete lines 70 through 74			
5	70	Capital stock, trust principal, or current funds		70	
	71	Paid-in or capital surplus, or land, building, and equipment fund		71	
SSE	72	Retained earnings, endowment, accumulated income, or other funds		72	
Net Assets	73	Total net assets or fund balances. Add lines 67 through 69 or lines			
Z		70 through 72 (Column (A) must equal line 19 and column (B) must		] [	
		equal line 21)	54,076,854.	73	70,708,101.
	74	Total liabilities and net assets/fund balances. Add lines 66 and 73	115, 928, 030.		132,677,391.

P	art IV-A	Reconciliation of Revenue per Audited Fi instructions.)	nancial Stateme	nts With Revenu	e per Return (	(See the
a	Total rev	enue, gains, and other support per audited financ	ial statements		a	63,494,495.
b	Amounts	s included on line a but not on Part I, line 12				
1	Net unre	alized gains on investments		<b>b1</b> 2	,645,386.	
2	Donated	services and use of facilities		b2		
3	Recover	ies of pпor year grants		b3		
4		pecify):				
					<del></del> .	
		s <b>b1</b> through <b>b4</b>				
С		line b from line a	• • • • • • • • •		<u>c</u>	60,849,109.
ď		included on Part I, line 12, but not on line a:		امما		1
1 2		ent expenses not included on Part I, line 6b pecify)				
2				L I		
		s <b>d1</b> and <b>d2</b>			d	1
е	Total rev	venue (Part I, line 12) Add lines c and d			<b>▶</b> e	60,849,109.
Pá	art IV-B		inancial Stateme	nts With Expens	ses per Returr	1
а	Total exp	penses and losses per audited financial statements			<u>a</u>	46,863,248.
b		s included on line a but not on Part I, line 17				
1	Donated	services and use of facilities		b1		
2	Prior year	ar adjustments reported on Part I, line 20		b2		
3	Losses r	eported on Part I, line 20		D3		
4	Other (sp	oecify)				
				b4l		1
		s <b>b1</b> through <b>b4</b>				
С		line $b$ from line $a$			<u>c</u>	46,863,248.
d	Amounts	included on Part I, line 17, but not on line a:		امدا	ļ	
1	Investme	ent expenses not included on Part I, line 6b	• • • • • • • • •			
2	Other (sp	oecify)		1.0		
		. d1 and d2			d	
е	Total ex	s d1 and d2			<b>▶</b> e	46,863,248.
Pa		Current Officers, Directors, Trustees, and I				
		or key employee at any time during the year even	if they were not co	mpensated) (See	the instructions	)
		(A) Name and address	(B) Title and average hours per	(C) Compensation (If not paid, enter	(D) Contributions to employees benefit plans & deferre	
_			week devoted to position		compensation plans	
<u>SE</u>	E_STATE	MENT 21	4			
	<del></del>		<u> </u>	4,405,931.	167,62	60,000
			-		ļ	
_						
			1			ł
_					<b>-</b>	
			1		}	
_			-			
			1			
			] ,			
			]		[	
					<u></u>	

Form **990** (2007)

**b** Did the organization file Form 1120-POL for this year? . . . . . . . . .

<u>Form'</u>	990 (2007) 52-2149962		F	Page 7
Part	VI Other Information (continued)			No
82a [	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge			
	or at substantially less than fair rental value?	82a		x
ЬI	f "Yes," you may indicate the value of these items here Do not include this amount			
	is revenue in Part I or as an expense in Part II (See instructions in Part III.)			
	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	.,	ĺ
	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?		X	
		83b	N/	
	Oid the organization solicit any contributions or gifts that were not tax deductible?	84a	N/	<u> </u>
	f "Yes," did the organization include with every solicitation an express statement that such contributions or			Ĺ
_	ifts were not tax deductible?	84Ь	_N/	
85a 5	501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?	85a	N/	<u> </u>
	Old the organization make only in-house lobbying expenditures of \$2,000 or less?	85Ь	N/	<u> </u>
	f "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization			
	eceived a waiver for proxy tax owed for the prior year.			
	Dues, assessments, and similar amounts from members			1
d S	Section 162(e) lobbying and political expenditures			1
e A	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices			l
f T	axable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A			l
g [	Ooes the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/	A
	section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f			
te	o its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/	A
	601(c)(7) orgs Enter a Initiation fees and capital contributions included on line 12 N/A			
	Gross receipts, included on line 12, for public use of club facilities 86b N/A			ĺ
	601(c)(12) orgs Enter a Gross income from members or shareholders 87a N/A			ĺ
	Gross income from other sources. (Do not net amounts due or paid to other			ĺ
	ources against amounts due or received from them )			
	tt any time during the year, did the organization own a 50% or greater interest in a taxable corporation or			ĺ
				ĺ
	artnership, or an entity disregarded as separate from the organization under Regulations sections			
	01 7701-2 and 301 7701-3? If "Yes," complete Part IX	88a		Х
	at any time during the year, did the organization, directly or indirectly, own a controlled entity within the			
	neaning of section 512(b)(13)? If "Yes," complete Part XI	88b		Х
	601(c)(3) organizations Enter. Amount of tax imposed on the organization during the year under			
	ection 4911 ► NONE , section 4912 ► NONE , section 4955 ► NONE		i	
b 5	601(c)(3) and 501(c)(4) orgs Did the organization engage in any section 4958 excess benefit transaction			ĺ
	uring the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach			į
а	statement explaining each transaction	89b		X
c E	nter Amount of tax imposed on the organization managers or disqualified persons during the year under			İ
s	ections 4912, 4955, and 4958 NONE			
d E	Inter Amount of tax on line 89c, above, reimbursed by the organization NONE			
	Il organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter			!
tr	ransaction?	89e		Х
f A	Il organizations Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89f		Х
g F	- · · · · · · · · · · · · · · · · · · ·			
s	upporting organization, or a fund maintained by a sponsoring organization, have excess business holdings			
	t any time during the year?	89g	N/	Δ
	Address and the first control of the		**/ *	
	ust the states with which a copy of this return is filed CA, MA  Lumber of employees employed in the pay period that includes March 12, 2007 (See instructions)	906	5.Ω	
	·			
	the books are in care of NOV 740 A PLI INCHON AND AND TAXABLE PROPERTY Telephone no NOV 703-24:	<u> </u>	00	
L	ocated at ► PO BOX 749 ARLINGTON, VA ZIP+4 ► 22216			
		ſ	Ves	NI -
	t any time during the calendar year, did the organization have an interest in or a signature or other authority over		Yes	
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91b		<u>X</u>
lf	"Yes," enter the name of the foreign country ►		]	
S	ee the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank		1	
a	nd Financial Accounts		- 1	

Form 990 (2007)			52	-2149962	Page <b>8</b>
Part VI Other Information (contin	ued)				Yes No
c At any time during the calendar year	r, did the organi	zation mainta	ain an office outside	of the United States?	91c X
્lf "Yes," enter the name of the foreણ					
92 Section 4947(a)(1) nonexempt char					
and enter the amount of tax-exempt				▶ 92	N/A
Part VII Analysis of Income-Produ					
Note: Enter gross amounts unless otherwise indicated	Unrelate	d business inc	ome Excluded b	by section 512, 513, or 514	(E) Related or
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	exempt function
93 Program service revenue:	Busiliess code		Exclusion code	Amount	income
a	-				
b	·				
c				<del></del>	<del></del>
d			· · · · · · · · · · · · · · · · · · ·		
e			<del></del>		<del></del>
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities .		<del></del>			<u> </u>
97 Net rental income or (loss) from real estat			- · · · · · · · · · · · · · · · · · · ·		
a debt-financed property		·			
b not debt-financed property					
98 Net rental income or (loss) from personal property .		<del></del>	18	55,629.	<del> </del>
99 Other investment income			18	5,216,392.	
<ul><li>100 Gain or (loss) from sales of assets other than inventory</li><li>101 Net income or (loss) from special events</li></ul>			10	J, 210, 392.	
102 Gross profit or (loss) from sales of inventory.				<del></del>	
103 Other revenue a					
b					
	1 1				
c	]	·		<del></del>	
•				<del></del>	
104 Subtotal (add columns (B), (D), and (E)).				5,272,021.	
105 Total (add line 104, columns (B), (D), and	·				5,272,021.
Note: Line 105 plus line 1e, Part I, should equal					
Part VIII Relationship of Activities			of Exempt Purpos	ses (See the instruction	ons )
Line No. Explain how each activity for w					
organization's exempt purposes (					•
N/A					
		·		. <del> </del>	<del>-</del>
Part IX Information Regarding Ta	xable Subsidia	aries and D	isregarded Entition	es (See the instruction	าร.)
(A) Name, address, and EIN of corporation,	1.	(B) Percentage of	(C) Nature of activities	(D)	<b>(E)</b> End-of-year
partnership, or disregarded entity		nership interest	Nature of activities	Total income	assets
		- %			
		%			
		%			<del> </del>
		%			<del></del>
Part X Information Regarding Tr				·	
(a) Did the organization, during the year, rece					· — — — — — — — — — — — — — — — — — — —
(b) Did the organization, during the ye			or indirectly, on a	personal benefit contra	act? Yes X No
Note: If "Yes" to (b), file Form 8870 and	orm 4/20 (see	instructions)	· · · · · · · · · · · · · · · · · · ·		

