Defense Coordinating Officer (DCO)
Defense Coordinating Element (DCE)

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DCE Mission

On order and in response to natural / manmade incidents, the Defense Coordinating Officer / Defense Coordinating Element (DCO/DCE) anticipates and conducts Defense Support of Civil Authorities (DSCA) operations coordinating Title 10 forces and resources in support of the Federal Primary Agency (PA) in order to minimize impacts to the American people, infrastructure and environment.
US NORTHCOM & U.S. Army North

- USNORTHCOM partners to conduct homeland defense, civil support and security cooperation to defend and secure the United States and its interests.

- USARNORTH is a three-star command located on Fort Sam Houston, TX.

- The Army Service Component Command for USNORTHCOM, responsible for:
  - Homeland Defense
  - Civil Support
  - Security Cooperation with Canada and Mexico

- Coordinate Department of Defense (DoD) assistance to other Federal Agencies

Joint Task Force Civil Support
Civil Support Training Activity
Ten Defense Coordinating Officers (DCOs)
One Deployable Command Post
US Army North (USARNORTH), as the Joint Force Land Component Command (JFLCC) and the Army Service Component Command (ASCC) to US Northern Command, conducts Homeland Defense (HD), Civil Support (CS) operations and Theater Security Cooperation (TSC) activities in order to protect the American people and our way of life.
Emergency Support Functions

1. Transportation
   (Dept of Transportation)

2. Communications
   (Dept of Homeland Security - National Communications System)

3. Public Works and Engineering
   (Dept of Defense US Army Corps of Engineers)

4. Firefighting
   (Dept of Agriculture)

5. Emergency Management
   (Dept of Homeland Security – FEMA)

6. Mass Care, Emergency Assist., Housing & Human Services
   (Dept of Homeland Security FEMA)

7. Logistics Mgmt. & Resource Support
   (GSA and FEMA)

8. Public Health and Medical Services
   (Dept of Health and Human Services)

9. Search and Rescue
   (Dept of Homeland Security FEMA)

10. Oil & Hazardous Materials Response
    (Environmental Protection Agency)

11. Agriculture & Natural Resources
    (Dept of Agriculture)

12. Energy
    (Dept of Energy)

13. Public Safety & Security
    (Dept of Justice)

15. External Affairs
    (Dept of Homeland Security)
**T10D and DCO Functions**

**DCO Functions:**
“The single DOD POC for FEMA Regions, the Federal Coordinating Officer (FCO), and NIFC for requesting assistance from DOD”  
- (CJCS DSCA EXORD, 2013)

**T10D Functions:**
“Facilitate C2 of T10 forces, provided OPCON/TACON by the GCC to a DSC to execute an assigned mission in support of the primary agency. Serves as the primary advisor to the DSC regarding T10 forces in the DSC’s JOA”  
- (FRAGO 94 to OPORD 01-13)

**Shared Functions**
- Assess the JOA
- Provide situational awareness and understanding
  - Conduct information exchange and liaison with state and federal partners
- Enable parallel planning
# DSCA Environment

## Steady State
- **Environment**
  - Phase 0 preparedness activities (policy, plans, exercises, partnerships)
  - Routine DSCA support to LFAs

## Most Likely - Small
- Single-State
- NG Support
- Few MAs/RFAs to NC
- Small response from other T10 actors
- Single JFO (if established)
- DSC possible
- DCO/DCE

## Most Likely - Large
- Single or Multi-State
- Life saving + life sustaining
- NG Support + EMAC
- Many MAs/RFAs to NC
- IRAs transition to MAs
- Medium response form other T10 actors
- Multiple JFOs
- DSCs likely
- Multipel DCOs

## Most Dangerous
- Single / Multi-State catastrophic event
- Cascading effects = sustained response
- **3-Star JFC**
- International Support
- Many RFAs / “Bundled” MAs to NC
- Large response from other T10 actors

