

State Homeland Security Strategy (2010)

Nevada

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Section 1 > Introduction

Purpose

The purpose of the Nevada State Homeland Security Strategy (SHSS) is to identify and address statewide priorities to achieve and sustain a strengthened ability to prevent, detect, deter, mitigate against, prepare for, respond to and recover from any natural, manmade and/or technological emergency or disaster up to and including any act of terrorism. The State, through implementation of this strategy, is seeking outcomes that will ensure a safe and secure Nevada through enhanced capabilities in intelligence, surveillance, rapid first response and recovery, the protection of critical infrastructure, and to promote public education and awareness.

Vision

The SHSS provides a framework for a safe and secure environment for the protection of Nevada residents and visitors; identifies mechanisms to maintain and enhance the critical infrastructure required to support and serve residents and visitors; and identifies objectives that build sufficient capacity to share those services with our neighboring states through continued leveraging of resources to ensure both statewide and region-wide capabilities.

Focus

Nevada continues to be one of the fastest growing states in the nation and depends heavily upon the tourism industry to support the State's economy. The majority of the world's largest resorts are located in Nevada, the tourism sector provides the largest employment base, and more than 50 million visitors pass through the state's major airports annually. Tourism provides a multi-billion dollar funding stream to the state that is used to fund schools and other public facilities, critical infrastructure, and public safety. More than 70% of the state's population, and 70% of the revenue derived from this industry, comes from southern Nevada. Therefore, it is critical that a large focus of the SHSS focus on increased communication and coordination, establishing and maintaining alignment between federal, tribal, state, and local goals, objectives, and initiatives, and leveraging resources among federal, state, tribal and local agencies, non-profit organizations, and volunteer groups. More specifically, Nevada's focus for the next three years will include, but is not limited to:

- 1) Measures in prevention through improved sharing of intelligence information and surveillance;



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- 2) Communications Interoperability;
- 3) Development, review, and/or update of state and local emergency operations plans, continuity of government plans and terrorism prevention and detection plans while ensuring complete implementation of the National Incident Management System;
- 4) Development, review, and/or update of statewide interstate and intrastate mutual aid compacts, regional plans and regional collaboration;
- 5) Continued equipping and training of Nevada's emergency first responders and support agencies;
- 6) Establishing/enhancing agro-terrorism preparedness capabilities;
- 7) Improving Nevada's capabilities to detect, identify, and report radiological and nuclear materials present in unauthorized locations;
- 8) Public education and awareness programs;
- 9) Enhancing measures to secure and harden critical infrastructure sites;
- 10) Development and implementation of systems to secure and coordinate transportation resources;
- 11) Development, review, update and/or finalization of medical facility emergency care plans, and medical surge and mass prophylaxis capabilities;
- 12) Establish programs to serve special needs populations; and
- 13) To create an awareness of the legal issues that surround emergency management, emergency response and homeland security activities.

Through these initiatives, Nevada will continue to build and enhance a comprehensive and coordinated statewide and regional partnership of all agencies, preparing them to adequately respond to any type of emergency or disaster.

Coordination

The Governor of the state of Nevada designated the Nevada Department of Public Safety, Division of Emergency Management (DEM) as the State Administrative Agency (SAA) for this program. The DEM serves as the State's single point of contact relative to the administration of the Homeland Security Grant Program (HSGP), other emergency preparedness programs and all disaster assistance programs. Additionally, the Governor appointed a Homeland Security Advisor in November 2002. During the 2003 Legislative Session, legislation was passed creating Nevada's Commission on Homeland Security, whose oversight responsibilities include; review of policies, making recommendations to state and local agencies, oversight of preparedness funding to meet statewide goals, and advising the Governor on Homeland Security issues. During the 2005 Legislative Session, the Office of Homeland Security (OHS) was created and the Homeland Security Director acts as the State's single point of contact with the U.S. Department of Homeland Security (DHS) relative to sharing of sensitive information/intelligence. Duties inherent in that office include: advising the Governor on Homeland Security related matters, occupying a seat on the Homeland Security Commission, responding to DHS data specific requests and collaborating with federal, state and local jurisdictions relative to information/intelligence sharing and critical infrastructure protection measures and programs and citizen preparedness initiatives. Select members of the Commission and first responder communities (the SAA Working Group) established Nevada's homeland security goals and



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objectives. This information was incorporated into the SHSS and the completed SHSS was then submitted to the Nevada Commission on Homeland Security for final review and approval. Subsequent revisions to this strategy are made through the collective efforts of the now existing Homeland Security Working Group consisting of statewide and Urban Area multi-jurisdiction and multi-discipline representatives. All revisions are submitted to the Commission for final review and approval.

Effort

To ensure coordination of the strategy development and the risk, vulnerability and needs assessments, members of the DEM, OHS and local government officials attended a regional workshop in San Francisco, CA where an overview of the SHSS and assessment program was presented. In addition to the workshop, training was provided to all local governments and attending tribal nations at the semi-annual Nevada Emergency Management Director's Conference. During this training, each county (defined as a jurisdiction) and tribal nation present was instructed to develop a working group that would consist of multi-jurisdictional and multi-discipline representation and how to complete the assessments through use of the Department of Justice/Office of Domestic Preparedness (DOJ/ODP) program. Subsequent to the conference, DEM staff contacted local governments and tribal nations not present to provide instruction and technical assistance to all jurisdictions and tribal nations throughout the process. This strategy is a result of all of those collaborative efforts. The evolution of this strategy has resulted from the changes and new mandates imposed by the federal government, the statewide progression in achieving preparedness milestones and subsequent identification of additional capability needs.