Part 2	Information Regarding controlling organization	Transfers To and Fr as defined in section :	om Controlled Entities. Comple	ete only if the organization is a
106	Did the reporting organization the Code? If "Yes," complete th	make any transfers to a	a controlled entity as defined in sec	tion 512(b)(13) of N/A
	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a		-		
b				
C				
	Totals			
107			m a controlled entity as defined in se le below for each controlled entity.	Yes No Pection N/A
	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a		-		
<b>b</b>				
С		-		
	Totals			
108	rents, royalties, and annuities o	lescribed in question 107		N/A
Please Sign Here	and belief, it is true correct and		Date	
Paid Prepard Use On	Firm's name or yours	ICEWATERHOUSECOO	Date Check if self-employed ►	Preparer's SSN or PTIN (See Gen Inst X)  P00369623  13-4008324
	address, and ZIP + 4			one no ► 202-414-1000 Form <b>990</b> (2007)

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)
(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n),
or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions.)

MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

IN-Q-TEL, INC.					52-2	2149962
Compensation of the Five Higher (See page 1 of the instructions. List e	st Paid Employe each one. If there a	es C re no	ther Than Offene, enter "Non-	ficers, Direc e.")	tors, a	and Trustees
(a) Name and address of each employee paid more than \$50,000	(b) Title and average to per week devoted to per		(c) Compensation	(d) Contributi employee benefi deferred compe	t plans &	(e) Expense account and other allowances
SEE STATEMENT 23			1 905 022	100	141	NONE
			1,895,032.	100,	141.	NONE
		_				
Total number of other employees paid over \$50,000 >	65			•	<u>_</u> .	
Part II-A Compensation of the Five Higher (See page 2 of the instructions. List of	st Paid Independence	dent indiv	Contractors f	or Professi	onal S	ervices
(a) Name and address of each independent contractor paid			(b) Type of se			c) Compensation
SEE STATEMENT 17			·			
		-				
		-				
		1				
				<del>-</del>		
		Ì				
Total number of others receiving over \$50,000 for professional services	5				l	
Part II-B Compensation of the Five Highe (List each contractor who performed firms. If there are none, enter "None.	st Paid Independent Services other that	n pro	fessional service	or Other Seces, whether	ervices individu	s lals or
(a) Name and address of each independent contractor paid r	more than \$50,000		(b) Type of ser	vice	(0	c) Compensation
SEE STATEMENT 18						
	~					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.

Schedule A (Form 990 or 990-EZ) 2007

Total number of other contractors receiving over

\$50,000 for other services

50

Pa	rt III Statements About Activities (See page 2 of the instructions.)	Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities   (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B)		x
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions)		
a	Sale, exchange, or leasing of property?	x	
b	Lending of money or other extension of credit?		х
С	Furnishing of goods, services, or facilities?	x	
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?FORM .9.90, . PART. V	x_	<u> </u>
e	Transfer of any part of its income or assets?	<u> </u>	х
3 a	Did the organization make grants for scholarships, fellowships, student loans, etc? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments)		х
b	Did the organization have a section 403(b) annuity plan for its employees?	ļ	x
С	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement		X
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?		х
4a b	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	N/	X A
С	Did the organization make a distribution to a donor, donor advisor, or related person?	N/	Α
d	Enter the total number or donor advised funds owned at the end of the tax year		
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year		
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the rights to provide advice on the distribution or investment of amounts in such funds or accounts		NONE
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year		<u>NON</u> E

Part IV	Reason for Non-Private Fo	oundation Statu	<b>is</b> (See pages 4 thi	rough 8 of th	e instructions.	)			
I certify th	nat the organization is not a private founda	tion because it is (Ple	ase check only ONE app	licable box.)		<del></del> -			
5	A church, convention of churches, or ass	sociation of churches	Section 170(b)(1)(A)(ı)						
6	A school. Section 170(b)(1)(A)(ii). (Also c	omplete Part V.)							
7	A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).								
8	A federal, state, or local government or g	governmental unit. Sec	ction 170(b)(1)(A)(v).						
9	A medical research organization opera		with a hospital Secti	on 170(b)(1)(A	N)(III) Enter the	hospital's name, city			
10	An organization operated for the beneficial (Also complete the Support Schedule in	=	niversity owned or ope	rated by a go	vernmental unit	Section 170(b)(1)(A)(i			
11a X	An organization that normally receives 170(b)(1)(A)(vi). (Also complete the Supp			overnmental u	nit or from the	general public. Sectio			
11b	A community trust Section 170(b)(1)(A)	(vi) (Also complete the	e Support Schedule ın l	Part IV-A)					
12	An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the Support Schedule in Part IV-A.)								
13	An organization that is not controlle requirements of section 509(a)(3). Check  Type I  Type II	the box that describe	•			otherwise meets th			
	Provide the following information	about the supported	l organizations. (See pag	ge 8 of the instr	uctions)				
Provide the following information  (a)  Name(s) of supported organization(s)		(b) Employer Identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support			
				Yes	No				
14	An organization organized and operated to	test for public safet	y Section 509(a)(4) (Se	e page 8 of the	instructions)				

Schedule A (Form 990 or 990-EZ) 2007

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting.

No	te: You may use the worksheet in the instruction	ns for converting fr	om the accrual to t	he cash method of	accounting.	
Cal	endar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15	Gifts, grants, and contributions received. (Do					
	not include unusual grants See line 28)	79,439,806.	56,300,659.	47,372,884.	47,150,180.	230263529.
16.	Membership fees received					
	Gross receipts from admissions, merchandise					
	sold or services performed, or furnishing of			ļ	į	
	facilities in any activity that is related to the					
	organization's charitable, etc , purpose					
18	Gross income from interest, dividends,					
	amounts received from payments on securities			İ		
	loans (section 512(a)(5)), rents, royalties, income			ļ		
	from similar sources, and unrelated business taxable income (less section 511 taxes) from			1		
	businesses acquired by the organization after					
	June 30, 1975	3,358,894.	1,064,602.	386,143.	276,176.	5,085,815.
19	Net income from unrelated business activities					
	not included in line 18					
20	Tax revenues levied for the organization's benefit					
	and either paid to it or expended on its					
	behalf			ł		
21	The value of services or facilities furnished to					
	the organization by a governmental unit			Į		
	without charge. Do not include the value of					
	services or facilities generally furnished to the					
	public without charge					
22	Other income Attach a schedule. Do not					
	include gain or (loss) from sale of capital assets					
23	Total of lines 15 through 22	82-798-700	57.365.261.	47.759.027.	47, 426, 356,	235349344.
24	Line 23 minus line 17					235349344.
25	Enter 1% of line 23	1		477,590.	1	
	Organizations described on lines 10 or 11: a					4,706,987.
	Prepare a list for your records to show the i					37
_	governmental unit or publicly supported organi			•	1 1	
	amount shown in line 26a. Do not file this li	•	-		l I	
c	Total support for section 509(a)(1) test Enter line 24					235349344.
	Add Amounts from column (e) for lines 18				• • • • • • • • • • • • • • • • • • • •	
	<del></del>				▶ 26d	5,085,815.
e	Public support (line 26c minus line 26d total)					
f	Public support percentage (line 26e (numerator) o	 livided by line 26c (d	enominator))		▶ 26f	97.8390 %
<del>27</del>	Organizations described on line 12: a For	amounts included	in lines 15, 1	6, and 17 that	were received fro	m a "disqualified
	person," prepare a list for your records to she			received in each	year from, each "di	squalified person "
	Do not file this list with your return. Enter the sum NOT APPLICABLE	of such amounts for	each year			
	(2006) (2005)		(2004)		(2003)	
h	For any amount included in line 17 that was re					
D	show the name of, and amount received for each					
	(Include in the list organizations described in line					
	the difference between the amount received an amounts) for each year	d the larger amou	nt described in (1)	or (2), enter the	sum of these differ	rences (the excess
	(2006)(2005)		(2004)		(2003)	
	(2000) (2000)		(2004)		(2000)	
_	Add. Amounts from column (a) for lines 15	11	3			
С	Add Amounts from column (e) for lines 15 20		·		N 270	
	Add 1 pp 27o total	and line 275 total	·		274	
d	Add Line 27a totalPublic support (line 27c total minus line 27d total).	and line 2/p total.	•		270	
	T			<b>N</b>   <b>n</b> = c	1 1	
f	Public support for section 509(a)(2) test. Enter amou Public support percentage (line 27e (numerator) of	In nomaine 25, colum	nn (e)	211	37.	%
g	Investment income percentage (line 18, column (					
	Unusual Grants For an organization describe					
40	prepare a list for your records to show, for	each year, the na	me of the contrib	utor, the date and		
	description of the nature of the grant Do not file thi	s list with your retur	n. Do not include the	ese grants in line 15	0.11.3.11.4.75	000 or 000 ET 00=
JSA					Scheaule A (Forn	1 990 or 990-EZ) 2007