## Relative Military Effort

### Examples
- **Vigilant Guards**
- JTF-N support to LEA
- UC support
- WFF support
- **Colorado Floods**
- Waldo Canyon Fire
- RNC-DNC
- Presidential Summits
- **Super-Storm Sandy**
- Hurricane Katrina
- Regional Category 5 hurricane
- California 8.9 earthquake
- New Madrid Earthquake
**Defense Coordinating Officer & Element (DCO/E)**

**Role of the DCO:**
- Represents SECDEF in the disaster area as the single POC for requesting DoD assistance.
- **Link** between Primary Agency (PA) and DoD
- Validates Resource Request Form (RRF) and accepts Mission Assignment (MA)
- **Mission Command** Element for small DoD units & resources in the disaster area until DSC stood up
- **Provide Situational Awareness** to DoD Agencies.

**DCO/E Key Tasks:**
- **Build synergy & habitual relationships:**
  - Local/State/Tribal/Federal Agencies
  - TAG and JFHQ-State staff
  - Military Installations / Commands
- **Subject Matter Experts** for their Region
- **ICW Federal and State Representatives:**
  - Coordinate
  - Plan / Operate / Anticipate
  - Prepare
  - Train
  - Support, when directed

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**Full Time Team (9)**

- **DCO**
- **Deputy**
  - **Ops Officer**
  - **Ops / Planner**
  - **Ops / Planner**
  - **Logistics**
    - **Signal NCO**
    - **Signal NCO**
    - **Ops NCO**

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**UNCLASSIFIED**
Defense Coordinating Unit

REPLO Team

US Army REPLO
USAR, COL Vannieuwenhoven
USAR, LTC Adamson
USAR, LTC Wolfe
USAR, MAJ Goehring
USAR, CPT Marchese
USAR, MSG Blasi

US Air Force REPLO
USAFR, Col Almodovar
USAFR, Col Manning

US Navy REPLO
USNR, CAPT Troup
USNR, CDR Jacobs

US Marine Corps REPLO
USMCR, Col Thomas
USMCR, LtCol Simek

US Coast Guard LNO
USCG, CDR Peters

Augmentee Staff As Needed:
SJA, Finance, SAR, EN,
CBRNE, AVN, Logisitics, ETC.

SEPLO Teams

Illinois
USAR, COL Summers
USAR NCO SFC Windsor
USAFR, Col Jenkins
USAFR, Col (TBD)

Indiana
USAR, COL Warren
USAR, LTC (TBD)
USAFR, SFC (TBD)
USAFR, COL Cunningham
USNR, CAPT Mancher

Michigan
USAR, COL Listermann
USAR, SFC Hein
USAFR, Col Sharpe
USNR, CAPT Griffin

Minnesota
USAR, COL Krajewski
USAR, SSG Garvais
USAFR, Col (TBD)
USNR, CAPT Singer

Ohio
USAR, COL Frisone
USAR, SFC Gigis
USAFR, Col Weydert
USNR, CAPT Harlan

Wisconsin
USAR, COL Passet
USAR, SFC Hankins
USAFR, Col Yencheshky
USNR, CAPT Engelhart
Typical DSC C2 Model

- President
  - Secretary of Homeland Security
  - Federal Emergency Management Agency
  - Joint Staff
  - U.S. Northern Command
    - IOF/JFO
    - SCO
    - FCO
    - DCO
    - JFLCC
    - JFACC
    - JFMCC
  - Secretary of Defense
  - National Guard Bureau
  - Dual Status Commander
    - Title 10 Deputy
    - Title 10 Staff
    - State NG Staff
    - Federal Forces (T10)
    - State Forces (T32 / SAD)

- Governor
  - The Adjutant General
  - State/ Territory Emergency Management Agency
  - Joint Force Headquarters-State
  - NG Deputy

- Incident Commander
  - Incident Commander
  - Incident Commander
Request for Assistance Process

If DCO Deployed to JFO, Stafford Act Declaration Likely

Joint Field Office (JFO)

DCO receives Resource Request Form (RRF) & forwards through command channels similar to a Warning Order - planning only, no action.

