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Subject: USFOR-A FRAGO 09-206 THAT OUTLINES MANAGEMENT OF ARMED CONTRACTORS AND PRIVATE SECURITY COMPANIES OPERATING IN THE COMBINED JOIN

Originator: /C=US/O=U.S.

GOVERNMENT/OU=DOD/OU=ARMY/OU=DEPLOYED/OU=AFGHANISTAN/OU=USFOR-A (MC)

DTG: 241537Z Sep 09

Precedence: ROUTINE

DAC: General

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GOVERNMENT/OU=DOD/OU=CENTCOM/OU=ORGANIZATIONS/L=CONUS/L=HQ USCENTCOM MACDILL AFB FL/OU=USCENTCOM CCJ3 (MC)

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/C=US/O=U.S. GOVERNMENT/OU=DOD/OU=JCS/OU=ORGANIZATIONS/L=WASHINGTON DC/OU=JOINT STAFF (SC)/OU=JOINT STAFF J3 (SC)

/C=US/O=U.S.
GOVERNMENT/OU=DOD/OU=CENTCOM/OU=ORGANIZATIONS/L=CONUS/L=COMUSMARCENT
MACDILL AFB FL/OU=COMUSMARCENT G3 (MC)
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GOVERNMENT/OU=DOD/OU=CENTCOM/OU=ORGANIZATIONS/L=CONUS/L=COMUSMARCENT
MACDILL AFB FL/OU=COMUSMARCENT G4 (MC)
/C=US/O=U.S. GOVERNMENT/OU=DOD/OU=AUTODIN PLAS/OU=CE-
CS/OU=COMUSNAVCENT
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VA/OU=SDDC EUSTIS/OU=SDDC OPS CTR MSGCEN (SC)
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GOVERNMENT/OU=DOD/OU=CENTCOM/OU=ORGANIZATIONS/L=CONUS/L=HQ SOCCENT
MACDILL AFB FL/OU=SOCCENT J3 (MC)
/C=US/O=U.S.
GOVERNMENT/OU=DOD/OU=CENTCOM/OU=ORGANIZATIONS/L=CONUS/L=HQ SOCCENT
MACDILL AFB FL/OU=SOCCENT J4 (MC)
/C=US/O=U.S. GOVERNMENT/OU=DOD/OU=AF/OU=ORGANIZATIONS/L=SHAW AFB
SC/OU=USAFCENT A3 (SC)
/C=US/O=U.S. GOVERNMENT/OU=DOD/OU=AF/OU=ORGANIZATIONS/L=SHAW AFB
SC/OU=USAFCENT A4 (SC)
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GOVERNMENT/OU=DOD/OU=ARMY/OU=DEPLOYED/OU=KUWAIT/OU=USARCENT G3 (MC)
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Attachments: Attachment_1.docx, Attachment_2.docx, Attachment_3.docx,
Attachment_3 [RUF] 090626-1626.docx, Attachment_3_Encl_3.pptx,
Attachment_3_Encl_11626.pdf, Attachment_4.docx,
Attachment_4_Encl_1.xlsx, Attachment_4_Encl_2-1.pptx,
Attachment_4_Encl_2.pptx, Attachment_6.doc, Attachment_7.docx,
Attachment_8.docx, Attachment_9.pptx, Attachment_9 [JIRB_Format].docx,
Attachment_10.docx, Attachment_4_Encl_3.xlsx

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MSGID/ORDER/USFOR-A//

REF/A/MSG/USFOR-A 160830Z OCT08//
AMPN/ (S//REL) USFOR-A OPORD 08-01 ESTABLISHMENT OF USFOR-A IN CJOA-
AFGHANISTAN//
REF/B/MSG/USCENTCOM/041701Z OCT08//
AMPN/ (S//REL) CENTCOM FRAGO 07-565 ESTABLISHMENT OF USFOR-A//
REF/C/MSG/NDAA//
AMPN/ (S//REL) NATIONAL DEFENSE AUTHORIZATION ACT (NDAA) OF 2009//
REF/D/MSG/251625Z FEB09//
AMPN/ (S//REL) DEPARTMENT OF DEFENSE (DOD) ARMED CONTRACTORS AND
PRIVATE SECURITY COMPANIES (AC/PSC'S)//
REF/E/MSG/DOD INSTRUCTION//
AMPN/ (S//REL) DOD INSTRUCTION 3020.50 PRIVATE SECURITY CONTRACTORS
(PSC'S) OPERATING IN CONTINGENCY AREAS//

ORDTYPE/FRAGORD/USFOR-A/JOC/SEP//
TIMEZONE/Z//

NARR/ (S//REL) THIS IS USFOR-A FRAGO 09-206 THAT OUTLINES MANAGEMENT OF ARMED CONTRACTORS AND PRIVATE SECURITY COMPANIES OPERATING IN THE COMBINED JOINT OPERATING AREA - AFGHANISTAN.//

GENTEXT/SITUATION/

1. (U) SITUATION.

1.A. (U) GENERAL. OPERATIONS IN AFGHANISTAN REQUIRE ARMED CONTRACTORS (ACS) AND PRIVATE SECURITY COMPANIES (PSCS) TO FULFILL A VARIETY OF IMPORTANT SECURITY FUNCTIONS FOR THE DEPARTMENT OF DEFENSE, DEPARTMENT OF STATE, AND OTHER ENTITIES OPERATING IN THE COMBINED JOINT OPERATIONS AREA - AFGHANISTAN (CJOA-A). INCLUDED IN THESE ARMED CONTRACTORS AND PRIVATE SECURITY COMPANIES ARE TRADITIONAL PRIVATE SECURITY COMPANIES, THE AFGHAN SECURITY GUARDS AND DOD CONTRACTORS WHO ARE ARMED FOR PERSONAL PROTECTION. TRADITIONAL PSC'S PERFORM CONVOY ESCORT, STATIC SECURITY AND PERSONAL SECURITY DETAILS. AFGHAN SECURITY GUARDS (ASG'S) PROVIDE LOCAL STATIC SECURITY TO FOB'S, COP'S AND OTHER INFRASTRUCTURE WITH LOCAL AFGHAN COMPANIES. DOD CONTRACTORS MAY BE ARMED EITHER AS A FUNCTION THE SERVICE THEY PROVIDE OR THEIR OPERATING LOCATION. THESE AC/PSC'S ARE NOT COMBATANTS; THEY EXECUTE SERVICES TO PROTECT PERSONNEL, SUPPLIES AND EQUIPMENT AND FIXED FACILITIES. WEAPONS EMPLOYED BY AC/PSCS ARE FOR PURELY DEFENSIVE PURPOSES ONLY. THE TERMS ARMED CONTRACTOR, PRIVATE SECURITY COMPANY, OR CONTRACTOR PERSONNEL, INCLUDES ALL PERSONNEL DIRECTLY EMPLOYED BY THE CONTRACTOR AT ANY TIER OF CONTRACT OR SUBCONTRACT. THIS FRAGO APPLIES TO ALL ARMED CONTRACTORS PROVIDING SERVICE ON DOD CONTRACTS.

1.A.1. (U) REQUIREMENT OF AC/PSC SERVICES. THE INTENT OF THESE CONTRACTED SERVICES IS TO "FREE" JOINT FORCES TO CONDUCT MILITARY OPERATIONS AND OTHER INHERENTLY GOVERNMENTAL FUNCTIONS. AS THE CJOA-A EXPERIENCES BOTH THE BUILDING OF COMBAT POWER AS WELL AS THE PARALLEL CIVILIAN UPLIFT EFFORT, THE RELIANCE ON CONTRACTED SERVICES TO INCLUDE AC'S/PSC'S IS LIKELY TO INCREASE. AC/PSC SERVICES ARE NECESSARY TO SECURE INSTALLATIONS AND OTHER INFRASTRUCTURE, CONDUCT MOVEMENT SUPPORT FOR SUSTAINMENT, TRAIN AFGHAN FORCES TO PROFICIENCY, AND TRANSPORT KEY PERSONNEL THROUGH THE CJOA-A.