Pai	Private School Questionnaire (See page 9 of the instructions.)  NOT APPLIC  (To be completed ONLY by schools that checked the box on line 6 in Part IV)	ABL	Ξ	
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		Yes	No
. 23	other governing instrument, or in a resolution of its governing body?	29	163	140
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			<del> </del>
	brochures, catalogues, and other written communications with the public dealing with student admissions,	Ì		
	programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during			
	the period of solicitation for students, or during the registration period if it has no solicitation program, in a way	]		
	that makes the policy known to all parts of the general community it serves?	31	<u> </u>	ļ
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
		1		
		1		
2.2	Does the organization maintain the following	İ	1	
32	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		Ì
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory	324	<del>                                     </del>	
_	basis?	32b		
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	1		
	with student admissions, programs, and scholarships?	32c		l
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			Ì
				ļ
33	Does the organization discriminate by race in any way with respect to.	$\left\{ \right.$		
_	Students' rights or privileges?	,,_		
a	Students' rights or privileges?	33a		-
b	Admissions policies?	33Ь		
_	Admissions policies.	1000		
C	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
				ļ
е	Educational policies?	33e	<u> </u>	ļ
_				İ
T	Use of facilities?	33f	<b></b>	
~	Athletic programs?	33g	j	
y	Athletic programs?	339		
h	Other extracurricular activities?	33h		ŀ
		3.00		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	34a	<b>├</b> ─┤	
L	Has the ergenization's right to such aid ever been revaled or suspended?	314		
ā	Has the organization's right to such aid ever been revoked or suspended?  If you answered "Yes" to either 34a or b, please explain using an attached statement	34b	├──┤	
	in you allowered Teo to either ora of b, preade explain using an attached statement			
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05	[		
-	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No." attach an explanation	35		1

GWU1RL U473

Part VI-A		pleted ONLY by an e					BLE
Check ▶ a		zation belongs to an affilia				d "a" and "limited co	ntrol" provisions appl
		imits on Lobbying "expenditures" means	•	ггеd.)		(a) Affiliated group totals	(b) To be completed for all electing organizations
36 Total lobi	bying expendi	tures to influence public	c opinion (grassroots	lobbyina)	36		
37 Total lobi	bying expendi	tures to influence a leg	islative body (direct I	obbvina)	37		
38 Total lobi	bying expendi	tures (add lines 36 and	(37)	· · · · · · · · · · · · · · · · · · ·	38		
39 Other exe	empt purpose				39		
		expenditures (add lines	30 and 30)		40		
41 Lobbying		mount. Enter the amou		table -		······	
		\$1,000,000 \$100,000					1
		er \$1,500,000 \$175,000			41		
		er \$17,000,000 \$225,000				······································	
Over \$17.0		\$1,000,0					}
	ts nontaxable	amount (enter 25% of	line 41)	• • • • • • •	42		
43 Subtract	line 42 from li	ne 36. Enter -0- if line	12 is more than line ?	36	43		
44 Subtract	line 41 from li	ne 38. Enter -0- if line	41 is more than line 3	38	44		
		in sec. Lines o il illie	TI IS III OF C WIGHT III C				
Caution:	If there is an	amount on either line 4	13 or line 44 vou mus	t file Form 4720			
			Averaging Period		501/h	1	
(So	me organizati	ons that made a sectio					helow
`	•		s for lines 45 through				DCIOW.
							· · · · · ·
<del></del>			Lobbying Expendit	tures During 4	-Year A	Averaging Period	
Calendary	year (or fiscal	(a)	(b)	(c)		(d)	(e)
year begin	ning in) 🕨	2007	2006	2005		2004	Total
Lobbying r	nontaxable						
45 amount .				······································		·	
Lobbying o	eiling amount	1					
16 (150% of li	ıne 45(e))						
47 Total lobbyir	ng expenditures						
Grassroots	s nontaxable	*					
····-	ceiling amount						
	ne 48(e))						
Grassroots				· · · · · · · · · · · · · · · · · · ·		<del> </del>	
50 expenditure	, , ,						
Part VI-B	Lobbying A	ctivity by Nonelectin	g Public Charities		<u> </u>	NOT APPLICAL	RIE
	(For reporti	ng only by organization	ons that did not con	nplete Part VI-	A) (See	e page 13 of the in	structions.)
		zation attempt to influence					
		non on a legislative matte			• •	Yes   No	Amount
a Volunteer	s	ent (Include companse					
<b>b</b> Paid staff	or managem	ent (Include compensa	tion in expenses repo	rted on lines c th	rough h	'	
d Mailings to	o members, l	egislators, or the public	· · · · · · · · · · · · · · · · · · ·	• • • • • • • •			
e Publicatio	ns, or publish	ed or broadcast statem	ents		• • • •		
f Grants to	other organiz	ations for lobbying purp					
		slators, their staffs, gov		a legislative bod	 v	,	
h Rallies de	emonstrations	s, seminars, convention	s speeches lectures	or any other me	'	• • • • • • • • • • • • • • • • • • • •	
i Total lobb	vina expendit	ures (Add lines c throug	o, opecones, rectures, th h l	, or any outer the	uns	• • • •	
If "Yes" to	anv of the al	oove, also attach a stat	ement diving a detail	ed description of	f the lah	hving activities	<del></del>
	, J. 110 at	account a stat	o giving a detail	ou description o	100		Form 990 or 990-EZ) 2007

# Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 14 of the instructions.)

