National Level Exercise 2010 (NLE 10) Exercise Overview

November 2008

Nathan Rodgers National Exercise Division DHS/ FEMA Headquarters



NLE 10 Discussion Items

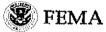
- Overview
- Campaign of Events
 - Planning
 - Building block activities
 - Operations-based exercise
- Evaluation
- Planning Cycle
- Opportunities
- · Resources/ Support
- Next Steps



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Overview

- Tier I National Level Exercise as per the National Exercise Program (NEP)
- Domestic Terrorism focused
- Guided by National Planning Scenario #1: Nuclear Detonation
- Fully integrated with Eagle Horizon 2010 (continuity exercise)
- FEMA Region VIII and FEMA Region IX, select State and local jurisdictions (venues), and the National Capital Region (NCR)
- Building block activities in both FEMA Regions and the NCR
- Reflective of past exercise lessons learned pertaining to nuclear scenarios
- Multi-day (4-5 days), operations-based exercise scheduled for May 2010



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Campaign of Events

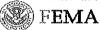
- Planning Process
 - Planning structure and working groups
 - Capabilities and National focus areas
 - Development of objectives and scenario
- Building Block Approach: Discussion-based events occurring at the National and Region/ venue levels pertaining to IND response and recovery
- Exercise Conduct
- Evaluation and After Action Process



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Planning Process: Planning Structure and Working Groups

- In accordance with HSEEP (e.g. planning conferences and products)
- NLE 10 Steering Committee will be established to provide interagency oversight to the planning, conduct, and evaluation of the exercise.
- National and venue level working groups will be established (both in FEMA Region VIII and FEMA Region IX).
 - Administration and Logistics
 - Control and Evaluation
 - Scenario Development and Intelligence
 - Continuity
 - External Affairs
 - Private Sector
 - International (National-level only)



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Planning Process:

Capabilities and National Focus Areas

Capabilities

- On-Site Incident Management
- EOC Management
- Critical Infrastructure Protection
- Critical Resource Logistics and Distribution
- Food and Agriculture Safety and Defense
- Public Information and Warning

National Focus Areas

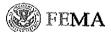
- Strategic Communications
- Strategic Prioritization of National Assets
- :* Continuity Capabilities :
- International Coordination
- Economic and Community Recovery



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Planning Process: Development of Objectives

- Balance between desired capabilities to be exercised and overall scenario implications
- National-level overarching objectives; to be drafted and approved by the federal interagency
- · Region/ venue objectives; development considerations
 - Regional/ venue training and exercise plans
 - State homeland security strategies and other applicable preparedness doctrine
 - Capabilities, associated critical tasks, and scenario implications to respective jurisdiction(s)
- Concept and Objectives Meeting



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Building Block Approach: Events

- National-level
 - National Seminar
 - International Seminar
 - Principal Level Exercise (PLE)
- FEMA Regions VIII and IX
 - Planning Workshops
 - Tabletop Exercises (TTXs)
 - Regional Senior Officials Exercises (SOEs)



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Exercise Scenario and Conduct

- Scenario
 - Tallored to support the attainment of exercise objectives
 - Two no-notice near simultaneous IND detonations
 - Credible threat to the NCR leading to the Eagle Horizon component
- Conduct
 - Focus on incident response and recovery capabilities
 - Integrated continuity capabilities
 - Time-jumps will allow for targeted interdependencies



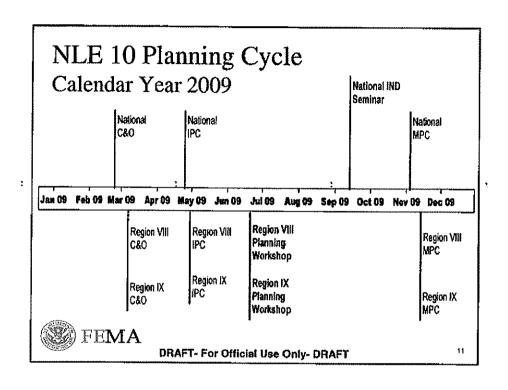
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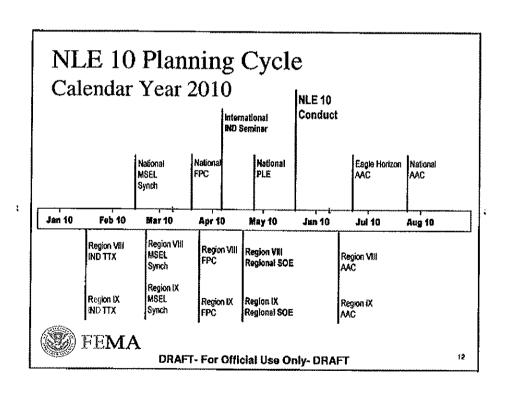
Evaluation and After Action Process