1.B. (U) FRIENDLY FORCES. NO CHANGE.

1.C. ENEMY FORCES. NO CHANGE.//

GENTEXT/MISSION/

2. (U) MISSION. NO CHANGE.//

GENTEXT/EXECUTION/

3. (U) EXECUTION.

3.A. (U) COMMANDER'S INTENT.

3.A.1. (U) PURPOSE. REQUIREMENT OF AC/PSC SERVICES. THE INTENT OF THESE CONTRACTED SERVICES IS TO "FREE" JOINT FORCES TO CONDUCT MILITARY OPERATIONS AND OTHER INHERENTLY GOVERNMENTAL FUNCTIONS. AS THE CJOA-A EXPERIENCES BOTH THE BUILDING OF COMBAT POWER AS WELL AS THE PARALLEL CIVILIAN UPLIFT EFFORT, THE RELIANCE ON CONTRACTED SERVICES TO INCLUDE AC'S/PSC'S IS LIKELY TO INCREASE. AC/PSC SERVICES ARE NECESSARY TO SECURE INSTALLATIONS AND OTHER INFRASTRUCTURE, CONDUCT MOVEMENT SUPPORT FOR SUSTAINMENT, TRAIN AFGHAN FORCES TO PROFICIENCY, AND TRANSPORT KEY PERSONNEL THROUGH THE CJOA-A.

3.A.2. (U) METHOD. USFOR-A EXECUTES CONTINUOUS MANAGEMENT, COORDINATION AND MONITORING OF DOD CONTRACTED ARMED CONTRACTORS/PRIVATE SECURITY COMPANY ACTIVITIES THROUGHOUT THE CJOA-A. TO FACILITATE THIS MANAGEMENT THE COMMAND EXECUTES LIAISON WITH ITS MAJOR SUBORDINATE COMMANDS (MSCS), THE INTERNATIONAL SECURITY ASSISTANCE FORCE (ISAF)

EFFORT, THE GOVERNMENT OF THE ISLAMIC REPUBLIC OF AFGHANISTAN (GIROA), AND THE UNITED STATES EMBASSY (USEMB), IN ADDITION TO THE INDIVIDUAL AC/PSC COMPANIES. ON ORDER, USFOR-A ESTABLISHES MANAGEMENT OF CONTRACTOR MOVEMENTS WITHIN CJOA-A THROUGH PLANNING, TRACKING AND INCIDENT RESPONSE SYSTEMS AND PROCEDURES.

3.A.3. (U) ENDSTATE. THE DESIRED END STATE IS THE ESTABLISHMENT OF THEATER-WIDE COMMON REQUIREMENTS, POLICIES, AND PROCEDURES GOVERNING US GOVERNMENT (USG) AC'S/PSC'S OPERATING IN CJOA-A. THIS COMMON FRAMEWORK FACILITATES THE HIRING OF SUFFICIENT TRAINED AND LICENSED PSC'S NECESSARY TO ACCOMPLISH REQUIRED SECURITY MISSIONS AND PROVIDES USFOR-A WITH TRANSPARENCY OF CURRENT AND FUTURE AC/PSC OPERATIONS, OVERSIGHT OF THESE ACTIVITIES WITH FORCES IN THE CJOA-A, AND A REDUCTION IN THE LIKELIHOOD OF AC/PSC INCIDENTS.

3.B. (U) CONCEPT OF OPERATIONS. USFOR-A, AS THE TITLE 10 COMMAND IN AFGHANISTAN, IS RESPONSIBLE FOR THE OVERSIGHT OF ALL DOD-CONTRACTED AC'S/PSC'S WITHIN THE CJOA-A. THIS OVERSIGHT CONSISTS OF ESTABLISHING POLICIES, PROCEDURES, AND PROCESSES THROUGH THE MSCS WHO EMPLOY THESE AC/PSCS. USFOR-A PROVIDES SUBJECT MATTER EXPERTISE TO THE SUPPORTED REQUIRING ACTIVITIES ON AC/PSC OPERATIONS. MECHANISMS WILL BE EMPLOYED TO TRACK/DE-CONFLICT MOVEMENTS, VERIFY ATTACKS AND/OR INCIDENTS, AND/OR MEDEVAC SUPPORT. USFOR-A RECEIVES REPORTING REGARDING INCIDENTS OF AC/PSC ATTACK BY ANTI-AFGHANISTAN FORCES (AAF), INCIDENTS OF ESCALATION OF FORCE BY AC/PSCS, ACCIDENTS WITH LOSS OF LIFE/INJURY OR SIGNIFICANT PROPERTY DAMAGE. THE COMMAND PROVIDES INFORMATION TO USCENCOM AND OTHER DOD/USG AGENCIES REGARDING AC/PSC EMPLOYMENT AND ACTIVITIES IN THEATER. THE COMMAND EXECUTES A PERIODIC JOINT INTERAGENCY INCIDENT REVIEW BOARD (JIIRB) WITH PARTICIPATION FROM THE USFOR-A STAFF, MSCS, CONTRACTING AGENCIES, AND USEMB TO EXAMINE AC/PSC INCIDENTS. THIS JIIRB IS NOT AN INVESTIGATIVE EFFORT; HOWEVER, IT EXAMINES INCIDENTS TO DEVELOP LESSONS LEARNED, IDENTIFY ISSUES CONTRIBUTING TO THE INCIDENTS AND RECOMMEND MITIGATION TO PREVENT AND/OR LIMIT THE NEGATIVE EFFECTS OF A FUTURE INCIDENT. RECOMMENDED MITIGATION MAY BE A COMBINATION OF POLICIES, PROCEDURES, TACTICS, TECHNIQUES AND MATERIEL SOLUTIONS. IMPLEMENTATION OF USFOR-A OVERSIGHT WILL OCCUR IN FOUR PHASES - ARMED CONTRACTOR OVERSIGHT DIRECTORATE (ACOD) ESTABLISHMENT AND INTEGRATION, POLICY/ PROCEDURES IMPLEMENTATION FOR INCIDENT MANAGEMENT OF AC'S/PSC'S, ACQUISITION OF VISIBILITY CAPABILITIES FOR AC/PSC OPERATIONS, AND SUSTAINING AND IMPROVING OVERSIGHT. THESE PHASES WILL GENERALLY BE EXECUTED SEQUENTIALLY; HOWEVER WITH THE "BUILDING OF COMBAT POWER" AS WELL AS THE "CIVILIAN UPLIFT EFFORT"; STAGES OF IMPLEMENTATION MAY VARY FROM REGION TO REGION THROUGHOUT THE CJOA-A AND MAY PROGRESS INDEPENDENTLY.

3.B.1. CONCEPT BY PHASES.

3.B.1.A. ACOD ESTABLISHMENT AND INTEGRATION. THIS PHASE BEGAN IN FEB 2009 WITH THE INITIAL ESTABLISHMENT OF ACOD CONTRACTED PERSONNEL SUPPORT AT THE CJTF-LEVEL. IN APRIL 2009, ACOD PERSONNEL WERE TRANSFERRED TO USFOR-A TO BEGIN DUTY AT THEIR CURRENT LEVEL. THIS PHASE WILL BE COMPLETED UPON THE SATISFACTION OF THE JOINT MANNING DOCUMENT (JMD) REQUEST FOR FORCES (RFF) SUBMITTED IN 2008 TO BE ASSIGNED TO DUTY WITHIN THE OPERATIONS OF THE ACOD, AND ITS FULL INTEGRATION AND LIAISON WITH ALL AGENCIES (ISAF, USEMB, AND UNITS SUBORDINATE TO USFOR-A, ETC.). AT THE COMPLETION OF THIS PHASE, THE ARMED CONTRACTOR OVERSIGHT DIRECTORATE WILL BE FULLY MANNED, OPERATIONAL, AND ESTABLISHED WITH THE AGENCIES THAT REQUIRE COORDINATION AND COMMUNICATION. WIDESPREAD KNOWLEDGE OF THE EXISTENCE

OF THIS STAFF PROPONENT IS NECESSARY TO ADMINISTER THE NEW REQUIREMENTS AS NEEDED.