				owing with any other organization descri in 527, relating to political organizations?		secti	ion
			ation to a noncharitable exempt organi			Yes	No
				_	1a(i)		X
(ii	) Othe	rassets			a(ii)		Х
<b>b</b> Oth	ner tran	sactions.			~		
(i	) Sales	s or exchanges of assets v	vith a noncharitable exempt organization	1	b(i)	- 1	х
à	, ) Purcl	hases of assets from a no	ncharitable exempt organization		b(ii)		X
air	, Rent	al of facilities, equipment	or other assets	• • • • • • • • • • • • • • • • • • • •	b(iii)		X
(iv	) Reim	bursement arrangements		• • • • • • • • • • • • • • • • • • • •	b(iv)		X
(v)	) Loan	s or loan quarantees	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	b(v)		X
(vi	) Perfo	ormance of services or me	mbership or fundraising solicitations	• • • • • • • • • • • • • • • • • • • •	b(vi)		
c Sha	arına of	facilities equipment mail	ing lists, other assets, or paid employee	· · · · · · · · · · · · · · · · · · ·			X
d 15 ti	be ancu	ver to any of the above is "	Nos " complete the fellower schedule C	olumn (b) should always show the fair m	<u>C  </u>		X
goo	ds, oth	er assets, or services giver	n by the reporting organization if the in column (d) the value of the goods, other	organization received less than fair mar	rket val	ue in	n any
	a)	(b)	(c)	(d)			
Line	no	Amount involved	Name of noncharitable exempt organization	Description of transfers, transactions, and shar	ing arran	gemen	ts
<u>N/A</u>							
	ŀ						
						-	
						•	
de	scribed 'Yes," c	I in section 501(c) of the Complete the following sche	tly affiliated with, or related to, one or ode (other than section 501(c)(3)) or include		Yes	x	No
		(a)	(b)	(c)			
		ne of organization	Type of organization	Description of relationship			
N/A							
-							
		<del></del>					
				=			
				Schedule A (Form 990	0 or 990	)-EZ)	2007

INTEREST INCOME INCLUDED IN DEFERRED REVENUE PART IV, LINES 46 & 62

FOR THE REPORTING PERIOD ENDING MARCH 31, 2008, THE TAXPAYER WAS OBLIGATED TO UTILIZE ALL INTEREST EARNED ON CASH RECEIVED UNDER CONTRACT WITH THE CENTRAL INTELLIGENCE AGENCY FOR THE SUPPORT OF SCIENTIFIC RESEARCH OR EDUCATION IN PURSUIT OF THE TAXPAYER'S MISSION. INTEREST IN THE AMOUNT OF \$ 3,884,715 WAS RECEIVED DURING THE REPORTING PERIOD AND HAS BEEN INCLUDED AS DEFERRED REVENUE ON THE BALANCE SHEET.

REALIZED GAINS AND LOSSES PART I, LINES 8A-D

SECURITY NAME	COST	PROCEEDS (*)	GAIN/LOSS
STRATIFY	\$153,685	\$2,433,568	\$2,279,883
ARCSIGHT	\$2 <b>47,</b> 762	\$1,351,738	\$1,103,976
INXIGHT	\$283 <b>,</b> 639	\$41,836	(\$241,803)
EEI	\$108,243	\$126,688	\$18,445
VISUAL SCIENCES	\$124,005	\$222,265	\$98,260
SPOTFIRE	\$163,244	\$643,305	\$480,061
A4	\$7 <b>,</b> 540	\$0	(\$7,540)
PALANTIR	\$517,390	\$2,002,500	\$1,485,110
NET GAIN FROM			
SALE OF SECURITIES	\$1,605,508	\$6,821,900	\$5,216,392

<sup>(\*)</sup> IN-Q-TEL IS REQUIRED TO REINVEST RETURNS INTO FURTHER TECHNOLOGIES AND PROGRAMS TO BENEFIT THE CIA, THE INTELLIGENCE COMMUNITY AND THE US GOVERNMENT, IN ACCORDANCE WITH THE ORGANIZATION'S NON-PROFIT MISSION AND AGREEMENT WITH THE CIA.

DEPRECIATION & FIXED ASSETS
PART II, LINE 42 (DEPRECIATION EXPENSE) & PART IV, LINE 57 (FIXED ASSETS)

CONSTRUCTION IN PROGRESS COMPUTER EQUIPMENT FURNITURE AND FIXTURES LEASEHOLD IMPROVEMENTS OFFICE EQUIPMENT	\$ 247,873 \$2,140,462 \$ 575,185 \$1,490,972 \$ 735,257
TOTAL	\$5,189,749
ACCUMULATED DEPRECIATION	(\$3,791,630)
TOTAL FIXED ASSETS	\$1,398,119
DEPRECIATION EXPENSE	\$ 323,468

COMPENSATION EXPLANATION PART V & SCHEDULE A, PART I

IN-O-TEL'S MISSION IS TO DELIVER LEADING-EDGE TECHNOLOGIES TO THE CIA AND THE INTELLIGENCE COMMUNITY BY INVESTING IN TECHNOLOGIES THAT ARE BENEFICIAL TO THE SECURITY OF THE UNITED STATES. IN ORDER TO EFFECTIVELY PERFORM THIS JOB, IN-Q-TEL HIRES EMPLOYEES WITH HIGHLY DIFFERENTIATED SKILLS AND CREDENTIALS. IN-Q-TEL MUST ATTRACT, RETAIN AND REWARD EMPLOYEES (BASED ON PERFORMANCE) FROM THE INDUSTRIES AND TALENT POOLS ALIGNED WITH THE MISSION OF IN-Q-TEL. THIS REQUIRES A MIX OF EMPLOYEES FROM THE PRIVATE EQUITY, FINANCIAL SERVICES, HIGH TECHNOLOGY AND GENERAL INDUSTRY MARKETS. COMPENSATION PROGRAMS AND POLICIES NECESSARILY ARE MODELED AFTER THOSE FOUND IN THESE MARKETS AND ARE DESIGNED TO ENCOURAGE EMPLOYEES TO ACHIEVE AGAINST GOALS. THE HIGHLY SPECIALIZED TALENTS NECESSARY TO MEET THE NEEDS OF THE BUSINESS ARE TYPICALLY NOT FOUND IN TRADITIONAL NON-PROFIT ORGANIZATIONS.

OUR COMPENSATION PLAN WAS DEVELOPED TO PAY OUR EMPLOYEES APPROPRIATELY UNDER GUIDELINES FOR NOT-FOR-PROFIT 501(C)(3) ORGANIZATIONS, AND IN DOING SO INCENTIVIZE EMPLOYEES TO ACHIEVE MISSION GOALS. THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES IS RESPONSIBLE FOR THE ONGOING OVERSIGHT OVER THE ADMINISTRATION OF COMPENSATION AT IN-O-TEL.

#### COMPENSATION PROGRAMS

IN-Q-TEL'S COMPENSATION PROGRAM CONSISTS OF:

- \* BASE SALARY (ANNUAL INCREASES ARE BASED ON SURVEY MARKET DATA AND INDIVIDUAL PERFORMANCE)
- \* INCENTIVE BONUS PROGRAM (BASED SOLELY ON PERFORMANCE)
- \* EMPLOYEE INVESTMENT PROGRAM (LONG-TERM INCENTIVE; INDICATOR OF LONG-TERM PERFORMANCE SUCCESS.)

#### BASE SALARY

BASE SALARY IS DETERMINED BASED ON RELEVANT MARKET DATA IN APPROPRIATE INDUSTRIES AND REVIEWED BY INDEPENDENT OUTSIDE CONSULTANTS.

#### INCENTIVE BONUS PLAN

THE INCENTIVE BONUS PLAN WAS DEVELOPED BASED ON RELEVANT MARKET DATA IN APPROPRIATE INDUSTRIES, REVIEWED BY INDEPENDENT OUTSIDE CONSULTANTS, AND REVIEWED BY IN-Q-TEL'S INDEPENDENT BOARD OF TRUSTEES.

THE INCENTIVE BONUS PLAN IS BASED SOLELY ON PERFORMANCE. IT IS DESIGNED

TO FOCUS, MOTIVATE AND REWARD IN-Q-TEL EMPLOYEES FOR THE ACHIEVEMENT OF SPECIFIC QUARTERLY AND ANNUAL GOALS AND OUTCOMES THAT ADVANCE THE SUCCESS OF IN-Q-TEL IN CARRYING OUT ITS MISSION FOR THE CIA AND THE INTELLIGENCE COMMUNITY.

EMPLOYEES' "TARGET" BONUS IS BASED ON MARKET SURVEY DATA FOR COMPARABLE POSITIONS IN COMPARABLE INDUSTRIES. AN EMPLOYEE'S ANNUAL INCENTIVE IS TIED TO PERFORMANCE AGAINST COMPANY AND INDIVIDUAL GOALS AND OBJECTIVES. IN-O-TEL'S PERFORMANCE SCORE IS BASED ON THE COMPANY'S ACHIEVEMENTS DURING THE RELEVANT FISCAL YEAR AS DETERMINED BY THE BOARD OF TRUSTEES AND TAKING INTO ACCOUNT AN ANNUAL REVIEW PROVIDED BY THE CIA'S IN-Q-TEL INTERFACE CENTER.