- In accordance with HSEEP Volume III; Evaluation and Improvement Planning
- Evaluation planning will be coordinated throughout the planning process
- Evaluation focuses on high-level interagency coordination, decision-making, support plans, policies, and procedures
 - Does not focus on individuals or specific organizations
 - Encourages organizations to conduct internal evaluations
- After Action Conferences: Region/ venue and National
- Evaluation products (i.e. Evaluation Plan, After Action Report, Improvement Plan)



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National Planning Events

- February 2009: National Concept and Objectives Meeting
- * April 2009: National Initial Planning Conference
- September 2009: National IND Seminar
- November 2009: National Mid-term Planning Conference
- February 2010: National MSEL Synchronization Conference
- March 2010: National Final Planning Conference
- April 2010: International IND Seminar
- April 2010: Principal Level Exercise
- May 2010: NLE 2010 Full-Scale Exercise
- June 2010: Eagle Horizon After Action Conference
- July 2010: National After Action Conference



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13

Regional Planning Events

- March 2009: Regional Concept and Objectives Meetings
- April 2009: Regional Initial Planning Conferences
- June 2009: Regional Planning Workshops
- November 2009: Regional Mid-term Planning Conferences
- January 2010: Regional IND Table-top Exercises
- February 2010: Regional MSEL Synchronization Conferences
- March 2010: Regional Final Planning Conferences
- April 2010: Regional IND Senior Official Exercises
- May 2010: NLE 2010 Full-Scale Exercise
- June 2010: Regional After Action Conferences



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Regional/ Venue Opportunities

- Plan, train, and exercise with regional and national-level departments and agencies; including integration among/ between local, state, regional and national-level resources
- Exercise with senior officials at various levels of government
- Participate in the NLE 10 campaign of events that foster partnerships and collaboration
- Develop/ enhance regional, state, and local plans and response capabilities specific to the exercise scenario
- Participate in the evaluation process and the development of respective reports to take forward to future planning, training, and exercise programs and initiatives



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15

Resources/ Support Provided for the NLE 10 Regions/ Venues

- The Department of Homeland Security provides the overarching leadership, administration, planning, execution, and evaluation for NLE 10
 - Technical assistance for the planning, conduct, and overarching evaluation of the NLE 10 campaign of events utilizing the HSEEP doctrine
- Facilitation of the development of exercise products (e.g. objectives, scenario, Exercise Plan, Master Scenario Events List)
 - Coordination with the federal interagency through the NLE 10 Steering Committee and/or National-level working groups
 - Framework/ architecture for the exercise control and evaluation
 - Funding; allowable costs in accordance with the Homeland Security Grant Program and other applicable grant guidelines
 - Information management; technical collaboration tools



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Resources/ Support Needed from the NLE 10 Regions/ Venues

- Each participating venue needs to provide planning, conduct, and evaluation support throughout the NLE 10 process
 - Staffing commitments for the management and active participation in planning efforts, working groups, and events
 - Planning contributions and coordination to include documentation development, event planning and technical input from respective plans, policies, and procedures
 - Exercise conduct and evaluation support to include respective staffing (e.g. controllers and evaluators) and input to the evaluation process and products



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1

NLE 10 Key Points

- Campaign of events
 - Provides value and opportunities
 - Planning process and technical assistance
 - Building block activities (i.e. seminars, workshops, and tabletop exercises)
- Focus: IND response and recovery interdependencies
 - · Senior official participation at all levels of government
 - Key decision making
 - National incident/ resource management: integration and interoperability in accordance with the National Response Framework
- · Evaluation opportunities at all levels of government



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Next Steps

- Confirm participating venues
 - Region/ venue commitments
 - Determining extent of play/ involvement
- Finalize National exercise concept and overarching objectives
- Identify regional/ venue objectives, capabilities, scope, and planning structure
- Prepare for Concepts and Objectives Meetings
 - Mid February to mid March 2009
 - Washington DC and FEMA Regions VIII and IX



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19

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