3.B.1.B. POLICY/ PROCEDURES IMPLEMENTATION FOR INCIDENT MANAGEMENT OF AC/PSCS. THIS PHASE IS CURRENTLY IN PROGRESS AND ADDRESSES THE NEED TO PROVIDE IMMEDIATE GUIDANCE TO AC'S/PSC'S (PRIME AND SUBCONTRACTOR) TO ESTABLISH MANAGEMENT AND OVERSIGHT FOR THE USG THAT DOES NOT CURRENTLY EXIST IN THIS THEATER. DURING THIS PHASE, AGENCIES BOTH ADJACENT AND SUBORDINATE TO USFOR-A WILL BE MADE AWARE OF THE CREATION OF POLICIES AND PROCEDURES THAT WILL BE IMPLEMENTED TO PROVIDE OVERSIGHT FOR AC/PSCS ACROSS CJOA-A. THIS GUIDANCE WILL OUTLINE WHAT IS EXPECTED OF ALL PERSONNEL THAT WORK IN BILLETS THAT BRING THEM IN CONTACT WITH AC/PSCS. IN ADDITION, PROCEDURES FOR ACTION IN THE EVENT OF AN INCIDENT INVOLVING AN AC/PSC WILL BE COVERED EXPLICITLY AS WELL. THIS FRAGO PROVIDES INITIAL GUIDANCE FOR INCIDENT MANAGEMENT IN ATTACHMENT 4. FURTHER REFINEMENT OF THESE PROCEDURES WILL BE ADDRESSED IN A FOLLOW-ON PHASE. THIS PHASE ENDS WITH THE COMPLETION OF PROMULGATION OF INITIAL POLICIES AND PROCEDURES ENABLING ACTION FOR POSITIVE AND RELIABLE INCIDENT MANAGEMENT OF AC/PSCS, AND GUIDANCE FOR AC/PSC-DOD AGENCIES INTERACTION.

3.B.1.C. ACQUISITION OF VISIBILITY CAPABILITIES FOR AC/PSC OPERATIONS. THIS PHASE IS CURRENTLY IN PROGRESS. THE OBJECTIVE IS TO PROVIDE COMBAT SUPPORT PERSONNEL WITH THE CAPABILITY TO PLAN, APPROVE, AND ACTIVELY TRACK AC/PSC MOVEMENTS AND OPERATIONS FROM START TO COMPLETION WITHIN THEIR ASSIGNED BATTLE SPACES, AND TO PROVIDE A MECHANISM TO NOTIFY ADJACENT BATTLE SPACES IN ORDER TO TRANSFER POSITIVE CONTROL AS SEAMLESSLY AS POSSIBLE, WHEN APPLICABLE. REGIONAL COMMANDERS AND THEIR SUBORDINATE BCT COMMANDERS THAT CONTROL BATTLE SPACE IN THE CJOA-A ARE RESPONSIBLE FOR THE CONDUCT OF AC/PSCS IN THEIR AREA. IT IS IMPERATIVE THAT BATTLE SPACE COMMANDERS ARE AWARE OF AC/PSC'S PRESENCE. DURING THIS PHASE, SYSTEMS WILL BE IDENTIFIED AND IMPLEMENTED THAT WILL ALLOW THIS CRUCIAL CAPABILITY TO MANIFEST ACROSS THE CJOA-A PROVIDING AN UNPRECEDENTED LEVEL OF TRANSPARENCY TO THE USG'S WORKING RELATIONSHIP WITH AC/PSCS. WITH THE APPROPRIATE SYNCHRONIZATION AND DE-CONFLICTION OF MILITARY OPERATIONS AND CONTRACTED SERVICES, BATTLE SPACE COMMANDERS WILL BE ABLE TO PROVIDE SUPPORT TO CONTRACTOR MOVEMENTS DURING EXECUTION, RECEIVE NOTIFICATION OF UNFOLDING ATTACKS OR INCIDENTS AND RESPOND EFFICIENTLY WITH REACTION FORCES, MEDEVAC AND OTHER SERVICES TO SUPPORT MITIGATION OR RECOVERY. CAPABILITY DEVELOPMENT WILL BE IN COORDINATION WITH ISAF ONGOING EFFORT AND ATTEMPT TO COMPLIMENT THESE EFFORTS WITH IMPROVED TECHNOLOGY AND PROCESSES. ADDITIONALLY, DURING THIS PHASE, THESE COMPANIES WILL ESTABLISH STANDARDS OF PERFORMANCE FOR THE ASG'S THAT ARE ACHIEVABLE. THIS PHASE ENDS WITH COMPLETION AND IMPLEMENTATION OF A WORKING ARCHITECTURE FOR AC/PSC MOVEMENT MANAGEMENT AND VISIBILITY.

3.B.1.D. SUSTAINING AND IMPROVING MANAGEMENT. ONCE A SYSTEM FOR USFOR-A OVERSIGHT HAS BEEN FULLY ESTABLISHED, USFOR-A WILL MAKE MODIFICATIONS AND ADJUSTMENTS TO IMPROVE IN RESPONSE TO CHANGING CONDITIONS. THESE MAY BE IMPOSED BY THE BATTLEFIELD SITUATION, IN RESPONSE TO SPECIFIC INCIDENTS, AND/OR BY GUIDANCE FROM USCENTCOM. SITE INSPECTIONS AND ASSESSMENTS OF PSC ACTIVITIES WILL BE PLANNED AND EXECUTED. THE JOINT INTERAGENCY INCIDENT BOARD WILL PLAY A PIVOTAL ROLE IN THIS PHASE OF OVERSIGHT AND MANAGEMENT. THE OBJECTIVE OF ALL REFINEMENTS ARE TO INCREASE USFOR-A AND MSC VISIBILITY OF AC/PSC SERVICES, AND ENHANCE THE SERVICES PROVIDED CONSISTENT WITH CAPABILITIES, CONTRACTS, AND SUPPORT THE AFGHAN RULE OF LAW.

3.C. (U) TASKS.

3.C.1. (U) J-2 INTELLIGENCE.

3.C.1.A. AC/PSCS RELY ON LOCAL NATIONALS (LNS) AS WELL AS THIRD COUNTRY NATIONALS (TCNS) IN ORDER TO CONDUCT OPERATIONS. J-2 PROVIDES OVERSIGHT AND ASSISTANCE TO THE CURRENT PROCESSES EMPLOYED BY MSC'S TO REVIEW AC/PSC EMPLOYEES. THESE MAY INCLUDE CHECKS WITH LOCAL COUNTERINTELLIGENCE ACTIVITIES, ANTI-TERRORISM/FORCE PROTECTION OFFICERS AND LOCAL S/2/G-2 AS WELL AS ANSF FORCES. THE J-2 COORDINATES WITH TF BIOMETRIC TO ENSURE COORDINATE WITH TF BIOMETRICS TO ENSURE BIOMETRIC ENROLLMENTS ARE CONDUCTED AND COMPLETED IS CONDUCTED AND COMPLETED FOR THESE EMPLOYEES BEFORE THESE PERSONNEL ARE PROVIDED ARMS AND ACCESS IN SUPPORT OF THEIR CONTRACTED TASK. TF BIOMETRICS ESTABLISHES TIMELINES FOR ENROLLMENT, INGESTION AND NOTIFICATION TO ENSURE THAT PERSONNEL ARE BIOMETRICALLY VETTED BEFORE THEY START EMPLOYMENT.