Mission Assignment (MA) comes through command channels similar to an EXORD.

* DCO receives Resource Request Form (RRF) & forwards through command channels similar to a Warning Order - planning only, no action.
DCO/E REGION V RNC-16 Concept of Support

MISSION STATEMENT

DCO/E Region V deploys to the Regional Response Coordination Center (RRCC-Chicago IL) and to the Joint Operations Area-Ohio (JOA-Ohio) for the Republican National Convention (RNC) from 15-23 JUL 2016 to coordinate Department of Defense (DoD) Mission Assignments (MA) in support of the Lead Federal Agency’s (LFA) Requests for Assistance (RA).

DCO INTENT:
- Prepare DCE for deployment, JRSOI, execution and redeployment
- Establish DCE (forward) and DCE (rear) operations centers in close proximity to supported federal agencies
- Establish a robust liaison among operations centers at the federal/state level in order to anticipate consequence management operations and respond efficiently
- Coordinate with and support the FBI (CrM) /FEMA (CqM) for requirements beyond the existing T-10 support package
- Transition main effort support to FEMA if/when a CqM event occurs requiring a Stafford Act federal response

ENDSTATE: Provide professional and timely DSCA support to state/federal authorities that results in the safe and secure execution of the RNC.

TASKS AND RESPONSIBILITIES:
- Coordinate with and support the FBI (CrM) /FEMA (CqM) for requirements beyond the pre-arranged DoD support package
- Transition main effort support to FEMA if/when a CqM event occurs requiring a Stafford Act federal response:
  - Support the Dual Status Commander and all T-10 equities within the JOA
  - Support as required FBI in Crisis management planning and Mission Assignments (MA)
  - Participate in the Consequence Management Subcommittee
  - Designate a Plans Officer to facilitate close plans coordination, agreements development, and training participation
- Establish a DCE operations center in close proximity to supported federal agencies
- Establish a robust liaison among the operations centers of the federal and state agencies in order to anticipate consequence management operations and respond efficiently

* Requires coordination with AFNORTH
All Hazards Planning

Current RNC Threat Scenarios

- Protests / Civil Disturbance / Riots
- Active Shooter Incident
- HVE Complex Coordinated Attack
- IED / SVIED / VBIED Detonation
- Severe Weather / Storms
- CYBER Incidents (utilities, infrastructure, cybercrime, ID theft)
- Widespread Illness (ie: Legionnaires, Norovirus)
- Food or Water Source Contamination
- Tornado / Earthquake / Severe Flooding
- Pandemic Disease
- Chemical Release (industrial accident or terrorism)
- Biological Agent Dispersal
- RDD / NUKDET

DCO Support for all Hazard analysis planning:

- Support the Lead Federal Agency; Dual Status Commander and the Local/State/Federal Officials;
- Gain Situational Awareness through LNO presence;
- Analyze scenarios based on emerging RNC events;
- Predict and act based on agreed upon triggers;
- Understand EMAC & State Capabilities/Shortfalls;
- Provide DoD support based on Authorities;
- Coordinate DoD support (Right asset at the right time);
- Provide a Common Operating Picture to NORTHCOM

USNORTHCOM Response Options

CAT 1 Assigned and Allocated Forces: CCP, JPRC, DCRF, C2CRE A/B

CAT 2 Pre-Identified Resources (24hr source + 24 hr PTDO) ISB, AVN, SAR, Med, C4I, IAA, Staff, Trans

CAT 3 Resources for Internal Use (24hr source + 24hr PTDO): BSI, RST, HRE, DLA, Support Bn

CAT 4 Large Scale Response Resources (Sec Def RFF approval; 24 hrs to source, 96 hrs PTDO); SAR, Med, Trans, IAA, C2, Support

(Good Relations & Good Communications-Solves any DSCA problems)
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