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### **Publication Information Page**

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Chief, Civil Affairs Branch (J7/9-JIC) USSOCOM 7701 Tampa Point Blvd MacDill AFB, FL 33621 DSN 299-4379 COM: (813) 826-4379 This product results from a collaborative effort between Joint Civil Information Management Joint Test (J-CIM JT) and the Joint Test and Evaluation Program (JT&E) under the Director, Operational Test and Evaluation, Office of the Secretary of Defense. The JT&E Program seeks nominations from the Services, Combatant Commands, and National Agencies for projects that develop test products to resolve joint operational problems. The objective of the program is to find ways for collectors to improve mission performance with current equipment, organization and doctrine. Please visit www.jte.osd.mil for additional information on the program.

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## **EXTRA FEATURE:**

Open back cover for access to critical items

**Appendix A - Checklist and Standards** 

**Appendix B - Civil Data Collection Forms** 

# **Important Information**

Throughout the Collection Handbook the following symbols are used to highlight important information:



**NOTE:** Good techniques or procedures



CAUTION: Situation that requires a decision or additional action



WARNING: Potential adverse impact to mission

Throughout the Collection Handbook, the PACCT acronymhighlights imperative collection principles:

Collect Civil Data for a









Report civil data in a



- 1.1 Handbook Purpose
- 1.2 Handbook Scope
- 1.3 Handbook Audience
- 1.4 Joint CIM Process
- 1.5 Collecting Civil Data
- 1.6 Prerequisites for Collecting Civil Data
- 1.7 Principles for Collecting Civil Data



## 1.1 Handbook Purpose

The Joint Civil Information Management Tactical Handbook is designed to provide joint procedures and standardized formats for the collection and reporting of civil data to support the Joint Force Commander planning and execution of operations. The publication consolidates the Services' best tactics, techniques and procedures.

## 1.2 Handbook Scope

The Joint Civil Information Management Tactical Handbook is applicable to all of the civil functional areas and sectors that comprise the civil operating environment across the full range of military operations.

The handbook is non-system specific. The manual procedures and forms contained here-in are to be treated as a base-line standard. Organizations equipped with any of the several available automated collection systems may need to apply additional techniques to account for the capability of their system.

#### 1.3 Handbook Audience

The Joint Civil Information Management Tactical Handbook is intended for use by any organization with the responsibility to collect and report civil data in support of joint force planning and execution. Users include, but are not limited to tactical collectors, such as civil affairs teams, maritime civil affairs teams, civil liaison teams, provincial reconstruction teams, human terrain teams, engineers, military information support operations (MISO), maneuver forces, special operations forces, US interagency, and partner nations.

SHARING

## 1.4 Joint-Civil Information Management (CIM) Process

The joint-CIM process standardizes actions that collectors already execute to manage civil information. Standardization enables collectors to train to the same standard and provides leaders the ability to prioritize efforts and manage expectations among stakeholders resulting in a clear vision of the civil environment for the commander.

Joint-CIM is the process whereby civil information is collected, consolidated in a central information system, and shared with the supported elements, higher headquarters, other US Government and Department of Defense (DOD) Agencies, international organizations, and non-governmental organizations (NGO).

PRODUCTION

NOLLWAITOSNOO

PNALYSIS

## Joint-CIM is a six-step process:

Planning - The process begins with planning. Planning develops plans to collect, consolidate and share. The plan to collect considers what data and information are necessary. The plan to consolidate informs how the collected data will be organized. The plan to share identifies what to share, and with whom.

**Collection -** This is a tested procedure that provides civil data to support the joint force commander's civil information requirements.

**Consolidation -** This is a tested procedure for collating and processing data to produce civil information to support planning, analysis and sharing. **Analysis -** This activity is situational assessment, sensemaking and projection. It supports the development of products requested by the joint force command.

**Production -** This activity organizes, based on requirements, analyzed civil information, event logs, status trackers, etc. into products that satisfy requirements.

**Sharing** - This is a tested procedure that supports the external and internal exchange of information to increase joint force commander and stakeholder situational awareness and situational understanding.

The joint civil information management process is executed at all echelons of war (tactical through strategic). Each step of the process is emphasized differently by echelon and organization. At the tactical level, efforts are focused on collection and sharing with consolidation and analysis being a secondary effort. While tactical collectors do perform all six of the JCIM Process Steps, the Tactical Handbook was written to specifically address collecting and sharing of civil data.

Civil information managed through the process is developed from data with relation to several mnemonics and the District Stability Framework (DSF):

SWEAT-MSO	ASCOPE	PMESII	DSF
S anitation W ater E lectricity A cademics T ransportation M edical S afety O ther	A reas S tructures C apabilities O rganizations P eople E vents	P olitical M ilitary E conomic S ocial I nfrastructure I nformation Systems	Problems? Causes? Solutions? Priorities?

## 1.5 Collecting Civil Data

Complete, accurate, and timely collection of operationally relevant civil data is necessary for a reliable representation of the civil components of the operating environment. The ability to visualize and understand the civil components of the operating environment is a critical component of the commander's military decision making process.

The joint force collects relevant civil data in three ways:

**Information Search:** Collecting data and information from the internet, printed media, or other civilian or military sources. This collection type is viewed as indirect collection. Information search might use data mining.



**Civil Reconnaissance:** Planned collection of focused and coordinated information by direct observation and evaluation of the operating environment.



**Civil Engagements:** Activity to engage one or more individuals in dialogue or cultural exchange. It is a participatory interaction, such as key leader engagement (KLE), mass engagement, and surveys between the collecting unit and the indigenous populations and institutions (IPI) in the operating environment.





NOTE: Use of information search, civil reconnaissance, and civil engagement should be synchronized into a collection plan.

## 1.6 Prerequisites for Collecting Civil Data

Civil data collection immediately follows planning in the joint-CIM process. Collection is triggered by a collection requirement tasking.

Operations planning provides the purpose, direction, and authority for civil data collection to ensure that complete, accurate, timely and operationally relevant civil data is available to supported elements, higher headquarters, other US Government and DOD Agencies, international organizations, and NGOs

Prior to collecting civil data, ensure that your collection requirement tasking includes the following guidance:

**Purpose:** What is the data being collected to support? Some examples are:

- Populate a civil common operating picture (COP) layer (e.g. utilities).
- Initial Facility Assessment (e.g. Hospital)
- District Stability Assessment (e.g. Community Problems)
- Project Status (update to already on-hand civil data.)



CAUTION: If your collection tasking does not include a clear purpose - send a request for information (RFI) to the tasking authority to get it.

**Direction:** What civil data is required to satisfy the purpose?

- Blocks and data fields (tear lines) from the civil data forms
- Additional data types (photos, audio, hard copy records)
- Date and time that civil data is required



CAUTION: If your collection tasking does not include direction on what data is required (or not required) - send an RFI to the tasking authority to get it.

**Necessary Authority:** Do you have the required authority to collect the data (civil engagements and reconnaissance)?

- Countries under the Title 22 authority (US Embassy) regulate all official communication with the host nation representatives
- Such engagements may require coordination through the political advisor (POLAD) and or the point of contact (POC) within the US Mission

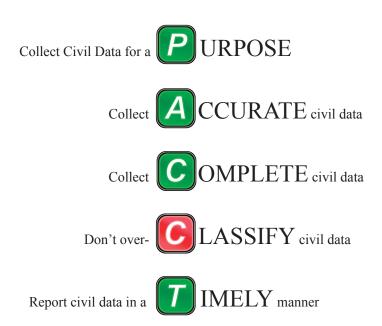


CAUTION: If your collection tasking involves civil engagement of an official nature at the operational or strategic level ensure that authority for the engagement is coordinated through the POLAD with the US Embassy.

## 1.7 Principles for Collecting Civil Data

The civil data that you collect will either enable analysts, staffs and the commander to make decisions – or – it will unnecessarily risk lives and consume disproportionate amounts of organizational energy for useless information in terms of informing decision making.

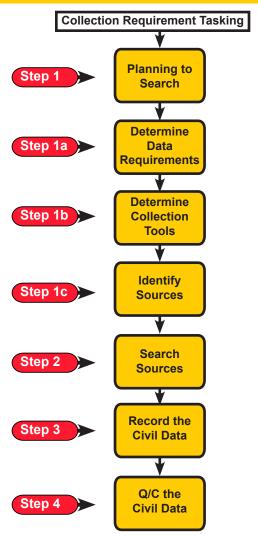
Remember and apply these principles when collecting civil data:



Procedures throughout the handbook will be labeled with these color coded letters to indicate linkage to the collection principle.

- 2.1 Background
- 2.2 Considerations
- 2.3 Procedures
- 2.4 Best Practices





## 2.1 Information Search Background

Information search is a four-step procedure that involves the collection of civil data or civil information from existing sources. These sources are those that have already collected and consolidated civil data. These sources include the internet, other civilian and military partners, as well as reports, assessments and other knowledge products that are in electronic or written form. Information search is more heavily used at the battalion level and higher, while CR and CE are relied upon more at the lower echelons.

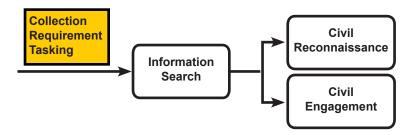
Information search is a crucial part of civil data collection in that it can be a very efficient way to satisfy information requirements. Information search also helps to determine what civil data needs to be collected through the more resource intensive, and potentially higher risk, direct collection procedures for civil reconnaissance and civil engagement.



NOTE: As a general rule, data collectors should exhaust all existing sources before conducting direct collection.



NOTE: Throughout the J-CIM Tactical Handbook, the term "information" generically refers to data, information, knowledge, and understanding unless otherwise specified.



### 2.2 Information Search Considerations

There are several considerations associated with data collected through information search. These are important to collecting complete and accurate civil data. These considerations are:

**Reliability & Credibility:** Sources of information have varying degrees of reliability in the accuracy of their data. Sources from within the US Government can be assumed reliable. However, the reliability of all source civil data must be assessed.

**Currency:** Evaluate source data to determine how current the data is. Physical, social and other civil data identified in information search are subject to change over time. Civil information managers should establish currency guidelines.

**Source Documentation:** All civil data collected through the information search must document the source. Source documentation enables analysts and other users to assess the source, if required. This is especially important in instances when the reliability of the source is questionable. Techniques for documenting open internet sources can be found in FM 2-22.9 Appendix I.

**Data Formats:** Standardized data fields and formats enable more efficient consolidation of data and enable analysts and other stakeholders to effectively absorb the desired data. All of this facilitates aggregating data into an echelon appropriate operational view.

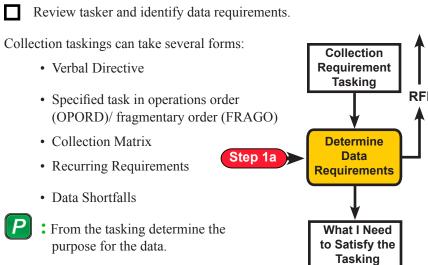
#### 2.3 Information Search Procedures

Information search is a four-step procedure:

#### **STEP 1: Planning to Search**

The following steps are used to build mission specific tasks that are executed in conjunction with developing Concept of Operation (CONOP) procedures.

# STEP 1a: Determine Data Requirements



• Purpose can provide implied requirements

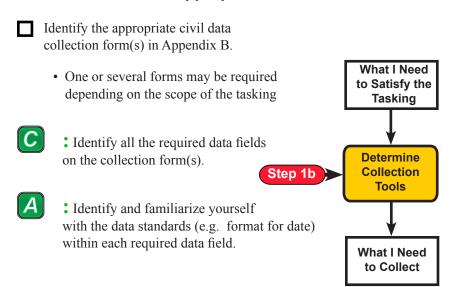


- From the tasking, identify all directed media requirements (Means of Conveyance):
  - Form and appropriate tear line
  - · Photo and Video
  - Audio
  - · Digital Files and Records
  - Hard Copy Documents



CAUTION: If your collection tasking does not include Purpose and Direction, send an RFI to the tasking authority.

## **STEP 1b: Determine Appropriate Collection Tools**



**NOTE:** The standardized data format specified for each data field is one component of data accuracy – the other being accuracy of the data itself.

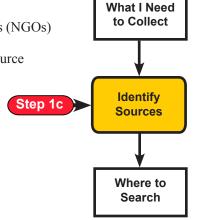


CAUTION: If you are using an automated collection tool refer to the system's tactics, techniques, and procedures (TTP) to identify data field and data format requirements. Use Appendix B to complement any system specific shortfalls.

## **STEP 1c: Identify Sources**

- Consider but do not limit potential sources to the following organizations:
  - · Adjacent US Military Headquarters
  - · Adjacent Combined Forces
  - US Interagency Partners
  - Partner Nation Agencies
  - Non-Governmental Organizations (NGOs)
- Consider but do not limit potential source documents to the following:
  - · Situation Reports
  - Staff Estimates
  - Intelligence Updates
  - · Sectarian Reports
  - Law Enforcement Reports
  - · Media Reports
  - · Scholarly Literature
  - · Internet Search Results
- Prioritize sources to search:



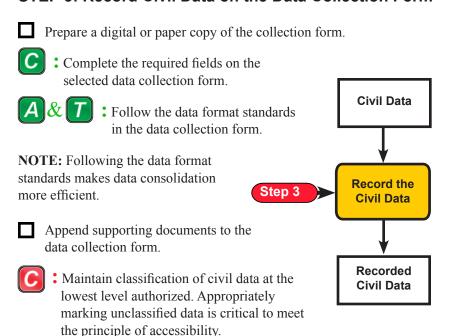


## STEP 2: Search the Source for the Required Civil Data

Determine how to query the source organization. Telephone Where to Email Search On-Line Collaboration Internet Search Search Step 2 Liaison Sources For repetitive data search and sharing relationships, establish standard procedures with the organization. Civil Data : Search for all data fields contained in the forms and tools identified in STEP 1b.

- Upon locating required civil data, record the source as follows.
  - Non-internet sources: Record the person or organization, title, publication or posting date, and retrieval date
  - Internet site: Record the author or organization, title, publication or posting date, retrieval date, and uniform resource locator (URL) of the information

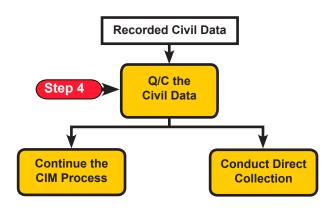
### STEP 3: Record Civil Data on the Data Collection Form



Classification and caveat is assigned IAW Executive Order (EO) 13526, Classified National Security Information; EO 13556, Controlled Unclassified Information; Department of Defense Instruction (DODI) 5200.01, Department of Defense (DOD) Information Security (INFOSEC) Program and Protection of Sensitive Compartmented Information (SCI); DOD 5200.1-PH, Guide to Marking Classified Documents; DOD 5200.1-R, INFOSEC Program; DODD 5205.02, DOD Operations Security (OPSEC) Program; DOD Manual 5205.02-M, DOD OPSEC Program Manual; and Directive-Type Memorandum, Security Classification Marking Instructions.

## STEP 4: Quality Check (Q/C) the Recorded Civil Data

- Verify that all available, and required civil data is collected from the source.
- ☐ Verify that all supporting documents are appended to the data collection form.
- ☐ Verify that the source is correctly documented.
- A: Verify that all recorded data is in accordance with the data formats specified in the data collection form.
- Verify that data collected fulfills requirements in the collection plan.



#### 2.4 Information Search Best Practices

The following provides best practices for data collection via information search. They are the result of lessons learned from deployed units as well as from input by subject matter experts (SME).

When Planning to Search, answering the following questions provides a framework for achieving success:

- (1) What do we need to know?
- (2) How are we going to collect it?
- (3) Who needs the information and when is it needed?
- (4) How are we going to get it there?

Maintain a list of useful, trusted internet sources. Modify the list as organizations enter and leave the operational area. Annex A of the Joint CIM User's Guide provides a list of unclassified internet sources.

Be aware of what types of data are maintained by your mission partners. Develop a search strategy and/or plan with the partnering stakeholders' CIM SME. Coordinate standing procedures for how to share civil data.

Save a complete back-up copy of files and record the location of source material to ensure availability.

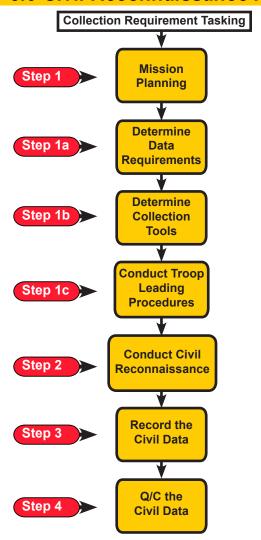


NOTE: Users must adhere to a standard operating procedure for meta-tags, references and naming conventions.

When conducting the Relief-in-Place / Transfer of Authority (RIP/TOA) it is critical to review and acquire all of the civil data and all relevant area of operation (AO) information prior to the transfer of authority. Capturing relevant civil data during RIP/TOA ensures continuity of effort which is critical to mission success. RIP/TOA checklist Appendix A contains a list of items for transfer during RIP/TOA.

- 3.1 Background
- 3.2 Considerations
- 3.3 Procedures
- 3.4 Best Practices





Joint-CIM Tactical Handbook

## 3.1 Civil Reconnaissance Background

Civil reconnaissance is a four-step procedure that involves the collection of civil data directly from the operating environment. Civil reconnaissance is the targeted, planned, and coordinated observation and evaluation of the civil population and the physical aspects of the civil operating environment.

Civil reconnaissance is normally conducted concurrent with civil engagement.

## 3.2 Civil Reconnaissance Considerations

There are three primary considerations associated with civil Reconnaissance: integration, timeliness and opportunity collection.

- (1) Integration: Multiple capabilities within the joint force are collecting data on aspects of the civil operating environment. These include civil affairs (CA) teams, engineers, medical teams, maneuver forces and many others.
- **(2) Timeliness:** Civil reconnaissance is subject to affects of friendly and threat operations as well as the environment.



NOTE: Planning civil reconnaissance to meet the reporting timelines should take into account uncontrolled operational and environmental factors.

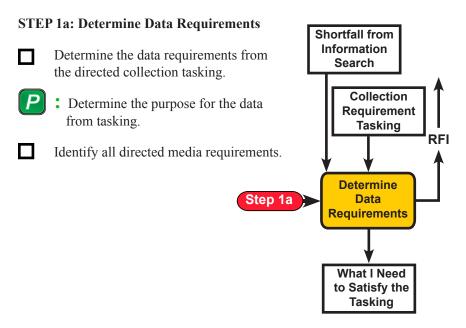
(3) Opportunity Collection: Occurs when friendly forces moving through the operational environment come upon aspects of the physical environment that are of interest and/or meet standing information requirements. Be prepared to collect civil data to standard during such unplanned collection opportunities. A pre-mission information search should provide enough social background information about the operating environment and its people that guide actions upon encountering these situations.

#### 3.3 Civil Reconnaissance Procedures

Civil reconnaissance is a four-step procedure.

### **STEP 1: Mission Planning**

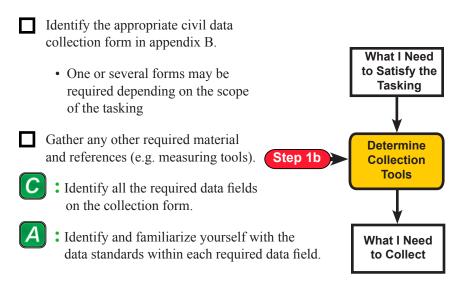
The following steps are used to build mission-specific tasks.





CAUTION: If your collection tasking does not include purpose and direction, send an RFI to the tasking authority.