#### EMPLOYEE INCENTIVE PROGRAM (EIP)

\_\_\_\_\_

AS A NON-PROFIT CORPORATION, NON STOCK ENTITY, IN-Q-TEL IS UNABLE TO OFFER STOCK OR STOCK OPTIONS ON TERMS SIMILAR TO THE EQUITY-BASED COMPENSATION OF COMPETITIVE PUBLICLY TRADED COMPANIES. THE EIP PROVIDES A MEANS BY WHICH THE COMPANY CAN OFFER A LONG-TERM EMPLOYEE INVESTMENT PROGRAM AND PROVIDES EMPLOYEES A COMPELLING STAKE IN THE COMPANY'S PROGRAMS, SHARING BOTH THE RISK AND THE BENEFITS.

THE EIP IS A LIMITED LIABILITY COMPANY (LLC) WHICH MAKES SIDE-BY-SIDE INVESTMENTS WITH IN-Q-TEL INTO EACH PORTFOLIO SECURITY. ALL EMPLOYEES ARE REQUIRED TO INVEST A PORTION OF THEIR AFTER-TAX COMPENSATION INTO THE EIP WHICH IS USED TO MAKE THESE SIDE-BY-SIDE INVESTMENTS. THIS LONG-TERM INCENTIVE CREATES POSITIVE INCENTIVES THAT BENEFIT THE MISSION BY ALIGNING EMPLOYEES' INTERESTS WITH THE OVERALL SUCCESS OF IN-Q-TEL'S PROGRAMS AND MISSION.

THE EIP WAS FROZEN IN JUNE 2007 AND IN-Q-TEL IS MAKING NO FURTHER CONTRIBUTIONS TO THE EIP ON BEHALF OF EMPLOYEES, AND NO FURTHER INVESTMENTS ARE BEING MADE BY THE EIP ON BEHALF OF EMPLOYEES.

#### BOARD OF TRUSTEES COMPENSATION

TRUSTEES FEES PAID IN THIS REPORTING PERIOD WERE PAID PURSUANT TO A PLAN APPROVED BY A COMMITTEE OF TRUSTEES WITH ADVICE OF OUTSIDE COMPENSATION CONSULTANTS AS TO REASONABLENESS. SEVERAL TRUSTEES WAIVED COMPENSATION.

RELATION THROUGH FAMILY OR BUSINESS PART V-A, LINE 75B

IN-Q-TEL HAS CONFLICTS OF INTEREST POLICIES WHICH (I) REQUIRE TRUSTEES AND EMPLOYEES TO DISCLOSE POSITIONS WITH AND FINANCIAL INTERESTS IN COMPANIES WITH WHICH IN-Q-TEL HAS ENTERED INTO OR IS CONSIDERING ENTERING INTO A TRANSACTION, AND (II) REQUIRE TRUSTEES AND EMPLOYEES GENERALLY TO RECUSE THEMSELVES FROM PARTICIPATING IN IN-Q-TEL'S DECISION-MAKING WITH RESPECT TO THE TRANSACTION, UNLESS OTHERWISE DETERMINED BY THE BOARD OR IN-Q-TEL'S ETHICS OFFICER.

FORM 990, PART I - OTHER INVESTMENT INCOME

DESCRIPTION

AMOUNT

EARNINGS ON INVESTMENT IN IN-Q-TEL EMPLOYEE FUND, LLC

55,629.

TOTAL

55,629.

2,645,386. \_\_\_\_\_

FORM 990, PART I - OTHER INCREASES IN FUND BALANCES

DESCRIPTION TRUOMA UNREALIZED GAIN ON INVESTMENTS 2,645,386.

TOTAL

:

FORM 990, PART II - OTHER EXPENSES

	•		
DESCRIPTION	TOTAL	PROGRAM SERVICES	MANAGEMENT AND GENERAL
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	! ! !	1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
DUES AND SUBSCRIPTIONS	63,217.	35,974.	27,243.
PROFESSIONAL FEES	556,442.	192,331.	364,111.
RECRUITING, HR, PLACEMENT FEES	56,825.	37,775.	19,050.
INSURANCE	411,502.		411,502.
MISCELLANEOUS	32,331.	21,445.	10,886.
TEMPORARY HELP	6,742.	4,284.	2,458.
LICENSES AND PERMITS	34,191.	1,249.	32,942.
RESEARCH MATERIALS	107,793.	82,420.	25,373.
WORK PROGRAMS FOR			
CIA/IC CUSTOMERS	18,539,369.	18,031,547.	507,822.
EQUIPMENT EXPENSE	859,045.	810,001.	49,044.
BANK FEES	136,984.		136,984.
S.14#OH		300 710 01	1 507 415
	TFF/FOO/OZ	.020,12,CI	· C T \$ / / O C / T
		1	

GWU1RL U473

## FORM 990, PART III - PROGRAM SERVICE ACCOMPLISHMENTS

## PROGRAM SERVICE ACCOMPLISHMENT A

IN-Q-TEL WAS ESTABLISHED IN 1999 AS AN INDEPENDENT, PRIVATE AND NOT-FOR-PROFIT COMPANY TO HELP THE CIA AND THE GREATER U.S. INTELLIGENCE COMMUNITY (IC) IDENTIFY, ADVANCE, AND DEPLOY CUTTING-EDGE TECHNOLOGIES THAT MEET PRESENT AND FUTURE INTELLIGENCE NEEDS. IN-Q-TEL'S OPEN AND ENTREPRENEURIAL INVESTMENT MODEL GIVES IT THE AGILITY - LACKING WITHIN TRADITIONAL GOVERNMENT CONTRACTING APPROACHES - TO FIND AND NURTURE THE ENTREPRENEURS AND COMPANIES THAT CAN PROVIDE A SUPPLY CHAIN OF INNOVATION THAT ENABLES THE IC TO BENEFIT FROM TECHNOLOGY BREAKTHROUGHS.

IN-Q-TEL'S MISSION IS TO TAKE THE CALCULATED INVESTMENT RISKS NECESSARY TO SUPPORT LEADING-EDGE, BUT OFTEN UNPROVEN, TECHNOLOGIES AND MATURE THEM TO OPERATIONAL TECHNOLOGIES THAT HELP THE CIA AND THE IC ACHIEVE THEIR MISSION.

#### **APPROACH**

IN-Q-TEL, WORKING CLOSELY WITH THE CIA AND THE IC, IS:
\* A STRATEGIC INVESTMENT FIRM, INVESTING IN COMPANIES AND HELPING BUILD BUSINESSES INTO RELIABLE PROVIDERS FOR THE

- \* A TECHNOLOGY ACCELERATOR, FOSTERING DEVELOPMENT AND INTRODUCTION OF TECHNOLOGIES NEEDED BY THE IC
- \* A CAPABILITIES BUILDER, HELPING NASCENT COMMERCIAL TECHNOLOGIES MATURE INTO COMMERCIAL-OFF-THE-SHELF (COTS) PRODUCTS THE GOVERNMENT CAN BUY
- \* AN IDEA LAB AND FORUM FOR INNOVATION, PROVIDING THE IC WITH INSIGHT AND ACCESS TO BOTH NEW TECHNOLOGIES AND LEADING INNOVATORS AND THINKERS

#### IDENTIFYING THE NEWEST TECHNOLOGIES:

TECHNOLOGY DEVELOPMENT WORK PROGRAMS AND EQUITY INVESTMENTS ARE IN-Q-TEL'S MAIN AVENUE FOR GAINING ACCESS TO EMERGING COMPANIES THAT ARE NOT KNOWN TO THE IC. THROUGH LATE-STAGE RESEARCH AND DEVELOPMENT PROGRAMS, IN-Q-TEL ADVANCES TECHNOLOGIES TOWARDS SPECIFIC SOLUTIONS THAT ARE ALIGNED WITH IC CAPABILITY INTERESTS. IN-Q-TEL COMPLEMENTS THESE WORK PROGRAMS WITH EQUITY STAKES THROUGH WHICH IN-Q-TEL GAINS INSIGHT AND INFLUENCE TO SUPPORT TECHNOLOGY

#### FORM 990, PART III - PROGRAM SERVICE ACCOMPLISHMENTS \_\_\_\_\_\_\_

DEVELOPMENT THAT WILL GENERATE PRODUCTS FOR THE IC. IN THIS WAY, OUR STRATEGIC INVESTMENTS ACCELERATE PRODUCT DEVELOPMENT AND DELIVERY AND HELP COMPANIES ADD CAPABILITIES THAT IC USERS NEED.