Description of Jurisdictions

In 1999, the State of Nevada established the Weapons of Mass Destruction Steering Committee to provide guidance and direction to the state on all WMD related issues. At that time, the State surveyed the counties to determine what was perceived as the best approach in determining what a "jurisdiction" should be. It was unanimously decided by the counties, and approved by the State Administrative Agency, that the jurisdictions identified in the State for WMD/Homeland Security would follow the State's current county jurisdictional lines. It was further decided that it would be best to utilize the existing Local Emergency Planning Committees' (LEPC's) structure as the conveyance for all WMD/Homeland Security issues. This determination was made based on the multi-jurisdictional/multi-discipline representation that is comprised within each LEPC. Additionally, a vast majority of the LEPC's within the state had already adopted an "all hazards" approach and could therefore utilize this existing body. Thus, 17 jurisdictions representing each of the 17 counties plus an additional jurisdiction representing the State's needs equates to 18 jurisdictions. It was further determined that each participating tribal nation will be treated similarly as an independent jurisdiction.



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Description of Regions

The State of Nevada is not currently organized into regions. At this time, the State does not have any plans to regionalize due to the topography and unique diversity of its jurisdictions. However, where applicable, the State will work to regionalize preparedness capabilities. During regular day-to-day operations, our jurisdictions that border other state's jurisdictions provide mutual aid through pre-established agreements that are generally discipline specific (i.e., law enforcement, fire, EMS, etc.). In the event that our state or any other state is affected by a catastrophic disaster or emergency, the State of Nevada is a signatory member of the Emergency Management Assistance Compact (EMAC) for the purposes of participating in state-to-state mutual aid. Further, the State has developed and ratified an intra-state mutual aid agreement known as the Nevada Emergency Management Assistance Compact (NEMAC) that is intended to allow for the sharing of resources between its jurisdictions with similar provisions and protections as afforded state-to-state under EMAC. These mutual aid agreements are utilized in this State's efforts to respond to and recover from major events. Additionally, there are continuing efforts within the state in preparing for a major event that include planning, training, and exercise that are performed at the state level, within individual jurisdictions and sometimes include multi-jurisdictional efforts, when possible.

For the purpose of prevention and protection against major events, the State of Nevada has established a working group of intelligence analysts from every federal, state, and local agency that maintains an intelligence function. This working group will continue to operate until the fusion centers are fully operational at which time the efforts of the working group will be merged into the fusion centers in accordance with the Nevada Information and Intelligence Sharing Concept of Operations Plan. The sharing of intelligence clarifies data and provides each agency with a common intelligence picture. This type of collaboration is essential to the State's effectiveness in preventing, protecting and deterring acts of terrorism in Nevada.



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Section 2 > Goals, Objectives, and Implementation Steps

Goal: Goal: Develop an intrastate, interstate and regional network for collection, sharing and analysis of surveillance and intelligence information.
(Prevention & Protection)

Objective Objective: Organization.
Develop the organizational structure for the sharing of intelligence data between federal, state, local and tribal public safety agencies by December, 2007.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Step: Identify and establish methods and timelines for plan implementation and review by March, 2007.

Step: Identify stakeholders and participants, and establish participant agreements by July, 2008.

Objective Objective: Plans/Procedures.
Develop a state intelligence/information sharing plan that will provide an expedient and secure statewide system for collection, communication, analysis and dissemination of surveillance and intelligence data by December, 2007.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Step: Evaluate existing information sharing systems at all levels of government by July, 2008.

Step: Complete a study identifying the necessary agencies/disciplines for inclusion within the individual counter-terrorism center plans by July, 2008.



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- Step:** Establish data collection sources and resources by July, 2008.
- Step:** Formalize procedures for dissemination of sensitive/classified information to public safety officials and partners, and elected leadership by December, 2008.
- Step:** Develop operating plans for each individual counter-terrorism center by December, 2008.
- Step:** Develop a long term funding strategy, leveraging state and local funds, to financially sustain the counter-terrorism centers in the absence of federal funding by October, 2008.

Objective

Objective: Trained.

Develop training syllabi and delivery schedules, to address the training and educational needs of each of the disciplines associated with information collection and intelligence production. Ongoing - Not date specific.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

- Step:** Identify the training gaps which negatively impact effective information collection, intelligence analysis, production and distribution; and identify training programs to address these needs by December, 2007 - Subsequently to be ongoing.
- Step:** Ensure personnel have the funding and opportunity to avail themselves of existing training programs to fill the identified training and educational gaps. Ongoing - Not date specific.
- Step:** Develop a cadre of trained instructors to ensure that training remains current and relevant to the mission, as well as providing sustainability in the absence of federal funding sources, by December, 2008.

Objective

Objective: Exercised.

Develop and implement exercises to determine if the counter-terrorism centers are operating effectively as designed, and within the



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context of intra-state, regional and national information and intelligence sharing. Ongoing - Not date specific.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Step: Identify the essential functions necessary for the effective operation of counter-terrorism centers, and develop exercises to test the efficacy of these functions by December, 2008.

Step: Conduct exercises and prepare after action reports in compliance with the Homeland Security Exercise Evaluation Program (HSEEP). Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.

Objective

Objective: Equipped.

Equip state and local agencies and emergency officials with the necessary equipment and facilities to establish counter-terrorism centers, and effectively collect, analyze and disseminate surveillance and intelligence data by December, 2008.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Step: Assess existing statewide equipment and system infrastructure by December, 2007.

Step: Determine necessary system enhancements and/or replacements by December, 2007.

Step: Establish procurement timelines for required equipment consistent with available funding by December, 2007.

Step: Facilitate equipment purchases to support and implement counter-terrorism centers by December, 2008.



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Goal: Goal: Communications Interoperability. (Response & Recovery)

Objective Objective: Organization.
Continue regular functioning of the Nevada Communication Steering Committee (NCSC) for the purpose of representing public safety communications interests of all levels of government (federal, state, county, city and tribal) and non-governmental organizations (NGOs), jurisdictions and public safety disciplines operating within the state. Ongoing - Not date specific.

National Priority: Strengthen Communications Capabilities

Step: Assure effective NCSC functioning and broad representation through executive appointment and member commitment. Ongoing - Not date specific.