## **STEP 1b: Determine Appropriate Collection Tools**

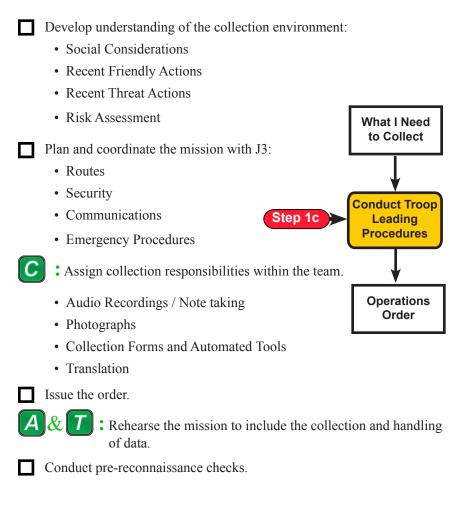


**NOTE:** Standardized data formats specified for each data field is one component of data accuracy; the other is accuracy of the data itself.

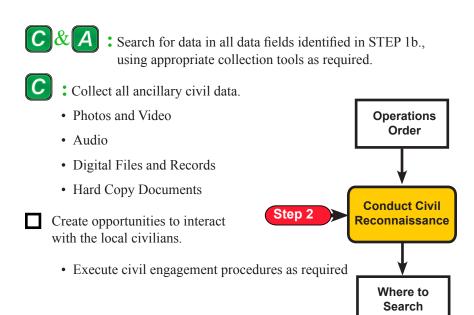


CAUTION: If you are using an automated collection tool refer to the system's TTP to identify data field and data format requirements. Use Appendix B to complement any system specific shortfalls.

## STEP 1c: Conduct Troop Leading Procedures (TLP)



# STEP 2: Conduct Civil Reconnaissance for the Required Civil Data





WARNING: Social considerations may preclude use of automated collection tools. Be prepared to manually record all data.

### STEP 3: Record Civil Data on the Data Collection Form

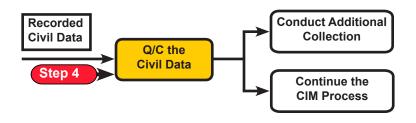
Prepare a digital or paper copy of the data collection form. : Complete all required fields on the **Civil Data** selected data collection form • Follow the data format standards in the data collection form. Record the Step 3 **NOTE:** Following the data format **Civil Data** standards makes data consolidation more efficient. Append supporting documents to the data collection form Recorded • Create a .pdf file for all hard copy data collected Civil Data if a computer is available

• Maintain classification of civil data at the lowest level authorized. Appropriately marking unclassified data is critical to meet the principle of accessibility.

Classification and caveat is assigned IAW Executive Order (EO) 13526, Classified National Security Information; EO 13556, Controlled Unclassified Information; Department of Defense Instruction (DODI) 5200.01, Department of Defense (DOD) Information Security (INFOSEC) Program and Protection of Sensitive Compartmented Information (SCI); DOD 5200.1-PH, Guide to Marking Classified Documents; DOD 5200.1-R, INFOSEC Program; DODD 5205.02, DOD Operations Security (OPSEC) Program; DOD Manual 5205.02-M, DOD OPSEC Program Manual; and Directive-Type Memorandum, Security Classification Marking Instructions.

## STEP 4: Q/C the Recorded Civil Data

- Verify that all available, relevant civil data is collected from the reconnaissance objective.
- Verify that all recorded data is in accordance with the data formats specified in the data collection form.
- A: Verify translations are accurate when possible.
- Verify that data collected fulfills requirements in the data collection plan.
- Verify that all required supporting documents is appended to the data collection form
  - Ensure compliance with file naming conventions



#### 3.4 Civil Reconnaissance Best Practices

The following provides best practices for data collection via civil reconnaissance.

**Mission Planning:** Answer the questions identified in the following Table.

Seq#	Planning question	Search, Collection, Research activity
1	What do we need to know?	query, question
2	How are we going to collect it?	design
3	Who needs the information and	deliverable
	by when?	
4	How are we going to get it	field, format & distribution
	there?	

Collecting Atmospherics: When collecting data throughout the reconnaissance route, it is important to note abnormalities in social behavior in relation to the local populace. (e.g. As you enter a village you've been to before you see children leave the area around you. You recognize this is a change from previous missions at this location so it should be noted.)

**Manually recording civil data:** The advantage of manually recording civil data is that it requires minimal note taking skills and has no requirement for the technical training required for an automated collection tool. Annex B of the complete Joint CIM User's Guide contains 8.5 x 11 versions of the assessment forms that can be utilized during data collection to provide a reference for what to collect and how to record data



CAUTION: Ensure that no classified materials is recorded in Annex B forms or leader books.

#### 3.0 Civil Reconnaissance Procedures

## 3.4 Civil Reconnaissance Best Practices (Continued)

Automated vs. manual collection: Automated collection tools are an effective means to record and report civil data. However, as noted in STEP 2, social considerations or technical issues may preclude the use of these collection tools. In those circumstances, use the manual forms from the Joint CIM User's Guide Annex B, or this handbook's Appendix B (as a reference) to initially collect the civil data. Input the data into the collection device when time and conditions permit.



NOTE: Ensure that backup for the automated collection tool is added to your list of required equipment.

Cameras: A camera needs to be rugged if it is used in a tactical environment. Its use should not draw unwanted attention. In addition to the physical features of the camera, it should have the ability to encode the image data with the date and time. Listed below are recommended camera capabilities:

#### 3.0 Civil Reconnaissance Procedures

## 3.4 Civil Reconnaissance Best Practices (Continued)



**NOTE:** Camera recommended capabilities:

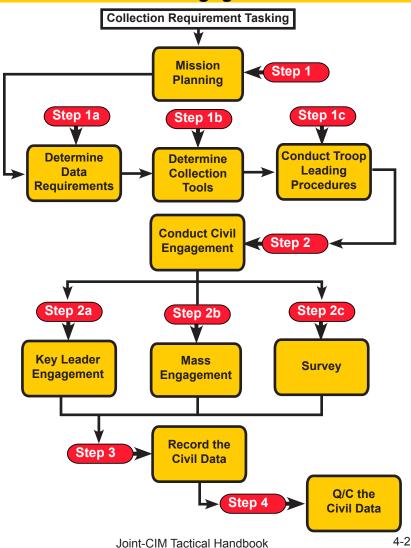
- Date time stamp functions
- Flash can be turned off
- Global positioning system (GPS) stamp function
- Minimum of ten megapixel (MP) resolution
- Common battery capabilities
- Removable data storage media



NOTE: Understand the capabilities, limitations, and functionality of collection equipment. For additional information refer to Photographic Standards Reference in Appendix A

- 4.1 Background
- 4.2 Considerations
- 4.3 Collection **Procedures**
- **4.4 Best Practices**





## 4.1 Civil Engagement Background

Civil engagement is a four-step procedure that involves the collection of civil data directly from the operating environment. Civil engagement entails direct interaction between the collecting unit and the indigenous populations and institutions in the operating environment to collect data on both the physical and social aspects of the civil operating environment.

Primary sources for civil engagement are people with knowledge or influence among the civil population. Civil engagement may be a necessary precursor to other activities in an area.

There are several ways to engage the civilian population:



**Key Leader:** One-on-one or small group interaction. These are normally done with individuals with a degree of authority and/or responsibility.



Mass Engagement: Interaction with a large assembly of people. These range from large meetings, through civil events, to social activities.



**Surveys:** A method to interact with any number of people. Surveys enable collection of large amounts of data that may be difficult to acquire by other means

## 4.2 Civil Engagement Considerations

There are several considerations associated with data collected through civil engagement that may affect the collection principles.

**Social customs:** Most US military operations are conducted on foreign soil. Consequently, service members must be knowledgeable of the customs of indigenous populations and institutions.



NOTE: The actions and activities that convey respect for local customs play a decisive role in the mission.

**Language:** There are occasions when service members will lack the linguistic ability to communicate effectively with the local populace in the AO.



NOTE: Proper use and supervision of interpreters can play a decisive role in the mission.

**Opportunity Collection:** Friendly forces maneuvering or moving through the operational area will often have unplanned interaction with people of interest and/or people with knowledge of standing information requirements. Be prepared to collect civil data to standard during such unplanned collection opportunities.



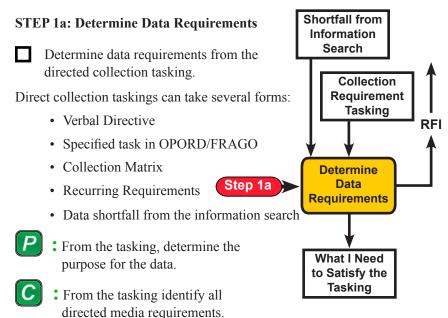
WARNING: Exercise caution during engagements. Adherence to operational security measures will reduce the risk of compromising current and future operations, as well as the safety of military, civilian, and host nation partners.

#### 4.3 Civil Engagement Procedures

Civil Engagement is a four-step procedure:

#### **STEP 1: Mission Planning**

The following steps are used to build CA mission specific tasks that are executed in conjunction when developing CONOP procedures.



- · Photo / Video / Audio
- Digital Files / Records / Hard Copy Documents



CAUTION: If your collection tasking does not include purpose and direction, send an RFI to the tasking authority.

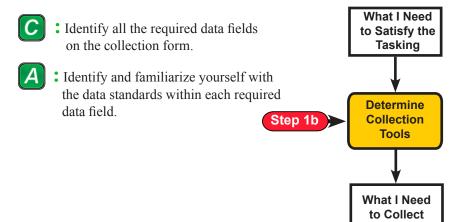
## **STEP 1b: Determine Appropriate Collection Tools**

Gather any other required material and references (e.g. tape recorder).

Identify the appropriate civil data collection form in appendix B.



NOTE: Standardized data formats specified for each data field is one component of data accuracy; the other is accuracy of the data itself.





CAUTION: If you are using an automated collection tool refer to the system TTP to identify data field and data format requirements. Use Appendix B to complement any system specific shortfalls.

## **STEP 1c: Complete Troop Leading Procedures (TLP)**

	Develop understanding of the collection environment:	
	<ul> <li>Social Considerations</li> </ul>	
	Recent Friendly Actions	
	Recent Threat Actions	
	Risk Assessment	What I Need to Collect
	Plan the mission and coordinate it with J3:	
	• Routes	Ţ
	• Security	Conduct Troop
	• Communications Step 1c	Leading
	Emergency Procedures	Procedures
C	: Assign collection responsibilities within the team:	
	Audio Recordings / Note taking	Operations Order
	• Photographs	Order
	Collection Forms / Automated Tools	
	• Translation	
	Issue the order.	
A	& <b>T</b> : Rehearse the mission to include preparing data collection, and handling of the data.	the translator,
	Conduct pre-reconnaissance checks.	

## STEP 2: Conduct the Civil Engagement

Conduct the engagement IAW the appropriate sub-steps: **NOTE:** Several steps are common to all three **Operations** types of engagement; those are covered here. Order C&A: Conduct the engagement in accordance with the appropriate steps: Conduct the Step 2 Civil **Engagement** Step 2a Step 2b Step 2c **Kev Leader Mass Engagement Conduct Survey** Civil Data Create new opportunities to interact with the

• Execute civil engagement procedures as required



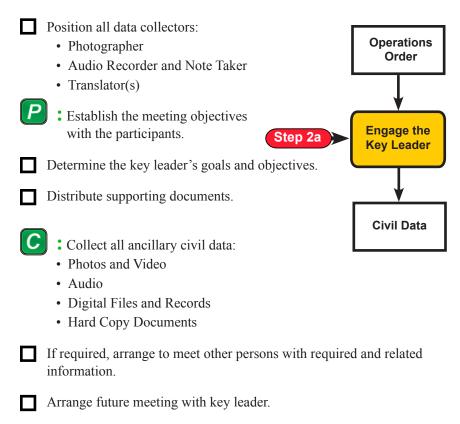
local civilians.

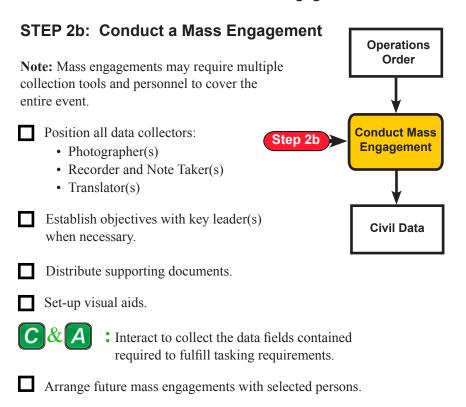
CAUTION: Carefully manage the amount of recorded data, both audio and video, to ensure that it can be consolidated. Collectors need to prioritize the data needed to answer the collection tasking and endeavor not to overwhelm the tasking authority with excess information.



WARNING: Social considerations may preclude use of automated collection tools. Be prepared to manually record all data.

## STEP 2a: Conduct a Key Leader Engagement

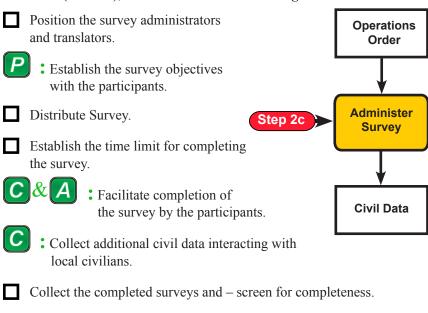




## STEP 2c: Conduct a Survey



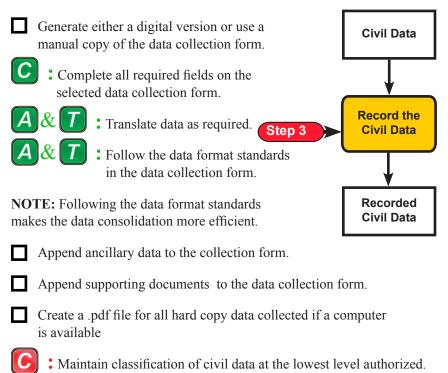
CAUTION: Surveys are a special form of engagement that require coordination with HTT, psychological operations (PSYOP), and CA before administering.





NOTE: Referrals for future engagements may present themselves before, during, or after surveys.

#### STEP 3: Record Civil Data on the Data Collection Form





principle of accessibility.

NOTE: Keeping unclassified data unclassified is critical to meeting the consolidation and sharing principle of accessibility.

Appropriately marking unclassified data is critical to meet the

#### STEP 4: Q/C the Recorded Civil Data



• Verify that all available, relevant civil data is collected from the engagement.



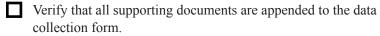
• Verify that all recorded data is in accordance with the data formats specified in the data collection form.



: Verify translations are accurate.

Verify that all required ancillary media is appended to the data collection form.

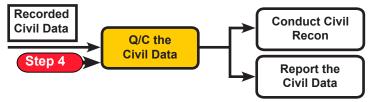
• Ensure compliance with file naming conventions



- Ensure compliance with file naming conventions
- Verify that data collected fulfills requirements in the collection plan.
- Verify that all supporting documents are appended to the data collection form and ensure compliance with the file naming conventions.



NOTE: Q/C is the last step in the civil engagement procedure. IF all data requirements are satisfied, continue the CIM process. IF all data requirements are not satisfied, conduct additional collection.



Joint-CIM Tactical Handbook

4-13

## 4.4 Civil Engagement Best Practices

The following provides best practices for data collection via civil engagement. They are the result of lessons learned from deployed units as well as from input by the SMEs.

**Mission Planning**: Answering the following questions provides a framework for achieving success:

- (1) What do we need to know?
- (2) How are we going to collect it?
- (3) Who needs the information and when is it needed?
- (4) How are we going to get it there?

**Collecting Atmospherics:** When collecting data during a civil engagement, it is important to note abnormalities in social behavior in relation to the local populace. (e.g. Upon arriving to conduct a KLE with a mayor in your AO, he refuses to meet with you. This may be an indication that the US is losing support in the area.)

**Maintain Purpose:** Effective communication is essential to maintain successful dialogue and achieve the data objectives.



## NOTE: The following apply when conducting engagements:

- Stay focused on collecting data to answer the information requirements (IR)-initial meeting may require social interaction
- Don't make value judgments
- Be attentive to individual's intellect and education level, use clear, and concise, vocabulary
- Actively listen and display genuine interest in the individual's ideas and opinions

## 4.4 Civil Engagement Best Practices (Continued)

- · Convey sincerity and avoid appearing superficial
- Be attentive to the level of trust between participants
- Select questions in order to bond with the subject
- Don't promise what you can't deliver

**Assessing sources:** It is important to assess the reliability and accuracy of individuals during engagements to distinguish objective, factual information from inaccurate information. The rating system below is applicable to evaluating the reliability and accuracy of the information source; Appendix B forms support use of this technique.

#### 4.4 Civil Engagement Best Practices (Continued)

**Assessing Sources (continued):** 

Reliability – Ratings range from A (reliable) to F (cannot be judged). An F rating does not necessarily mean the source is unreliable, but that contact has no previous experience with the source upon which to base a determination.

- (A) Reliable No doubt of authenticity, trustworthiness, or competency; has a history of complete reliability; demonstrates adherence to known professional standards and verification process.
- **(B) Usually Reliable** Minor doubt about authenticity, trustworthiness, or competency; has a history of valid information most of the time; may not have a history of adherence to professionally accepted standards.
- **(C)** Fairly Reliable Doubt of authenticity, trustworthiness, or competency but has provided valid information in the past.
- **(D) Not Usually Reliable** Significant doubt about authenticity, trustworthiness, or competency, but has provided valid information in the past.
- **(E) Unreliable** Lacking in authenticity, trustworthiness, and competency and a history of invalid information.
- **(F) Cannot be Judged** No basis exists for evaluating the reliability of the source.

#### 4.4 Civil Engagement Best Practices (Continued)

**Assessing Sources (continued):** 

Accuracy –Ratings range from 1 (confirmed) to 6 (cannot be judged). A rating of 6 does not necessarily mean the information is inaccurate but that the team has no means of verifying the information. A block for assessing source reliability and accuracy is included on assessment forms presented in Appendix B. Criteria for rating sources are presented below:

- (1) Confirmed Confirmed by other independent sources; logical in itself; consistent with other information on the subject.
- (2) **Probably True** Not confirmed; reasonably logical in itself; agrees with some other information on the subject.
- (3) Possibly True Not confirmed; possible but not logical; no other information on the subject.
- **(4) Doubtfully True** Not confirmed; possible but not logical; no other information on the subject.
- (5) Improbable Not confirmed; not logical in itself; contradicted by other information on the subject.
- **(6) Cannot be Judged** No basis exists for evaluating the validity of the information.

#### 4.4 Civil Engagement Best Practices (Continued)

**Use of Interpreters:** FM 3-05.401 Appendix C contains detailed guidance on the selection, training, and use of interpreters. Following are techniques when conducting an engagement:

#### DO's Consider doing the following while working with an interpreter:

- Position the interpreter by your side (or even a step back). This method will keep the subject or audience from shifting their attention, or fixating on the interpreter and not you.
- Always look at and talk directly to the subject or audience and guard against the tendency to talk to the interpreter.
- Speak slowly and clearly and repeat as often as necessary.
- Speak to the individual or group as if they understand English.
- Be enthusiastic and employ the gestures, movements, and voice intonations and inflections that you would normally use before an English-speaking group.
- Encourage interpreters to mimic your use of culturally appropriate verbal and non-verbal language to communicate the desired message.
- Periodically check the interpreter's accuracy, consistency, and clarity.
   Another American, fluent enough in the language, should sit in on a lesson or interview. This should ensure that the interpreter has not distorted, intentionally or unintentionally, the translation. Another way to be sure is to learn the target language so you can check the interpreter's loyalty and honesty.