AREAS OF FOCUS INCLUDE A BROAD RANGE OF TECHNOLOGIES, INCLUDING APPLICATION SOFTWARE AND ANALYTICS; BIO, NANO. AND CHEMICAL TECHNOLOGIES; COMMUNICATIONS AND INFRASTRUCTURE; DIGITAL IDENTITY AND SECURITY; AND EMBEDDED SYSTEMS AND POWER.

#### BUILDING STRONG COMPANIES FOR STRONG TECHNOLOGIES:

USING PRODUCT DEVELOPMENT FUNDING AND EQUITY INVESTING, IN-Q-TEL CREATES INCENTIVES FOR COMPANIES TO PUT THEIR BEST TALENT INTO SOLVING THE TOUGHEST TECHNOLOGY PROBLEMS FACING THE CIA AND THE INTELLIGENCE COMMUNITY. THROUGH WORK PROGRAMS AND MARKET GUIDANCE, IN-Q-TEL FOSTERS THE DEVELOPMENT OF STRONG COMPANIES WHICH PRODUCE COMMERCIALLY VIABLE TECHNOLOGIES THAT AT THE SAME TIME SOLVE CRITICAL INTELLIGENCE COMMUNITY MISSION CHALLENGES.

#### SERVING NEW INTELLIGENCE COMMUNITY CUSTOMERS: \_\_\_\_\_\_

TODAY, IN-Q-TEL HAS EXPANDED ITS IC PARTNERSHIPS TO INCLUDE CIA, THE DEFENSE INTELLIGENCE AGENCY (DIA), THE FEDERAL BUREAU OF INVESTIGATION (FBI), THE NATIONAL GEOSPATIAL INTELLIGENCE AGENCY (NGA) AND OTHER GOVERNMENT AGENCIES.

#### PROGRAM ACCOMPLISHMENTS

IN FURTHERANCE OF ITS EXEMPT PURPOSES, IN-Q-TEL'S ACHIEVEMENTS SINCE INCEPTION IN 1999 THROUGH MARCH 31, 2008 INCLUDE THE FOLLOWING:

- DELIVERED MORE THAN 140 TECHNOLOGIES, MANY OF WHICH HAVE CONTRIBUTED DIRECTLY TO CIA AND IC MISSIONS. TECHNOLOGY DELIVERED BY IN-Q-TEL, FOR EXAMPLE, MAKES IT POSSIBLE TO FUSE DATA FROM MAPS, IMAGES, TEXT AND OTHER SOURCES; VISUALIZE INFORMATION IN WAYS NOT PREVIOUSLY POSSIBLE; RAPIDLY PROCESS VAST AMOUNTS OF INFORMATION IN MULTIPLE LANGUAGES; MAKE SENSE OF SEEMINGLY UNCONNECTED INFORMATION; AND IDENTIFY THE MOST CRITICAL INTELLIGENCE FASTER AND MORE EFFECTIVELY.
- 2. ENGAGED WITH MORE THAN 120 COMMERCIAL COMPANIES,

## FORM 990, PART III - PROGRAM SERVICE ACCOMPLISHMENTS

MOST OF WHICH WERE PREVIOUSLY UNKNOWN TO THE GOVERNMENT, AND MORE THAN 15 UNIVERSITIES AND RESEARCH LABS, WHICH IN-Q-TEL IDENTIFIED THROUGH ITS COMMERCIAL AND ACADEMIC OUTREACH PROGRAMS AND BY REVIEWING MORE THAN 7,500 US AND INTERNATIONAL COMPANIES' BUSINESS PLANS.

- 3. CULTIVATED A NETWORK OF MORE THAN 200 VENTURE CAPITAL FIRMS, 100 LABS AND MANY RESEARCH ORGANIZATIONS, FURTHER BROADENING THE IC'S ACCESS TO INNOVATIVE TECHNOLOGIES.
- 4. LEVERAGED MORE THAN \$1.4 BILLION IN PRIVATE-SECTOR FUNDS TO SUPPORT TECHNOLOGY FOR THE CIA AND THE IC.

#### GOVERNANCE AND OVERSIGHT:

IN-Q-TEL IS BOUND BY A CHARTER AGREEMENT WITH THE CIA, WHICH SETS OUT THE RELATIONSHIP BETWEEN THE TWO ORGANIZATIONS, AND BY AN ANNUAL CONTRACT WITH THE CIA. IN-Q-TEL IS NOT PART OF THE CIA AND IS NOT A GOVERNMENT AGENCY.

THE COMPANY IS GOVERNED BY AN INDEPENDENT BOARD OF TRUSTEES COMPRISED OF OFFICIALS FROM THE DEFENSE AND INTELLIGENCE COMMUNITIES, CEOS OF MAJOR COMPANIES, UNIVERSITY LEADERS, AND LEADERS OF THE INVESTMENT INDUSTRY.

A GOVERNMENT CONTRACTOR OPERATING AS AN INDEPENDENT NONPROFIT CORPORATION, IN-Q-TEL RECEIVES REGULAR OVERSIGHT FROM THE CIA, WHICH KEEPS CONGRESS INFORMED OF THE COMPANY'S ACTIVITIES.

IN-Q-TEL HAS BEEN THE FOCUS OF A NUMBER OF THOUGHTFUL STUDIES THAT DESCRIBE AND SCRUTINIZE THE ORGANIZATION. TWO ARE CITED BELOW.

\* BUSINESS EXECUTIVES FOR NATIONAL SECURITY (BENS)
IN A REPORT TO CONGRESS, AN INDEPENDENT PANEL OF BUSINESS
EXECUTIVES RECOMMENDED THAT IN-Q-TEL SERVE AS THE CIA'S
"TECHNOLOGY ACCELERATOR." THE PANEL CONCLUDED THAT IN-Q-TEL
HAS ACHIEVED SIGNIFICANT EARLY PROGRESS AND THAT "CREATING
A MODEL LIKE IN-Q-TEL MAKES GOOD BUSINESS SENSE."

THE ASSESSMENT WAS MADE BY A PANEL FROM BENS, A NATIONAL, NON-PARTISAN, AND NOT-FOR-PROFIT ORGANIZATION OF BUSINESS LEADERS- 30 OF WHOM FORMED THE INDEPENDENT PANEL AFTER THE

12

## FORM 990, PART III - PROGRAM SERVICE ACCOMPLISHMENTS

CIA SELECTED BENS TO CONDUCT THE CONGRESSIONALLY MANDATED STUDY. THE REPORT, "ACCELERATING THE ACQUISITION AND IMPLEMENTATION OF NEW TECHNOLOGIES FOR INTELLIGENCE: THE REPORT OF THE INDEPENDENT PANEL ON THE CENTRAL INTELLIGENCE AGENCY IN-Q-TEL VENTURE," WAS SUBMITTED TO THE CIA AND CONGRESS.

JUNE 2001 SOURCE-BUSINESS EXECUTIVES FOR NATIONAL SECURITY WWW.BENS.ORG

#### \* HARVARD BUSINESS SCHOOL CASE STUDY

THIS HARVARD BUSINESS SCHOOL CASE STUDY PROVIDES BACKGROUND ABOUT IN-Q-TEL'S HISTORY AND STRATEGY, LAYING THE GROUNDWORK FOR IN-Q-TEL TO CONSIDER THE CASE FOR EXPANSION.

BY JOSH LERNER, FELDA HARDYMON, KEVIN BOOK, ANN LEAMON FEBRUARY 12, 2004
SOURCE-HARVARD BUSINESS SCHOOL
HTTP://HARVARDBUSINESSONLINE.HBSP.HARVARD.EDU/B02/EN/CASES/CASES\_HOME.JHTML

IN ADDITION, WE PARTICIPATE IN PERIODIC REVIEWS BY THE CIA'S INSPECTOR GENERAL'S OFFICE AND THE U.S. SENATE SELECT COMMITTEE ON INTELLIGENCE TO ASSESS THE EFFECTIVENESS OF TECHNOLOGY SOLUTIONS FROM OUR INVESTMENTS IN SOLVING CHALLENGING PROBLEMS IN THE INTELLIGENCE COMMUNITY.