3.C.1.B. J-2 MONITORS THE EFFECTIVENESS OF TF BIOMETRICS EFFORT TO SUCCESSFUL REGISTER LN AND TCN AC/PSC EMPLOYEES.

3.C.1.C. PROVIDE UNCLASSIFIED CJOA-A INFORMATION VIA THE ACOD FOR DISTRIBUTION TO THE AC/PSC COMMUNITY TO ENABLE THEIR OPERATIONAL PLANNING.

3.C.2. (U) J-3 OPERATIONS.

3.C.2.A. MAINTAIN THE USFOR-A J-4 LNO DESK IN THE JOINT OPERATIONS CENTER (JOC) AS AN INFORMATION GATHERING POINT FOR AC/PSC INCIDENT MANAGEMENT. RECEIVE REPORTS IAW THE AC/PSC CCIR (ENCL 10 - COMMANDER'S CRITICAL INFORMATION REQUIREMENTS).

3.C.2.B. J-3 ANTI-TERRORISM/FORCE PROTECTION SECTION SUPPORTS THE J-4 ACOD IN REVIEWING THE CIVILIAN ARMING AUTHORITY FOR CONTRACTORS REQUIRING WEAPONS, TO ENSURE PROPER WEAPON EVALUATION AND QUALIFICATION ARE DOCUMENTED FOR THEIR CONTRACTED DUTIES OR PERSONAL PROTECTION.

3.C.2.C. PROVIDE THE J-4 ACOD EXTRACTS FROM THE J-3 ANTI-TERRORISM/FORCE PROTECTION VULNERABILITY ASSESSMENTS EXECUTED THROUGH THE CJOA-A ADDRESSING THE PERFORMANCE OF CONTRACTED GUARD FORCES.

3.C.3. (U) J-4 LOGISTICS.

3.C.3.A. (U) EMBED AND SUSTAIN THE ACOD AS PART OF THE J-4 STAFF. J-4 PROVIDES SUPERVISION OF THE ACOD DIRECTOR, HIS MILITARY STAFF, AND CONTRACTOR SUPPORT. DESIGNATE A J-4 OFFICER AS THE ACOD DIRECTOR UNTIL THE JMD POSITION IS SOURCED. SUPERVISE THE DELIVERY AND CONDUCT OF J-4 ACOD SERVICES.

3.C.3.B. EXECUTE ALL PERSONNEL ACTIONS RELATED TO THE ACOD'S MILITARY MANNING UNDER THE JMD AND CONTRACTED SUPPORT.

3.C.3.C. (U) J-4 LOGISTICS (ARMED CONTRACTOR OVERSIGHT DIRECTORATE).

3.C.3.C.1. (U) ACT AS THE STAFF PROPONENT OF ALL ASPECTS OF AC/PSC OVERSIGHT AS WELL AS PROVIDE USFOR-A STAFF SUPPORT REGARDING AC/PSC ACTIONS AND OPERATIONS. PROVIDE A SINGLE POINT OF CONTACT FOR THE RECEIPT AND PROCESSING OF REQUESTS FOR INFORMATION (RFIS) BY MSCS, AC/PSCS, AND OTHER MILITARY AND GOVERNMENT AGENCIES.

3.C.3.C.2. (U) DEVELOP STAFF AND PROMULGATE POLICIES, DIRECTIVES, ORDERS AND PROCEDURES FOR THE MANAGEMENT AND OVERSIGHT OF DOD AC/PSCS OPERATING WITHIN THE CJOA-A TO MSCS AND OTHER COMMANDS.

3.C.3.C.3. (U) COORDINATE WITH COMBINED SECURITY TRANSITION COMMAND - AFGHANISTAN/NATO TRAINING MISSION AFGHANISTAN (CSTC-A/NTMA), COMBINED FORCES SPECIAL OPERATIONS COMPONENT COMMAND-AFGHANISTAN (CFSOCC-A), JOINT SUSTAINMENT COMMAND -AFGHANISTAN (JSC-A), COMBINED JOINT TASK FORCE-82 (CJTF-82), USFOR-A SOUTH, THE AFGHAN ENGINEERING DISTRICT (AED), JOINT TASK FORCE PALADIN, TASK FORCE ODIN, TASK FORCE

BIOMETRICS, 7TH SIGNAL BRIGADE AND 30TH MEDICAL COMMAND TO EXECUTE OVERSIGHT OF THEIR MANAGEMENT OF AC/PSCS.

3.C.3.C.4. (U) COORDINATE WITH JOINT CONTRACTING COMMAND - IRAQ/AFGHANISTAN (JCC I/A), PRINCIPAL ASSISTANT FOR REGIONAL CONTRACTING-AFGHANISTAN (PARC-A), DEFENSE CONTRACT MANAGEMENT AGENCY (DCMA), AND THE RESIDENT CONTRACTING OFFICES SUPPORTING CSTC-A, AED AND CFSOCC-A REGARDING THEIR MANAGEMENT OF AC/PSC-SPECIFIC CONTRACTING.

3.C.3.C.5. (U) CONDUCT LIAISON WITH THE US EMBASSY, USAID, APPROPRIATE AGENCIES IN THE AFGHAN GOVERNMENT, AND ANY RELEVANT PROFESSIONAL COMMUNITIES APPLICABLE TO THE EXECUTION OF SUPPORT TO DOD CONTRACTS (I.E. THE PRIVATE SECURITY COMPANY ASSOCIATION OF AFGHANISTAN, THE AFGHAN NATIONAL UNION OF PRIVATE SECURITY COMPANIES, OR THE OVERSEAS SECURITY ADVISORY COUNCIL (OSAC).)

3.C.3.C.6. (U) MAINTAIN A DATABASE OF CURRENT AC/PSCS SUPPORTING DOD CONTRACTS TO INCLUDE THE FOLLOWING: COUNTRY OF COMPANY REGISTRATION, STATUS OF AFGHAN LICENSING AND REGISTRATION, CONTRACT DATA (TITLE, NUMBER AND GENERAL SERVICE), IDENTIFICATION AND CONTACT DATA FOR THE RESPONSIBLE CONTRACTING OFFICER, ADMINISTRATIVE CONTRACTING OFFICER AND CONTRACTING OFFICER'S REPRESENTATIVE, IDENTIFICATION AND CONTACT DATA FOR THE VENDOR'S MANAGER FOR THE TASK, NUMBER OF EMPLOYEES (US/TCN/AFGHAN) AS WELL AS THEIR ARMING STATUS, NUMBER OF WEAPONS EMPLOYED ON THE TASK AS WELL AS INCIDENTS IN WHICH THE COMPANY HAS BEEN INVOLVED TO INCLUDE ATTACKS BY AAF, ESCALATION OF FORCE, AND ACCIDENTS.

3.C.3.C.7. (U) RECEIVE, DEVELOP, LOG, AND MAINTAIN FILES FOR ALL AC'S/PSC'S SERIOUS INCIDENT REPORTS. IN COORDINATION WITH THE USFOR-A SJA, PROVIDE THE COMMANDER, USFOR-A WITH INFORMATION TO ENABLE GUIDANCE TO ACTIVITY COMMANDERS EMPLOYING THE AC'S/PSC'S TO ENSURE THAT AN INVESTIGATION IS UNDERTAKEN IF WARRANTED. THE INVESTIGATION, WHEN REQUIRED, SHOULD BE EXECUTED IN A TIMELY AND TRANSPARENT MANNER, AND RECOMMENDATIONS WILL BE DEVELOPED AND CONSIDERED WITH CORRECTIVE OR DISCIPLINARY ACTION TAKEN. THE COMMANDER OF USFOR-A, RESERVES THE AUTHORITY TO REFER ANY OR ALL INCIDENTS TO THE APPROPRIATE PROVOST MARSHAL OR CRIMINAL INVESTIGATIVE SERVICE FOR A CRIMINAL INVESTIGATION. ACOD SHALL MAINTAIN ALL FILES RELEASABLE TO THEM FOR A MINIMUM OF THREE YEARS.