#### 4.4 Civil Engagement Best Practices (Continued)

#### DO's (continued)

- Check with the audience whenever you suspect misunderstandings and clarify them immediately. Using the interpreter, ask questions to elicit answers that will tell whether the point is clear. If it is not clear, rephrase the instruction differently and illustrate the point again. Use repetition and examples whenever necessary to facilitate learning. If the person asks few questions, it may mean the topic is not clear to the audience.
- Make the interpreter feel like a valuable member of the team; give the interpreter recognition commensurate with the importance of his contribution.
- Event Arrival: Collectors should consider parking their vehicles outside villages and walking the last 100 yards into the village. This strategy allows inhabitants or residents to spread the word that collectors are arriving, limits the 'spectacle' of the team's arrival and limits the degree of being viewed as an outsider. Of course, collectors should always consider security issues.

#### DON'Ts: Do not do the following while working with an interpreter:

• Don't address the subject or audience in the third person through the interpreter. You should avoid saying "tell them I'm glad to be their instructor," but rather should say, "I'm glad to be your instructor." He should address the subject or audience directly.

#### 4.4 Civil Engagement Best Practices (Continued)

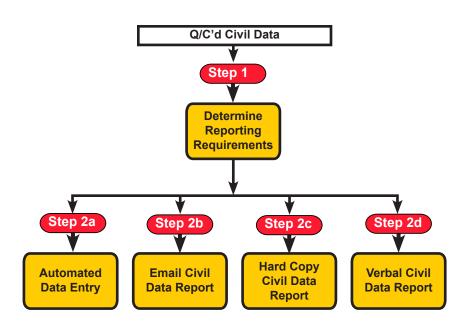
#### DON'Ts (continued)

- Don't make side comments to the interpreter, since the interpreter is not expected to translate them. This tends to create the wrong atmosphere for communication.
- Don't be a distraction while the interpreter is translating. You should not pace the floor, write on the blackboard, teeter on the lectern, drink beverages, or carry on any other distracting activities.

- 5.1 Background
- 5.2 Considerations
- 5.3 Reporting Procedures
- 5.4 Reporting Best Practices



# 5.0 Reporting Civil Data



## 5.0 Reporting Civil Data

## 5.1 Reporting Civil Data Background

Reporting civil data is a two-step procedure that involves transmission of the collected civil data to the tasking authority, usually the supported unit or next higher command. Civil data reporting is not operational reporting (e.g. SITREP), although they can be complementary

Reporting is a recurring military requirement, and an output of the joint civil information management process. It is where one echelon pushes civil information to their higher headquarters (HQ), or other tasking authority. Generally, reported civil data is collected, consolidated, analyzed, produced into a report, and pushed in response to a recurring or one-time tasking.

The reporting procedure executed is dependent on the capability of the reporting organization. The four ways in which civil data is reported are:

**Verbally:** In person, telephonic or radio transmission of data

**Hard Copy:** Delivery of data in paper, CD/DVD, or removable media

**Email:** Transmission of a digital data through an email client or system

**Automated Data Entry:** Direct entry of data into the C4I infrastructure







## 5.2 Reporting Civil Data Considerations

There are several considerations associated with reporting civil data that may affect the collection principles.

**Classification:** Reporting is the point in the CIM process where information classification and caveats are inappropriately marked. Unclassified civil data is often reported using the SIPRNET.



NOTE: Adherence to data standards and formats early in the CIM process increases efficiency and effectiveness later in the process.



NOTE: Whenever possible implement automated data entry procedures by the person or organization that collected the civil data.

**Standardization:** The joint forms in Appendix B of this handbook and Annex B of the Joint CIM User's Guide are designed to establish a joint standard for what to collect and how to **report** it.

**System Limitations:** Users may need to implement several of the following reporting procedures in order to report all of the different types of data collected.

#### 5.0 Reporting Civil Data

## 5.3 Civil Data Reporting Procedures

#### **STEP 1: Determine reporting requirements**

Determine Tasking Authority: Identify the person(s) and organization(s) requiring reports. O/C'd Determine Reporting Method: Civil Data This step is usually pre-determined by theater or operational requirements, command guidance, or mission requirements, but can be executed **Determine** Step 1 when forming a primary, alternate, Reporting Requirements contingency, and emergency (PACE) plan. Determine Reporting Frequency: Reporting Define suspense times at which Requirements the tasking authority expects to



receive reports.

CAUTION: If timeliness considerations permit, delay reporting the civil data to enable use of a higher priority method.

## STEP 2a: Automated Reporting of Civil Data

**NOTE:** there are several systems that currently support this reporting method:

- IKE feeds the GATER (CAOS)
- Direct entry to the GATER / GATER on-line
- · TIGR feeds the MAP-HT
- Direct entry the MAP-HT
- TIGR feeds the combined information data network exchange (CIDNE)
- Direct entry into CIDNE
- Custom Configuration (e.g. access database)

Step 2a

Conduct data entry in accordance with unit SOP's and TTP's or the system user manual.

Attach all supporting documents to the report.

Q/C'd

Civil Data

**Automated** 

**Data Entry** 

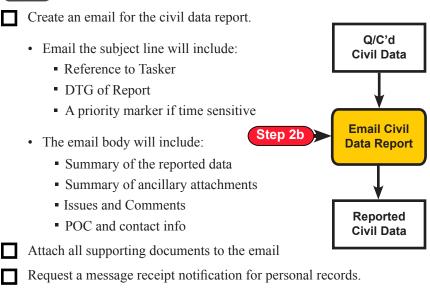
#### 5.0 Reporting Civil Data

## STEP 2b: Email Reporting of Civil Data

Determine the addressee requirements for all civil data reported via email.



WARNING: Ensure there are multiple, current addressees for all civil data reports – no single recipient messages.



## STEP 2c: Hard Copy Reporting of the Civil Data

This method is generally a last resort, and greatly reduces the usability, discoverability, and share-ability of data. Procedures for hard copy reporting are dependant on mission variables and operational requirements; however the following two-steps must be executed:

- a. Produce copies of all hard copy civil data reports
- b. Maintain a log of civil data reporting via hard copy
- Determine from the repository POC which hard copy method to use:
  - CD and other Digital Media
  - · Manual Printouts
- Transfer civil data to a compact disk (CD) and other digital media:
  - Create a .pdf of all completed collection forms and of all hard copy ancillary data
  - Copy all the digital ancillary data
  - Label the media in accordance with unit file naming conventions or STEP 2b of this procedure
- ☐ Create manual printouts:
  - Create photocopy of all completed collection forms and hard copy ancillary data
  - Print all digital ancillary data
  - Label the printouts in accordance with unit file naming conventions or step 2b of this procedure

Deliver the Hard Copy report to the repository POC.



Step 2c

## 5.0 Reporting Civil Data

## STEP 2d: Verbal Reporting of Civil Data



WARNING: Verbal reporting will not enable the reporting of all types of civil data – use it only for time sensitive data or as a method of last resort.

Determine from the repository POC which verbal method to use:	
• In person	
• Radio	
• Telephone	Q/C'd Civil Data
• Texting	Olvii Bata
Identify all civil data that can be	
reported verbally.	Verbal Civil
Contact the receiving station.	Data Report
Convey the civil data; use line numbers from the joint form in Appendix B to	
facilitate quick transmission.	Partially
Ensure receiving station reads back report.	Reported Civil Data
Maintain a log of civil data reported verbally.	
Follow-up as soon as possible (ASAP) with report using in step 2a, 2b, and/or 2c.	ng procedures

## 5.4 Civil Data Reporting Best Practices

A best practice that addresses institutional deficiencies for reporting civil data is to train collectors to report civil data in a consistent format that incorporates their observations and interpretations of the civil conditions. This format can be a component of a SOP for reporting civil information. Effective communication of observations is the only way for higher echelons to understand the situation in the operating environment. Communicating the tactical collector's interpretation of their observations provides higher echelons a 'feel' for civil conditions:

- 1. Implement the following format as a model within directed reporting structures:
  - a. Report ID:
    - (1) ID meta-tags as explained in Chapter 5, Consolidation.
  - b. Observations: Describe of the observed facts in the civil components of the operating environment:
    - (1) Description of the civil components of the operating environment.
    - (2) Statement of conditions and actions observed during the mission such as atmospherics.
  - c. Interpretation: Presentation of the reporter/team/squad's analysis of the facts in terms of their supported commander's mission and guidance:

#### 5.0 Reporting Civil Data

## 5.4 Civil Data Reporting Best Practices (Continued)

- (1) Description of the reporter's conclusions about the operating environment.
- (2) Relation of actions to conditions or military operations.
- (3) Intuition, suspicions, or things that "don't feel right".
- d. Recommendations: Reporting team/squad recommended COA exploits their ground-level interaction with the populace and the operating environment to develop coordinated follow-on missions that support one or more LOO. Reporters recommend COAs to adress civil vulnerabilities.
- 2. Ensure that reporter observations are not mixed with analysis. Knowing the facts is just as important as knowing what the observer thought about them. Not being able to clearly identify observations and analysis degrades the value of both.
- 3. Submit reports on time. The information available at the time due is of more value than waiting for more information that may or may not come in.

## 5.4 Civil Data Reporting Best Practices (Continued)

The single most important practice in reporting civil data is to avoid over-classification of the reported material. This facilitates the widest sharing of information to the broadest audience of stakeholders. The following techniques will help ensure that the civil data is marked appropriately for efficient handling in other stages of the joint civil information management process:

- 1. Apply appropriate classification and caveats to the overall report and all paragraphs of the report:
  - a. Mark front and back cover pages with the highest classification level contained in the report.
  - b. Mark internal pages with the highest level of classification of that page, not the entire document.
- 2. Maintain unclassified information on information systems that facilitate pushing to all stakeholders.
- 3. Reporting identifies impacts to the supported commander's operational objectives and highlights any CCIR that were observed.
- 4. "Atmospherics", or observations about the general environment, are very important, and should be consistently reported.

13556, Controlled Unclassified Information; DoD Instruction (DoDI) 5200.01, DoD Information Security (INFOSEC) Program and Protection of Sensitive Compartmented Information (SCI); DoD 5200.1-PH, Guide to Marking Classified Documents; DoD 5200.1-R, INFOSEC Program; DoDD 5205.02, DoD OPSEC Program; DoD Manual 5205.02-M, DoD OPSEC Program Manual; and Directive-Type

Memorandum, Security Classification Marking Instructions.

Classification and caveat is assigned IAW Executive Order (EO) 13526, Classified National Security Information; EO



# Appendix C - Glossary / Acronyms / Terms

**Abbreviations and Acronyms** 

**Terms and Definitions** 



# Appendix C - Glossary / Acronyms / Terms

#### PART I - ABBREVIATIONS AND ACRONYMS

AO area of operations

ASAP as soon as possible

ASCOPE areas, structures, capabilities, organizations,

people and events

CAOS civil affairs operating system

CD compact disk

CIDNE Combined Information Data Network Exchange

CIM civil information management

COP common operational picture

DOD Department of Defense

DTG date time group

DSF district stability framework

EMAIL electronic mail

### PART I - ABBREVIATIONS AND ACRONYMS

FOUO For Official Use Only

FRAGO fragmentary order

GPS global positioning system

HQ headquarters

IKE/GATER It Knows Everything / Geospatial assessment tool

for engineering reachback

IR information request

IS information search

JAG Judge Advocate Office

J-CIM Joint-Civil Information Management

JPEG Joint Photographic Expert Group

JT joint test

LCD liquid crystal display

### PART I - ABBREVIATIONS AND ACRONYMS

MAP/HT Mapping the Human Terrain

MHTML Multipurpose Internet Mail Extension

Hypertext Markup Language

MP megapixel

NGO nongovernmental organization

OPORD operations order

OSD Office of the Secretary of Defense

PAO Public Affairs Office

PDF portable document format

PMESII political, military, economic, social,

infrastructure and information systems

POC point of contact

POLAD political advisor

QC quality control

### PART I - ABBREVIATIONS AND ACRONYMS

RIP relief in place

RFI request for information

SITREP Situation Report

SLR single lens reflex

SOP special operating procedure

SME subject matter expert

SWEATMSO sewage, water, electricity, academics, trash,

medical, safety and other

TIGR Tactical Ground Reporting

TLP troop leading procedures

TOA transfer of authority

TTP tactics, techniques and procedures

URL uniform resource locator

USG United States Government

VIRIN Visual Information Identification Number

Joint-CIM Tactical Handbook

### PART II - TERMS AND DEFINITIONS

civil affairs activities. Activities performed or supported by civil affairs that (1) enhance the relationship between military forces and civil authorities in areas where military forces are present; and (2) involve application of civil affairs functional specialty skills, in areas normally the responsibility of civil government, to enhance conduct of civil-military operations. (JP 1-02)

**civil affairs.** Designated Active and Reserve component forces and units organized, trained, and equipped specifically to conduct civil affairs activities and to support civil-military operations. Also called **CA**. (JP 1-02)

**civil requirements.** The necessary production and distribution of all types of services, supplies, and equipment during periods of armed conflict or occupation to ensure the productive efficiency of the civilian economy and to provide civilians the treatment and protection to which they are entitled under customary and conventional international law. (JP 1-02)

**civil-military operations center.** An organization normally comprised of civil affairs, established to plan and facilitate coordination of activities of the Armed Forces of the United States with indigenous populations and institutions, the private sector, intergovernmental organizations, nongovernmental organizations, multinational forces, and other governmental agencies in support of the joint force commander. Also called **CMOC**. (JP 1-02)

### PART II - TERMS AND DEFINITIONS

civil-military operations. The activities of a commander that establish, maintain, influence, or exploit relations between military forces, governmental and nongovernmental civilian organizations and authorities, and the civilian populace in a friendly, neutral, or hostile operational area in order to facilitate military operations, to consolidate and achieve operational US objectives. Civil-military operations may include performance by military forces of activities and functions normally the responsibility of the local, regional, or national government. These activities may occur prior to, during, or subsequent to other military actions. They may also occur, if directed, in the absence of other military operations. Civil-military operations may be performed by designated civil affairs, by other military forces, or by a combination of civil affairs and other forces. Also called CMO. (JP 1- 02)

**civil engagement.** Direct interaction between the collecting unit and the indigenous populations and institutions in the operating area relating to SWEATMSO, ASCOPE and PMESII and DSF.

**civil reconnaissance.** Direct observation and collection of data on the physical environment relating to SWEATMSO, ASCOPE and PMESII.

**civil requirements.** The necessary production and distribution of all types of services, supplies, and equipment during periods of armed conflict or occupation to ensure the productive efficiency of the civilian economy and to provide civilians the treatment and protection to which they are entitled under customary and conventional international law. (JP 1-02)

### PART II - TERMS AND DEFINITIONS

**common operational picture.** (1) A single display of relevant information within a commander's area of interest. A common operational picture is an operational picture tailored to the user's requirements, based on common data and information shared by more than one command. (Source: FM 3-0) (2) A single identical display of relevant information shared by more than one command; a common operational picture facilitates collaborative planning and assists all echelons to achieve situational awareness. Also called **COP.** (JP 1-02)

**information search.** Secondary collection of data from the internet, non-governmental organizations or other civilian and military partners.

**interagency.** United States Government agencies and Departments, including the Department of Defense. (JP 1-02)

**interagency coordination.** Within the context of Department of Defense involvement, the coordination that occurs between elements of Department of Defense, and engaged US Government agencies for the purpose of achieving an objective. (JP 1-02)

**joint special operations task force.** A joint task force composed of special operations units from more than one Service, formed to carry out a specific special operation or prosecute special operations in support of a theater campaign or other operations. The joint special operations task force may have conventional non-special operations units assigned or attached to support the conduct of specific missions. Also called **JSOTF**. (JP 1-02; JP 3-05)

### PART II - TERMS AND DEFINITIONS

**nongovernmental organizations.** A private, self-governing, not-for-profit organization dedicated to alleviating human suffering; and/or promoting education, health care, economic development, environmental protection, human rights, and conflict resolution; and/or encouraging the establishment of democratic institutions and civil society. Also called NGO. (JP 1-02; JP 3-08)

**operational area.** An overarching term encompassing more descriptive terms for geographic areas in which military operations are conducted. Operational areas include, but are not limited to, such descriptors as area of responsibility, theater of war, theater of operations, joint operations area, amphibious objective area, joint special operations area, and area of operations. (JP 1-02)

**other government agency.** Within the context of interagency coordination, a non Department of Defense agency of the United States Government. Also called OGA. (JP 1-02; JP 1)

special operations. Operations conducted by specially organized, trained, and equipped military and paramilitary forces to achieve military, political, economic, or informational objectives by unconventional military means in hostile, denied, or politically sensitive areas. These operations are conducted across the full range of military operations, independently or in coordination with operations of conventional, non-special operations forces. Political-military considerations frequently shape special operations, requiring clandestine, covert, or low visibility techniques and oversight at the national level. Special operations differ from conventional operations

### PART II - TERMS AND DEFINITIONS

in degree of physical and political risk, operational techniques, mode of employment, independence from friendly support, and dependence on detailed operational intelligence and indigenous assets. Also called **SO**. (JP 1-02)

**special operations command.** A subordinate unified or other joint command established by a joint force commander to plan, coordinate, conduct, and support joint special operations within the joint force commander's assigned operational area. Also called **SOC**. (JP 1-02)

**special operations forces.** Those Active and Reserve Component forces of the Military Services designated by the Secretary of Defense and specifically organized, trained, and equipped to conduct and support special operations. Also called **SOF**. (JP 1-02)

**tear line.** A physical line on an intelligence message or document separating categories of information that have been approved for foreign disclosure and release. Normally, the intelligence below the tear line is that which has been previously cleared for disclosure or release. (JP 2-0)

Policy Documents

Joint Publications

Service Publications

Other U.S. Government Publications



# Appendix D - References

All joint and service publications referred to or used in writing this handbook can be found online at Joint Electronic Library (JEL), http://www.dtic.mil/doctrine/s\_index.html.

### **Policy Documents**

NSPD 44	Management of Interagency Efforts Concerning Reconstruction and Stabilization (December 2005)
DoDI 3000.5	Stability Operations (September 2009)
<b>Joint Publications</b>	
JP 1-02	DOD Dictionary of Military and Associate Terms (November 2010)
JP 3-0	Joint Operations (March 2010)
JP 3-05	Doctrine for Joint Special Operations (December 2003)
JP 3-05.1	Joint Special Operations Task Force Operations (April 2007)
JP 3-07.3	Peace Operations (October 2007)
JP 3-08	Interagency, Intergovernmental Organization and Nongovernmental Organization Coordination During Joint Operations (March 2006)

	Appendix D - References
JP 3-13	Information Operations (Feb 2006)
JP 3-24	Counterinsurgency Operations (October 2009)
JP 3-29	Foreign Humanitarian Assistance (March 2009)
JP 3-57	Civil Military Operations (July 2008)
JP 5-0	Joint Operations Planning (December 2006)
<b>Service Publications</b>	
FM 3-05.40	Civil Affairs Operations (September 2006)
FM 3-05.401/ MCRP	3-33.1A Civil Affairs Tactics, Techniques, and Procedures (July 2007)
FM 3-07	Stability Operations (October 2008)
FM 3-07.1	Security Force Assistance (May 2009)
FM 3-24	Counterinsurgency (December 2006)
FM 3-34.170	Engineer Reconnaissance (March 2008)

The Army Universal Task List (December 2010)

FM 7-15

### Appendix D - References

STP 41-38B14-SM-TG Soldier's Manual and Trainer's Guide, MOS 38B,

Civil Affairs Soldier, Skill Levels 1 through 4

(January 2008)

Handbook 07-34 PRT Playbook, Center for Army Lessons Learned

(September 2007)

MCWP 5-1 Marine Corps Planning Process (August 2010)

NWP 5 Naval Warfare Planning (January 2007)

NAVMC 3500.22 Civil Affairs Training and Readiness Manual

(August 2007)

### Other U.S. Government Publications

USC Title 22 Foreign Relations

FOG Version 3 Field Operations Guide for Disaster Assessment

and Response, USAID, Office of Foreign Disaster

Assistance (1998)





# **Appendix A Checklist and Standards**

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# Appendix A - Checklist and Standards

Photographic Standards Reference

Audio Standards Reference

**RIP/TOA Checklist** 



### **NOTES**

# **Photographic Standards Reference**



### **Camera Selection**

Camera's come in many shapes and forms. Consider the following when recommending or selecting a camera.