Step: Maintain the NCSC as a forum for discussion of any and all activities, proposals and initiatives pertaining to public safety communications interoperability within the state. Ongoing - not date specific.

Step: Determine direction, make decisions, set priorities and provide oversight of implementation efforts regarding public safety communications interoperability interests within the state. Ongoing - not date specific.

Step: Report progress on achieving this goal annually to the Nevada Commission on Homeland Security, not later than December 31st of each year.

Objective Objective: Plans/Procedures.
Establish and maintain a statewide plan for communications interoperability, the Nevada State Communications Interoperability Plan (SCIP), by December, 2007 - Subsequently to be ongoing.

National Priority: Strengthen Communications Capabilities



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- Step:** Develop a comprehensive Nevada SCIP based on addressing SAFECOM interoperability continuum dimensions of governance, standard operating procedures, technology, training/exercise, and usage, inclusive of, but not limited to, the steps that follow by December, 2007 - Subsequently to be ongoing.
- Step:** Collect, assess and cross-reference the operational needs for communications interoperability. Ongoing - Not date specific.
- Step:** Collect information to inventory the facilities, quantities, locations and technical parameters of public safety communications equipment within the state. Ongoing - Not date specific.
- Step:** Identify specific equipment needs, required training and SOPs based on gap analysis. Ongoing - Not date specific.
- Step:** Establish standards for equipment/technology, training and operating procedures to be updated as necessary. Ongoing - Not date specific.
- Step:** Develop and facilitate agreements pertaining to communications interoperability procedures, usage, and operation and maintenance as necessary. Ongoing - Not date specific.
- Step:** Plan for and implement funding sources to include identification of funding sources to sustain and maintain statewide interoperable communications systems. Ongoing - Not date specific.

Objective

Objective: Trained.

Develop and deliver training on the technical setup and operational use of communications interoperability assets to public safety communications users and technical support personnel. Ongoing - Not date specific.

National Priority: Strengthen Communications Capabilities

- Step:** Determine training applicability, eligibility and certification need and criteria. Ongoing - Not date specific.



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- Step:** Develop standardized training program content and materials. Ongoing - Not date specific.
- Step:** Develop training delivery methods and schedules consistent with available funding sources. Ongoing - Not date specific.
- Step:** Implement and deliver a training program based on funding availability and timelines. Ongoing - Not date specific.

Objective Objective. Excised. Exercise Nevada's communications interoperability capabilities. Ongoing - Not date specific.

National Priority: Strengthen Communications Capabilities

- Step:** Establish exercise formats for regional, statewide and agency levels. Ongoing - Not date specific.
- Step:** Establish a schedule for exercises, including exercises to rate performance and improvement of communications interoperability capabilities. Ongoing - Not date specific.
- Step:** Conduct exercises to test communications interoperability capabilities at statewide, regional and agency levels across jurisdictional and discipline-specific boundaries. Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.
- Step:** Prepare after action reports to be completed within 60 days of an exercise as required by the Homeland Security Exercise Evaluation Program (HSEEP).

Objective Objective: Equipped.
Procure and install equipment as necessary at the state and local levels to implement the Nevada State Communication Interoperability Plan (SCIP) by July, 2013.



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National Priority: Strengthen Communications Capabilities

- Step:** Procure equipment and installation as identified in the Nevada SCIP through approved, competitive procurement process. Ongoing - Not date specific.
- Step:** Procure and install equipment within available funding limitations and applicable time limits established by grant guidance and/or local, state, federal and tribal funding sources. Ongoing - Not date specific.
- Step:** Identify and consider provisions for equipment maintenance and sustainability. Ongoing - Not date specific.



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Goal: Goal: Develop, review, update and/or finalize state and local emergency operations plans, continuity of government plans, continuity of operations plans and terrorism annexes. (Response & Recovery)

Objective Objective: Organization.
Ensure that the relative components of the National Incident Management System (NIMS) and National Response Framework (NRF) are appropriately referenced and/or included in all state, local and tribal emergency operations plans, training, and exercises by September, 2007.

National Priority: Implement the NIMS and NRP

Step: The State is to provide guidance on required plan components and assist with review of plans to ensure compliance and completeness by September, 2007.

Step: Ensure that the State's emergency operations plan format is consistent with the National Response Framework by January, 2007.

Step: Organize statewide project on the development of Evacuation, Mass Care, and shelter-in-place planning by December, 2009.

Step: Organize Statewide project on Mass Fatality planning by December, 2010.

Objective Objective: Plans/Procedures.
Ensure all state agencies, local jurisdictions, and tribal nations (subject to participation) continue to maintain current emergency operations plans, continuity of government plans and terrorism annexes through annual reviews. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP



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Step: Under statutory authority, the Department of Public Safety, Division of Emergency Management will review state agencies and local jurisdictions emergency operations plans for inclusion of NIMS & NRF requirements. Ongoing -Not date specific.

Step: Provide technical assistance to state agencies, local jurisdictions and tribal nations in updating their emergency operations plans. Ongoing - Not date specific.

Objective

Objective: Trained.

Provide guidance to state, local and tribal entities on the development of emergency operations plans, continuity of government plans, continuity of operations plans and terrorism annexes by December, 2006. Special focus placed on efforts of evacuation, mass care, and shelter-in-place planning; as well as mass fatality planning through December, 2010.

National Priority: Implement the NIMS and NRP

Step: Deliver training on plan development, plan review and plan implementation to partners at all levels of government by December, 2006.

Step: Conduct statewide workshops on development of Evacuation, Mass Care, and shelter-in-place planning by December, 2009.

Step: Conduct statewide workshops on Mass Fatality planning by December, 2010.

Objective

Objective: Exercised.

Develop exercise program to test response and recovery capabilities outlined within established emergency operations plans. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP



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- Step:** Evaluate and update statewide exercise plan on an annual basis to sustain regular testing of emergency operations plans and emergency first responder capabilities. Ongoing - Not date specific.