3.C.3.C.8. (U) CONDUCT AND PROVIDE A CHAIRMAN FOR A MONTHLY JOINT INTERAGENCY INCIDENT REVIEW BOARD (JIIRB). THIS USFOR-A/US EMBASSY-AFGHANISTAN EFFORT EXAMINES PAST INCIDENTS WITH THE PURPOSE OF DETERMINING LESSONS LEARNED, IDENTIFYING UNDERLYING ISSUES AND RECOMMENDING METHODS OF FUTURE MITIGATION TO PREVENT REPETITION OR REDUCE POTENTIAL NEGATIVE IMPACT. THESE RECOMMENDATIONS SHOULD RESULT IN FURTHER REFINEMENT OF EXISTING POLICIES, TACTICS, TECHNIQUES, PROCEDURES, AND MATERIAL SOLUTIONS. THE JIIRB IS NOT AN INVESTIGATIVE BODY AND WILL NOT DETERMINE LIABILITY OR CULPABILITY ON ANY INCIDENT. FURTHER INFORMATION REGARDING THE CONDUCT OF THE JIIRB CAN BE FOUND IN ATTACHMENT 11 - JIIRB TERMS OF REFERENCE.

3.C.3.C.9. RECEIVE RECURRING REPORTS TO SUPPORT USFOR-A MANAGEMENT AND OVERSIGHT. THESE REPORTS ARE REQUIRED BY CENTCOM (REFERENCE B) AND INCLUDE:

3.C.3.C.9.A. (U) AC'S/PSC'S MONTHLY WEAPONS DISCHARGE REPORT, THIS REPORT IS COMPILED BY THE CONTRACTING OFFICER REPRESENTATIVE FOR THE AC'S/PSC'S CONCERNED, FORWARDED TO THE J-4 ACOD FOR RETENTION. THE REPORT WILL INCLUDE THE FOLLOWING: CONTRACT DATA (TITLE, NUMBER AND GENERAL SERVICE); IDENTIFICATION; AND CONTACT DATA FOR THE ASSOCIATED CONTRACTING OFFICER AND ADMINISTRATIVE CONTRACTING OFFICER ACCORDING THE FORMAT DISPLAYED IN ATTACHMENT 4, ENCL 3 OF THIS ORDER. OTHER INFORMATION CONTAINED IN THIS REPORT WILL BE BOTH THE IDENTIFICATION

AND CONTACT DATA FOR THE VENDOR'S MANAGER FOR THE TASK, THE TOTAL NUMBER OF EMPLOYEES (US/TCN/AFGHAN) UTILIZED IN SUPPORT OF THE CONTRACT AT EVERY TIER OF CONTRACT/SUBCONTRACT, THE ARMING STATUS OF ALL PERSONNEL, NUMBER (AND TYPE) OF WEAPONS EMPLOYED IN SUPPORT OF THE CONTRACT AT ALL TIERS, INFORMATION (I.E. SERIAL NUMBERS/LICENSE PLATES) OF ALL ARMORED VEHICLES, AND OF TRANSPONDER SYSTEMS EMPLOYED. INFORMATION ON ANY AND ALL PAST INCIDENTS IN WHICH THE COMPANY HAS BEEN INVOLVED IN (ATTACKS, ESCALATION OF FORCE AND ACCIDENTS) WILL ALSO BE REPORTED. THE AC/PSC MONTHLY WEAPONS DISCHARGE REPORT WILL BE RECEIVED BY USFOR-A J-4 ACOD NLT THE 5TH DAY OF EACH MONTH ADDRESSING THE PREVIOUS MONTH'S ACTIVITIES.

3.C.3.C.9.B (U) AC/PSC MONTHLY CIVILIAN ARMING AUTHORITY REPORT. THIS REPORT INCLUDES IDENTIFYING ALL CONTRACTED PERSONNEL WHO ARE ARMED, THE WEAPONS THEY ARE AUTHORIZED BY TYPE AND CALIBER, THE STATUS OF THEIR CIVILIAN ARMING AUTHORITY, AND IDENTIFICATION OF ANY WEAPONS USE/DISCHARGES. IT WILL BE PROVIDED BY THE CONTRACTING OFFICER'S REPRESENTATIVE (COR) FOR THE CONTRACT TO J3 FORCE PROTECTION (CIVILIAN ARMING AUTHORITY) AND USFOR-A J-4 ACOD.

3.C.3.C.9.C. (U) MONTHLY CONTRACTOR CENSUS, COMMANDER, JOINT CONTRACTING COMMAND-IRAQ/AFGHANISTAN PRINCIPAL ASSISTANT FOR REGIONAL CONTRACTING- AFGHANISTAN PROVIDES A COPY OF THE MONTHLY CENSUS TO USFOR-A J-4 ACOD WHEN COMPLETED.

3.C.3.C.10. (U) ESTABLISH A CONTRACTOR OPERATIONS CELL IN THE USFOR-A JOC. THIS CELL WILL RECEIVE CONTRACTOR REQUESTS FOR MOVEMENT; DISTRIBUTE THE REQUESTS FOR APPROVAL BY DESIGNATED SUBORDINATE COMMANDS, PROVIDE MONITORING OF THE MOVEMENTS IN EXECUTION, AND ALSO ASSIST USFOR-A AND ITS SUBORDINATE COMMANDS IN IDENTIFYING AND RESPONDING TO ATTACKS AND INCIDENTS, AS NECESSARY. THIS CELL MUST BE CAPABLE OF COORDINATION WITH ISAF, IN ORDER TO PROVIDE OR ENABLE AID. ON ORDER, THE ARCHITECTURE WILL EXPAND AS DIRECTED.

3.C.4. (U) J-6.

3.C.4.1. (U) PROVIDE AND SUPPORT COMMUNICATIONS REQUIREMENTS OF THE J-4 ACOD INCLUDING REQUIRED PHONE LINES, SIPR AND NIPR CONNECTIVITY, ISAF SIPR, TANDBERG ACCESS ETC.

3.C.4.2. (U) ASSIST THE J-4 ACOD IN THE EMPLOYMENT OF AN UNCLASSIFIED PUBLIC INTERNET SITE (USJFCOM'S WWW.HARMONIEWEB.ORG) INFORMATION DISTRIBUTION AND CORRESPONDENCE WITH THE DOD AC/PSC'S. IN PARTICULAR, ASSISTANCE MAY BE REQUIRED REGARDING INFORMATION ASSURANCE.

3.C.4.3. (U) PROVIDE EXPERTISE AS NECESSARY TO SUPPORT THE DEVELOPMENT OF ENHANCING COMMUNICATIONS AND TRACKING OF AC'S/PSC'S OPERATING IN THE BATTLE SPACE.

3.C.5. (U) PUBLIC AFFAIRS.

3.C.5.1 (U) SUPPORT AC/PSC POST-INCIDENT MANAGEMENT TO ADDRESS THE FACTS AND CONSEQUENCES OF REPORTED AC/PSC INCIDENTS. COORDINATE WITH THE J-4 ACOD FOR THE DEVELOPMENT OF INITIAL INFORMATION AS WELL AS UPDATES OVERTIME.

3.C.6. (U) INFORMATION OPERATIONS.

3.C.6.1 (U) SUPPORT AC/PSC POST-INCIDENT MANAGEMENT WITH INFORMATION PRODUCTS TO MITIGATE THE CONSEQUENCES OF REPORTED AC/PSC INCIDENTS. COORDINATE WITH THE J-4 ACOD FOR THE DEVELOPMENT OF INITIAL INFORMATION AS WELL AS UPDATES OVER TIME.

3.C.7. (U) STAFF JUDGE ADVOCATE.