- Camera body should be rugged/durable.
- **Encoding** At a minimum have a date/time stamp for each image.
- Lens Most shots will be at close range, however the camera should have the ability to attach a telephoto lens.
- **Flash** Ability to turn off.
- **Resolution** At least 10 megapixel.
- **Storage** Higher resolution uses more storage, select a camera with a media storage device that will readily interface with a laptop.
- Power- The LCD uses battery power quickly, camera should use rechargeable or lithium batteries and alkaline as a backup.



NOTE: Use the LCD only for review of images to save battery power!

# Photo Standards Reference Taking Photographs

### • Planning for Capturing Photos in a Particular Area

- Determine mission type.
- Map reconnaissance is essential.
- Review existing images of the area.
- Assign roles to team members, e.g. one member takes photographs; another member makes a log entry of the details.
- Photo must capture significance of event.
- Should help shape the civil component of the COP.

### Event Photos

- Ground breaking for a new school and opening of a water treatment facility provide excellent public relations opportunities.
- Method to document the end result of a sponsored project.
- Can be used to record humanitarian conditions of the area.
- Use as justification for additional projects.

### Group Photos

- Build report with group prior to capturing photo.
- Pictures after a meeting or event are usually customary but you should always receive permission form subjects prior to taking pictures.
- Good method of capturing subjects without attracting undue attention.

# Photo Standards Reference Taking Photographs (Continued)

### Photos of People

- Facial features: eyes, jaw line, full lobe of the ear
- Distinguishable Features: scars, moles, abnormalities
- Clothing: uniforms and unit insignia, distinctive civilian clothing

### Photos of Objects

- Shoot from several different angles.
- Use a 'common control object' to serve as a scale for size of object.
- A twenty five cent coin is 1" and a good reference for smaller objects.

### Photos of Structures

- Shoot all sides from ground level.
- Important to accurately display all entry points, windows and the type of locking mechanisms. Place a person close to a doorway or window to determine relative scale of the openings.
- Driveways and roads or trails leading up to the structure should be captured in the photographs to determine type and size of vehicles that can be accommodated.
- Surrounding area is also captured to show what is located on either side of the structure.

# Photo Standards Reference Taking Photographs (Continued)

### Naming Photos

Visual Information Record Identification Number (VIRIN)

- Save photographs using the VIRIN system.
- VIRIN is the DOD standard and inherently provides information about the photograph.
- VIRINs uniquely identify every image captured by military photographers by using 4 pieces of information.
  - 1) Date image captured
  - 2) Service of photographer
  - 3) Identification of photographer
  - 4) Image sequence number
- Here is an example: 100323-A-1234X-001.
  - The 1st six characters represent the date (YYMMDD).
  - The seventh character represents the service: A-Army / D-Dept of Defense / F-Air Force G-Coast Guard / M-Marine Corps / N-Navy
  - The 8th thru 12th characters represent the last 4 numbers of the photographers SSAN and first letter of their last name.
  - The last 3 characters represent the image sequence number in the order the image was captured.

### Geotagging

- Allows photographers to add geographical information to a photograph using latitude and longitude coordinates.
- Must have a GPS enabled camera or a separate GPS device.

# Photo Standards Reference Taking Photographs (Continued)

### • Image Description

Photos taken on a mission must be accompanied by an explanation of what the photos are and how they relate to the mission. Key personnel in the photos should be identified, as well as the date, time, place, and the occasion for the photograph.

- Use a photo log (example next page) to assist in accurate reporting of the captured images.
- Most cameras have associated software to allow recording of identifiable and searchable information in each image file.
- If this software is not available follow these steps to save this information into Windows picture properties.
  - 1) Save the picture as a JPEG image using VIRIN.
  - 2) Right click on the image and select properties.
  - 3) Select the Summary Tab.
  - 4) Title: Enter the type of assessment e.g. Hospital Assessment.
  - 5) Subject: Enter what the image depicts e.g. Tampa University Hospital.
  - 6) Author: Enter name of person that took the photo.
  - 7) Keywords: Enter words that someone else may use to search for the images, e.g. hospital, Tampa, healthcare facilities, etc.
  - 8) Comments: Enter information that is important regarding this picture, e.g. Tampa University Hospital graduation ceremony.

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Photo Log

Mission #

Date:

		YYN	<b>MDD</b>	
Photogra	apher	:		
		Service code la	st 4 and 1st letter ne (A-1234X)	
Seq# T	ime	Location	Subject	Description/Comments



### **Audio Recorder Selection**

Audio recorder's come in many shapes and forms. Consider the following when recommending or selecting an audio recorder.

- **Digital!** avoid tapes
- **Recorder body** should be rugged / durable.
- Encoding At a minimum have a date/time stamp for each recording.
- Microphone Most recordings will be at close range, however the recorder should be able to filter out background noise.
- **Voice Activation** Ability to turn on/off.
- Playback Variable speed
- **Storage** 250 hours
- **Power-** A/C, rechargeable, and alkaline battery capable

### **Taking Recordings**

- Ensure the environment is conducive to voice recording and carefully consider individuals and their potential objections and concerns over being recorded.
- Often the first meeting with an individual is not the proper setting to request audio recordings. Building trust and rapport during engagements is often more important than getting everything down exactly as stated.
- If you're planning to record sequentially for a long period of time, make sure your digital voice recorder has an AC power cord so you're not relying on batteries.
- Digital voice recorders have three to five recording modes. Each mode is associated with a different amount of available recording time, and as recording time increases, quality decreases because the digital file is more compressed, which results in a loss of fidelity.

### **Taking Recordings (continued)**

- Reserve the longest recording modes for situations where there is a single speaker close to the digital voice recorder with little or no background noise.
- Use higher-quality recording modes for conferences and meetings.
- For high-quality audio, consider a separate microphone. A detachable microphone gives you more flexibility in microphone placement.
- A digital voice recorder may use a proprietary recording format; check for compatibility with your computer and make sure you can obtain and download the software to your PC before obtaining.
- A digital voice recorder that supports MP3 recording is best choice for posting & sharing recordings.
- Some digital voice recorders offer an index button to set a digital marker for important sections.

### **Taking Recordings (Continued)**

- Some high-end digital voice recorders offer transcription features and software, however unfamiliar words and terms, may not be included in the transcription dictionary and language/dialect requiring you to enter them manually in the dictionary.
- Consider transcribing the recordings yourself or through your translator, if properly vetted.
- If you're transcribing recordings, you'll want variable playback speeds and voice activation capability.



NOTE: If using voice activation ensure there's no startup lag, so you don't miss what you want to record.

**Definition-**An operation in which, by direction of higher authority, all or part of a unit is replaced in an area by the incoming unit. The responsibilities of the replaced elements for the mission and the assigned zone of operations are transferred to the incoming unit. The incoming unit continues the operation as ordered.

- Transferring an operation or task to other forces or organizations requires detailed, coordinated, and synchronized planning.
- The CA element should initiate in-person coordination to assume the mission from a previous unit, agency, or the Country Team.
- When conducting the RIP/TOA it is critical to review all existing civil data and all relevant AO information prior to the transfer of authority.
- The incoming unit should receive a copy of all civil information files and databases used by the outgoing unit or agency.

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# CAO and CMO planners should identify the following items:

- Define the desired end state; for example, continuity of current operations or modification of current operations to some other format.
- Identify the organizational structure required to perform the operation or task.
- Identify and match components within the incoming organization that are the same or similar in nature to components within the unit being replaced.
- Identify equipment and facilities required to perform the operation or task, and who will provide them.
- Prepare the appropriate property-control documentation if transferring equipment or facilities between organizations.
- Create timelines that provide enough overlap between the outgoing and incoming organizations.

# CAO and CMO planners should identify the following items (continued):

- Determine the criteria that will dictate when the incoming organization will assume control of the activity or task; for example, a target date, task standard, or level of understanding.
- Orient the incoming organization to the area, including an introduction to all the influential persons of both military and civilian organizations remaining in the area.
- Orient the incoming organization to the operation or task. Include exchanging procedures, routine and recurring events, and other information critical to the conduct of the activity or task in the orientation. Demonstrate the activity or task, if possible.
- Supervise the incoming organization in performing the operation or task. The outgoing organization retains control of the operation or task during this process, providing critiques and guidance, as needed.

# CAO and CMO planners should identify the following items (continued):

- Identification of interdependency and interoperability between organizations.
- Contingency plans that address threats to continuity of operations, countermeasures to mitigate those threats, and preparedness for, response to, and recovery from those threats that succeed in disrupting operations.
- Create opportunities for interaction with local civilians during all missions.
- Conduct each mission for a specific purpose-know what you are looking for.
- Rehearse each collection mission.
- Establish a security posture for each mission.
- Understand what motivates the people you interview.
- Learn as much as possible about the people you encounter in the area and their activities.
- During outbound transition, ensure relief in place (RIP) activities completely transfer civil information to successor unit or agency.

### A. Mandatory Assessment

#### BUILDING

- **B.** Building
- C. School / Orphange
- D. Warehouse
- E. Store / Market
- F. Arts / Historical / Cultural / Religious
- G. Fuel Point
- H. Police Station / Security Unit
- I. Fire Station
- J. Trash Removal
- K. Sewage
- L. Hospital

#### **TRANSPORTATION**

- M. Road / Route Recon
- N. Bridge
- O. Railway

### **ENGAGEMENT FORMS**

- P. DSF
- Q. NGO
- R. Subject Matter Expert Exchange
- S. Key Leader
- T. Civilian
- **U.** Contractor
- V. Mass Engagements

#### **FACILITIES**

- W. Fishery / Hatchery
- X. Ports / Harbors
- Y. Airfield
- Z. Farm
- AA. Veterinary
- BB. DC/HA
- CC. Village



The forms in this appendix provide a means to capture civil data in a standardized format to limit the risk of multiple exposures in a hostile environment. Review of these forms prior to conducting an assessment will enhance the efficiency and effectiveness of each of the team members while the assessment is conducted.

Each form is listed in one of five categories. The five categories are 1) Mandatory 2) Building 3) Transportation 4) Engagement and 5) Facilities. The corresponding MILSTD 2525, version C symbols are listed on the backside of the category tab page for categories 2 thru 5.

The Mandatory Form must be completed for all assessments along with the appropriate form for the type of assessment being conducted. The Mandatory Form contains Blocks 1 and 2. All other assessment forms in this annex begin with Block 3. Within each block, data requirements are prioritized with highlighted backgrounds. The highlighted background defines the collection priority.

White	Always collect this data
Light Grey	Collect this data if time permits
Dark Grey	Collect this data if specifically requested

These assessment forms are designed to provide data consistent with information requirements to complete automated entry into approved data management systems of record.

Appendix B - Civil Data Forms

# **English to Metric Conversion Tables**

Area Metric Conversion Table		
Unit	Metric Unit	Equivalent
Acres	Hectares	0.4047 Hectares
Cubic Foot	Cubic Meters	0.28 Cubic Meters
Square Foot	Square Meter	0.0929 Square Meters
Square Mile	Square Kilometer	2.59 Square Kilometers

Length Metric Conversion Table		
Unit	Metric Unit	Equivalent
Inches	Centimeters	2.54 Centimeters
Foot	Meters	0.3048 Meters
Miles	Kilometer	1.6093 Kilometers

Mass Metric Conversion Table		
Unit	Metric Unit	Equivalent
Grain	Gram	0.064 Grams
Ounce	Gram	28.35 Grams
Pound	Kilogram	0.453 Kilograms

Volume Metric Conversion Table		
Unit Metric Unit Equivalent		
Gallon	Liter	3.79 Liters

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**NOTES** 

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# **Mandatory**

### A. General Information

Directions: Complete this form before completing all other forms. It contains generic background information.

	Block 1: Team Information		
1.1	Team Conducting Assessment:	Team Name	Ì
1.2	Date of Assessment:	MM/DD/YYYY	
1.3	Report Title:	Text	
1.4	Report #:	Assigned by unit	
1.5	Classification: (IAW security classification guide)	Text	
1.6	Releasibility: (IAW security classification guide)	Text	
1.7	Is this a revisit?	Y/N	
1.7.1	If yes, when was last visit?	MM/DD/YYYY	

	Block 2: Location Information/Source Information		
2.1	Type of Assessment:	Text	
2.2	Location/Facility Name:	Text	
2.2.1	Street Address:	Text	
2.2.2	Village/City:	Text	
2.2.3	District/County:	Text	
2.2.4	Facility Telephone:	Numeric	
2.2.5	Facility Web Address:	Text	
2.2.6	Latitude:	dd°mm'ss" N/S	
2.2.7	Longitude:	dd°mm'ss" E/W	
2.2.8	Military Grid Reference System:	MGRS, 10-digit	
2.3	Facility Manager/POC:	Last Name, First Name, Title	

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	Block 2: Location Information/Source	e Information Continued
2.3.1	Home Street Address:	Text
2.3.2	Home Village/City:	Text
2.3.3	Home District/County:	Text
2.3.4	Home/Cell Telephone:	Text
2.3.5	Home Email:	Text
2.4	Source Name:	Last Name, First Name
2.4.1	Title:	Text
2.4.2	Gender:	Male/Female
2.4.3	DOB:	MM/DD/YYYY
2.4.4	Home Street Address:	Text
2.4.5	Home Village/City:	Text
2.4.6	Home District/County:	Text
2.4.7	Home/Cell Telephone:	Text
2.4.8	Home Email:	Text
2.4.9	Reliability of Source:	A/B/C/D/E/F (See page 4-16)
2.4.10	Accuracy of Source:	1/2/3/4/5/6 (See page 4-17)
2.4.11	Cultural Leader Title:	Text
2.4.12	Is Source a Cultural Influence?	Y/N
2.4.12.1	If yes, how does he influence?	Text
2.4.13	Employer:	Text
2.4.14	Employment Job Position:	Text
2.4.15	Are there any NGOs working in the area?	Contact info

#### **Building**

- **B.** Building
- C. School / Orphanage
- D. Warehouse
- E. Market / Store
- F. Arts / Historical / Cultural / Religious
- **G. Fuel Point**
- H. Trash
- I. Police Station
- J. Sewage
- K. Fire Station
- L. Hospital



ASSESSMENT TITLE	COORESPONDING MAP SYMBOL	ASSESSMENT TITLE	COORESPONDING MAP SYMBOL
SCHOOL		TRASH REMOVAL: LANDFILL	
ORPHANAGE		POLICE / SECURITY UNIT	
WAREHOUSE: RAW MATERIAL PRODUCTION / STORAGE	PS RM	SEWAGE SYSTEM	
MARKET STORE		FIRE STATION	
HISTORICAL CULTURAL RELIGIOUS SITE		HOSPITAL	-
FUEL POINT	$\overline{\gamma}$		

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## **Building Data Forms**

#### **B.** Building

Directions: Complete this form before completing any other building form (Forms C-L). It contains generic building questions.

<u> </u>		
Block 3: Building Information		
3.1	Primary purpose:	Hospital/ School/ Government/ Housing/Farm/Other
3.2	Agency responsible for building:	Public/Private/Other
3.3	Building Dimension Estimates:	
3.3.1	Length:	Meters
3.3.2	Width:	Meters
3.3.3	Height:	Meters
3.4	Building construction materials:	Brick/Masonry/Clay/Concrete/ Concrete block/Earth/Metal/Wood
3.5	When was the building built?	YYYY
3.6	List building utilities:	
3.6.1	Heating:	Y/N
3.6.2	A/C:	Y/N
3.6.3	Electricity:	Y/N
3.6.4	Electricity - Hours per day:	Numeric
3.6.5	Back Up Generator:	Y/N
3.6.6	Potable Water:	Y/N
3.6.7	Nonpotable Water:	Y/N
3.6.8	How many Male latrines:	Numeric
3.6.9	How many Female latrines:	Numeric
3.6.10	Sewage:	Y/N
3.6.11	Is there trapped water or feces on the ground?	Y/N

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3.6.12	Security Alarm System:	Y/N
3.7	Is there a security presence?	Good/Fair/Poor/None
3.8	List communication capabilities:	
3.8.1	Phone:	Y/N
3.8.2	Internet:	Y/N
3.8.3	Radio- HF:	Y/N
3.8.4	Radio - VHF:	Y/N
3.8.5	Radio - UHF:	Y/N
3.8.6	Radio - Satellite:	Y/N
3.8.7	Public Address System: (Overhead Speaker)	Y/N
3.8.8	Public Address System: (Other)	Text
3.9	Is it suitable for shelter protection?	Y/N
3.10	Is it suitable for shelter from IDF?	Y/N
3.11	How many people can the building effectively shelter?	Numeric
3.12	Is there any handicap equipment?	Ramp/Elevator/Other
3.13	What key personnel required to be present when in use?	Owner/Director/Manager/Other/ None
3.14	Number of rooms:	Numeric
3.14.1	Usable square meter estimate:	Square Meters
3.14.2	Storage cubic meter estimate:	Cubic Meters
3.15	Total number of doors/doorways:	Numeric
3.15.1	Exterior Doors:	Numeric
3.15.2	Interior Doors:	Numeric
3.16	Is there Parking?	Y/N
3.16.1	Parking Dimensions:	Square Meters
3.17	Perimeter Fence:	Y/N
3.18	Front Gate:	Y/N

#### C. School/Orphanage Assessment

Directions: Complete forms A and B before completing this form.