- Step:** Conduct exercises in accordance with established emergency operations plans and prepare after action reports as required by the Homeland Security Exercise Evaluation Plan (HSEEP). Note: Exercises may be conducted in conjunction with other goals and objectives in this strategy. Ongoing - Not date specific.



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Goal: Goal: Develop, review, update and/or finalize state interstate/intrastate mutual aid agreements and regional plans. (Prevention, Response & Recovery)

Objective Objective: Organization.
Develop organizational structure necessary to adequately assess the effectiveness of mutual aid agreements and regional plans by July, 2008.

National Priority: Expand Regional Collaboration

Step: Create working group(s) appropriate to each plan, to include interstate and intrastate partners by December, 2007.

Step: Support the development of a dedicated regional emergency operations center (REOC) in southern Nevada as identified in the 2007 State Vulnerability Assessment and the Las Vegas Urban Area Strategic Plan by December, 2010.

Step: Seek ways to leverage all resources in this collaborative project. Ongoing - Not date specific.

Step: The Nevada Department of Public Safety, Division of Emergency Management (DEM) will assist with design and development plans by leveraging its recent experience(s) in constructing the new State EOC. Ongoing - Not date specific.

Objective Objective: Plans/Procedures.
Ensure that all necessary plans for interstate/intrastate mutual aid agreements and regional plans are in place by October, 2008.

National Priority: Expand Regional Collaboration



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Step: Identify all plans necessary to respond both inside and outside of Nevada's borders by December, 2008.

Step: Finalize and implement all plans by September, 2008.

Objective

Objective: Trained.

Provide training on implementation of mutual aid agreements and regional plans. Ongoing - Not date specific.

National Priority: Expand Regional Collaboration

Step: Develop and deliver training on implementation of mutual aid agreements and regional plans by June, 2008.

Objective

Objective: Exercised.

Develop exercise program to test response and recovery capabilities outlined within emergency operations plans that include a necessity for multi-jurisdictional response by July, 2008.

National Priority: Expand Regional Collaboration

Step: Develop an exercise schedule to test and evaluate the effectiveness of the mutual aid agreements and any regional plans by June, 2008.

Step: Prepare after action reports to capture best practices and identify areas in need of improvement. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.



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Goal: Goal: Equip and train Nevada's emergency first responders and support agencies. (Response)

Objective Objective: Organization.
Establish statewide working groups to insure ongoing response and support agency involvement in response planning, training and exercise activities. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Establish a working group to facilitate the adoption of statewide training and credentialing standards for first responders and support personnel by December, 2007.

Step: Establish a working group to facilitate the development of two Nevada Type II Incident Management Teams (IMTs), one each in the northern and southern regions by December, 2007.

Objective Objective: Plans/Procedures.
Develop a comprehensive three-year training and exercise plan, revised annually, that will test and enhance the response capabilities of responders and support personnel statewide. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Conduct annual Training and Exercise Planning Workshops (TEPWs) to develop a statewide plan that provides for training under an all-hazards methodology . Ongoing - Not date specific.

Step: Publish, distribute and implement the plan annually. Ongoing - Not date specific.



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Objective Objective: Trained.
Train state, local and tribal entities based on identified needs and as is permissible through available funding. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Identify statewide training shortfalls through the annual Training and Exercise Planning Workshop (TEPW) process and through the various regional and discipline specific training working groups. Ongoing - Not date specific.

Step: Develop standardized, statewide baseline training requirements for emergency first responders, administrators, support agency officials, public health officials and elected/appointed officials by January, 2008, subsequently to be reevaluated annually.

Step: Create statewide training database to maintain training records of all emergency first responders and public safety personnel by December, 2008.

Step: Deliver or assist in the delivery of any required training as identified and as is permissible through available funding. Ongoing - Not date specific.

Objective Objective: Exercised.
Coordinate the effective delivery of a comprehensive exercise program, compliant with the Homeland Security Exercise Evaluation Program (HSEEP), at the state, local and tribal government levels based on identified needs and as is permissible through available funding. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Identify the statewide exercise program needs through the annual Training and Exercise Planning Workshop



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(TEPW) process with the participation of multiple jurisdictions involving all levels of government and all response disciplines. Ongoing - Not date specific.

Step: Provide HSEEP training statewide as needed to insure that all exercises are HSEEP compliant and that there are sufficient trained personnel resources within all levels of government to effectively maintain a comprehensive exercise program. Ongoing - Not date specific.

Step: Conduct identified exercise events in compliance with the HSEEP and as is permissible through available funding and provide technical exercise assistance as requested. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.

Objective

Objective: Equipped.

Establish equipment needs and continue to equip emergency first responders as is permissible through available federal, state, local and tribal funding. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Establish working groups to perform equipment needs assessments and periodic reevaluations. Ongoing - Not date specific.

Step: Develop statewide policies for standardization of equipment utilized by all emergency first responders for the purpose of establishing maximum capability in an incident requiring the sharing of resources and execution of mutual aid assistance by December, 2008.



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Goal: Goal: Establish/enhance agro-terrorism preparedness capabilities (Prevention, Protection, Response & Recovery)

Objective Objective: Organization:
In coordination with Nevada's Department of Agriculture, Commission on Homeland Security, United States Department of Agriculture, and other appropriate entities, establish working group(s) to ensure safety of Nevada's agricultural assets by December, 2006.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Identify appropriate government and non-government partners to establish an Agro-Terrorism working group by December, 2006.

Step: Establish goals and timelines for the work group(s) by December, 2006.

Objective Objective: Trained.
Train Nevada's agricultural emergency first responders and related support agencies. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Assess current level of responder proficiencies and determine training needs. Develop training time-lines by January, 2007.

Step: Establish acceptable terrorism awareness training objectives for Agro-Terrorism first responders and support staffs by January, 2007.