13

FORM 990, PART IV - INVESTMENTS - OTHER SECURITIES 

	ENDING
DESCRIPTION	BOOK VALUE
PREFERRED STOCK	27,475,116.
COMMON STOCK	586,171.
WARRANTS - PREFERRED	7,315,406.
WARRANTS - COMMON	388,018.
TOTAL	S 35,764,711.

FORM 990, PART IV - INVESTMENTS - OTHER

DESCRIPTION

ENDING BOOK VALUE

INVESTMENT IN IN-Q-TEL EMPLOYEE FUND, LLC CONVERTIBLE NOTE

2,850,143. 1,685,252.

TOTALS

4,535,395.

FORM 990, PART IV - OTHER ASSETS

DESCRIPTION

ì

ENDING BOOK VALUE

\_\_\_\_\_\_

AMOUNTS HELD IN ESCROW

697,665.

INTEREST RECEIVABLE

336,617.

TOTALS

1,034,282.

## SCH. A, PART II-A COMPENSATION OF THE 5 HIGHEST PAID FOR PROF. SERV.

NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
MULTI THREADED, INC. 950 HERNDON PARKWAY, STE 390 HERNDON, VA 20171	CONSULTING SERVICES	354,117.
ARNOLD & PORTER, LLP 555 12TH STREET NW, 8TH FLOOR WASHINGTON, DC 20004	LEGAL SERVICES	993,764.
PRICEWATERHOUSECOOPERS, LLP PO BOX 7247-8001 PHILADELPHIA, PA 19170	FINANCIAL SERVICES	596,086.
MERCER HUMAN RESOURCES CONSULTING PO BOX 905234 CHARLOTTE, NC 28290	CONSULTING SERVICES	305,415.
LMN SOLUTIONS, INC. 1600 TYSONS BLVD, 8TH FLOOR MCLEAN, VA 22102	CONSULTING SERVICES	650,274.
TOTAL COMPENSA	ATION	2,899,656.

=========

#### SCH. A, PART II-B COMPENSATION OF THE 5 HIGHEST PAID FOR OTHER SERV.

NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
NANOSYS, INC. 2625 HANOVER STREET PALO ALTO, CA 94304	TECH. DEVELOPMENT	1,975,000.
VECTRANT, INC. (FORMERLY FASTRAQ, INC.) 3028 STRATMOOR HILLS AVE HENDERSON, NV 89052	TECH. DEVELOPMENT	1,686,506.
MICROCHIP BIOTECHNOLOGIES, INC. 6693 SIERRA LANE, SUITE F DUBLIN, CA 94568	TECH. DEVELOPMENT	1,000,000.
TENXSYS INC. 408 SOUTH EAGLE ROAD, SUITE 201 EAGLE, ID 83616	TECH. DEVELOPMENT	1,026,486.
STREAMBASE SYSTEMS, INC. 181 SPRING ST LEXINGTON, MA 02421	TECH. DEVELOPMENT	979,949.
TOTAL COMPENSATI	ON	6,667,941.

## SCHEDULE A, PART III - EXPLANATION FOR LINE 2A

THE ORGANIZATION HAS ENTERED INTO SEVERAL CONTRACTS WITH OTHER ENTITIES WITH WHICH VARIOUS TRUSTEES AND EXECUTIVES ARE RELATED. IN COMPLIANCE WITH THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, SUCH TRUSTEES AND EXECUTIVES RECUSED THEMSELVES FROM DECISIONS CONCERNING ANY ENTITY WITH WHICH THEY ARE RELATED TO ENSURE THAT ALL CONTRACTS WERE NEGOTIATED ON AN ARM'S LENGTH BASIS AND APPROVED BY DISINTERESTED TRUSTEES.

## SCHEDULE A, PART III - EXPLANATION FOR LINE 2C

THE ORGANIZATION HAS ENTERED INTO SEVERAL CONTRACTS WITH OTHER ENTITIES WITH WHICH VARIOUS TRUSTEES AND EXECUTIVES ARE RELATED. IN COMPLIANCE WITH THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, SUCH TRUSTEES AND EXECUTIVES RECUSED THEMSELVES FROM DECISIONS CONCERNING ANY ENTITY WITH WHICH THEY ARE RELATED TO ENSURE THAT ALL CONTRACTS WERE NEGOTIATED ON AN ARM'S LENGTH BASIS AND APPROVED BY DISINTERESTED TRUSTEES.

FORM 890, PART V.A, CURRENT OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

IN-Q-TEL, INC

Title and everage hours per week devoted to position		Wages	Bonus (1)	Employee Investment Program (1)	Trustee Fees (1)	Total	Contributions to Employee Benefit Plans & Deferred Compensation (1)	Expense Account and Other Allowances: Housing (2)	Contributions Directed Towards Charity (3)
President & CEO 40 Hrz/Wk		431,812	156,995	52,547	NONE	701,354	23,983	000'09	(41,979)
EVP and Managing Partner 40 Hrs/Wk		375,983	103,169	49,289	NONE	528,442	20,787	NONE	NONE
EVP - Legai & General Counsel 40 Hrs/Wk		273,589	145,609	45,384	NONE	484,582	21,790	NONE	NONE
EVP & CFO 40 Hrs/Wk		232 245	106,527	40,870	NON	378,642	22,697	NONE	NONE
Chief of Staff 40 Hrs/Wk		207,585	78,569	35,031	NONE	322,185	20,090	NONE	NONE
EVP Technology Transfer 40 HrsVMs		255,681	132,788	48,708	NONE	435,177	21,804	NONE	NONE
EVP - IC Support 40 Hrs/Wk		112,709	21,534	NONE	NON	134,243	8,139	NONE	NONE
Trustee & Committee Chair Up to 150 Hrs/Quarter		NONE	NONE	NONE	37,500	37,500	NONE	NONE	NONE
Charman of the Board of Trustees & Commitee Chair Up to 150 HrxQuarter	Committee Chair	NONE	NONE	NONE	43,125	43,125	NONE	NONE	NONE
Trustee Up to 150 Hrs/Quarter		NONE	NONE	NONE	35,000	35,000	NONE	NONE	NONE
Up to 150 Hra/Quarter		NONE	NON	NOON	35,000	35,000	NON	NONE	NONE

FORM 990, PART V-A, CURRENT OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

IN-Q-TEL, INC

Name and Address	Title and average hours per week davoised to position	Wages	Bonus (1)	Employee Investment Program (1)	Trustee Foos (1)	Total	Contributions to Employee Benefit Plans & Deferred	Expense Account and Other Allowances	Contributions Directed Towards Charle (3)
D Jeremiah c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22216	Trustee Up to 150 Hra/Quarter	NONE		NONE	35,000	35,000	NONE	NONE	NONE
A Jones c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22218	Trustee & Committee Chair Up to 150 Hrs/Quarter	NONE	NONE	NONE	37,500	37,500	NONE	NONE	NONE
C Vest c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22216	Trustee Up to 150 Hra/Quarter	NON	NON	NONE	35,000	35,000	NONE	NONE	NON
E Pata-Comell c/o In-Q-Tel, inc PO Box 749 Arlington, VA 22216	Trustee Up to 150 Hrs/Quarter	NONE	NONE	NONE	35,000	35,000	NON	NON	NONE
P Barns c/o In-Q-Tel, inc PO Box 749 Arlington, VA 22216	Trustee Up to 150 Hrs/Quarter	NONE	NONE	NONE	35,000	35,000	NONE	NON	NONE
J. Seely Brown c/o In-G-Tel, inc PO Box 749 Afington, VA 22216	Trustee Up to 150 Hra/Quarter Resigned	NONE	NONE	NONE	8.750	8,750	NONE	NONE	NONE
H Cox c/o in-Q-Tel, inc PO Box 749 Afington, VA 22216	Trustee & Committee Chair Up to 150 Hra/Quarter	NONE	NONE	NONE	37,500	37,500	NONE	NONE	NONE
AB Krongard c/o In-Q-Tel, Inc PO Box 749 Aflington, VA 22216	Trustee Up to 150 Hra/Quarter	NONE	NONE	NONE	17,500	17,500	NONE	NONE	NONE
S Yancay c/o in-Q-Tel, inc PO Box 749 Arlington, VA 22216	Former EVP Operations/ Left Position 08/07 40 Hrs/Wk	359,422	189,894	46,708	NONE	598.124	18,507	NONE	NONE
R Wirt c/o in-Q-Tel, inc PO Box 749 Arlington, VA 22216	Former EVP and Chief Scients/ Left Position 01/08 40 Hrs/VK	322,508	91,984	37,817	NONE	452,307	10,031	NONE	NONE
	Total	2,571,532	1,028,168	354,356	391,875	4,405,931	167,628	000'09	(41,979)