	Block 3 Infrastructure		
3.1	Type of school:	Public/Private/Religious/Day care/ Primary/Secondary/University/ Boarding/Orphanage/Other	
3.2	School's curriculum:	Trade school/Course work/Other	
3.3	Is it recognized by the central government?	Y/N	
3.4	How many administration offices?	Numeric	
3.5	Is there a cafeteria?	Y/N	
3.6	Is there a kitchen?	Y/N	
3.6.1	If yes, is the kitchen functional?	Y/N	
3.7	Is there a nurses office?	Y/N	-
3.8	Playground:	Y/N	
3.8.1	Is the playground safe?	Y/N	

	Block 4 Student/Staff Demographics		
4.1	What is the total # of students?	Numeric	
4.2	For the Following Age Ranges, please list the number of students per gender:		
4.2.1	Males:	Numeric	
4.2.1.1	0 to 2:	Numeric	
4.2.1.2	3 to 5:	Numeric	
4.2.1.3	6 to 10:	Numeric	
4.2.1.4	11 to 17:	Numeric	
4.2.1.5	18 +:	Numeric	
4.2.2	Females:	Number	
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			_
	Block 4 Student/Staff Demographics Continued		
4.2.2.1	0 to 2:	Numeric	
4.2.2.2	3 to 5:	Numeric	٦
4.2.2.3	6 to 10:	Numeric	٦
4.2.2.4	11 to 17:	Numeric	٦
4.2.2.5	18 +:	Numeric	7
4.3	What is the maximum capacity of children?	Numeric	
4.4	Are there any Special Needs students?	Y/N	
4.4.1	# males with Mental Handicaps?	Numeric	
4.4.2	# females with Mental Handicaps?	Numeric	
4.4.3	# males with Physical Handicaps?	Numeric	
4.4.4	# females with Physical Handicaps?	Numeric	
4.5	Number of teachers/caregivers:	Numeric	
4.6	Types of other staff members:	Admin/Janitor/Cook/Nurse/Other	
4.7	What type of training has the staff had?	Formal/Informal	
4.8	What is the teachers daily pay?	By local currency	
4.9	Where does the staff pay come from?	GO/NGO/IO/Private	
4.10	List names of Teachers/Staff:	Last Name, First Name, Title	
4.11	What are the religious demographics?		
4.11.1	Religion	Percentage	
	Christian/Jewish/Muslim/Hindu/ Buddhist/Shinto/Confusicism/Other:	Percent	
4.12	What are the specific religious dominations?	Protestant/Catholic/Orthodox/Sunni/ Shia/Shaivism/Other	′
4.13	Are religious beliefs being practiced?	Y/N	
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	Block 5: Funding/Supplies			
	5.1	Does the school receive aid?	Y/N	i i
	5.2	What type of aid does the school receive:		
L	5.2.1	Aid	Source	
		Text	Text	3
	5.3	What is the school's requirements list?		
	5.3.1	Item	Quantity	
		Text	Numeric	
	5.4	What needs to be repaired / what is needed:	Ex: broken tables, need intercom, etc.	
L	5.4.1	Item	Quantity	Condition
		Text	Numeric	Text
	5.5	Are you receiving aid for these projects?	Y/N	
	5.5.1	From whom?	Text	6
Ŀ	5.6	What is the estimated repair costs?	Numeric; by local c	urrency
Ŀ	5.7	General school supplies needed:		
L	5.7.1	Supply	Quantity Required	Priority
L		Text	Numeric	Numeric
	5.8	How many textbooks does the school have?		
	5.8.1	Book	Quantity	Condition
		Text	Numeric	Text
	5.9	What grades are taught at this school?	Text; List specific grades	
	5.10	What days of the week is school in session?	Sun Mon Tue Wed Thu Fri Sat	

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	Block 5: Funding/Supplies Continued		
5.11	What months of the year is school closed?	MM	A
			J
	Block 6: Orphanage/Boarding School Questions		
6.1	How many beds:	Numeric	-
6.2	Are there sleeping quarters?	Y/N	
6.2.1	Are the sleeping quarters separated by gender?	Y/N	-

Y/N

Y/N

Y/N

Y/N

Are the sleeping quarters separated

Are there infant milk products?

Is there a reliable supply source?

Is there sufficient quantity?

6.2.2

6.3.1

6.3.2

6.3

by age?

#### D. Warehouse Assessment

Directions: Complete forms A and B before completing this form.

	Block 3: General Information		
3.1	What organizations use the warehouse?	Text	
3.2	Is the building leased?	Y/N	
3.3	How much capacity is available?	Cubic Meters	
3.4	Who is the leasing authority?	Text	
3.5	If yes, monthly lease cost (in local currency):	Numeric	
3.6	Customs bonded?	Y/N	
3.7	List mechanical handling equipment:	Text	
3.8	What type of pallets are available?	Text	
3.8.1	# of pallets:	Numeric	
3.8.2	Condition of pallets:	Good/Fair/Poor/Unusable	
3.9	How many stores/warehouses are in the complex?	Numeric	
3.10	Is there a Fuel Depot?	Y/N	
3.10.1	If yes, complete Fuel Assessment:		
3.11	For each warehouse in complex get the following information:		
3.11.1	Length:	Meters	
3.11.2	Width:	Meters	
3.11.3	Height:	Meters	
3.11.4	Warehouse Type:	Concrete/Container/Tent (portable)/ Silo/Open Storage/Other	
3.11.5	What is the floor composed of?	Concrete/Unimproved Surface / Gravel/Paved/Reinforced/Other	

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	Block 3: General Information Continued		
3.11.6	Are there doors that can be secured?	Y/N	
3.11.7	Door height:	Meters	
3.11.8	Door width:	Meters	
3.11.9	Condition of doors:	Excellent/Good/Poor/Unusable	
3.11.10	What is being stored?	Text	
3.11.11	Is there temperature control?	Y/N	
3.11.12	If yes, can it handle cold storage?	Y/N	
3.11.13	Is there humidity control?	Y/N	
3.11.14	Describe cleanliness:	Good/Fair/Poor	
3.11.15	Overall warehouse condition:	Excellent/Good/Poor/Unusable	

#### E. Store/Market Assessment

Directions: Complete forms A and B before completing this form.

	Block 3: General Information		
3.1	Operating Days:	Sun Mon Tue Wed Thu Fri Sat	
3.2	Operating Hours:	HH:MM - HH:MM	
3.3	What departments are available?	Produce/Meats/Dairy/Clothing/ Health and Beauty/Other	
3.4	Do the owners/workers feel safe?	Y/N	
3.4.1	If no explain why:	Text	
3.5	Does the owner and manager appear trustworthy?	Y/N	
3.5.1	If no explain why:	Text	
3.6	Would this store have a greater impact on the community if it were given a micro-grant?	Y/N	

	Block 4: Infrastructure		
4.1	Is the store/market operational?	Y/N	
4.1.1	If No, What is required to make the store/market operational:	Text	
4.2	How many male employees?	Numeric	
4.3	How many female employees?	Numeric	
4.4	How many people can it provide for?	Numeric	
4.5	Who is the primary consumer?	Local village/City/District/Retailer/ Wholesale distributor/Other	
4.6	Is the store/market seasonal?	Y/N	
4.7	Currency accepted:	Text	
4.8	Are the prices stable?	Y/N	
4.8.1	If No, how do the prices vary?	Text	
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	Block 4: Infrastructure Continued				
4.9	How is produce/supplies provided to the store/market?	Private vendors/Government subsidies/ Whole sale/Farms/other	1		
4.10	Is there an attached warehouse?	Y/N	1		
4.11	Is there cold storage?	Y/N			
4.12	Are Delivery records kept?	Y/N	ŀ		

	Block 5: Safety				
5.1	What employee personal safety measures are practiced?	Lifting/Stacking/Cleaning/Cutting equipment/Packaging/Transport/ Other			
5.2	Which safe food-handling practices are practiced?	Personal health and hygiene/ Cleanliness/ Washing/ Use of clothing and equipment/ Use of Utensils/ Monitoring "use-by" date/ Other			

#### F. Arts/Historical/Cultural/Religious

Directions: Complete forms A and B before completing this form.

	Block 3: General/Stor	rage Info			
3.1	What is the purpose of this site?	Monument/Preservation/ Recreation/Arts/Music/Theater/ Entertainment/Sports/ Other			
3.2	List significant organizations or individuals associated with this site:				
3.2.1	Government association:	Text			
3.2.2	Non-governmental group association:	Text			
3.2.3	Important individual association:	Last name, First name, Alias			
3.3	Is it well-defined or well-marked?	Y/N			
3.4	Does this site serve as repository for valuable items?	Y/N			
3.4.1	Does POC have an itemized Y/N inventory?				
3.5	Are there light control options?	Y/N			
3.6	Humidity control measures:	Y/N			
3.7	Capacity of vault storage:	Cubic Meters			
3.8	Are there any known threats?	Y/N			
3.8.1	If yes, explain threats:	Vandalism/ Theft/ Natural/ Combat/ Terroism/ Other			
3.9	Do the populace, leader or decision makers have an agenda or plans for this site?	Y/N			
3.9.1	What are those plans?	Text			
3.10	Who is responsible for the long term safeguard of objects?	Public/ Private/ No one			
3.11	How many people are drawn weekly?	Numeric			

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Appendix B -	Civil I	Data l	Forms
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	Block 4: Historical Sites/Arts & Monument Info		
4.1	Is this building an archive?	Y/N	
4.1.1	Is there an inventory available?	Y/N	
4.2	Is it a historical artifacts repository?	Y/N	
4.2.1	Is there an inventory available?	Y/N; Obtain copy	
4.3	Visitor's guide/Map/Flyer available?	Y/N; Obtain copy	
	<u> </u>		

	Block 5: Cultural Sites		
5.1	Is this site a source or point of special or extreme tension or conflict?	Y/N	
5.1.1 List source of the tension / conflict:		Text	
5.2	Has there been a history of violence?	Y/N	
5.2.1	What was the cause of the violence?	Text	-

į		Block 6: Religious Sites					
-	6.1	What religion is serviced by this site?	Christian/Jewish/Muslim/Hindu/ Buddhist/Shinto/Confusicism/Other				
	6.1.1	What denominations?	Text				
	6.2	Does this site hold the same meaning/symbolism to all persons?	Text				
	6.3	Is it changed for care of the dying?	Y/N				
	Is it changed for postmortem traditions?		Y/N				
	6.5	Is it changed with family support services?	Y/N				
	6.6	Does it promote fasting?	Y/N				
	6.7	How is the message conveyed?	TV/Radio/Flyer/Public address system/Lecture/Internet/Other				
	6.8 Is this site a tourist attraction?		Y/N				
9	6.9 List weekly site attendance:		Numeric				
	6.9.1	What % come for service?	Percentage				
Í	Joint-CIM Tactical Handbook B-20						

#### G. Fuel Point Assessment

Directions: Complete forms A and B before completing this form.

	Block 3: Product and Supply			
3.1	Resupply Operations:			
3.2	How is this fuel point resupplied?	On order/ By delivery schedule/ Weekly/Monthly/Other	1701 18	
3.3	When in this fuel point resupplied?	Text		
3.4	Where does the resupply fuel come from?	Text		
3.5	What company does the resupply?	Text		
3.6	Number of fuel Trucks:	Text		
3.6.1	Directions:	Text		

		Block 4: Operations					
į	4.1	List skilled labor technicians:	Last Name, First Name, Title				
i	4.2	List unskilled labor technicians:	Last Name, First Name, Title				
	4.3	Are there emergency shut off procedures?	Y/N				
	4.4	What are the emergency shut off procedures?	Text				
	4.5	Are there emergency fire procedures?	Y/N				
	4.6	Are there emergency security procedures?	Y/N				
The said	4.7	Are there emergency medical procedures?	Y/N				

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_					Appenaix 	<i>-</i>	`			)aı
5.2.1	5.2	5.1.8	5.1.7	5.1.6	5.1.5	5.1.4	5.1.3	5.1.2	5.1	
If yes, how many square meters of spilled fuel?	Are there any pools of fuel on the ground	Pump: A-Automatic; M-Manual	Discharge Capacity (L/Min)	Tank's Location: A/B A- Above; B-Belowground	Storage Tank Condition: Good/ Fair/Poor	% Filled	Total Capacity	# of Tanks	Fuel tanks	
/ square me	ols of fuel o	A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Unleaded	
ters of spille	n the groun	A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Leaded	
ed fuel?	d:	A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Mogas	Block 5: Fuel
		AM	Numeric	₽B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Kerosene	Fuel
Square Meters	YN	A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Diesel	
eters		A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	JP4	
		ΑM	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	AVGAS	
		A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Propane	
		A/M	Numeric	A/B	Good/ Fair/ Poor	Numeric	Numeric	Numeric	Crude Oil	

#### H: Police Security Unit/Station Assessment

Directions: Complete forms A and B before completing this form.

	Block 3: Infrastructure					
3.1	Describe security measures that limit access to the facility:	Text				
3.2	Does the station have video Y/N monitoring of access points?					
3.3	What is the standoff distance?	Meters				
3.4	What is the standoff construction material?	Text				
3.5	Is facility defendable?	Text				
3.6	Identify exterior vantage points to target interior with direct fire:  Text; attach map overlay					
3.7	Does the station have a secure parking area?	Y/N				
3.7.1	Parking capacity (secure):	Numeric				
3.8	Does station have a secure arms room?	Y/N				
3.8.1	Type of Weapons Stored:	Amount of Weapons Stored:				
	Text	Numeric				
3.8.2	Type of Ammunition Stored:	Amount of Ammunition Stored:				
	Text	Numeric				
3.9	Is there a jail?	Y/N				
3.9.1	Prisoner capacity:	Numeric				
3.10	Does the station have a prisoner Sally Port?	Y/N				

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	Block 4: Unit Capa	bilities	ı
4.1	Primary responsibilities:	Law Enforcement/ Area Security/ Border/ Control /other	4
4.2	Population of the unit's jurisdiction/ AO:	Numeric	1000
4.3	Boundaries of jurisdiction:	Text and attach a map overlay	-
4.4	Crisis management plans:	List and attach copies	
4.5	Established citizen evacuation routes:	List and attach map overlay	
4.6	Mutual aid agreements with other agencies:	List and attach copies of agreements	
4.6.1	Agreement	Agency	
	Text	Text	
4.7	Role of police in national defense:	Text	
4.8	Role of police in support of U.S. forces:	Text	
4.9	Role of police in natural disaster/ Text relief:		
4.10	Does the department maintain criminal records?	Y/N	
4.11	Type of information technology in place:	Text	
4.12	List crime concerns in the local area:	Text	
4.13	What are the crime fighting strategies?	Text	
4.14	What level is the department operating at?	Good/Fair/Poor/Corrupt	
4.14.1	Actions needed to bring to 100%:	Text	
4.15	Does the department appear to be adequate in size?	Y/N	
4.16	Is the police force effective?	Y/N	-

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Block 5: Personnel							
5.1	Chief of Police/Security Forces Commander:			L	Last name, First		
5.2	Who does he rep	oort to?		Т	ext		
5.3	Senior Staff (Cor	mmand Perso	nnel):	L	ast name, f	First	
5.4	Have they been by U.S. forces?	vetted		L	ast name, f	First	
5.5	Total Number of	Personnel:		N	lumeric		
5.6	Standard Uniforn	n?			escribe and	d Attacl	h Photo:
5.7	Chain of comma	nd:		C	Organization	Chart	
5.8	Manning	Authorized	On-hand		Trained	ID	Salary/wages
5.8.1	Investigative Personnel:	Numeric	Numer	ic	Numeric	Y/N	Numeric
5.8.2	Administrative/ Support Personnel:	Numeric	Numer	ic	Numeric	Y/N	Numeric
5.8.3	Reserve/ Volunteer Personnel:	Numeric	Numeri	ic	Numeric	Y/N	Numeric
5.8.4	Border Guards:	Numeric	Numer	ic	Numeric	Y/N	Numeric
5.8.5	Other Specialty Personnel:	Numeric	Numer	ic	Numeric	Y/N	Numeric
5.8.6	Uniformed Personnel:	Numeric Numeric		ic	Numeric	Y/N	Numeric
5.9	Percentage of potential training:	olice that have	e formal		Percent		
5.10	Where is training	provided?			Text		

В	loc	k 6:	Equ	ipmen	t

6.1	Police Vehicles:	Quantity	2-way radio	Photos
6.2	Marked/Unmarked/Special	Numeric	Y/N	Pic

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	Block 6: Eq	uipment Con	tinued
6.3	Individual weapons:		
6.3.1	Weapon	Quanity	Condition
	Text	Numeric	Unusable/Poor/Good/Excellent
6.4	Ammunition:		
6.4.1	Туре	Quantity	
	Text	Numeric	
6.5	Do police have personal equipment?		
6.5.1	Type of Personal Equipment	Quantity	
	Text	Numeric	
6.6	Where does department acquire supplies/equipment?		
6.6.1	Supply/equipment	Source	
	Text	Text	

#### I: Fire Station Assessment

Directions: Complete forms A and B before completing this form.

	Block 3: General Information				
3.1	How is fire alarm initiated?	Word of mouth Telephone Electronic (Siren) Mechanical(bell) 911/Other			
3.2	# of Professional firefighters: Numeric				
3.3	# of Volunteer firefighers:	Numeric			
3.4	# firefighters available at one time:	Numeric			
3.5	Sleeping quarters:	Y/N			
3.6	Is there an enforced firecode?	Y/N			
3.7	Established policies:	Y/N			
3.71	If yes, collect policies:				

ŝ		Block 4: Capabilities					
į	4.1	Emergency Medical Capabilities:	Y/N				
A	4.1.1	EMTs:	Numeric				
	4.1.2	EMT equipment:	Text				
	4.1.3	Paramedics:	Numeric				
	4.1.4	Paramedic equipment:	Text				
	4.2	CASEVAC capabilities:	None Civilian Ambulance Air/Other	Ì			
	4.3	Rescue capabilities:	Y/N				
	4.3.1	Ladder # of stories (rescue up):	Numeric				
	4.3.2	Mining # of meters deep (Rescue down):	Numeric				
	4.3.3	Collapse # metric tons of material moved /day:	Numeric				
	4.4	HAZMAT Capabilities:					
	4.4.1	Fuel:	Y/N				
i		·		1			

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4.4.2	Block 4: Capabilities (		i i
	Chemcial:		
443	Onomolai.	Y/N	
7.7.0	Radological:	Y/N	
4.5	Is there a civil defense system?	Y/N	٦
4.6	Fire fighting capabilities:		
4.6.1	Highest degree of fire fighting personnel training:	Untrained Volunteer Professional	
4.6.2	How many personnel can do multiple jobs?	Numeric	
4.6.3	Fire Fighter equipment:	Text	
4.6.3.1	Where is current equipment from?	Public Private Community	
4.6.4	Personal Protective Equipment:	Y/N	
4.6.5	Personnel Communication systems:	AM FM Cell Other None	
4.6.6	Hand tools:	Y/N	
4.6.7	Able to extinguish routine (single structure) fires:	Y/N	
4.6.7.1	Average time to extinguish a routine fire:	HH:MM	
4.6.8	What types of fire can the station put out?	Routine/High-rise/Chemical/ Forest/Other	
4.6.9	Able to ontain a fire:	Y/N	
4.6.10	Able to create a safe scene for overhaul:	Y/N	
4.6.11	Able to ventilate any gasses or smoke from area/building:	Y/N	
4.7	Provides fire safety training to community?	Y/N	
4.8	Do adjacent neighboring fire systems compliment each other?	Y/N	
4.9	Firefighter water sources/sq Km:	Numeric	

#### J: Trash Removal Assessment

Directions: Complete forms A and B before completing this form.

			A
	Block 4: General Info	ormation	Š
4.1	Is trash collected?	Y/N	P
4.1.1	Public or private removal service?	Text	1
4.1.2	Where is the landfill?	Lat/Long	
4.1.3	What is the trash removal schedule?	Sun Mon Tue Wed Thu Fri Sat	i
4.1.4	Do residents burn their own trash?	Y/N	ľ
4.1.5	Do residents haul their trash to the landfill?	Y/N	1
4.2	Are there trash piles in the street?	Y/N	
4.2.1	How much trash is in the street? (estimate)	Cubic Meters	
4.3	Height and width of trash:	Cubic Meters	
4.4	Recycling program in effect?	Y/N	8
4.5	Are permits required for a trash company/organizations?	Y/N	100
4.6	Are there established routes?	Y/N	
4.6.1	If possible, get a map of the routes:		8
4.7	Does trash contain used medical waste?	Y/N	
4.8	Dead animals collected:	Y/N	t
4.9	Does trash contain valuable items?	Y/N	2
4.10	HAZMAT present:	Y/N	
4.11	Human waste present:	Y/N	Ş
4.12	Containers larger than 5 gallons:	Y/N	7

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1	Block 5: Personnel					
5.1	Superintendant/Coordinator:		Last name, First			
5.2	Who does he report to?		Text			
5.3	Total Number of Employees					
5.3.1	Position	Authorized Quantity	On-hand Quantity	ID	Salary/wages	
	Administrative/ Support/Drivers/ Collectors:	Numeric	Numeric	Y/N	Numeric	

	Block 6: Equipment			
6.1	Vehicles:			
6.1.1	Type of Vehicle	Authorized Quantity	On-hand Quantity	Condition
	Text	Numeric	Numeric	Unusable/ Poor/Good/ Excellent
6.2	List Other equipment			
6.2.1	Type of Ohter Equipment	Authorized Quantity	On-hand Quantity	Condition
	Text	Numeric	Numeric	Unusable/ Poor/Good/ Excellent

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#### K: Sewage System Assessment

Directions: Complete forms A and B before completing this form.