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Step: Train appropriate state, local and tribal entities based on identified needs within the assessment and as is permissible through available funding by January, 2008.

Objective

Objective: Exercised.

Exercise Nevada's Agro-Terrorism response capabilities to ensure necessary plans, procedures and equipment are in place to protect Nevada's agricultural assets by December, 2007.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Develop exercise plan by July, 2006, and will subsequently remain ongoing.

Step: Conduct exercises and prepare after action reports as required by the Homeland Security Exercise Evaluation Program (HSEEP). Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.

Objective

Objective: Equipped.

Equip Nevada's agricultural emergency first responders and support agencies. Ongoing - as is permissible through available federal and state funding.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Assess state, local and tribal agricultural detection and response capabilities, based on threat identified by January, 2007.

Step: Identify and procure equipment to mitigate vulnerabilities as is identified in assessment by December, 2007.



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Goal: Goal: Improve Nevada's capabilities to detect, identify, and report radiological and nuclear materials present in unauthorized locations. (Prevention, Protection & Response)

Objective Objective: Organization.
Establish protocols to respond to nuclear or radiological incidents in Nevada including radiological dispersal via explosive devices by July, 2007.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Identify appropriate partners to develop a radiological/nuclear detection program in Nevada by September, 2007.

Step: Assemble regional response teams, including bomb/EOD units by June, 2008.

Step: Establish meeting time-lines and goals by December, 2008.

Objective Objective: Plans/Procedures.
Develop plans to respond to, collect and report information relative to a radiological or nuclear event by December, 2007.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Develop plan for regional response teams to detect, respond, isolate, decontaminate and report detected radiological or nuclear materials. Include all federal, state, local and tribal entities. This will be done in collaboration with the U.S. Department of Homeland Security's Domestic Nuclear Detection Office (DNDO) by August, 2008 - Subsequently to be ongoing.



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Step: Review and revise plan annually as necessary to comply with current federal, state, local and tribal rules and regulations. Ongoing - Not date specific.

Objective

Objective: Trained.

Establish training needs for appropriate radiological and nuclear response team personnel, including dispersal incidents via explosive devices. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Determine appropriate levels of training for first responders, including dispersal incidents via explosive devices, and establish training timelines. Ongoing - Not date specific.

Step: Review first responder level of training and determine training requirements. Ongoing - Not date specific.

Step: Provide first responder training and refresher training, including training on dispersal incidents via explosive devices, as determined through training review. Ongoing - Not date specific.

Objective

Objective: Exercised.

Establish exercise schedule, in coordination with the State's three-year training and exercise plan, to test response plans, enhance first responder capabilities, test effectiveness of response team capabilities and test regional intra- and inter-state mutual aid agreements. Ongoing - Not date specific.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Conduct exercises to evaluate the effectiveness of mutual aid agreements, response team effectiveness, and efficiency of issued equipment. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.



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Step: Prepare after action reviews to identify inadequacies in training, equipment and plans/procedures within 60 days of an exercise as required under HSEEP. Ongoing - Not date specific.

Objective

Objective: Equipped.

Research and acquire equipment appropriate to detect, identify, isolate, and mitigate radiological or nuclear incidents, including dispersion via explosive devices, by January, 2007.

National Priority: Strengthen CBRNE Detection, Response, & Decontamination Capabilities

Step: Determine types and quantities of equipment necessary to detect and identify the presence of radiological or nuclear material by January, 2007.

Step: Determine types and quantities of equipment needed to isolate, decontaminate and mitigate a site and personnel/victims after a radiological or nuclear event has occurred, including dispersal via explosive devices by January, 2007.

Step: Analyze equipment shortfalls and procure appropriate types of equipment to support radiological or nuclear response activities, including dispersal via explosive devices. Ongoing - Not date specific.



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Goal: Goal: Develop public education and awareness programs. (Prevention)

Objective Objective: Organization.
Develop and sustain the State's Citizens Corps Council. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

Step: Recruit appropriate membership from state, local and tribal jurisdictions to serve on Council and implement regular meeting schedule. Ongoing - Not date specific.

Step: Develop guidance documents for use by local and tribal entities in establishing appropriate program implementation and sustainment by December, 2008.

Step: Identify and implement software program(s) to manage volunteers; keep track of skills, training, contact information, and availability of volunteers by January, 2009.

Objective Objective: Plans/Procedures.
Develop and implement a statewide program for educating, training and establishing a basic awareness for the citizens of Nevada within each community relative to the prevention or minimization of the impact of an incident by January, 2010.

National Priority: Implement the NIMS and NRP

Step: Evaluate available existing public education mechanisms (i.e., all forms of media, schools, pamphlets, etc.) and determine suitability for use in public education by December, 2008.

Step: Select appropriate processes for distribution of information to citizens, ensuring all populations are addressed



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including special needs populations. Identify specific processes for distribution of information by December, 2008.

Step: Develop a series of public service announcements (PSAs) to educate citizens about emergency preparedness and homeland security by December, 2008.

Objective Objective: Trained.
The State Citizen Corps Council will assist local and tribal entities in developing and sustaining formally recognized Citizen Corps Program training initiatives to train citizens who volunteer during emergencyies and disasters. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

Step: Identify and implement appropriate training programs for citizens within each community. Ongoing - Not date specific.

Step: Deliver public service announcements (PSAs) to educate citizens about emergency preparedness and homeland security through December, 2008.

Step: Establish and implement train-the-trainer courses for various citizen volunteer groups by December, 2008 - Subsequently to be ongoing.

Step: Develop program and establish timelines for Citizen Corps Program refresher training by December, 2008 - Subsequently to be ongoing.