3.C.7.A. (U) PROVIDE A REPRESENTATIVE ON THE MONTHLY JOINT INCIDENT REVIEW BOARD TO DETERMINE TRENDS, AND IDENTIFY RECOMMENDATIONS FOR IMPROVEMENTS IN AC/PSC OPERATIONS.

3.C.7.B (U) RECEIVE AND PROVIDE LEGAL REVIEW OF ARMING REQUEST PACKETS IAW ATTACHMENT 2 PARAGRAPH 4.D.

3.C.7.C (U) PROVIDE ADVICE TO THE COMMAND ON INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.7.D (U) ASSIST WITH LICENSING AND THE LEGAL ISSUES IN COORDINATION WITH OTHER DOD , FEDERAL AGENCIES AND WITH THE GOVERNMENT OF AFGHANISTAN.

3.C.8. (U) COMBINED SECURITY TRANSITION COMMAND - AFGHANISTAN /NATO TRAINING MISSION AFGHANISTAN (CSTC-A)/(MTMA) .

3.C.8.A. (U) CSTC-A EMPLOYS AC'S/PSC'S TO PROVIDE CONVOY ESCORTS AND STATIC SECURITY. ADDITIONALLY, THE COMMAND EMPLOYS NUMBERS OF CONTRACTED TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED.

3.C.8.B. (U) MANAGE CSTC-A-CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC'S/PSC'S ACTIONS. ADVISE USFOR-A J-4 ACOD OF POC'S NAME, RANK AND CONTACT DATA.

3.C.8.C. (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY SUPPORT ARMING AND ARE CURRENT. ADVISE USFOR-A J-4 ACOD OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.8.D. (U) REPORT CCIRS AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.8.E. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND ALL TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.8.G. (U) EXECUTE INCIDENTS INVOLVING AC'S/PSC'S.

3.C.8.H. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.9. (U) COMBINED FORCES SPECIAL OPERATIONS COMPONENT COMMAND-AFGHANISTAN (CFSOCC-A) .

3.C.9.A (U)CFSOCC-A EMPLOYS AC'S/PSC'S TO PERFORM STATIC GUARD OF INSTALLATIONS. IT ALSO EMPLOYS CONTRACTED TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED. THE MAJORITY OF STATIC GUARD SERVICES ARE PROVIDED BY ASGS EMPLOYED DIRECTLY UNDER CJSOTF CONTRACTS.

3.C.9.B (U) MANAGE CFSOCC-A-CONTRACTED AC/PSCS IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.9.C (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.9.D (U) REPORT CCIRS AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.9.E. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.9.F. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.9.G. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.10. (U) JOINT SUSTAINMENT COMMAND - AFGHANISTAN (JSC-A) .

3.C.10.A (U) THIS COMMAND EMPLOYS AC'S/PSC'S TO PROVIDE STATIC GUARD SUPPORT ON INSTALLATIONS, IN ADDITION TO ESCORTING SUPPORT AND SUSTAINMENT CONVOYS.

3.C.10.B. (U) MANAGE JSC-A CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.10.C. (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE THAT THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.10.D. (U) REPORT CCIRS AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.10.E. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC/PSCS PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.10.F. (U) EXECUTE INVESTIGATIONS OF ATTACKS AGAINST AC'S/PSC'S AS WELL AS INCIDENTS INVOLVING AC'S/PSC'S.

3.C.10.G. (U) TRANSMIT ROUTE STATUS FOR LOGISTICAL GROUND MOVEMENTS TO USFOR-A JOC.

3.C.10.H. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.11. (U) COMBINED JOINT TASK FORCE-82 (CJTF-82).

3.C.11.A. (U) CJTF-82 IS SUPPORTED BY AC'S/PSC'S PROVIDING CONVOY ESCORT AND STATIC GUARD. THIS INCLUDES EMPLOYMENT OF ASGS. IT ALSO EMPLOYS CONTRACTED TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED. ADDITIONALLY, CJTF-82 SUPERVISES ACTIVITIES WITHIN A GEOGRAPHIC OPERATING AREA TO INCLUDE THE MOVEMENTS OF AC/PSCS

3.C.11.A (U) MANAGE CJTF-82 CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC'S/PSC'S ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.11.B (U) REVIEW CURRENT CONTRACTS REGARDING ANY ARMED TRAINERS, MENTORS AND TECHNICIANS EMPLOYED AS CONTRACTORS FOR THIS COMMAND. DETERMINE WHETHER THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.11.C (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.11.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.11.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSCS.

3.C.11.F. (U) ADVISE USFOR-A J-4 ACOD OF THE METHODOLOGY CURRENTLY EMPLOYED TO RECEIVE/APPROVE AC'S/PSC'S REQUESTS FOR MOVEMENT, MONITOR, AND TRACK THESE MOVEMENTS DURING EXECUTION, COMMUNICATE WITH THE AC'S/PSC'S DURING MOVEMENT AND IDENTIFY AND RESPOND TO ATTACKS OR INCIDENTS INVOLVING AC'S/PSC'S. REPORT THIS DATA NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.11.G. (U) PROVIDE QRF AND MEDEVAC SUPPORT TO AC'S/PSC'S (AS AVAILABLE). WHEN QRF IS ACTIVATED, ASSUME COMMAND OF THE SCENE UPON ARRIVAL WITH A POSITIVE RADIO/VISUAL HANDOFF FROM THE AC/PSC. THE IMMEDIATE PURPOSE OF THE QRF IS NORMALLY TO SUPPORT THE SAFE EXTRACTION OF THE USG AC/PSC.

3.C11.H. (U) SECURE THE SCENE WHERE THE SERIOUS INCIDENT OCCURS, TO THE EXTENT THAT THE SECURITY SITUATION PERMITS, IOT IDENTIFY INJURED, FATALITIES, AND PROPERTY DAMAGE AND TO PRESERVE THE ABILITY TO COLLECT EVIDENCE.

3.C.11.I. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.12. (U) USFOR-A South.

3.C.12.A. (U) USFOR-A SOUTH IS SUPPORTED BY AC'S/PSC'S PROVIDING CONVOY ESCORT AND STATIC GUARD. THIS INCLUDES EMPLOYMENT OF ASGS. IT ALSO MAY EMPLOY CONTRACTED TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED. ADDITIONALLY, USFOR-A SUPERVISES ACTIVITIES WITHIN A GEOGRAPHIC OPERATING AREA TO INCLUDE THE MOVEMENT AND OPERATIONS OF AC'S/PSC'S

3.C.12.A. (U) MANAGE USFOR-A CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.12.B. (U) REVIEW ANY CURRENT CONTRACTS OF EMPLOYING ARMED TRAINERS, MENTORS AND TECHNICIANS IN SUPPORT OF USFOR-A SOUTH. DETERMINE WHETHER THE STATEMENTS OF WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.12.C. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.12.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.12.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.12.F. (U) ADVISE USFOR-A J-4 ACOD OF THE METHODOLOGY CURRENTLY EMPLOYED TO RECEIVE/APPROVE AC/PSC REQUESTS FOR MOVEMENT, MONITOR AND TRACK THESE MOVEMENTS DURING EXECUTION, COMMUNICATE WITH THE AC/PSC DURING MOVEMENT AND IDENTIFY AND RESPOND TO ATTACKS OR INCIDENTS INVOLVING AC/PSC. REPORT THIS DATA NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.12.G. (U) SUPPORT SUBORDINATE UNITS IN RC(S) PROVIDE QRF AND MEDEVAC SUPPORT TO AC/PSC'S (AS AVAILABLE). WHEN QRF IS ACTIVATED, ASSUME COMMAND OF THE SCENE UPON ARRIVAL WITH A POSITIVE RADIO/VISUAL HANDOFF FROM THE AC/PSC. THE IMMEDIATE PURPOSE OF THE QRF IS NORMALLY TO SUPPORT THE SAFE EXTRACTION OF THE USG AC/PSC.