	Block 4: Capac	city	Š
4.1	Is there a treatment facility?	Y/N	2
4.2	What type of system?	Open Sewer/Closed Sewer/ Treatment Facility/Point Source Discharge/other	THE REAL PROPERTY.
4.3	What is the design capacity of the system?	Cubic Meters	1
4.4	What is present capacity?	Cubic Meters	į
4.5	Can the system accommodate additional load generated by displaced refugees?	Y/N	100
4.6	Is a diagram of the pipelines available?	Y/N attach map overlay	*
4.7	Are the pipes large enough for a person to use as an accessway?	Y/N attach map overlay	100
4.7.1	If yes, are access points secure?	Y/N	
4.8	Is the sewage burned?	Y/N	
4.8.1	When is the sewage burned?	Text	ŝ
4.8.2	Where is the sewage burned?	Text	
4.9	What are the sources of local drinking water? Is the sewage system able to contaminate local drinking water?	Y/N	THE RESERVE AND ADDRESS.
4.9.1	If yes, explain:	Text	

Block 5: Personnel				
5.1	Superintendant/Site Coordinator:	Last name, First		
5.2 Who does he report to? Text				

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	Block 5: Personnel Continued					
5.3	Total Number of Personnel:	Authorized	On Hand	ID	Salary/ Wage	
	Technicians: Numeric		Numeric	Y/N	Numeric	
	Administrative:	Numeric	Numeric	Y/N	Numeric	
5.4	Chain of command	Organization Cha	rt			
5.5	Funding origination	Agency				

	Block 6: Supplies & Equipment				
6.1	Inventory of equip	oment?	Y/N		
6.1.1	Equipment Type Quantity on Hand (		Condition	Quantity Required	Source
	Text	Numeric	Unuseable/ Poor/Good/ Excellent	Numeric	Text
6.2	Is there an invent supplies?	ory of chemical			
6.2.1	Chemical	Quantity on Hand	Quantity Require	d Source	j
	Text	Numeric	Numeric	Text	
6.3	Is there an invent	ory of parts?			
6.3.1	Part Type	Quantity on Hand	Quantity Require	d Source	
	Text	Numeric	Numeric	Text	

#### L: Hospital Assessment

Directions: Complete forms A and B before completing this form. For the Y/N questions, please answer whether the hospital provides each specific capability/service

Block 3: Type of Hospital/Clinic				
3.1	List Hospital level?	Primary/Secondary/Tertiary/Other		
3.2	List Area (sq Km) Hospital Services	Rural/District/Provincial/Other		

	Block 4: Administ	ration
4.1	Medical Administrative Office:	Y/N
4.2	Accounting Office:	Y/N
4.3	Civil Services Ethics Office:	Y/N
4.4	Nutrition and Food Office:	Y/N
4.5	Secretarial:	Y/N
4.6	Personnel Office:	Y/N
4.7	Social Worker Office:	Y/N
4.8	Information Management Office:	Y/N
4.12	Family Planning:	Y/N
4.13	HIV/AIDS/STD Counselor:	Y/N
4.9	How are patient records maintained?	Paper files/Computer files on-site/ Computer files off-site/Other
4.10	Are religious services offered?	Y/N
4.11	If Yes, what type of services?	Christian/Jewish/Muslim/Buddhist/ Hindu/Confucianism/Shinto/Other

	Block 5: Logistics			
5.1	5.1 Medical Supply Warehouse: Y/N			
5.2 If yes, do they have an inventory?		Y/N		
5.2.1	If yes, get a copy of the inventory:		¢	

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## Appendix B - Civil Data Forms

		Block 5: Logistics	Co	ontinued			
5.3	Sterilization E	quipment:		Y/N			
5.4	Back-up Gene	erator:		Y/N			
5.5	Oxygen Suppl	y:		Y/N			
5.6	Is the blood st operational?	orage capability		Y/N			
5.6.1	Blood Type	Quantity on Hand	R	ate of Use		esupply chedule	Source
	A/B/O	Liters	Li	ters/Day	L	iters/Day	Text
5.7	What is the av	vailable life saving equ	uipn	nent?			
5.7.1	Type of Life S	aving Equipment	Q	uantity on Ha	and	Quantity	Required
	Text		N	umeric	N	lumeric	
5.8	Capacity of re	frigeration capabilities	3			Cubic Me	eters
		Block 6: Medica	I Se				
6.1	Internal Medic	ine (Physicians):		Y/N			
6.2	Surgery:			Y/N			
6.3	Pediatrics (chi	ldren):		Y/N			
6.4	Obstetrics (wo pregnancy):	omen during		Y/N			
6.5	Nursing Dept:			Y/N			
6.6	Radiology (X-I	Ray):		Y/N			
6.7	Laboratory Me	edicine:		Y/N			
6.8	Pharmacy:			Y/N			
6.9	Infection Cont	rol:		Y/N			
6.10	Family Medici	ne (general care):		Y/N			
6.11	Emergency Tr	eatment:		Y/N			
6.12	MEDEVAC:			Y/N			
6.13	CASEVAC:			Y/N			

1		Block 6: Medical Service	s Continued	ř
-	6.14	Triage Protocols:	Y/N	\$
	6.15	Operation Room:	Y/N	6
	6.16	Dentistry:	Y/N	Š
	6.17	HAZMAT:	Y/N	
Í	6.18	Bio-security:	Y/N	Ĝ
	6.19	Vaccination:	Y/N	į
	6.20	Burn Unit:	Y/N	
	6.21	Blood Bank:	Y/N	
	6.22	Dermatology (Skin diseases):	Y/N	ä
	6.23	Gynecology (female reproductive system):	Y/N	
	6.24	Ophthalmology (eye doctor):	Y/N	
ì	6.25	Rehabilitation:	Y/N	3
	6.26	Pathology (autopsies):	Y/N	i
2	6.27	Neurosurgery (spinal column):	Y/N	ě
-	6.28	Plastic Surgery:	Y/N	É
	6.29	Cardiac Surgery:	Y/N	
	6.30	Oncology Dept:	Y/N	ě
	6.31	Colorectal Surgery (rectal surgeons):	Y/N	
	6.32	Physical Therapy:	Y/N	
-	6.33	Intensive Care Unit:	Y/N	í
-	6.34	Cardiology (heart and blood vessels):	Y/N	c
	6.35	Neurology (nervous system):	Y/N	
	6.36	Gastroenterology (digestive system):	Y/N	
	6.37	Chest Medicine:	Y/N	7
	6.40	Orthopedics (musculoskeletal system):	Y/N	-

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	Block	6: Medic	al Service	es Continued	
6.41	Anesthesiology (pre, post, during surgery):			Y/N	
6.43	Isolation Ward:			Y/N	
6.44	Hyperbaric chamb	er:		Y/N	
			Each Med	lical Service Provid	led
7.1	What training do to technicians have?	ne		Text	
7.2	Is there a recertific	cation prod	cess?	Y/N	
7.3	What is the In-pati	ent capac	ity?		
7.3.1	Age Group		Gender	Capacity	Daily Volumn
	0-2, 3-8, 9-17, 18-30, 31-40, 41-50, 51-60, 61-up		M/F	Numeric	Numeric
7.4	What is the Out-pa	atient capa	acity?		
7.4.1	Age Group		Gender	Capacity	Daily Volumn
	0-2, 3-8, 9-17, 18- 31-40, 41-50, 51-6		M/F	Numeric	Numeric
7.5	How does the staf hospital security?	f feel abou	ut	Good/ Neutral/ Bad	
7.6	What are the 10 m reasons for treating			Text	
7.7	What are the mair	drugs ca	rried?		
7.7.1	Drug Type	Quantity	on Hand	Quantity Required	Source
	Text	Numeric		Numeric	Text
7.8	Equipment List:				
7.8.1	Equipment Type	Quantity	on Hand	Quantity Required	Condition
	Text	Numeric		Numeric	Excellent/ Good/Poor/ Unserviceable

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#### **Transportation**

- M. Road / Route
- N. Bridge
- O. Railway



ASSESSMENT TITLE	COORESPONDING MAP SYMBOL	ASSESSMENT TITLE	COORESPONDING MAP SYMBOL
BRIDGE/ROAD	)(	RAILWAY	
ROUTE RECON		Routes w/ Div	NT C

#### M. Road/Route Recon Assessment

Directions: Complete form A (general Information) before completing this form.

Reference: Engineer Field Data FM 5-34 Chapter 8-Roads

		Block 3: Roa	d		
3.1	Width of the Roa	ad:	meters		
3.2	Length of the Ro	oad:	meters		
3.3	Condition of the	road:	Excellent/Good/Fair/Poor		
3.4	Route details: n	umber of vehicles:	Numeric		
3.4.1	Start Time:		HH:MM		
3.4.2	Stop Time:		HH:MM		
3.5	What is the road	d classification			
3.5.1	Class A Road:	surface of asphalt/ co	ncrete/ or similar continuous material		
3.5.2	Class B Road:	construction of aggregated surfaces w/ beams/ ditches/ or culverts			
3.5.3	Class C Road:	dirt, sand, or rock that constructed	t could have been natural or		
3.5.4	Class D Road:	not constructed, esta	blished over time by vehicle passage		
3.5.5	Class 1 Trail:	exclusive to non-moto horseback, foot trave	orized/non-mechanized travel, I		
3.5.6	Class 2 Trail:	exclusive to all-terrain wheel drive	n vehicles, four-wheelers, and four		
3.6	List overpasses		Lat/Long		
3.6.1	Height of cleara	nce:	Meters		
3.7	Any grades ove	r 8%:	Y/N		
3.7.1	If Yes, georefere	ence for start:	Lat/Long		
3.7.2	If Yes, georefere	ence for end:	Lat/Long		
3.7.3	Estimated grade	5.	Percent		
3.7.4	Length of grade	d portion of road:	Meters		

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3.8	Any bridges:	Y/N
3.8.1	If yes complete a bridge assessment:	
3.9	List choke points:	Lat/Long
3.9.1	Width of choke point:	In meters
3.10	Is there construction on route:	Y/N
3.10.1	If Yes, georeference for start:	Lat/Long
3.10.2	If Yes, georeference for end:	Lat/Long
3.10.3	What type of construction:	Text
3.11	Are there any high density areas:	Y/N
3.11.1	If Yes, georeference for start:	Lat/Long
3.11.2	If Yes, georeference for end:	Lat/Long
3.12	Are there any restrictions/detours?	Y/N
3.12.1	If Yes, georeference for start:	Lat/Long
3.12.2	If Yes, georeference for end:	Lat/Long
3.13	List emergency stations:	Lat/Long
3.14	List historic/religious sites:	Lat/Long
3.15	List signs of governance:	Lat/Long
3.16	List factories:	Lat/Long
3.17	List gas stations:	Lat/Long
3.18	Is the road near any bodies of water:	Ocean/River/Pond/Lake/Stream/ Other
3.19	List Natural Hazards:	Text
3.20	List Man-Made Hazards:	Text
3.21	List Freezing/Icing Hazards:	Text
3.22	List Rainfall/Snowfall Hazards:	text
3.23	List Dry or Flooding Pattern Hazards:	Text

#### N. Bridge Assessment

Directions: Complete form A (general Information) before completing this form.

Reference: Engineer Field Data FM 5-34 Chapter 7-Bridging

Blo	ocl	< 3	:	Bri	d	ge
-----	-----	-----	---	-----	---	----

block 5. blidge						
Reference: Engineer Reconnaissance FM 5-170 Appendix B						
3.1	Width of the bridge:	Meters				
3.2	Length of the bridge:	Meters				
3.3	Condition of the bridge:	Excellent/Good/Fair/Poor				
3.4	What is being bridged:	Canyon/Lake/Ravine/Overpass/ Other				
3.5	Type of Materials Used on Bridge:	Wood/Metal/Bamboo/Other				
3.6	Obvious Deformations on bridge:	Cracks/Shearing/Missing structure items/Unstable/Not square/ Sloping in middle/Other				
3.7	Obvious Deformations on bridge road connection:	Cracks/Missing structure items/ Unstable/Not square/Gaps/Other				
3.8	Capacity of bridge:	Kilos				
3.9	Is this bridge vital to local quality of living?	Y/N				
3.9.1	If yes, explain the impact:	Text				
3.10	Created for vehicle or personnel passage:	Vehicle/Passenger				
3.11	How many vehicle/people have used this bridge during the assessment:					
3.11.1	Start Time:	HH:MM				
3.11.2	Stop Time:	HH:MM				
3.11.3	Number of vehicles:	Numeric				
3.11.4	Number of people:	Numeric				

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**NOTES** 

#### O. RailwayAssessment

Directions: Complete form A (general Information) before completing this form.

	BI	ock 3: Railway I	nformation	
3.1	Type of railway:		Light/Conventiona	l/High-speed/Other
3.2	Railway Assessme	nt Start Point:	MGRS 8 digit grid	
3.3	Railway Assessme	nt End Point:	MGRS 8 digit grid	
3.4	Track count along	railway:	Numeric	
3.5	Train tracking syste	em:	None/GPS/RFID/0	Other
3.6	Bridges along railw	ay:	Y/N	
3.6.1	If yes conduct bride	ge assessment:		
3.7	Tunnels along railw	/ay:	Y/N	
3.7.1	Location	Height	Width	Length
	MGRS 8 digit grid	Meters	Meters	Meters
3.8	Oncoming train sig	nal system:	Y/N	
3.9	Primary construction	on material:		
3.9.1	Material		Purpose	
	Text		Text	
3.10	Track Gauge:		Numeric	
3.11	Defects along the r	ailway		
3.11.1	Defects	Location	Length	Condition
	Text	MGRS 8 digit grid	Meters	Unusable/ Average/Good
3.12	Traction System:		Y/N	
3.13	Maximum Speed R	lates:	Kilometer per hou	ır
3.14	Is there a switch st	and?	Y/N	
3.14.1	If yes height of swit	tchstand:	Meters	
3.15	FROG responds to	switch stand:	Y/N	

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Block 3: Railway Information Continued		
3.16	Are there signs of track use?	Y/N
3.17	Gross Trailing Load Quality:	Good/ Fair/ Poor
3.18	Block Distance:	Meters

	Block 4: Train Information			
4.1	Type of train that uses railway:	Cargo/Passer High-speed/O	nger/Combination/ ther	
4.2	Height:	Meters		
4.3	Train composition			
4.3.1	Cars	Number	Condition	
	Engine/Passenger/Sleeper/ Dining/Bulk/Refrigerator/Livestock/ HAZMAT/Tanker/Flatbed/Weapon:	Numeric	Poor/Average/ Good	

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#### **Engagement**

- P. DSF
- Q. NGO
- R. Subject Matter **Expert Exchange**
- S. Key Leader
- T. Civilian
- **U.** Contractor
- V. Mass Engagement



	ASSESSMENT TITLE	COORESPONDING MAP SYMBOL	ASSESSMENT TITLE	COORESPONDING MAP SYMBOL
THE PERSON NAMED IN	TACTICAL CONFLICT ASSESSMENT AND PLANNING FRAMEWORK	TCAPF	CONTRACTOR	CTR
The same of the sa	NONGOVERNMENTAL ORGANIZATIONAL	NGO O O O	LEADER	LDR <del> </del>
A	SUBJECT MATTER EXPERT EXCHANGE	SMEE	DISPLACED PERSONS, REFUGEES, AND EVACUEES	DPRE
A Le Grandelle	KEY LEADER ENGAGEMENTS	KLE	GOVERNMENT LEADERSHIP	GOV
THE PERSON NAMED IN	CIVILIAN ENGAGEMENT	CIV	MASS ENGAGEMENT: PUBLIC VENUE	ŤŤ

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#### P. DSF Assessment

Directions: Complete form A (general Information) before completing this form. This assessment can be utilized as a stand-alone assessment or with other engagements.

	Block 3: Information		
3.1	Have there been population changes the last year?	Text	
3.1.1	If yes, why:	Text	
3.2	What are the most important problems the civilian is facing?	Text	
3.2.1	Why is this a problem?	Text	
3.3	Who does the civilian believe can solve the problem?	Text	
3.3.1	Why can this (person/organization) solve the problem?	Text	
3.4	What should be done first to help?	Text	

#### Q. NGO Assessment

Directions: Complete form A (general Information) before completing this form. Consider completeing form P (TCAPF) during exchange.

	Block 3: Information		
3.1	What type of organization?	International/National	
3.2	Impact Area:	Regional-Specific/Country-Wide	
3.3	Category of Service:	Text	
3.4	Description of Services:	Text	
3.3	Affliation(s):	Text	
3.6	Implementing Partners:	Text	
3.7	Funding Source(s):	Text	
3.8	Current On-going Projects:	Y/N	
3.8.1	If yes, types of projects:	Text	
3.8.2	If yes, location of projects:	Lat/Long	

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#### R. Subject Matter Expert Exchange Assessment

Directions: Complete form A (general Information) before completing this form. This form is intended for SMEE cooperation in training scenarios or on projects, etc.

	Block 3: Informa	ation	
3.1	Is this enduring or short term?	Enduring/Short Term	
3.2	Coordination with NGO/IGO:	Y/N; *Option to complete NGO Form (Q)	
3.3	Event:	Text	
3.4	Group(s) targeted:	Text	
3.3	HN personnel participating (#):	Numeric	
3.3.1	Type of HN personnel:	Text	
3.6	Media interest:	Y/N	
3.7	Total population impacted by SMEE:	Numeric	
3.7.1	# male:	Numeric	
3.7.2	# females:	Numeric	
3.7.3	# children:	Numeric	
3.8	Population receptiveness:	Excellent/Good/Fair/Poor	
3.9	Area impacted (Sq Km):	Numeric	
3.10	Topic(s) trained:	Text	
3.11	List organic resources:	Text	
3.12	List other resources:	Text	
3.13	Initial assessment:	Text	
3.14	Post assessment/impact:	Text	
3.15	Considerations for future training:	Text	
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	

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#### S: Key Leader Engagement (KLE) Assessment

Directions: Complete form A (general Information) before this form and form P (TCAPF) during the exchange.