Objective Objective: Exercised.
Include citizen volunteers in all training and exercises, as established within the 3-year Statewide Training and Exercise Plan, when applicable. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP



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- Step:** Schedule exercises. Ensure local and tribal training and exercise schedules include citizen volunteer participation. Ongoing - Not date specific.
- Step:** Upon completion of exercises, prepare after action report as required by HSEEP, share appropriate information with and seek input from citizen volunteers. Note: Exercises may include other jurisdictions as well as other goals and objectives as outlined within this strategy. Ongoing - Not date specific.

Objective Objective: Equipped.
Equip volunteers to assist themselves and others during emergencies through formally recognized Citizen Corps Program initiatives. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

- Step:** Establish and maintain a database(s) of volunteer qualifications and capabilities. Ongoing - Not date specific.
- Step:** Determine appropriate types and quantities of equipment required for various citizen volunteer groups. Ongoing - Not date specific.



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Goal: Goal: Enhance measures to secure and harden critical infrastructure targets. (Prevention & Protection)

Objective Objective: Organization.
In close collaboration with public and private sector entities, identify security vulnerabilities pertaining to all potential targets to include, but not limited to: Cyber terrorism, communications systems, utilities, government facilities, transit systems, tourism - resort hotel-casino industry, defense industrial base, etc. on an ongoing basis and upload the results of such assessments to the critical asset management system. Ongoing - Not date specific.

National Priority: Implement the NIPP

Step: Coordinate site visits with public/private sector entities throughout the state to conduct site initial and follow-up visits on a recurring basis (at least bi-annually), in accordance with the following site visit prioritization/order of precedence: Tier I and II sites, followed by Tier III or LOI's (Locations of interest - Mining Industry, Public and Private Schools, etc.) by June, 2008 - Subsequently to be ongoing.

Step: Provide for comprehensive database uploads of all captured sites to the state's critical asset management system database(s). Ongoing - Not date specific.

Step: Ensure the critical infrastructure protection program includes a critical asset management system, emergency response planning tool/template, hazardous materials catalogue, resource management, and special events planning components. Ongoing - Not date specific.

Objective Objective: Plans/Procedures.
Provide program support and oversight to establish northern and southern critical infrastructure hubs, operating under a unified "umbrella" concept, with decentralized execution and centralized program management/administration. Ongoing - Not date specific.



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National Priority: Implement the NIPP

Step: Ensure all critical infrastructure personnel receive baseline operational training through an integration and immersion that periodically swaps staff analysts between the northern and southern hubs to ensure program continuity and focused execution of program objectives. Ongoing - Not date specific.

Objective

Objective: Trained.

Develop programs to train related infrastructure personnel on National Interim Infrastructure Protection Plan by December, 2008.

National Priority: Implement the NIPP

Step: Establish a multifaceted critical infrastructure protection training program that integrates intelligence analysis, IED/WMD prevention/recognition, suspicious activity reporting, geographic information systems (GIS), Emergency/Consequence management and site assessment/analysis components. Ongoing - Not date specific.

Step: Deploy infrastructure liaison officer program designed to educate private sector executives, security personnel, and first and frontline responders from all of the respective DHS critical infrastructure sectors within the state by December, 2008.

Step: Develop program to train appropriate infrastructure personnel on facility security awareness, such as Surveillance Detection, Soft Target Awareness, and Suspicious Activity Detection/Reporting, etc. by December, 2008.

Objective

Objective: Exercised.

Maintain close coordination with other statewide exercise initiatives to execute a coordinated effort. Ongoing - Not date specific.

National Priority: Implement the NIPP



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Step: Conduct exercises, evaluate training, and prepare after action reports in compliance with the HSEEP. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.

Objective

Objective: Equipped.

Procure appropriate computer hardware, software and geospatial/geographic related support equipment, as well as web server/hosting services for geographic imagery storage of critical infrastructure data by April, 2008.

National Priority: Implement the NIPP

Step: Purchase and implement required hardware/software solutions, ensuring compliance with DHS implementation guidelines (GXML, Encrypted Architecture, etc.) by June, 2008.



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Status: Approved by FEMA

Goal: Goal: Develop and implement systems for security and coordination of transportation resources. (Prevention, Response & Recovery)

Objective Objective: Organization.
Establish and sustain a core working group consisting of northern and southern transit coalitions, the Nevada Department of Transportation, and rural area school district staffs who serve in an emergency management capacity and/or emergency manager for their respective counties. Ongoing - Not date specific.

National Priority: Implement the NIPP

Step: Sustain the working group as a forum for discussion of any and all activities, proposals and initiatives pertaining to the use of statewide transportation assets. Ongoing - Not date specific.

Step: Determine direction, make decisions, set priorities and provide oversight of implementation efforts regarding all transportation assets and their use during an emergency or disaster. Ongoing - Not date specific.

Objective Objective: Plans/Procedures.
Establish and maintain an emergency transportation response plan by December, 2009.

National Priority: Implement the NIPP

Step: Collect, assess and cross-reference the operation needs for transportation assets statewide to include communications by December, 2008.

Step: Collect inventory information for all transportation facilities to include resource quantities, locations and any technical parameters of equipment. Ongoing - Not date specific.



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Step: Develop and facilitate agreements pertaining to the usage, operation and maintenance of transportation assets as necessary. Ongoing - Not date specific.

Step: Develop a statewide emergency transportation response plan to include transit security policies by December, 2009.

Objective Objective: Trained.
Develop and deliver training on the development of operational plans, continuity of operations plans and the use of any specialized equipment. Ongoing - Not date specific.

National Priority: Implement the NIPP

Step: Develop standardized training program, content and materials. Ongoing - Not date specific.

Step: Develop training delivery methods and schedules consistent with available funding sources. Ongoing - Not date specific.

Step: Implement and deliver training program. Ongoing - Not date specific.

Objective Objective: Exercised.
Exercise statewide transportation capabilities. Ongoing - Not date specific.

National Priority: Implement the NIPP

Step: Establish exercise formats specific to transit providers. Ongoing - Not date specific.