3.C.12.H. (U) SUPPORT SUBORDINATE UNITS IN RC(S) SECURE THE SCENE WHERE THE SERIOUS INCIDENT OCCURS, TO THE EXTENT THAT THE SECURITY SITUATION PERMITS, IOT IDENTIFY INJURED, FATALITIES, PROPERTY DAMAGE AND TO PRESERVE THE ABILITY TO COLLECT EVIDENCE.

3.C.12.I. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.13. (U) AFGHAN ENGINEERING DISTRICT (AED).

3.C.13.A. (U) AED EMPLOYS SERVICES TO AC'S/PSC'S TO SUPPORT THE MOVEMENT OF AED PERSONNEL (PSD SUPPORT), MOVEMENT OF RECONSTRUCTION MATERIALS (CONVOY ESCORT) AND SECURITY OF AED COMPOUNDS AS WELL AS PROJECT SITES (STATIC GUARDS). MUCH OF THE CONVOY ESCORT TASKS AND PROJECT SITE SECURITY IS PROVIDED BY SUBCONTRACTED COMPANIES WORKING FOR THE PRIME CONSTRUCTION CONTRACTOR. ADDITIONALLY, ASGS ARE EMPLOYED FOR THIS WORK. THESE SERVICES ARE EMPLOYED VIA AED CONTRACTING.

3.C.13.B. (U) MANAGE AED-CONTRACTED AC/PSCS IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.13.C. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.13.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.13.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSCS.

3.C.13.F. (U) ADVISE USFOR-A J-4 ACOD OF THE METHODOLOGY CURRENTLY EMPLOYED TO RECEIVE/APPROVE AC/PSC REQUESTS FOR MOVEMENT, MONITOR AND TRACK THESE MOVEMENTS DURING EXECUTION, COMMUNICATE WITH THE AC/PSC DURING MOVEMENT AND IDENTIFY AND RESPOND TO ATTACKS OR INCIDENTS INVOLVING AC'S/PSCS. REPORT THIS DATA NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.13.G. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.14. (U) TASK FORCE BIOMETRICS.

3.C.14.A. (U) EXECUTE TASKS IAW THIS FRAGO FOR ANY TF BIOMETRICS EMPLOYED AC/PSC'S. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.14.B. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.14.C. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES.

3.C.14.D (U) ACT AS THE PROPONENT FOR BIOMETRIC ENROLLMENT OF LN AND TCN AC/PSC EMPLOYEES. TF BIOMETRIC IS RESPONSIBLE TO ESTABLISH ENROLLMENT SITES, EITHER TEMPORARY OR PERMANENT, TO THE SUPPORT THE BIOMETRIC REGISTRATION OF AC/PSC LN AND TCN PERSONNEL.

3.C.14.E. (U) TF BIOMETRICS ESTABLISHES TACTICS, TECHNIQUES AND PROCEDURES (TTP) FOR STANDARD ENROLLMENTS OF AFFECTED AC/PSC'S TO INCLUDE, BUT NOT LIMITED TO OCCUPATION, WEAPONS TYPE, MGRS ENROLLMENT LOCATIONS, RELATED ORGANIZATION NAME AND CONTACT INFORMATION.

3.C.15. (U) JTF PALADIN.

3.C.15.A. (U) MANAGE THE COMMAND'S CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.15.B. (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE WHETHER THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.15.C. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.15.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AS WELL AS AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.15.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.16. (U) TASK FORCE ODIN.

3.C.16.A. (U) MANAGE THE COMMAND'S CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.16.B. (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE WHETHER THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.16.C. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.16.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.16.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.17. (U) 7TH SIGNAL BRIGADE.

3.C.17.A. (U) MANAGE THE COMMAND'S CONTRACTED AC/PSCS IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.17.B. (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE WHETHER THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.17.C. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.17.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.17.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.18. (U) 30TH MEDICAL COMMAND BRIGADE.

3.C.18.A. (U) MANAGE THE COMMAND'S CONTRACTED AC'S/PSC'S IAW THIS FRAGO. ESTABLISH AND IDENTIFY A STAFF PROPONENT FOR AC/PSC ACTIONS. ADVISE USFOR-A J-4 ACOD OF NAME, RANK AND CONTACT DATA.

3.C.18.B. (U) REVIEW CURRENT CONTRACTS REGARDING ARMED TRAINERS, MENTORS AND TECHNICIANS. DETERMINE WHETHER THE STATEMENTS OR WORK/PERFORMANCE WORK STATEMENTS, LETTERS OF AUTHORIZATION AND CIVILIAN ARMING AUTHORITY PAPERWORK ARE CURRENT. ADVISE USFOR-A OF THE RESULTS OF THE REVIEW NLT 15 DAYS AFTER RECEIPT OF THIS FRAGO.

3.C.18.C. (U) REPORT CCIR AS STATED IN ENCLOSURE 10 TO THE USFOR-A JOC.

3.C.18.D. (U) EXECUTE RECURRING REPORTS AS OUTLINED IN PARAGRAPH 3.C.3.C.9. OF THIS FRAGO AND APPLICABLE ENCLOSURES. THIS INCLUDES REPORTING ON AFGHAN SECURITY GUARDS, TRAINERS, MENTORS AND TECHNICIANS WHO ARE ARMED AND AC'S/PSC'S PERFORMING SERVICES AS SUBCONTRACTORS SUPPORTING DOD CONTRACTS.

3.C.18.E. (U) EXECUTE INVESTIGATIONS OF INCIDENTS INVOLVING AC'S/PSC'S.

3.C.19. (U) JOINT CONTRACTING COMMAND-IRAQ/AFGHANISTAN (JCC-I/A) AND PRINCIPAL ASSISTANT FOR REGIONAL CONTRACTING- AFGHANISTAN (PARC-A).

3.C.19.A. (U) THESE CONTRACTING ACTIVITIES PROVIDE EXPERTISE AND ASSISTANCE TO USFOR-A MANAGEMENT SPECIFICALLY ADDRESSING MODIFICATIONS TO ADDRESS CHANGING ENVIRONMENTS, COMPLIANCE ISSUE AND OTHER TECHNICAL ASSISTANCE. TO ENSURE THAT CONTRACTORS COMPLY WITH THESE POLICIES CONSISTENTLY, THE FOLLOWING CONTRACT PROVISION IS REQUIRED IN ALL FUTURE DOD CONTRACTS SUPPORTING USFOR-A AND ITS SUBORDINATE UNITS SUBJECT TO AVAILABLE FUNDS AND BILATERAL AGREEMENT, EXISTING DOD CONTRACTS THAT DO NOT ALREADY HAVE SUCH PROVISIONS, AND SHALL ALSO REQUIRE COMPLIANCE TO ANY SUB-CONTRACTORS, AT ANY TIER:

3.C.19.B. (U) "ALL AC'S/PSC'S IN THE COMBINED JOINT OPERATIONS AREA - AFGHANISTAN SHALL COMPLY WITH AND SHALL ENSURE THAT THEIR PERSONNEL ARE FAMILIAR WITH AND COMPLY WITH ALL APPLICABLE ORDERS, DIRECTIVES, AND INSTRUCTIONS ISSUED BY THE USFOR-A'S COMMANDER RELATING TO FORCE PROTECTION AND SAFETY".

3.C.19.C. (U) FAILURE TO COMPLY WITH REPORTING REQUIREMENTS, TO CONDUCT INTERNAL INQUIRIES AND INVESTIGATIONS, AND TO FULLY COOPERATE WITH DESIGNATED COMMANDER'S INVESTIGATIONS SERIOUSLY IMPEDES THE PUBLIC'S CONFIDENCE IN THE AFGHAN GOVERNMENT'S ABILITY TO PROVIDE LAW ENFORCEMENT, SAFETY AND SECURITY, AND POSES A RISK TO AFGHAN CIVILIANS AND COALITION MEMBERS. THIS SITUATION MUST NOT OCCUR OR BE PERMITTED TO OCCUR. CORS WILL PLAY A VITAL ROLE IN THE MONITORING OF THESE REQUIREMENTS AND WILL COORDINATE WITH THE ACOD WHEN VIOLATIONS OF THESE REQUIREMENTS ARE IDENTIFIED.