	Block 3: Attendance Roster		
3.1	US attendee names:	Last Name, First Name	
3.1.1	US attendees organization:	Text	
3.2	Diplomat names:	Last Name, First Name	
3.2.1	Diplomats organization:	Text	
3.3	Local key leader attendees:	Last Name, First Name	
3.3.1	Key leader organization:	Govt office/Tribe/Religion/Party/ Other	
3.4	US military attendees:	Last Name, First Name, Rank	
3.4.1	US military unit:	Text	
3.5	Foreign military attendees:	Last Name, First Name, Rank	
3.5.1	Foreign military unit:	Text	
3.6	NGO attendees:	Last Name, First Name	
3.6.1	NGO organization:	Text	
3.7	Personal security elements present:	By organization	
3.8	Was the meeting open to the public:	Y/N	

	Block 4: KLE Objectives		
4.1	List the desired effect:	Text	
4.2	List supporting objectives:	Text	
4.3	List the commitments desired by US:	Text	
4.4	List RFI to be answered:	Text	
4.5	Identify key leader agenda / goals:	Text	
4.6	Identify key leaders social network:		
4.6.1	Names of other key leaders:	Last Name, First Name	

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Block 4: KLE Objectives Continued			3
4.6.2	Other organizations:	Text	0
4.7	Identify local participation in projects:	Text	ľ
4.8	Identify security improvements:	Text	

	Block 5: Engagement Nuances		
5.1	Did you identify a cooperation level?	Y/N	
5.1.1	If yes explain:	Text	
5.2	Did you identify levels of interest?	Y/N	
5.2.1	If yes, what did they mostly mention?	Text	Ì
5.3	What were the cultural nuances?	Text (e.g. drinking tea, small talk)	
5.4	What were the typical customary practices conducted during KLE?	Text (e.g. tea, dance, prayer, ceremonies)	
5.5	Gift-exchange expectations?	Y/N	ŀ
5.5.1	If yes, what was presented?	Text	
5.6	Any additional observations?	Text	

	Block 6: Outcomes		
	6.1	What items were discussed?	Text
	6.2	Did you achieve your desired effect?	Y/N
	6.3	Did the KLE have a good outcome?	Y/N
	6.4	Long term influence potential?	Y/N
	6.5	List commitments made by US:	Text
	6.6	List local leader commitments:	Text
	6.7	What are recommendations for future KLE with this group?	Text
	6.8	List any intelligence considerations:	Text
	6.9	What RFIs were answered?	Text
	6.10	What was the timeline of events?	HH:MM
4			

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#### T: Civilian Engagement Assessment

Directions: Complete form A (general Information) before completing this form. Consider completing the TCAPF assessment (P) during exchange. This form is intended to assess an informal situation, an "individual field report". For an organized meeting, complete Key Leader Engagement (R).

	Block 3: Biographical Ref	erencing Data		
3.1	List all alias names:	Last Name, First Name		
3.2	Height:	Meters		
3.3	Weight:	Kilos		
3.4	Circle highest education achieved:	None/Primary/Secondary/Associate/ Baccalaureate/Master/Doctorate/ Other		
3.5	List spoken languages:	Text		
3.6	List understood languages:	Text		
3.7	List handicaps:	Text		
3.8	Race:	Mongoloid/Caucasoid/Austaloid/ Negroid/Capoid		
3.9	What is the persons skin tone?	Very light/Light/Intermediate light/ Intermediate dark/Dark/Very dark/ Other		
3.10	What is the persons religion?	Christian/Jewish/Muslim/Confusian/ Hindu/Shinto/Buddhist		
3.11	What is the persons sect?	Text		
3.12	What is the persons social class?	Upper/Upper middle/Lower middle/ Working/Poor		
3.13	Does the person have an ID?	Y/N		
3.14	Does the person have a passport?	Y/N		
3.15	List any diseases the person may have:	Text		

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1	Block 3: Biographical Reference	ing Data Continued	
3.16	Were there biometrics collected from the person?	Y/N	8
3.17	When were biometrics collected?	MM/DD/YYYY	
3.18	Where were biometrics collected?	Text	
3.19	Does the person own a vehicle?	Y/N	
3.19.1	Vehicle make:	Text	
3.19.2	Vehicle model:	Text	
3.19.3	Vehicle year:	YYYY	
3.19.4	Vehicle color:	Text	
3.19.5	Vehicle license plate:	Numeric	
3.20	Does the person have a criminal record?	Y/N	
3.20.1	What was the crime?	Text	
3.21	Has the person ever been arrested?	Y/N	ĺ.
3.21.1	Why arrested?	Text	l.
3.21.2	Who arrested person?	Text	
3.21.3	Where was person arrested?	Text	9
3.21.4	Where was person jailed?	Text	
3.21.5	Cellmate name(s):	Last Name, First Name	
3.22	Is the person a soldier?	Y/N	
3.22.1	What is the persons unit?	Text	
3.22.2	What is the persons rank?	Text	
3.22.3	What is the persons occupational specialty?	Text	
3.22.4	List names of family members who are soldiers:	Last Name, First Name	
3.23	What is the persons favorite pastime?	Text	
	<u> </u>	<u> </u>	

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	Block 3: Biographical Referencing Data Continued				
3.24	Placement on black, white, or gray list?	Black/White/Grey	1		
3.24.1	If yes, what is the justification?	Text	K		
3.25	List the locations for the following:				
3.25.1	Birth place:	Text	è		
3.25.2	School:	Text	ì		
3.25.3	Religious training:	Text			
3.25.4	Job/Technical training:	Text	ĺ		
3.25.5	Currently socialize with friends:	Text	3		
3.25.6	Vacation:	Text	2		
3.25.7	Visited:	Text			
3.25.8	Are the locations visited reflected in passports with dates?	Y/N			
3.25.9	Where does person travel regularly to?	Work/School/Church/Friends/ Entertainment/Other			
3.25.10	Water source:	Text	Š		
3.25.11	Worship place:	Text	i		
3.25.12	Medical care:	Text	h		
3.25.13	Market:	Text			
3.25.14	Vehicle maintenance:	Text			
3.25.15	Bank:	Text			
3.26	List primary transportation source:	Walk/Bike/Motorbike/POV/Taxi/Bus/ Light rail/Other	1		

# Block 4: Relationship Information

4.1	Name(s) of spouse(s):	e(s) of spouse(s): Last Name, First Name	
4.2	Names of kids:	Last Name, First Name	
4.3	Name of father: Last Name, First Name		

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	Block 4: Relationship Inform	nation Continued	in the	
4.4	Name of mother: Last Name, First Name		-	
4.5	Names of uncles:	Last Name, First Name	ì	
4.6	Names of aunts:	Last Name, First Name	1	
4.7	Names of cousins:	Last Name, First Name		
4.8	Tribe Name:	Text	].	
4.9	Clan Name:	Text		
4.10	List all clubs/sports teams affiliated with:	Text		
4.11	List political organization memberships:	Text	-	
4.12	List coworkers:	Last Name, First Name		
4.13	List name(s) of boss(es):	Last Name, First Name	Į	
4.14	List names of teachers at last school:	Last Name, First Name		
4.15	Who would person turn to if in trouble?	Last Name, First Name	200	
4.16	Who is the most trusted man in persons village?	Last Name, First Name		
4.17	List religious leader:	Last Name, First Name	1	
4.18	List elder:	Last Name, First Name		
4.19	List clan leader:	Last Name, First Name		
4.20	List tribe leader:	Last Name, First Name		
4.21	List local government representative:	: Last Name, First Name		
4.22	List neighbors:	Last Name, First Name		

#### **U: Contractor Assessment**

Directions: Complete form A (general Information) before completing this form.

		_	
	Block 3: Contractor Pe	rsonal Info	Ì
3.1	What is the type of contracting business?	Text	
3.2	Has the contractor worked with US or Coalition forces in the past?	Y/N	
3.3	Who recommends this contractor?	Last Name, First Name	
3.4	Relationship between contractor and person recommending:	Text	
3.4.1	What languages are understood/ spoken?	Text	
	Where is the contractor on record as a trusted vender?	Embassy PRT Host Nation  Coalition None Other	
3.5	Currency the contractor accepts:	Text	
3.6	Likelihood the contractor is working for or with the insurgency:	High/Unknown/Low	
3.7	Has the contractor tried to cheat the US Coalition out of money?	Y/N	
3.7.1	If yes explain:	Text	
3.8	Can the contractor read?	Y/N	
3.9	Expectation for US or Coalition to pay for fuel or for the use of business-owned transportation:	Y/N	
3.10	Contractor's Competitors:	Text	
			_

# Block 4: Contractor Past Project Referencing Data Who has the contractor provided services to in the past? Text

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4.1

	Block 4: Contractor Past Project Referencing Data Continued			
4.2	Past projects the contractor completed:			
4.2.1	Project	Location	Year	
	Text	Text	YYYY	
4.3	Condition of past projects:	Scale (excellent, good, fair, poor)		
4.4	What are the contractor's costs for supplies?	Text; number (supply; cost)		
4.5	Where does the contractor get his labor from?	Text; number (location; cost)		
4.6	Where does the contractor get their material from?	Text; text (material; locations)		
4.7	What are the contractor's going rates?	Text; number (category of work; cost)		
4.8	Contact information of past customers:	Text; (Last Name, First Name; Contact info)		

#### V. Mass Engagement Assessment

Directions: Complete form A (general Information) before completing this form.

	Block 3: General Information			
3.1	What is the type of mass engagement?	Convention/Social activity/ Community event/Religious/Political /Other		
3.2	What was the approximate attendance?	Numeric		
3.3	What key leaders were present?	Last Name, First Name		
3.4	What organizations were represented?	Text		
3.4.1	Who organized the event?	Last Name, First Name		
3.5	What was the purpose for the event?	Text		

	Block 4: Nuances of the Engagement		
4.1	Did you identify a level of cooperation?	Y/N	
4.1.1	If yes explain:	Text	
4.2	Did you identify levels of interest:	Y/N	
4.2.1	If yes, what did they mention the most?	Text	
4.3	What were the cultural nuances for gatherings/meetings?	Text (e.g. drinking tea, small talk)	
4.4	Were typical customary practices conducted during the event?	Text (e.g. tea, dance, prayer, ceremonies)	

Block 5: Outcome From the Event					
5.1	5.1 What items were discussed? Text				
	Did the organizer achieve the desired purpose?	Y/N			

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	Block 5: Outcome From the	ne Event Continued	
5.3	Did the engagement have a good outcome?	Y/N	(
5.4	Is there a potential for long term influence?	Y/N	
5.5	List the commitments made by the US:	Text	
5.6	List the commitments made by attendees:	Text	
5.7	What are recommendations for future engagement at this event?	Text	
5.8	Were there any intelligence considerations?	Text	

#### **Facilities**

- W. Fishery / Hatchery
- X. Ports / Harbors
- Y. Airfield
- Z. Farm
- AA. Veterinary
- BB. DC / HA
- CC. Village



ASSESSMENT TITLE	COORESPONDING MAP SYMBOL	ASSESSMENT TITLE	COORESPONDING MAP SYMBOL
FISHERIES		AIR TRAFFIC CONTROL FACILITY	ATC
PORTS AND HARBORS		FARM	8
AIRPORT		VETERINARY	V

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#### W. Fishery / Hatchery Assessment

Directions: Complete form A (general Information) before completing this form.

	Block 3: Infrastr	ucture		
What type of facilit	ty?	Fishery/Hatchery/Both		
What is the size of fishery/hatchery?	fthe	Square m	eters	
Type of ownership		Commerc	ial/Private/oth	er
What is the existing	g structure?	Maritime area/Continental waterway/Building/Other		
Accessibility of wa	aterways:	Easy acce	ess/Difficult ac	cess
Are there laws reg activity?	Y/N			
Obtain a copy of the				
Are there any excl zones (EEZ)?	Y/N			
Are boats present	at the facility?	Y/N		
If yes, complete ta	ble:			
Type of Vessel	Name of Vessel	Number	Owner	Operability
Text	Text	Numeric	Last Name, First Name	Inoperable/ Poor/Good/ Excellent
Who maintains all the necessary boat equipment:		By name		
Special equipment	t used:			
Equipment		Quantity		
Text		Numeric		
	What is the size of fishery/hatchery?  Type of ownership What is the existin Accessibility of wa Are there laws regactivity?  Obtain a copy of the Are there any exclusiones (EEZ)?  Are boats present If yes, complete ta Type of Vessel Text  Who maintains all boat equipment:  Special equipment	What type of facility?  What is the size of the fishery/hatchery?  Type of ownership:  What is the existing structure?  Accessibility of waterways:  Are there laws regulating fishery activity?  Obtain a copy of the laws:  Are there any exclusive economic zones (EEZ)?  Are boats present at the facility?  If yes, complete table:  Type of Vessel  Text  Who maintains all the necessary boat equipment:  Special equipment used:  Equipment	What is the size of the fishery/hatchery?  Type of ownership:  What is the existing structure?  What is the existing structure?  Maritime a waterways:  Accessibility of waterways:  Are there laws regulating fishery activity?  Obtain a copy of the laws:  Are there any exclusive economic zones (EEZ)?  Are boats present at the facility?  If yes, complete table:  Type of Vessel Name of Vessel Number  Text Numeric  Who maintains all the necessary boat equipment:  Special equipment used:  Equipment Quantity	What type of facility?  What is the size of the fishery/hatchery?  Type of ownership:  What is the existing structure?  Maritime area/Continent waterway/Building/Othe Accessibility of waterways:  Are there laws regulating fishery activity?  Obtain a copy of the laws:  Are there any exclusive economic zones (EEZ)?  Are boats present at the facility?  If yes, complete table:  Type of Vessel Name of Vessel Number Owner  Text Text Numeric Last Name, First Name  Who maintains all the necessary boat equipment:  Special equipment used:  Equipment Quantity

#### **Block 4: Capabilities**

4.1 Number of labors: Numeric

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	Block 4: Capabilities	Continued					
4.1.1	What training have they received?	Official/Unofficial					
4.1.2	How long have they been working here?	By years					
4.1.3	What is their monthly salary?	Numeric; in local currency					
4.2	Types of cultivation:	Tuna/Carp/Marlin/Shark/Tilapia/ Shellfish/Other					
4.3 How is product cultivated:		Nets/Long-line/Pots/Other					
4.4 Normal monthly production:		Kilos					
4.5 How has the fishing been recently:		Text					
4.6	Average daily harvest:	Kilos					
4.7 Costs of the product, per kilo:		By local currency					
4.8 How are the fish kept fresh?		Ice/Salt/Other					
4.9	Where do the fish get processed?	On site/Off site					
4.9.1	Off site location:	Text					
4.10	Where does the processed product go?	Factory/Market/Other					
4.11	How are the fish transported?	Truck/Bike/Hand-carried/Other					
4.12	What is being done to deter piracy?	Text					
4.13	Is there a piracy problem in the area?	Y/N					
4.13.1	If yes explain:	Text					
4.14	Social situation:	No strikes/ Discriminatory disputes/Other					
4.15	Identify social conflicts if local fishery resources are depleted:	Text					

#### X. Ports and Harbors Assessment

Directions: Complete form A (general Information) before completing this form.

	Block 3: Port/Harbor I	nformation
3.1	Is harbor a fixed installation?	Temporary Permanent Not known
3.2	Harbor approach channel depth:	Numeric
3.3	Harbor maximum vessel draught:	Numeric
3.4	Harbor maximum vessel length:	Numeric
3.5 Harbor maximum vessel width:		Numeric
3.6	Harbor entrance restrictions:	Text
3.6.1 Is ice a natural harbor entrance restriction?		Y/N
3.6.2 Is swell a natural harbor entrance restriction?		Y/N
3.6.3	Harbor has overhead limitation:	Y/N
3.7 Is pilotage available?		Y/N
3.8	Is pilotage required?	Y/N
3.9	Are tugs available?	Y/N
3.10	Harbor has turning area:	Y/N
3.11	Harbor mean current tidal rate:	Numeric
3.12	Prevailing harbor wind direction:	AII E E-NE E-SE N NE  N-NE N-NW NW S SE S-SE  S-SW SW W W-NW W-SW
3.13	Harbor prevailing wind speed unit of measure:	Kilometers per hour
3.14	Harbor prevailing wind rate:	Numeric
3.15	Mean neap tide:	Numeric
3.16	Mean spring tide:	Numeric
3.17	Tide comments:	Text

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	Block 3: Po	ort/Harbor Inform	ation Continued				
3.18	Estimated time of ar required:	rival message	Y/N				
3.19	Description of piers						
3.19.1	Construction	Condition	Length	Width	Lighting		
	Masonry,Concrete, Lumber,Earthen, Other	Unusable, Poor, Fair, Good, Excellent	Meters	Meters	Y/N		
	Block	4: Port/Harbor C	apabilities				
4.1	Patrolled by security forces:		Navy Coast Guard Private NOS  Not known				
4.1.1	POC information of police/security forces chief or leader:		Text				
4.1.2	Water, airborne, and	I land patrols:	Y/N				
4.1.3	Equipment used to	maintain security:	Weapons/Vehicles/Boats/Uniforms				
4.2	Is harbor a port of e and Immigration?	ntry for Customs	Y/N				
4.2.1	Is there a Customs representative presentative	0 )	Last Name, First Name				
4.2.2	Customs Agency SC implemented:	OP being	Y/N				
4.3	Harbor fire fighting of	apability:	AFLOAT ASHORE NOS/Other				
4.3.1	Can supply fire-fight	ing capabilities:	Y/N				
4.3.2	Fresh water availab	le:	Y/N				
4.4	Emergency services	s:					
4.4.1	Service		Response time	Commu	inications		
4.4.2	Fire/Police/HAZMAT	/Other:	HH:MM	Text			
4.4.3	Harbor supports LAssystem:	SH transport	Y/N				

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	Block 4: Port/Harbor Capabilities Continued							
4.4.4	Lighters are available:	Y/N	i					
4.4.5	Harbor has biologically secure facilities:	Y/N						
4.4.6	Day limit (kg) of net explosive quantity:	Numeric						
4.4.7	Harbor night limit net explosive quantity:	Numeric						
4.5	Harbor has degaussing capability:	Y/N						
4.6	Harbor can receive dirty ballast:	Y/N						
4.7	Passenger handing facilities are available:	Y/N						
4.7.1	Transit accommodation available:	Y/N						
4.8	Harbor vehicle handing type:	Not known NOS Fixedspan  Floating-span Moveable-link span/Other						
4.9	Harbor refueling location:	MGRS, LAT/LON, DTG, GZ Designator						
4.9.1	Harbor refueling type:	Bunkering-Barge F Tanker-Road Othe						
4.10	Harbor sheltering quality:	Excellent Good Fa	air Poor					
4.11	Harbor has convoy marshalling facilities:	Y/N						
4.12	Tanker facilities available:	Y/N						
4.13	Launch and recovery services:	Text						
4.14	Repair and dry dock operations:	Y/N						
4.14.1	Equipment	Quantity	Condition					
	Text	Numeric	Inoperable/Poor/ Good/Excellent					
4.15	Cargo handling:	Y/N						

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Block 4: Port/Harbor Capabilities Continued						
4.15.1	Cargo handling equipment	Quantity Condition				
	Text	Numeric	Inoperable/Poor/ Good/Excellent			
4.16	Communication systems:	Quantity	Condition			
	Cellular, Microwave, Harbor frequencies, Radio aids to navigation, Bridge to bridge radio, Military and rescue frequencies:	Numeric	Inoperable/Poor/ Good/Excellent			
4.17	Transportation systems in the Area:	Quantity	Condition			
	Airfields, Road access, Railways, with access points:	Numeric	Inoperable/Poor/ Good/Excellent			
4.18	Other Equipment	Quantity	Condition			
	Sonar, Radar, Optics/Low light optics, Laser rangefinder:	Numeric	Inoperable/Poor/ Good/Excellent			
4.19	Local policies, Regulations, and Restrictions:	Text	c			
4.20	Legal Tariffs, Cost, and Payments:	Text				
4.20.1	Does illegal taxing occur?	Y/N				
4.21	Harbor enclose marine sanctuary:	Y/N				
4.21.1	National park:	Y/N				
4.21.2	Ecological restoration:	Y/N				
4.21.3	Wildlife habitat:	Y/N				
4.21.4	Tourist attraction:	Y/N				
4.21.5	Is harbor schedule publically available?	Y/N				
4.22	Trash, garbage, sewage issues:	Text				
4.23	Dock of labor work force:	Numeric				

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#### Y: Airfield / Airstrip

Directions: Complete form A (general Information) before completing this form.