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- Step:** Establish a schedule for exercises in collaboration with the State's three-year training and exercise plan. Ongoing - Not date specific.
- Step:** Conduct exercises and prepare after action reports in compliance with the HSEEP. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.

Objective Objective: Equipped.
Procure equipment as necessary at the local, regional or state level to implement the plans by March, 2009.

National Priority: Implement the NIPP

- Step:** Procure equipment as identified within the plan and distribute to appropriate transit providers for use, operation and maintenance by March, 2008.



State Homeland Security Strategy (2010)

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Status: Approved by FEMA

Goal: Goal: Develop, review, update and/or finalize emergency plans for coordination of medical facility emergency care. (Response)

Objective Objective: Organization.
Develop a consortium of Casualty Collection Points (CCPs), Points of Distribution (PODs), clinics, private providers, and hospital stakeholders which will help ensure services are provided during incidents resulting in a need for additional surge capacity by June, 2008.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Step: Develop a comprehensive strategy for alternate care within the state to provide care outside of the hospital/formalized healthcare setting by June, 2008.

Step: Explore the use of mobile medical facilities for use in the event of an incident to enhance capabilities in response to a need for surge in capacity. Develop plans and agreements to support the use of these facilities by August, 2008.

Objective Objective: Plans/Procedures.
Develop plans that will provide for the ability of state and local emergency first responder agencies to triage and direct/deliver victims to appropriate health care facilities for further evaluation and treatment by August, 2008.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Step: Develop, review, update and/or finalize emergency plans for coordination of care by August, 2008.

Step: Promote the EMS system for statewide use by hospitals and other first responders. Ongoing - Not date specific.



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- Step:** Establish a plan to provide for resources at the CCPs and PODs, to include identification of and access to qualified volunteers by August, 2008.
- Step:** Identify which private and/or public resources will be utilized for the CCPs and PODs by May, 2008.
- Step:** Establish security plans for the CCPs, PODs and hospitals by April, 2008.
- Step:** Develop response teams to staff and coordinate CCPs and PODs by August, 2008.
- Step:** Develop a system allowing for the advance registration, credentialing, and verification of clinicians needed to augment a hospital, other health care facility, or alternative care site to meet increased patient/victim care needs during an emergency by August, 2008.
- Step:** Develop plans for receipt, storage, and security of prophylaxis inventory to be utilized at PODs. Completed.

Objective

Objective: Trained.

Develop and deliver training to CCP and POD and participating health care facility staff (both private and public). Ongoing - Not date specific.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

- Step:** Develop standardized training criteria for each region by February, 2008.
- Step:** Assess statewide training needs, identify training shortfalls and develop training timelines by March, 2008.
- Step:** Deliver, or assist in the delivery of, required training as identified through completed assessment by August, 2009.



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Objective Objective: Exercised.
Exercise Nevada's medical emergency care response capabilities. Ongoing - Not date specific.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Step: Conduct exercises in each jurisdiction/region, allowing for multi-jurisdictional participation. Ongoing - Not date specific.

Step: Conduct exercises, evaluate training, and prepare after action reports as required by the HSEEP. Note: Exercise may be conducted in conjunction with other goals and objectives outlined with this strategy. Ongoing - Not date specific.

Objective Objective: Equipped.
Develop a statewide program to ensure that health care facilities, medical surge units and alternate care sites are equipped to triage, institute appropriate treatment, and communicate by July, 2008.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Step: Identify within each community CCPs and PODs, which should be based on geography and size of region(s) involved by April, 2008.

Step: Determine the personnel necessary to staff CCP's and/or POD's by June, 2008.

Step: Determine response criteria and agency responsibilities by August, 2008.

Step: Assess, establish, and procure necessary equipment to include communications, to support CCP and POD operations by August, 2008.



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Step: Research existing mobile medical surge trailers/units and associated equipment by August, 2008.

Step: Purchase and pre-deploy mobile medical surge trailers/units in the designated regions by December, 2008.



State Homeland Security Strategy (2010)

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Status: Approved by FEMA

Goal: Goal: Establish program to serve special needs populations. (Prevention, Response & Recovery)

Objective Objective: Organization.
Establish bi-state and urban area working groups by October, 2008.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Step: Conduct outreach and public education among service provider organizations by June, 2008.

Step: Formalize the structure of the service provider organizations by January, 2011

Objective Objective: Plans/Procedures.
Develop a NIMS/NRF-compliant Task Force plan and operating system description.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Step: Conduct a needs assessment for special needs populations and create a project plan by January, 2008.

Step: Assemble templates and reference materials by October, 2008.

Step: Institutionalize the program into operating budgets of service provider organizations by October, 2008.

Step: Incorporate lessons learned from previous activities into plans and procedures and deliver to FEMA for regional distributions by January, 2010.



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Objective

Objective: Trained.

Establish training program for service provider organizations by January, 2011.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Step: Assess training needs and direct stakeholders to ICS-100, ICS-200, IS-700 and IS-800 by June, 2008.

Step: Convene a workshop to finalize the Task Force plan and system description by January, 2009.

Step: Deploy universal access training programs to service provider organizations by January, 2011.

Objective

Objective: Exercised.

Include special needs populations in training and exercises. Ongoing - Not date specific.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Step: Conduct a tabletop exercise to examine policies, plans, and procedures by June, 2008.

Step: Conduct a tabletop exercise to validate the plan by March, 2009.

Step: Conduct a functional exercise to validate plans by June, 2011.

Step: Seek participation of special needs populations in all other exercises statewide and ensure that all exercises are in compliance with the HSEEP. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.



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Objective Objective: Equipped.
Identify and procure equipment necessary to effectively integrate special needs populations into statewide preparedness initiatives and programs. Ongoing - Not date specific.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Step: Acquire meeting audio recording devices by June, 2008.

Step: Acquire technology to communicate with deaf, hard of hearing, deaf/blind, blind, and speech impaired by January, 2009.