3.C.19.D. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.C.20. (U) DEFENSE CONTRACTING MANAGEMENT AGENCY (DCMA).

3.C.20.A. (U) THESE CONTRACTING ACTIVITIES PROVIDE EXPERTISE AND ASSISTANCE TO USFOR-A MANAGEMENT SPECIFICALLY ADDRESSING MODIFICATIONS TO ADDRESS CHANGING ENVIRONMENTS, COMPLIANCE ISSUE AND OTHER TECHNICAL ASSISTANCE. TO ENSURE THAT CONTRACTORS COMPLY WITH THESE POLICIES CONSISTENTLY, THE FOLLOWING CONTRACT PROVISION IS REQUIRED IN ALL FUTURE DOD CONTRACTS SUPPORTING USFOR-A AND ITS SUBORDINATE UNITS SUBJECT TO AVAILABLE FUNDS AND BILATERAL AGREEMENT, EXISTING DOD CONTRACTS THAT DO NOT ALREADY HAVE SUCH PROVISIONS, AND SHALL ALSO REQUIRE COMPLIANCE TO ANY SUB-CONTRACTORS, AT ANY TIER:

3.C.20.B. (U) "ALL AC'S/PSC'S IN THE COMBINED JOINT OPERATIONS AREA - AFGHANISTAN SHALL COMPLY WITH AND SHALL ENSURE THAT THEIR PERSONNEL ARE FAMILIAR WITH AND COMPLY WITH ALL APPLICABLE ORDERS, DIRECTIVES, AND INSTRUCTIONS ISSUED BY THE USFOR-A'S COMMANDER RELATING TO FORCE PROTECTION AND SAFETY".

3.C.20.C. (U) FAILURE TO COMPLY WITH REPORTING REQUIREMENTS, TO CONDUCT INTERNAL INQUIRIES AND INVESTIGATIONS, AND TO FULLY COOPERATE WITH DESIGNATED COMMANDER'S INVESTIGATIONS SERIOUSLY IMPEDES THE PUBLIC'S CONFIDENCE IN THE AFGHAN GOVERNMENT'S ABILITY TO PROVIDE LAW ENFORCEMENT, SAFETY AND SECURITY, AND POSES A RISK TO AFGHAN CIVILIANS AND COALITION MEMBERS. THIS SITUATION MUST NOT OCCUR OR BE PERMITTED TO OCCUR. CORS WILL PLAY A VITAL ROLE IN THE MONITORING OF THESE REQUIREMENTS AND WILL COORDINATE WITH THE ACOD WHEN VIOLATIONS OF THESE REQUIREMENTS ARE IDENTIFIED.

3.C.20.D. (U) DESIGNATE A REPRESENTATIVE FOR THE JIIRB.

3.D. (U) COORDINATING INSTURCTIONS.

3.D.1. (U) DIRLAUTH ALCON IS AUTHORIZED.

3.D.2.A. (U) ESTABLISH USFOR-A AS THE SINGLE MANAGEMENT ENTITY FOR DOD CONTRACTED AC/PSC ACTIVITIES WITHIN THE CJOA-A. USFOR-A ESTABLISHES AN

ARMED CONTRACTOR OVERSIGHT DIRECTORATE IN USFOR-A J-4 AS THE COMMANDER'S STAFF PROPONENT FOR THESE ACTIVITIES. THIS DIRECTORATE PROVIDES USFOR-A WITH UNIQUE STAFF SUPPORT, SUBJECT MATTER EXPERTISE, DATA COLLECTION AND DATA MANAGEMENT, AND LIAISON SERVICES.

3.D.2.B. (U) ESTABLISH AND MAINTAIN VISIBILITY OF ALL DOD AC/PSC ACTIVITIES SUPPORTING USFOR-A AND ITS MSCS TO INCLUDE: NON-MILITARY PERSONAL SECURITY DETACHMENTS (PSD'S), CONVOY ESCORTS, STATIC GUARD SERVICES ON INSTALLATIONS IN THE FORM OF ARMED SECURITY GUARDS (ASG'S), IN ADDITION TO THE ACTIVITIES OF INDIVIDUAL CONTRACTORS ARMED FOR PERSONAL PROTECTION. USFOR-A WILL ESTABLISH CLOSE COORDINATION WITH REQUIRING ACTIVITIES BEING SUPPORTED AND THE CONTRACTING ACTIVITIES RESPONSIBLE TO MANAGING THE DOD CONTRACT.

3.D.2.C. (U) MANAGE AND MAINTAIN INFORMATION FOR HISTORICAL PURPOSES IN ORDER TO PROVIDE A RESPONSE TO POTENTIAL QUERIES FROM USCENCOM, THE JOINT STAFF, OFFICE OF THE SECRETARY OF DEFENSE (OSD), AND OTHER GOVERNMENT ENTITIES.

3.D.2.D. (U) ESTABLISH PROCEDURES TO ENABLE THE PLANNING, APPROVAL, EXECUTION, AND TRACKING OF AC'S/PSC'S-RELATED MOVEMENTS WITHIN THE THEATER.

3.D.2.E. (U) ESTABLISH PROCEDURES TO RECEIVE AND DISSEMINATE INFORMATION IN THE EVENT OF AN INCIDENT INVOLVING AC'S/PSC'S (INCLUDING ATTACKS, ESCALATIONS OF FORCE AND SIGNIFICANT ROAD TRAFFIC ACCIDENTS), IN ORDER TO REPORT TO HIGHER HEADQUARTERS, AND AS NECESSARY, PROVIDE MILITARY SUPPORT TO THE INCIDENT.

3.D.2.F. (U) CONDUCT INCIDENT REVIEWS TO DETERMINE LESSONS LEARNED, ISSUES AND METHODS OF MITIGATION TO PREVENT A RECURRENCE AND REDUCE THE NEGATIVE IMPACT OF AC/PSC INCIDENTS.

3.D.2.G. (U) ESTABLISH AND MAINTAIN LIAISON WITH THE US EMBASSY, ISAF, GIROA AGENCIES, REQUIRING ACTIVITIES, AND INDIVIDUAL AC/PSCS OPERATING IN CJOA-A.

GEXTEXT/ADMINISTRATION AND LOGISTICS/

4. (U) ADMIN AND LOGISTICS. NO CHANGES.

GENTEXT/COMMAND AND SIGNAL/

5. (U) COMMAND AND SIGNAL.

5.A. (U) COMMAND RELATIONSHIPS. NO CHANGE.

5.B. (U) POINTS OF CONTACT.

5.B.1. (U) MAJ VIRGILIO, ARCEGA IS THE USFOR-A J4 DEPUTY DIRECTOR; DSN 237-4269; SVOIP 237-1368, VIRGILIO.G.ARCEGA@AFGHAN.SWA.ARMY.MIL; VIRGILIO.G.ARCEGA@AGHAN.SWA.ARMY.SMIL.MIL.

5.B.2. (U) CAPT JEFF HORNE, USMC IS USFOR-A J4 ACOD DIRECTOR; DSN 237-4414; SVOIP 237-1722; JEFF.L.HORNE@AFGHAN.SWA.ARMY.MIL; JEFF.L.HORNE@AFGHAN.SWA.ARMY.SMIL.MIL.

5.B.3. (U) USFOR-A ACOD STAFF AT DSN 237-1757/1768; SVOIP 237-1925.//

(U) ACKNOWLEDGE.//

MCCHRYSTAL

GEN

OFFICIAL:

GORRY

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