	Block 3: General Information						
3.1	Type of airfield/	/airstrip:		Milita	ary/Commerci	al/Pri	ivate/Other
3.2	International civ	International civil aviation code:			Text		
3.3	Runway inform	ation:					
3.3.1	Length	Width	Narro	west	Composition		Restrictions
	Meters	Meters	Meter	rs	Paved Packe soil Grass N Not known		Months
3.4	Hours of opera	tions:		Text			
3.5	Provides air tra	ffic control:		Y/N			
3.6	Instrument land	ling system:		Y/N			
3.7	Visual Navigati	on aid available:		Y/N			
3.8	Hangar informa	ntion:					
3.8.1	Hangar Locatio	n Space Avai	lable	Height Condition			ndition
	MGRS 8 digit g	rid Square me	ter	Meters Scale		ıle	
3.9	Aircraft parking	capacity:		Numeric			
3.10	Approach lights	operational:		Y/N			
3.11	Lights on parkir	ng ramp:		Y/N			
3.12	Fuel informatio	n:					
3.12.1	Туре	Storage Ca	pacity	On-l	Hand	Loc	ation
	Text Liters		Liter	rs	MG grid	RS 8 digit	
3.13	Radar operatio	nal:		Y/N			
3.14	Radar Location	Radar Location:			RS 8 digit grid		
3.15	Aircraft maintenance capability:			Text			
3.16	Location of pas	senger terminal:		MGI	RS 8 digit grid		
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	Block 3: Ge	eneral Informati	on Co	ntinued		
3.17	Location of weather fa	cility:	MGRS 8 digit grid			
3.18	Customs office location	n:	MGRS 8 digit grid			
3.19	Immigration office loca	ition:	MGF	RS 8 digit grid		
3.20	Cargo handling equipm	nent:				
3.20.1	Туре		Quar	ntity	Cond	dition
	Text		Num	eric		erable/Poor/ d/Excellent
3.21	Cargo terminal location	n:	MGF	RS 8 digit grid		
3.22	Loading ramp condition	n:	Unus	sable/Poor/Go	ood/E	xcellent
3.23	De-icing equipment:		Y/N			
3.24	Emergency services:		Y/N			
3.25	Fire fighting capabilitie	s:	Y/N			
3.26	Fire extinguishers pres	sent:	Y/N			
3.27	Crash crew available:		Y/N			
3.28	MEDEVAC capabilities	s:	Y/N			
3.29	Air traffic control tower	height:	Meters			
3.29.1	Enclosed control tower	r:	Y/N			
3.29.2	Control tower air condi	itioning:	Y/N			
3.29.3	Operational hours per	day:	HH:MM			
3.30	Ground personnel com	nmunications:	Text			
3.31	Equipment needing rep	pair:				
3.31.1	Туре		Repa	air Required	Prior	ity
	Text		Text		Num	eric
3.32	Airport Power Supply:					
3.32.1	Source	Туре		Condition		Hour / Day
	Govt/Commercial/ On-site	Primary/Secon Tertiary/Other	dary/	Operational Non-operati		HH:MM

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#### **Z: Farm Assessment**

Directions: Complete form A (general Information) before completing this form.

	Block 3: General Information						
3.1	What is the principle prod	uct?	Dairy/Corn/Wheat Fruit/Cattle/Hogs/				
3.2	Who owns the farm?		Govt/Commercial/Private/Other				
3.3	Farmable/pasture land:		Hectares				
3.4	Ground storage area usaç	ge:					
3.4.1	Type of Storage		Capacity	Location			
	Silo/Barn/Warehouse/Tan	k/Stable:	Cubic Meters	MGRS 8 digit grid			
3.5	Is the farm operational?		Y/N				
3.5.1	What is required to make	it so?	Text				
3.6	How many people are em	ployed?	Numeric				
3.7	Do the workers feel safe?		Y/N				
3.7.1	If No, Why:		Text				
3.8	Is the farmer part of an as	sociation?	Y/N				
3.9	How does the farm obtain	supplies?					
3.9.1	Supply		Source	Quantity/Month			
	Text		Text	Text			
3.10	Primary means of transportant products to market:	rtation of	Government/Commercial/Private/ Other				
3.11	List primary water source:		Text				
3.11.1	List secondary water sour	ce:	Text				
3.11.2	List other water source(s)	:	Text				
3.12	List on hand farm equipm	ent:					
3.12.1	Equipment Type	Quantity	Condition				
	Text	Numeric	Non-operational/Operational - needs minor repair/Fully operational				
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ı								
1		Block 3	: Gen	eral Informatio	n Continue	t		
	3.13	List farm's outside	assist	ance:				
	3.13.1	What Assistance		Source of Ass	istance	Amour	nt of Assistance	
		Financial, Labor, Agency/Organizat	ion	Government/ I Commercial/P				
Į			в	lock 4: Produc	e			
	4.1	Primary sources or	f fertiliz	zer:	Text			
,	4.1.1	Type of Fertilizer	Sourc	ce of Fertilizer	Quantities of	n Hand	Cost	
		Text	Text		Kilos		Dollars	
	4.2	List chemicals and pesticides used:						
	4.2.1	Type of Chemical	Sourc	ce of Chemical	Quantities on Hand Cost			
9		Text	Text		Kilos/Liters	Kilos/Liters Do		
9	4.3	HAZMAT Control r	neasu	res:	Text			
Sec.	4.4	Bio-security measu	ures us	sed:	Text			
-	4.5	Is the farm season	al:		Y/N			
	4.6	Is crop rotation pra	cticed	:	Y/N			
	4.7	Is soil conservation	n pract	riced:	Y/N			
ğ								
-			BI	ock 5: Livesto	ck			
	5.1	Any disease conce	erns:		Y/N			
	5.1.1	Disease Concern			Mitigation	F	Priority	
		Toyt		Tevt	N	lumeric		

	5.1	Any disease concerns:	Y/N	
	5.1.1	Disease Concern	Mitigation	Priority
		Text	Text	Numeric
i	5.2	Is there an animal health program?	Y/N	
	5.2.1	Program	Source	Funding
Ì		Text	Text	Dollars
1	5.3	Is pasture rotation practiced?	Y/N	
1	5.4	What livestock products are produced?	d? Text	
5.5 Describe disposal of animal waste: Text				
í		Joint-CIM Tactical Har	ndbook	B-70

#### AA. Veterinary Assessment

Directions: Complete form A (general Information) before completing this form.

Block 3: Veterinarian Capabilities								
3.1	Who provides major care?	ority of animal	Text					
3.1.1	Where is veterinar	y care received?	Text					
3.1.2	Has an animal centhe country?	isus been done for	Y/N					
3.2	Who conducted the	e census?	Text					
3.2.1	When was it done	?	MM:YYYY					
3.2.2	Is census data ava	ailable?	Y/N					
3.3	List current animal initiatives and prog	, ,	Text					
3.3.1	Program	Sponsor	Status	Followed				
	Text	Text	Text	Y/N				
3.4	What are the limiting	ng factors?	Text					
3.4.1	Factor		Why Limiting Mitigation					
	Text		Text	Text				
3.5	List national veteri	nary laboratory:	Text					
3.6	Is wildlife conserva priority?	ation a national	Y/N					
3.7	Is wildlife a major r tourism?	reason for	Y/N					
3.8	Deworm: Season/r	month:	Text					
3.8.1	Name of vaccine/a	intiparasitic:	Text					
3.9	Ectoparasitic: Sea	son/month:	Text					
3.9.1	Name of vaccine/a	intiparasitic:	Text					
3.10	What is the animal products market?	l and animal	Text					
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	Block 3: Veterinarian Capab	ilities Continued	4
3.11	List top five (5) animal products for this country:	Text	No.
3.12	Are animals inspected at slaughter?	Y/N	
3.13	List national surveillance programs:		Ē
3.13.1	For What Diseases?	Program Coordinator	9
	Text	Text	
3.14	Are disease outbreaks readily reported to OIE?	Y/N	
3.15	Are there quarantine procedures for animals ENTERING the country?	Y/N	2
3.16	Are there quarantine procedures for animals LEAVING the country?	Y/N	
3.17	Can the Ministry of Agriculture put a farm or area under quarantine?	Y/N	

	Block 4: Vet Support Income		
4.1	MoA Director of Livestock/Veterinary Services:	Last Name, First Name	
4.2	USAID Agriculture / Economics POC:	Last Name, First Name	
4.3	USAID Veterinary/Livestock Specialist:	Last Name, First Name	
4.4	USDA - APHIS - IS Representative:	Last Name, First Name	
4.5	List active veterinary programs:	Text	
4.5.1	Programs POC:	Last Name, First Name	
4.6	Describe "Other" that run active veterinary programs:	Text	
4.7	Are there any NGOs working in the area providing veterinary support?	Text	

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	Block 4: Vet Support Income Continued				
4.7.1 NGO POC: Last Na		Last Name, First Name			
4.8	Are there programs/projects being conducted by USAID or USDA?				
4.8.1	Program:	Sponsor:			
	Text	USAID/USDA/Other			

Block 5: Vet Training				
5.1	Does the country have accreditation procedure?			Y/N
	,			
5.2	,	credited by other cor	untries?	Text
5.3	Veterinary Schools	3:		
5.3.1	School Name	Location		Accreditation
	Text	MGRS 8 digit grid		Text
5.4	Are veterinarians r practice?	required to obtain a	license to	Y/N
5.5	Is continuing educ	ation mandatory for	license renewal?	Y/N
5.5.1	Is this enforced?			Y/N
5.5.2	Is it readily availab	le in country?		Y/N
5.6	Who provides Cor	tinuing Education?		
5.6.1	School Name: Location:		Accreditation	
	Text	Text		Text
5.7	Agriculture, Veterii	nary, Farm Associat	ions:	
5.7.1	Association		Function	POC
	Text		Text	Last Name, First Name
5.8	Which three (3) countries educate the majority of the veterinarians?			
5.9	Who pays for the education of veterinarians outside the country?			
5.10	0 # of Veterinary schools: Numeric			
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	Block 6: Domesticated Animals				
6.1	Are corrals or pans available?		Y/N		
6.2	Are chutes available?		Y/N		
6.3	Are chutes temporary or permanent?		Tempora	ry / Permaner	nt
6.4	List Animals present:				
6.4.1	Land Animals Present: (Domesticated)	Number	Primary Use	Secondary Use	Birthing Season
	Text	Numeric	Text	Text	MM
6.4.2	Aquatic Animals Present: (Domesticated)	Number	Primary Use	Secondary Use	Birthing Season
	Text	Numeric	Text	Text	MM
6.4.3	Winged Animals Present: (Domesticated)	Number	Primary Use	Secondary Use	Birthing Season
	Text	Numeric	Text	Text	MM

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#### BB. Dislocated Civilian/Humanitarian Assistance (DC/HA) Assessment

Directions: Complete form A (general Information) before completing this form.

	Block 3: Veterinarian Capabilities				
3.1	Is this an Enduring or Short Term Camp?	Enduring/Short Term			
3.2	List all NGO/IGO Coordination:	Text; *Option to complete NGO assessment*			
3.3	Total Population impacted (#):	Numeric			
3.4	# Males:	Numeric			
3.6	# Females:	Numeric			
3.7	# Children:	Numeric			
3.8	Households within population (#):	Numeric			
3.9	Group(s) Targeted:	Text			
3.10	Area impacted (in Sq Km):	Numeric			
3.11	Distance between DC-Camp and Displaced-area:	Numeric; in Km			
3.12	Are the IDPs organized with representatives?	Y/N			
3.12.1	If yes, List Top 3 priorities that have been expressed:	Text			
3.12.2	List how representatives convey messages:	Word of mouth/Town hall meetings/ Other			
3.12.3	Population's Receptiveness:	Text			
3.13	Media Interest:	Y/N			
3.14	Does Admin maintain population records?	Y/N			
3.16	Does Admin maintain support recieved records?	Y/N			

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	Block 3: Veterinarian Capab	ilities Continued
3.17	Is there a reliable system for safe food distribution?	Y/N
3.18	Is there a medical facility at site?	Y/N
3.18.1	Describe medical capabilities:	Text
3.19	Is there a religious center?	Y/N
3.20	Are there camp security forces?	Y/N
3.21	Is there a camp detention facility?	Y/N
3.22	What is the accessability to major roads?	Text
3.23	Describe human waste management practice:	Text
3.24	Describe personal hygiene practices:	Text
3.25	List laundry cleaning capabilities:	Text

#### Block 4: Availability/Needs

List details about the following Supplies/Needs:

Type

Text

Text

4.1

4.1.3

4.1.6

4.1.7

4.1.8

Medical

Financial Aid

Education

Other

4.1.1	Food	Text	Numeric	Numeric	Text
4.1.2	Water	Text	Numeric	Numeric	Text
4.1.3	Clothing	Text	Numeric	Numeric	Text
4.1.4	Shelter	Text	Numeric	Numeric	Text
4.1.4.1	Cots	Text	Numeric	Numeric	Text

Text Numeric Numeric Text
Text Numeric Numeric Text
Text Numeric Numeric Text

Numeric

Numeric

# Available

# Needed

Numeric

Numeric

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Donated By

Text

Text

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## Appendix B - Civil Data Forms

#### CC. Village Assessment

Directions: Complete form A (general Information) before completing this form.

For Hamlet, complete Level 1 questions only. Village, complete Level 1-2 questions.

Town, complete Level 1-3 questions. Urban Area, complete Level 1-4 questions. City, complete Level 1-5 and only if there are more then 1 urban areas being assessed.

Block 3: Mandatory Information				
	HAMLET	LEVEL 1 VILLAGE ASSESSMENT		
3.1	Population:	Numeric		
3.1.1	Sq Km:	Numeric		
3.1.2	Dwelling Building material:	Construction Material		
3.1.3	Residents Reaction towards U.S.:	Hostile Friendly Neutral UnKnown		
3.1.4	Occupied:	Y/N/U		
	VILLAGE	LEVEL 2 VILLAGE ASSESSMENT		
3.2	What is the highest legal authority?	Religious   Law enforcement   Tribal   Elected   Appointed Local  Appointed Non-local		
3.2.1	Village leader:	Block #2 POC data		
Capabilities				
3.2.2	a. Education: Capacity = F	ull   Normal   Below   None   Unknown		
3.2.2.1	Primary:	Capability Rating		
3.2.2.2	Secondary:	Capability Rating		
3.2.2.3	Trade:	Capability Rating		
3.2.2.4	Higher:	Capability Rating		
3.2.3	b. Distributed power:			
3.2.3.1	Туре	Renewable  Gas   Coal   Other		
3.2.3.2	Hours per day:	Numeric		
3.2.4	c. Religion: Capacity = Fi	ull   Normal   Below   None   Unknown		
3.2.4.1	Places of worship:	Capability Rating		

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	Block 3: Mand	datory Informa	ation Continued	100
3.2.4.2	Education:		Capability Rating	6
3.2.5	d. Library:	Capacity = Fu	III   Normal   Below   None   Unknown	ľ
3.2.6	e. Medical:	Capacity = Fu	ıll   Normal   Below   None   Unknown	I
3.2.7	f. Local potable water:	Capacity = Fu	ıll   Normal   Below   None   Unknown	1
3.2.8	g. Police:	Capacity = Fu	ull   Normal   Below   None   Unknown	-
3.2.9	h. Fire Department:	Capacity = Fu	ull   Normal   Below   None   Unknown	
3.2.10	i. Media:			
3.2.10.1	Newspaper:		Y/N/U	
3.2.10.2	Internet:		Y/N/U	
3.2.10.3	TV:		Y/N/U	
3.2.10.4	Radio:		Y/N/U	
3.2.11	j. Telecommunications: Always  Usu	ıally   Sometim	es   Rarely   Never   None   Unknown	
3.2.11.1	Cell phone signal:			16
3.2.11.2	Land line phone:			
3.2.11.3	cable Internet:			
3.2.12	k. Economics: Always  Usu	ıally   Sometim	es   Rarely   Never   None   Unknown	200
3.2.12.1	Provide local goods:			1
3.2.12.2	Provide delivered goods	S:		ľ
	Town		Level 3 Village Assessment	ł
3.3	Areas covered:		Description of town area covered	1
	Bounding coordinates:			
3.3.1	NW		Geolocation	
3.3.2	NE		Geolocation	
3.3.3	SW		Geolocation	
3.3.4	SE		Geolocation	
				-

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	Block 3: Mandatory Information Continued				
	Bounding Features:				
3.3.5	North	Text			
3.3.6	South	Text			
3.3.7	East	Text			
3.3.8	West	Text			
3.3.9	Associated Infrastructure:				
3.3.9.a	Shallow water docking:	Y/N/U			
3.3.9.b	Port / Harbor:	Y/N/U			
3.3.9.c	Railway:	Y/N/U			
3.3.9.d	Air cargo:	Y/N/U			
3.3.9.e	Air transit:	Y/N/U			
3.3.9.f	Trucking:	Y/N/U			
3.3.9.g	Military basing:	Y/N/U			
3.3.9.h	Monatary Exchange:	Y/N/U			
3.3.9.i	Universities:	Y/N/U			
3.3.9.j	Highways/Interstates:	Y/N/U			
3.3.9.k	NGOs:	Text			
	Urbanized Area	Level 4 Village Assessment			
3.4	Name of Suburb or dominant facility:	Text (e.g. Downtown, Hoover Dam)			
3.4.1	Zoning or predominant structures:	Residential   Industrial   Commercial Retail  Commercial Business  Utility			
3.4.2	Specific purpose of area survey:	PRC   SCA   NA   FHA   Other			
	CAPABILITIE	S			
3.4.3	Engineering:				
3.4.3.1	Construction Equipment:	Text			
3.4.3.2	Foundation:	Pile   Slab   Other			
3.4.4	Transmission:				
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	Block 3: Mandatory Information Continued				
3.4.4.1	RF (Media channels):	Range in KM			
3.4.4.2	Bandwidth (Internet, Satellite):	Mb/Sec			
3.4.5	Power:	SQ KM			
3.4.6	Maintenance: NA	Unit   Direct   General   Depot   Above			
3.4.6.1	Wheeled:				
3.4.6.2	Water craft:				
3.4.6.3	Communications:				
3.4.7	Storage:				
3.4.7.1	Warehouse space:	10/m <sup>3</sup> (i.e. 3 = 300 cu m)			
3.4.7.2	Climate controlled, warehouse space:	10/ cu m (i.e. 3=30 cu m)			
3.4.8	Infrastructure:				
3.4.8.1	Paved surfaces max load:	# of Axels			
3.4.8.2	Lowest load class Bridges:	Tons			
	City	Level 5 Village Assessment			
3.5	Local Govt POC:	POC data (not to replace Block #2)			
3.5.1	Dept of State Action required - e.g. Accompanied visit, Official gathering:	Y/N			
3.5.2	Dept of State action type:	Text			
3.5.3	Has senior military leader engaged (Bde Cdr or higher meeting w/city leadership?	Y/N/Never/ Not known			
3.5.4	Has senior civilian leader engaged Consulate or Diplomatic Attache?	Y/N/Never/ Not known			

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