See Statements 4 & 5
 Por living expenses incurred in support of In-Q-Tefs operations and are considered taxable compensation
 These individuals have donated 100% of their interests in the Employee Investment Program to 501(c)(3) public charities

FORM 990, PART V-B, FORMER OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

52-2149962

Name and Address	Title and average hours per week devoted to position	Wages	Bonus (1)	Employee Investment Program (1)	Total	Contributions to employee benefit plans & deferred compensation (1)	Expense account and other allowances
J Dorman c/o In-Q-Tel, Inc. PO Box 749 Arlington, VA 22216	Former EVP 40 Hrs/Wk during her IQT employment	152,957	NONE	NO NO	152,957	E NO N	NONE
	Total	152,957	NONE	NONE	152,957	NONE	NONE

(1) See Statements 4 & 5

ė

د,

FORM 990, SCHEDULE A, PART I, COMPENSATION OF THE FIVE HIGHEST PAID EMPLOYEES OTHER THAN OFFICERS, DIRECTORS, AND TRUSTEES

Name and Address	Title and average hours per week devoted to position	Wages	Bonus (1)	Long Term Investment Program (1)	Total	Contributions to employee benefit plans & deferred compensation (1)	Expense account and other allowances
E Kaufmann c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22216	Partner 40 Hrs/Wk	278,390	146,925	43,128	468,443	20,997	NONE
J Adiego c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22216	Partner 40 Hrs/Wk	241,278	89,605	43,128	374,011	21,007	NONE
P Borberly c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22216	Partner 40 Hrs/Wk	252,998	65,266	41,021	359,286	20,263	NON
C. Cotell c/o In-Q-Tel, Inc PO Box 749 Arlington, VA 22216	VP 40 Hrs/Wk	229,461	83,764	35,031	348,257	15,969	NONE
K. von Eckartsberg c/o In-Q-Tel, Inc. PO Box 749 Arlington, VA 22216	VP Strategic Alliance - DIA/NGA 40 Hrs/Wk	224,461	85,543	35,031	345,035	21,906	NON
	Total	1,226,589	471,103	197,340	1,895,032	100,141	NONE

(1) See Statements 4 & 5

STATEMENT 23

## Form **8868**

(Rev April 2008)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

• If you	are filing for an Automatic 3-Month Extension, complete only Part I and check this box are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on part of the complete Part II unless you have already been granted an automatic 3-month extension on a previous	ge 2 c	f this form	n). t
Part I			50 1 01111 0	# 117 FT
A corpo	ration required to file Form 990-T and requesting an automatic 6-month extension—check this nly	box a	nd complé	ete . ► □
	r corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 if file income tax returns.	to req	uest an ex	dension of
one of electron returns,	nic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automathe returns noted below (6 months for a corporation required to file Form 990-T). However, y ically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990 or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signor more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Ch	ou ca -BL, 6 ned pa	nnot file F 069, or 88 ge 2 (Part	Form 8868 370, group II) of Form
Type or		•	dentification	n number
File by the due date t filing your	Number, street, and room or suite no. If a P.O. box, see instructions.	217.	7502	
return, Se instruction				
	type of return to be filed (file a separate application for each return).			
Forn		_	Form 472	
_	990-BL	_	Form 522	
	n 990-EZ	_	Form 606	
☐ FUII	1 990-FF		Form 887	U
<ul><li>If the</li><li>If this for the</li></ul>	organization does not have an office or place of business in the United States, check this box is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)whole group, check this box ▶ □ . If it is for part of the group, check this box		 If tl	
1 I un foi	request an automatic 3-month (6 months for a corporation required to file Form 9 til NOVEMBER $17$ , $2008$ , to file the exempt organization return for the organization name the organization's return for: $\square$ calendar year 20 or $\square$ tax year beginning $\square$ APRIL 1 , 2007, and ending $\square$ MARCH	d abo	ve. The ex	of time stension is
	his tax year is for less than 12 months, check reason:   Initial return   Final return   Ch			
	this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, is any nonrefundable credits. See instructions.	За	\$	N/A
	his application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax yments made. Include any prior year overpayment allowed as a credit.	3b	\$	N/A
de	lance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, posit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment stem). See instructions.	3c	\$	N/A
	I. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-Ednent instructions.		<u> </u>	
For Priv	acy Act and Paperwork Reduction Act Notice, see Instructions.	Fo	rm 8868	(Rev 4-2008)

- Contra	ooo (nev	. 4-2006)	<del></del>			raye z		
Note	. Only c	filing for an Additional (Not Automatic) 3-Month Extension, complete omplete Part II if you have already been granted an automatic 3-month extension, complete only Part I (on page 1).	ision on a pre			. ▶ 🏻		
Par		Additional (Not Automatic) 3-Month Extension of Time. You mu		al and one	CODY			
Type		Name of Exempt Organization	24 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		dentification	number		
print		IN-Q-TEL, INC.	1. 22	52-214		, manneci		
File by extend	the	Number, street, and room or suite no. If a P.O. box, see instructions. P.O. BOX 12407		For IRS use				
filing the return.	he See	City, town or post office, state, and ZIP code. For a foreign address, see instructions.  ARLINGTON, VA 22219		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	<b>经现象</b>	***		
Chec	k type	of return to be filed (File a separate application for each return):						
X F	orm 99	D ☐ Form 990-PF ☐ Fo	orm 1041-A		Form 6069	j		
□ F	orm 990	D-BL	orm 4720		Form 8870	j		
□ F	orm 990		orm 5227					
STOP	P! Do no	ot complete Part II if you were not already granted an automatic 3-month		n a previou	sly filed Fo	rm 8868.		
		THE OPCANIZATION						
Tak	onhono							
	•			b				
		nization does not have an office or place of business in the United States				, <b>▶</b> ⊔		
		r a Group Return, enter the organization's four digit Group Exemption Nue group, check this box $\ldots$ $\triangleright$ $\square$ . If it is for part of the group, che						
		names and ElNs of all members the extension is for.	eck this box.		j and attac	in a		
			15	00	<del></del>			
4	reque			2009.	0.1	0.0		
5	For cale	endar year, or other tax year beginning APRIL 1 , 200	/_ , and endin	g MARC	H 31	, 20 <u>U8</u> .		
6	If this t	ax year is for less than 12 months, check reason:   Initial return	Final return L	_ Change	n accountir	ng period		
7	State in detail why you need the extension AWAITING INFORMATION FROM THIRD PARTIES							
	MHIC	H IS NECESSARY TO PREAPRE AND COMPLETE AN	ACCURAT	E RETU	RN.			
				<del></del>	<del></del>			
		application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the	tentative tax	•		NI / 7		
		y nonrefundable credits. See instructions.		8a	\$	N/F		
b	estimat	application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundabled tax payments made. Include any prior year overpayment allowed as a		5.		/		
	amoun	paid previously with Form 8868.		8b	\$	N/A		
		Due. Subtract line 8b from line 8a. Include your payment with this form, or, if reduced on, if required, by using EFTPS (Electronic Federal Tax Payment System). S			\$	N/A		
Under	penalties le, correct	Signature and Verification of perjury, I declare that I have examined this form, including accompanying schedules and st, and complete, and that I am authorized to prepare this form	tatements, and t	o the best of m	ıy knowledge	and belief,		
Signati	ure	Title ► TAX DIRECTO	R	Date ►	11 <b> H </b> 09	8		
			-	For	rm <b>8868</b> (R	ev. 4-2008)		