Step: Establish technology linkages with United Way, video relay, Public Safety Answering Points (PSAPs) and others by January, 2011.



State Homeland Security Strategy (2010)

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Status: Approved by FEMA

Goal: To create an awareness in the emergency response agencies throughout the State as well as the legal community in Nevada of the legal issues that arise in any emergency or disaster and to prepare Nevada's legal and judicial communities with the ability to provide the necessary legal response to any emergency or disaster. Any number of legal issues may arise in Nevada's efforts to prevent, protect against, mitigate against, prepare for, respond to or recover from an emergency or disaster. (Prevention, Protection, Response & Recovery)

Objective Objective: Organization.
Sustain and enhance the established legal support function (ESF 17) organization as the legal support to the other sixteen emergency support functions for the State Emergency Operations Center (SEOC) and the administration of the SEOC. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

Step: Hold quarterly meetings to create protocols for the legal response by the assigned Deputy Attorneys General (DAGS) of ESF 17 and to train those DAGS in their roles and responsibilities in the SEOC. Ongoing - Not date specific.

Step: Provide a library of legal forms which may be required for emergencies or specific to a type of emergency, as applicable, and continually review/update such forms to reflect any changes in law. Ongoing - Not date specific.

Step: Maintain a library of easily obtained statutory and regulatory laws and common law pertaining to each ESF in order to provide a timely response to any legal issue that may arise. Ongoing - Not date specific.

Step: Encourage outreach by the legal community to the various emergency management and response agencies statewide to create awareness in the emergency response agencies of the role the legal community must assume in any emergency or disaster. Ongoing - Not date specific.



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Objective

Objective: Plans/Procedures.

Encourage the legal offices of the local jurisdictions and the judiciary of the State to prepare emergency plans to facilitate their response to and recovery from any emergency or disaster. The breadth of the law of emergencies overarches every aspect of Nevada's homeland security and emergency management prevention, detection, deterrence, mitigation, preparedness, response and recovery activities respectively. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

Step: Hold workshops throughout the State sponsored by the Attorney General's Office and the Department of Public Safety, Division of Emergency Management, regarding the need for plans by the local jurisdictions and the judiciary. Ongoing - Not date specific.

Step: Provide assistance to the local jurisdictions and the separate judicial entities from the appropriate state agencies to help prepare and review emergency plans for each. Ongoing - Not date specific.

Step: Encourage the continuous updating of the plans of the jurisdictions and judicial entities through workshops and appropriate conferences sponsored by the Attorney General's Office and other state agencies. Ongoing - Not date specific.

Objective

Objective: Trained.

Provide training to all legal communities within the State in all aspects of emergency and disaster management. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

Step: All legal jurisdictions and appropriate judicial agencies of this State will be encouraged to attend legal training courses for all attorneys assigned to emergency response and emergency management agencies. Ongoing - Not date specific.



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Step: Additional training courses in emergency management and homeland security principles will be offered through the Civil Attorneys Annual Conference. Ongoing - Not date specific.

Objective Objective: Exercised.
Develop exercise criteria designed to test the plans of the state and local legal jurisdictions and the judiciary. Ongoing - Not date specific.

National Priority: Implement the NIMS and NRP

Step: Coordinate legal exercise activities with scheduled exercises as provided in the State's three-year training and exercise plan. Ongoing - Not date specific.

Step: Develop and conduct tabletop exercises with the members of the legal community statewide. Ongoing - Not date specific.

Step: Participate in full-scale exercises and prepare after action reports in compliance with the HSEEP. Note: Exercises may be conducted in conjunction with other goals and objectives outlined in this strategy. Ongoing - Not date specific.

Objective Objective: Equipped.
Provide technical software and hardware, as well hard copy storage systems, as needed by the state and local jurisdictions and the judiciary to help provide alternative storage sites for all legal documents in order to avoid the loss of important legal records during a disaster by June, 2010.

National Priority: Implement the NIMS and NRP

Step: Encourage the state, the local legal jurisdictions and the judiciary to leverage all available funding sources to provide storage systems of all important legal documents to ensure the continuity of operations and



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government during and after an emergency or disaster. Ongoing - Not date specific.

Step: Provide supplemental training to the State's legal community on the principles of continuity of operations (COOP) and continuity of government (COG) to achieve this objective. Ongoing - Not date specific.



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Section 3 > Evaluation Plan

Evaluation Plan

The SAA (the Department of Public Safety, Division of Emergency Management or DEM) will submit quarterly progress reports to the Nevada Commission on Homeland Security (hereafter referred to as "the Commission") to monitor progress relative to this strategy and ensure compliance with the SAA/DEM's reporting requirements to the federal program manager. Each of the objectives in support of Nevada's stated goals as outlined in this strategy will be subject to this same quarterly progress reporting structure as applicable at the time of reporting.

As a requirement of each subrecipient's signed certified assurances, a quarterly progress report will be submitted to the SAA/DEM. The SAA/DEM will prepare a combined report for submission, review and approval by the Commission.

Specifically, the areas listed below will be reviewed, assessed and reported to the Commission for each quarterly reporting period:

- 1) Investment Title
- 2) Investment Lead Agency
- 3) Grant Funding Year
- 4) Reporting Period
- 5) Affiliated Goal(s), Objective(s), and/or Step(s) of the State and/or Urban Area Strategies
- 6) Brief description of each milestone and percentage of completion (milestones as identified in the Investment Justification) and current scheduled milestone completion
- 7) Explanation of any problems encountered that have resulted in project delays, if applicable
- 8) Brief description of actual improvement(s) to capabilities as a result of the activities and funds expended during each respective reporting period

In conclusion, the state SAA/DEM will provide a comprehensive summary of the State's progress in its efforts of achieving the maximum capability to prevent, detect, deter, mitigate against, prepare for, respond to and recover from any natural, manmade or technological emergency or disaster, to the Commission relative to its oversight of statewide homeland security initiatives.

